Thermo Fisher Scientific Inc. **Science and Technology Committee Charter**

Purpose

The Science and Technology Committee (the "Committee") is appointed by the Board of Directors (the "Board") of Thermo Fisher Scientific Inc. (the "Company") to advise the Board on matters involving the Company's science and advanced technology programs.

Composition and Appointment of the Committee

The Committee shall consist of at least two members, including at least one nonemployee director.

The members of the Committee and the Chair of the Committee shall be appointed by the Board and may be replaced by the Board. The Committee may form and delegate authority to subcommittees when appropriate.

Committee Authority and Responsibilities

- The Committee shall assist the Board in staying abreast of new technologies, markets and applications for the Company's products.
- The Committee shall oversee the Company's Scientific Advisory Board.
- The Committee shall monitor and evaluate trends in science and recommend to the Board emerging technologies for building the Company's technological strength.
- The Committee shall meet at least one time annually, or more frequently as circumstances dictate.
- The Committee shall make periodic reports to the Board.