

# **Software Processes**

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Adapted from:

Software Engineering, Ian Sommerville,  
10<sup>th</sup> Edition Chapter 2



# What is software engineering?

## Process

- (1) The application of a **systematic, disciplined, quantifiable** approach to the development, operation, and maintenance of software; that is, the application of engineering to software.  
(2) The study of approaches as in (1).

Source: IEEE Std 610.12: 1990 - Standard Glossary of Software Engineering Terminology

## Performance measures

- Software engineering is concerned with the **cost-effective** and **timely** development of **high-quality** software in a **predictable** way, particularly for large scale systems.

# The software process

- A **software process** is a structured set of activities required to develop a software system.
  - Examples: RUP, XP, Scrum, etc.
- Many different software processes but all involve the following **process activities**:
  - **Specification** – defining what the system should do;
  - **Design and implementation** – defining the organization of the system and implementing the system;
  - **Validation** – checking that it does what the customer wants;
  - **Evolution** – changing the system in response to changing customer needs.

# Why do we need (defined) processes?

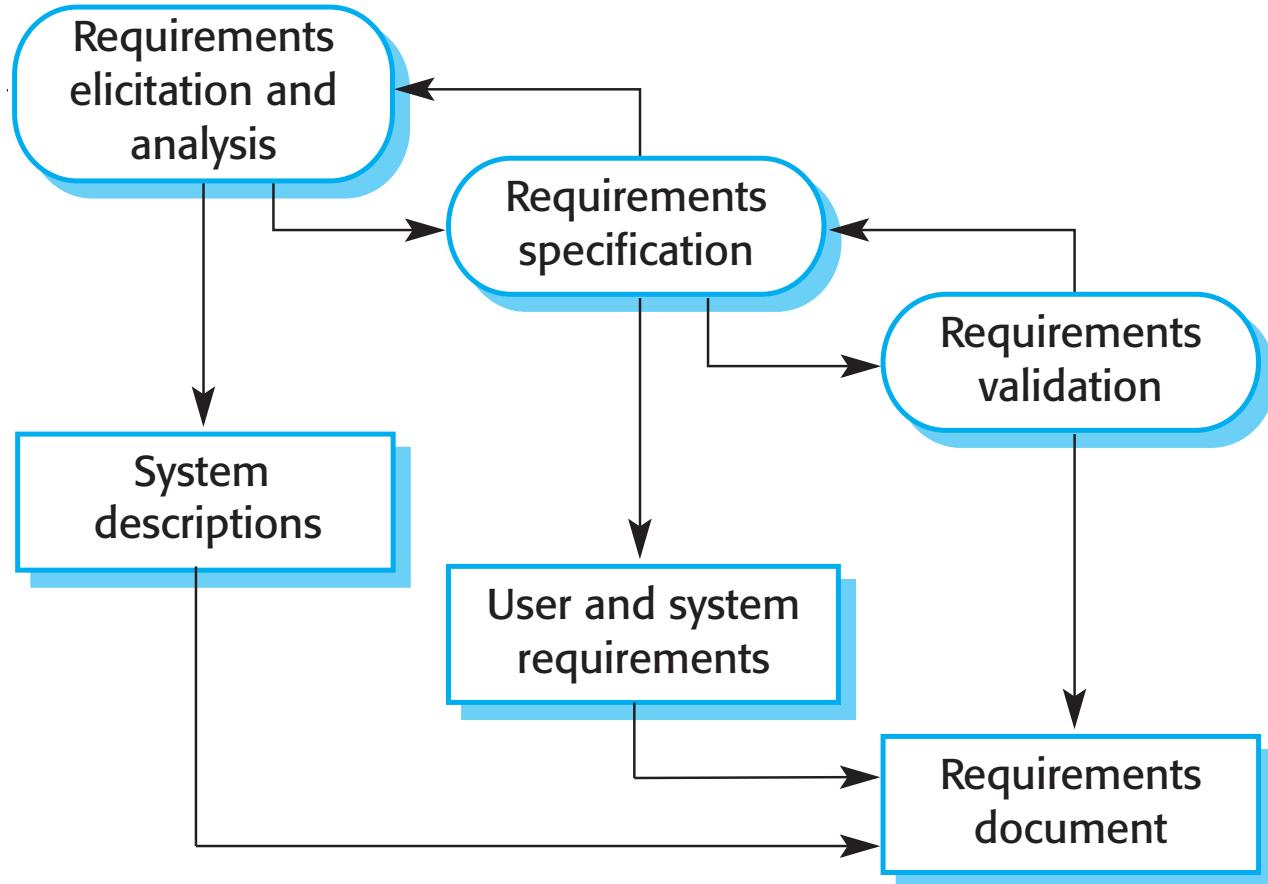
- Efficiency
  - incorporates best practices
  - structures and guides your work
  - keeps you focused on what needs to be done now
- Consistency
  - results likely to be similar
  - work likely to become predictable
- Basis for improvement
  - gathering data on your work helps determine which steps are the most time consuming, ineffective, or troublesome
  - this is useful to determine opportunities for improvement

# **Plan-driven and agile processes**

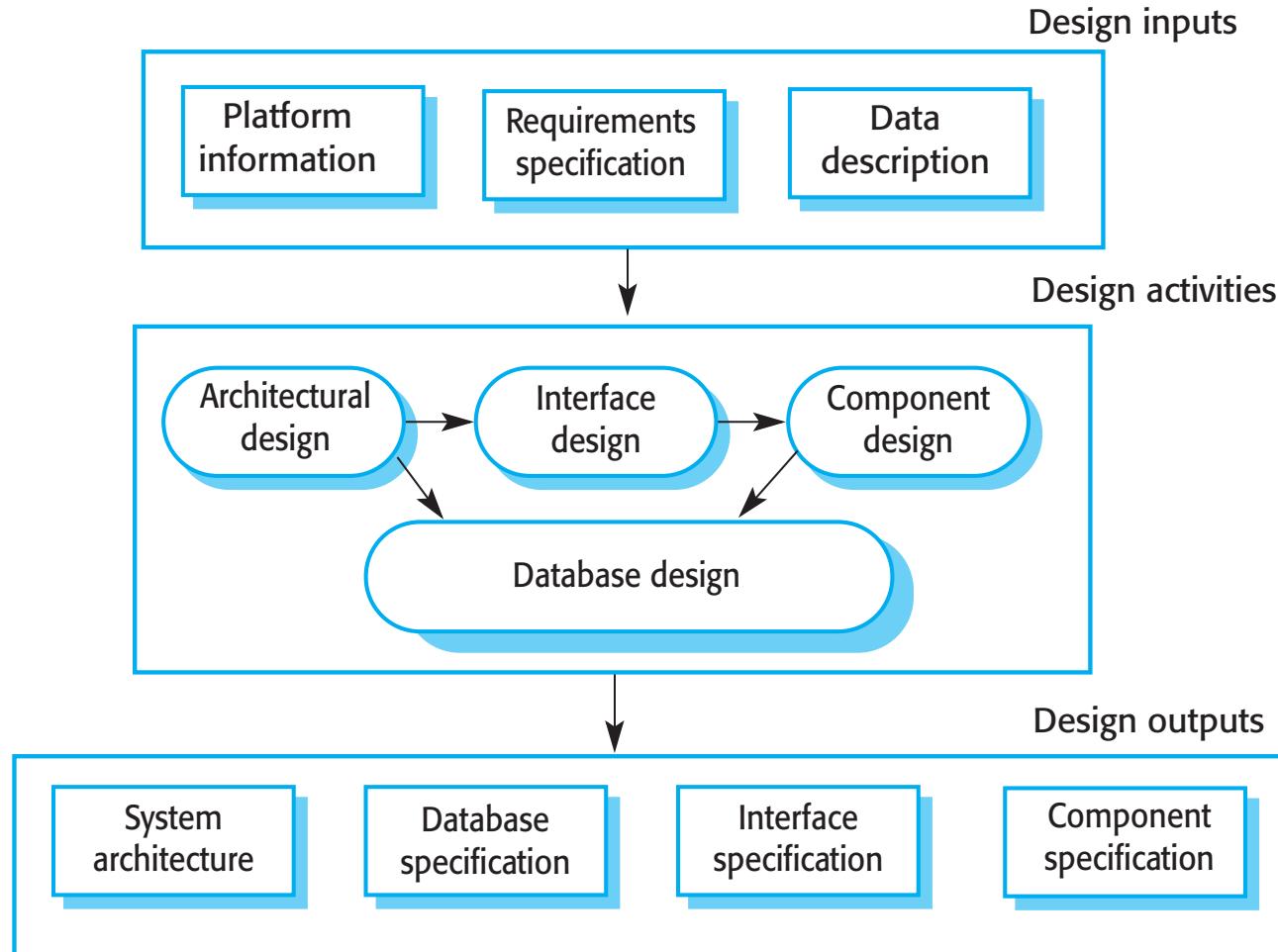
- Plan-driven processes are processes where **all** of the process activities are **planned in advance** and progress is measured against this plan.
- In **agile** processes, **planning is incremental** and it is easier to change the process to reflect changing customer requirements.
- In practice, most practical processes include elements of both plan-driven and agile approaches.
- There are no right or wrong software processes.

# **Process Activities**

# Requirements engineering



# Software design and implementation



# Software (verification &) validation

- Verification and validation (V & V) is intended to show that
  - the system conforms to its specification (verification), and
  - meets the requirements and customer needs (validation).
- Performed mainly through testing, reviews & inspections.
- Typical testing stages (or levels) are:
  - Unit (or component) testing
    - Individual components are tested usually by their developers
  - Integration testing
    - Performed as components are integrated, to find integration problems
  - System testing
    - The system as a whole is tested usually by an independent test team, with a focus on emergent properties (performance, usability, etc.).
  - Acceptance testing
    - The system is tested (under the customer responsibility) with customer data to check that customer's needs are met.

# Software evolution (or maintenance)

- Software is inherently flexible and can change.
- As requirements change through changing business circumstances, the software that supports the business must also evolve and change.
- Although there has been a demarcation between development and evolution, this is increasingly irrelevant as fewer and fewer systems are completely new.
- Types of maintenance activities:
  - Corrective – bug fixing
  - Adaptive – adapt to new platforms, technologies
  - Perfective – new functionalities

# **Software Process Models**

# Software process models

- The waterfall model
  - Plan-driven model. Separate and distinct phases of specification and development.
- Incremental development (& delivery)
  - Specification, development and validation are interleaved. May be plan-driven or agile.
- Integration and configuration
  - The system is assembled from existing configurable components. May be plan-driven or agile.
- Software prototyping
  - Not actually a model but an approach to cope with uncertainty.
- In practice, most large systems are developed using a process that incorporates elements from all of these models.

# Waterfall

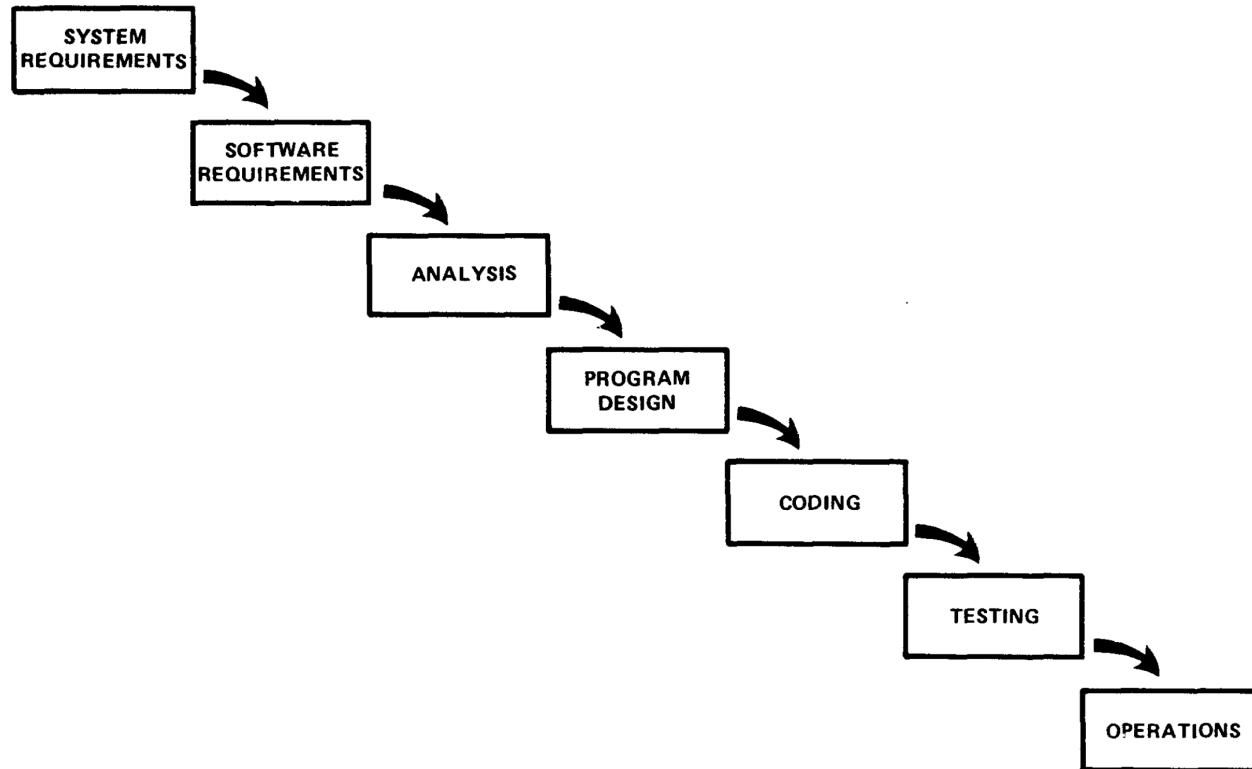
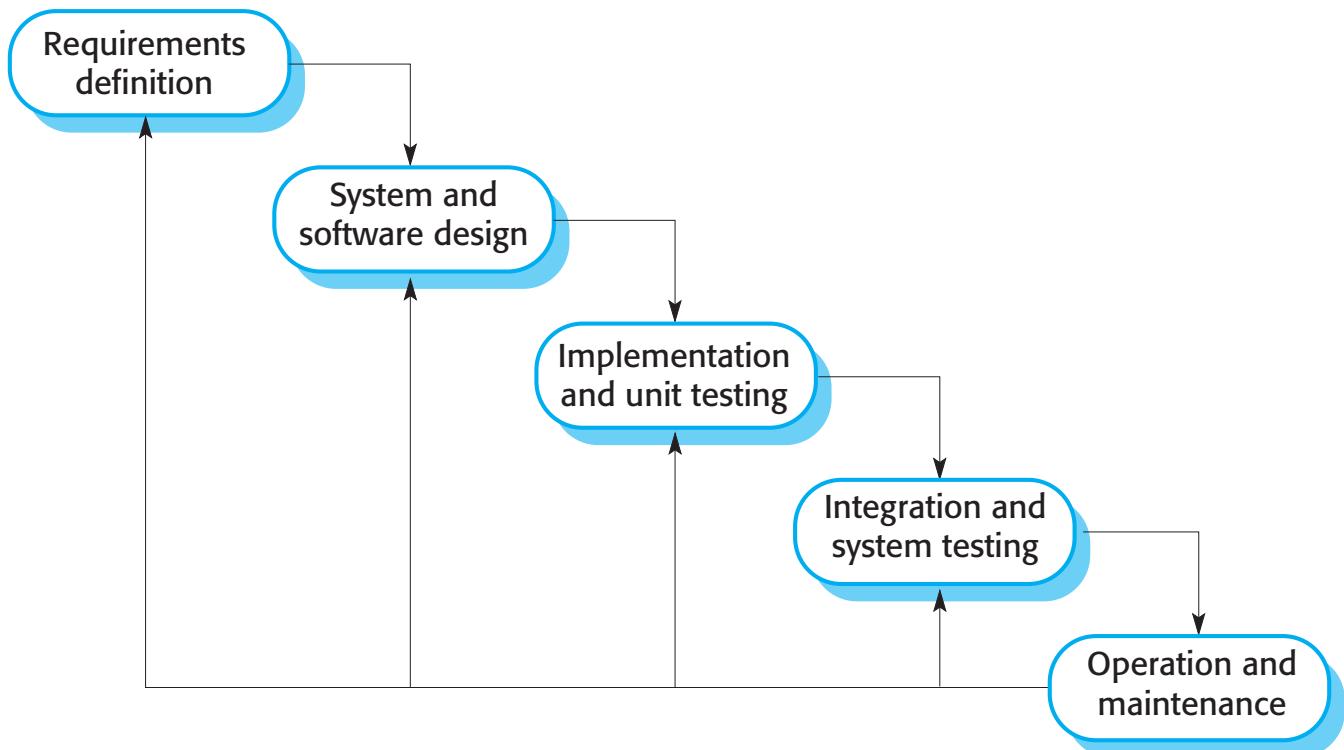


Figure 2. Implementation steps to develop a large computer program for delivery to a customer.

# The waterfall model

- Plan-driven model. Separate and distinct phases of specification, development and validation.
- In principle, a phase has to be complete before moving to the next phase.



# Waterfall model applicability

- Inflexible partitioning of the project into distinct stages makes it difficult to respond to changing customer requirements.
  - Therefore, this model is only appropriate when the requirements are well-understood and changes will be fairly limited during the design process.
  - Few business systems have stable requirements.
- The waterfall model is mostly used for large systems engineering projects where a system is developed at several sites.
  - In those circumstances, the plan-driven (predictive) nature of the waterfall model helps coordinate the work.

# Iterative

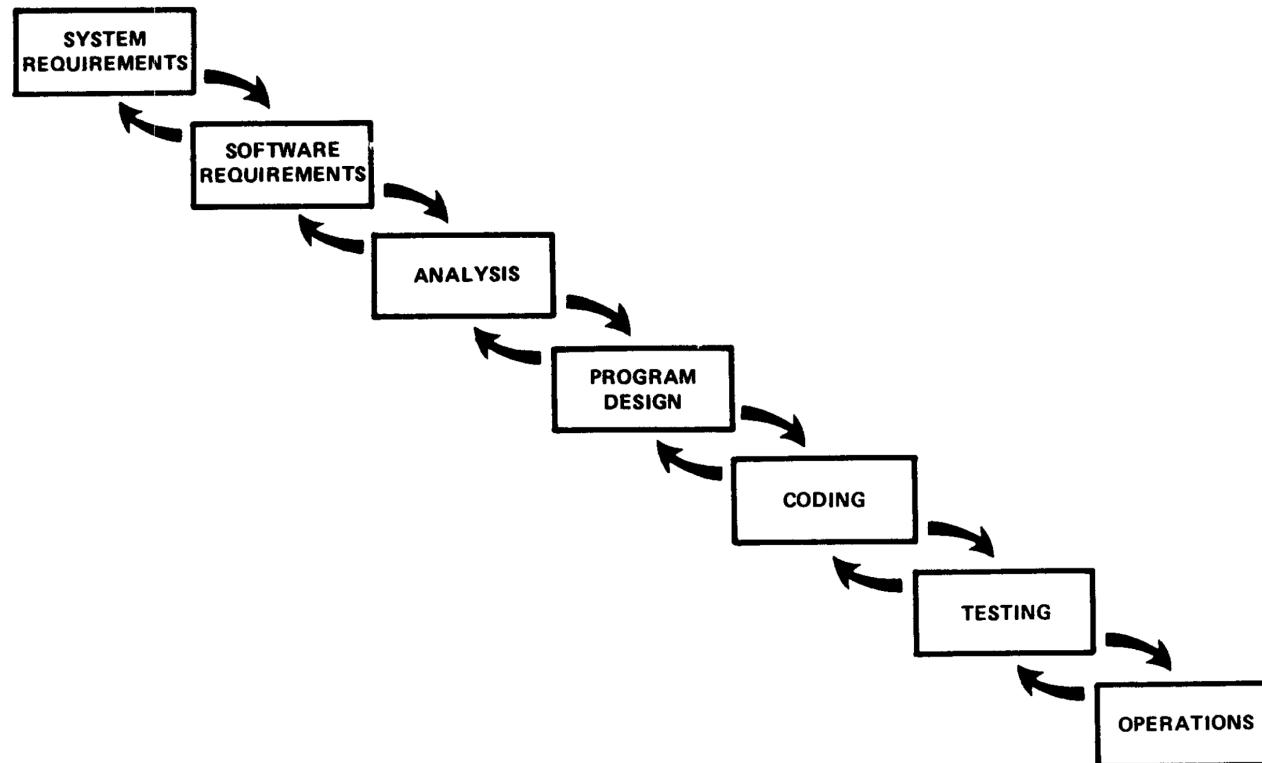
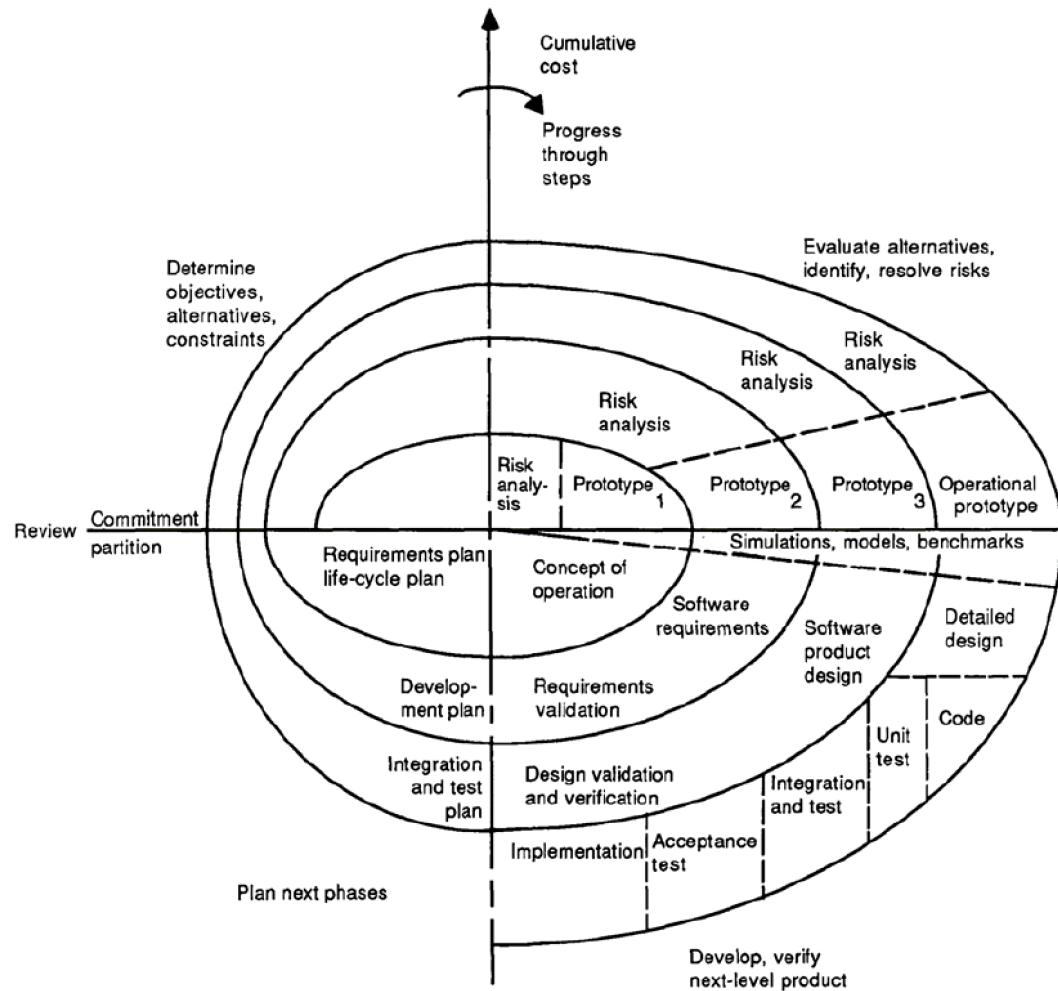


Figure 3. Hopefully, the iterative interaction between the various phases is confined to successive steps.

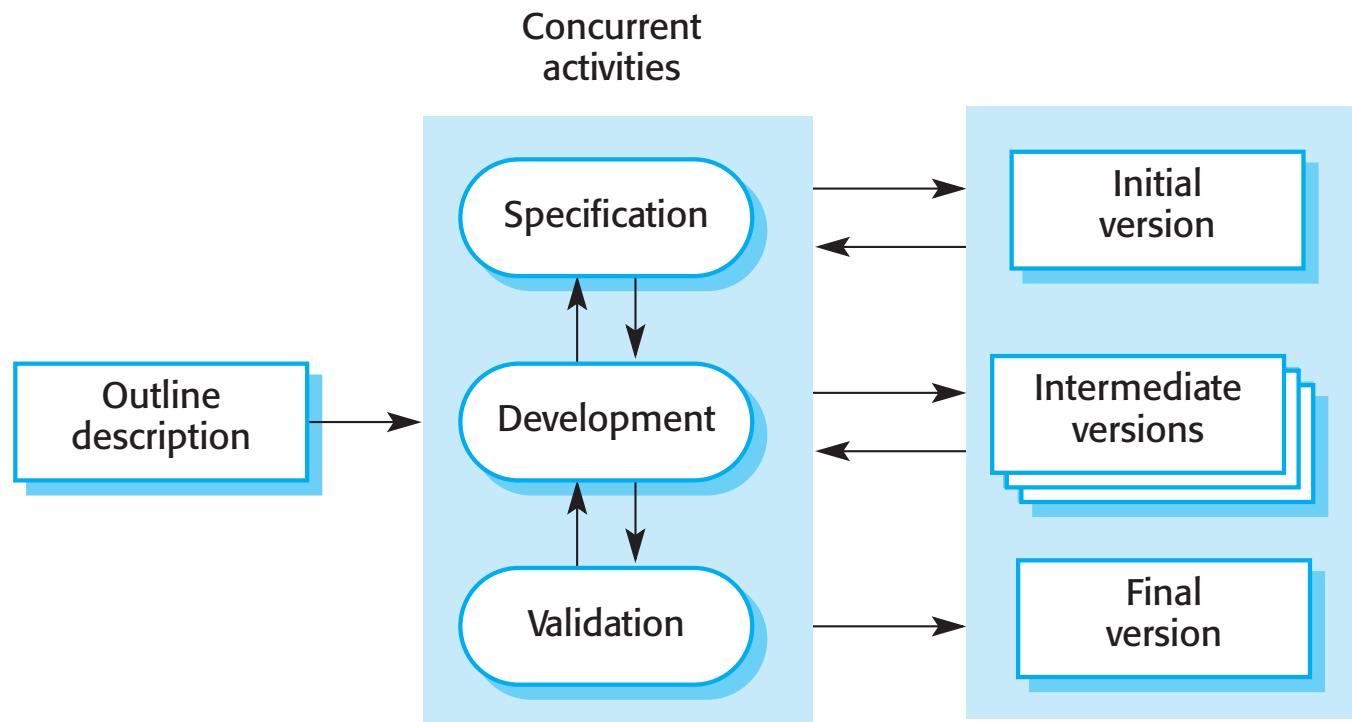
# Spiral



**Figure 2. Spiral model of the software process.**

# Incremental development (& delivery)

- The system is developed in increments and each increment is evaluated (or even delivered to customers) before proceeding to the development of the next increment.
- Specification, development and validation may be interleaved.
- May be plan-driven or agile.



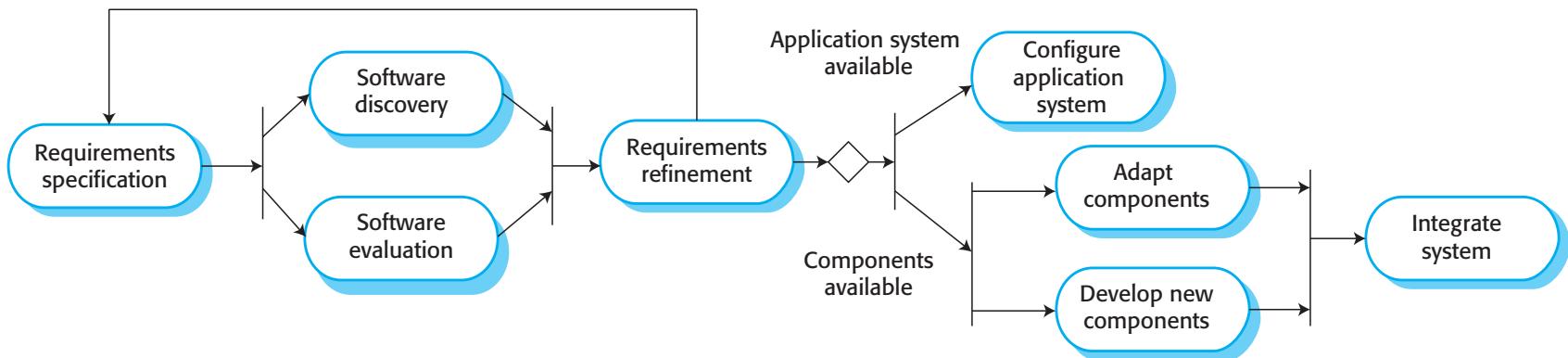
# **Incremental dev. (& delivery) benefits**

- The cost of accommodating changing customer requirements is reduced.
  - Less documentation to change
  - Unstable requirements can be left for later stages of development
- More frequent and early customer feedback reduces risk of failure
- Customer value can be delivered with each increment so system functionality is available earlier.
- Early increments act as a prototype to help elicit requirements for later increments.

# Incremental dev. (& delivery) problems

- System structure tends to degrade as new increments are added.
  - Unless time and money is spent on **refactoring** to improve the software, regular change tends to corrupt its structure and incorporating further changes becomes increasingly difficult and costly.
- It can be hard to identify upfront common facilities that are needed by all increments, so level of **reuse may be suboptimal**.
- Incremental delivery may not be possible for **replacement systems** as increments have less functionality than the system being replaced.
- The nature of incremental development of the specification together with the software may be not be adequate for establishing a development **contract** at the begin.

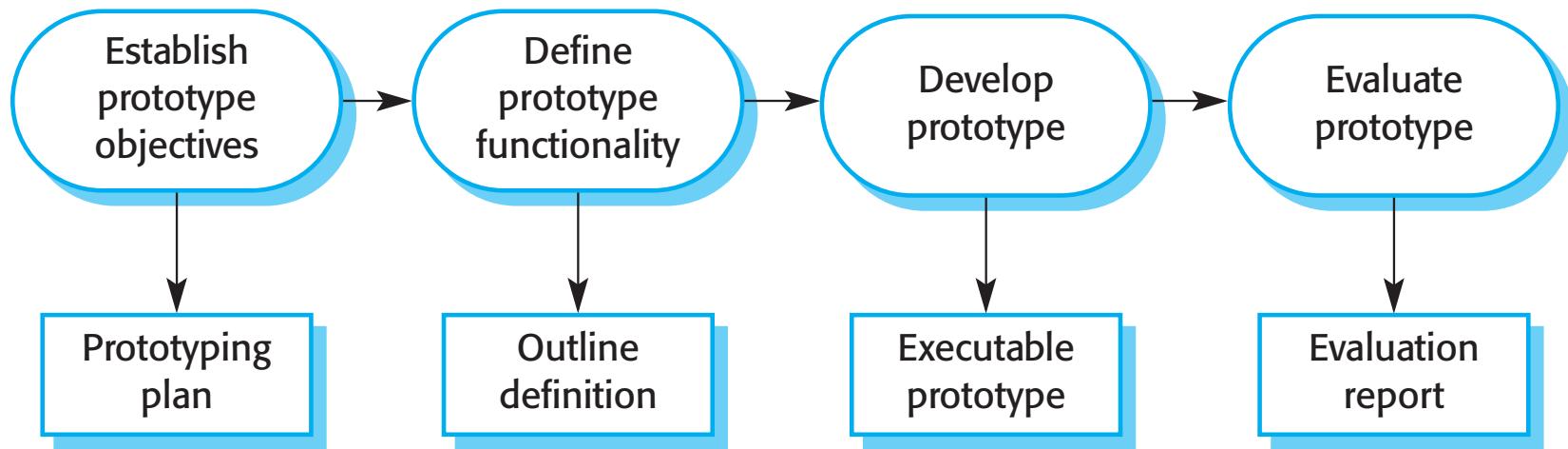
# Integration and configuration



# **Integration and configuration: advantages and disadvantages**

- Reduced costs and risks as less software is developed from scratch
- Faster delivery and deployment of system
- But requirements compromises are inevitable so system may not meet real needs of users
- Loss of control over evolution of reused system elements

# Software prototyping



# Key points

- There are many different software processes but all involve the following technical activities: specification, design and implementation, validation and evolution
- Generic ways of organizing the basic process activities are described by software process models.
- Examples include the ‘waterfall’ model, incremental development, and integration and configuration.
- Processes should be organized to better cope with change, by including prototyping activities, iterative development, etc.



Thank you

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