# **Project Management & Economics**

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# Chapter 1

# Time Value of Money

### 1.1 Types of Interest

*Nominal* or simple interest means the interest earned per interest period is exclusively a linear function of the principle amount of currency. This is opposite *compound* interest, which means the interest is added to the principal amount at the start of every new interest period and is exponential.

The compounded interest rate per a compound period is given by

$$i = \left(1 + \frac{r}{n}\right)^{nt} - 1 \iff A = P\left(1 + \frac{r}{n}\right)^{nt} \tag{1.1}$$

where r is the nominal interest rate per year, and n is the number of compounding periods per year of t years.

### 1.2 Interest Rates

The *nominal rate* is the "actual" interest excluding the concept of compounding. This contrasts with the *effective rate* which includes compounding. Depreciation is the reduction of value of an object. For a product costing P which in P wears is worth P, then the depreciation rate per year is P.

As well, assuming a linear depreciation then the depreciable asset cost is \$(P-S) such that the annual depreciation is

$$(P-S)/n (1.2)$$

### 1.3 Data Analysis

Using MATLAB, an income stream array for an investment(s) with a series of returns per period may be created as follows:

```
Stream = [-investment1, return1, etc]; % new stream array
ROR = irr(Stream); % rate
```

where ROR is the value(s) of the roots of the rate of return equation; the IRR is best if returns are in the early months rather than the later. For *fixed* regular payments, the periodic interest rate, number of periods, and size of payment must be known. However for *variable* regular payments, the cash flow and interest rate must be known. In MATLAB, these is given by

```
present_value = pvfix(r/m, mt, p/m); % fixed payments
present_value = pvvar(Stream, i, Dates); % var payments
```

Additionally, the declining balance method calculates the annual depreciation via

```
depr = depstln(P, S, n); % year 1 depreciation
dbm = depgendb(P, S, n, 2); % depreciation for each year
```

#### 1.4 Interest Calculations

MATLAB is also able to calculate different interest rates, as given by the following:

```
rate = annurate(mt, A, P, 0, 0) % find annural rate / 12
[P, I, bal, A] = amortize(r/m, mt, P) % find monthly payment
```

where P is the initial amount, A is the payment per period, and r is the annual rate. Given P, A, I where I is the monthly interest rate, the number of periods n can be found via

```
periods = annuterm(I, A, -P) % periods to pay off loan
periods = annuterm(I, A, P, F) % periods until FV is reached
```

# **Chapter 2**

# **Project Management**

#### 2.1 Roles of Members

There are several critical types of members involved in a project, whom's roles are described below:

- *Project Manager*: Makes decisions, and monitors and controls the team. They are also in charge of morale via conflict management and reward adjustment.
- *General Members*: Do their jobs on schedule and in accordance with the budget. They must also communicate and help resolve problems.
- Functional Managers: Deliver on resources promised, stay informed on the goings on, and take responsibility for the quality of work.
- *Sponsor*: An entity that has the resources to complete the project and leads the development of the project charter.
- *Senior Management*: Do not obstruct with the project, but rather reward success and give support when needed. As well, they should respect the project management process and take some responsibility.

### 2.2 Definitions

The typical definition of a *project* is something which delivers a result, often a product or service, in which there is a limited amount of time and money. Additionally, a project usually involves a number of people, and is a unique endeavor.

*Project Management* (PM) itself can be defined as encompassing several steps, including initiating, planning, executing, monitoring, and closing. Specifically,

• In the *initiation stage*, the nature and scope of a project are defined in the project charter, which also describes what the project will accomplish.

- In the *planning stages*, the project is broken down into smaller modules, the sequence of activities is defined, and the resources are identified.
- In the *execution stage*, work is carried out to deliver the product, service, or desired outcome, at which point the project manager assumes full responsibility and control.
- In the *monitoring stage*, progress reports and consistent assessments are carried out.
- The *closing stage* occurs at the end of the project, in which the manager ensures the client is satisfied with the outcome.

Of course, PM should only be implemented upon a project with specific deliverables.