

1

- A. The inner self provides us with a touchstone to evaluate our interface in nature.
- B. There is hierarchy of consciousness
- C. Stones, Planets, fish and human beings represent consecutively higher levels of consciousness.
- D. Interface with nature, which leads to the growth of higher consciousness, is desirable.

a) DABC b) BCAD c) DBCA d) ABCD

2

- A. Senior Management is usually overwhelmed by the complexity of budget setting.
- B. They are rather bored by the budget process
- C. It is a misconception that the budget is set by the senior management
- D. Senior managers jump at a chance to accept a budget analysis recommendation for budget changes

A) CDAB B) CABD C)ABDC D) ABCD

3

- A. Risk stemming from fluctuation in exchange rate loans hover constantly on the horizon of foreign investment
- B. In view of higher risk, a firm contemplating foreign investment would naturally expect a higher rate of return
- C. A multinational company may be accused of profiteering, even when it may simply be following the sound financial practice of asking a high rate of return commensurate with risks characterizing the project
- D. In addition, foreign investment is subject to discriminatory treatment and selection control in various forms

A) ADBC B) CDDB C) ACBD D) BACD

4

- 1. Jinnah initially tried to win British support for a seat in the House of Commons but failed.
- A. He finally accepted fervent appeals from Muslim friends to return home and help them to revitalize the demoralized leaderless Muslim league.
- B. He was reelected to the expanded national assembly, which met for the first time in Delhi in January 1924.
- C. The khilafat movement launched by Gandhi in 1920 had by then collapsed and so had the final phase of Satyagraha in Gujarat.
- D. Most congress leaders remained in prison cells, while Jinnah reorganized his Muslim league as its president, and won the respect of ram say MacDonald
- 6. Jinnah advised MacDonald as soon as he became prime minister to draft a constitution for what Jinnah still hoped would emerge as a single nation-state of independent India, with safeguards and separate electorates for its Muslims and other minorities

a) ADCB b)BCDA c)DBAC d)ABCD

5

- 1. vertical solutions are customized to the needs of a particular customer
- A. cross industry solutions can be customized to the industry, and then to the customer that they are installed with
- B. it can be said that this set of procedures and the data structures that are maintained by them became the back bone of the business
- C. once either of these is in place, they literally define the way the business will be operated
- D. data relationship must be maintained
- 6. processes for updating the data need to be rigorously adhered to.

a)ABCD b)DBAC c)ACDB d)BDAC

6

1. The free market often seems better at recognizing and promoting leaders than large organizations.

A. most of the job growth in the US this decade has come from small companies, according to cognetics, a research organization.

B. Bill gates and Howard Schlitz stand out as heroes at a time when blue chips seem to be losing ground to entrepreneurial companies.

C. executives of some large corporations, trying to recapture some of that dynamism, know that their staffs must become more entrepreneurial so that future leader can be spotted early and supported

D. a theory called emergent leadership, which introduces some of the dynamics of the free market system to corporate management, may help

6.it tries to eliminate the office politics and an uneven power distribution that can distort corporate operation.

a)CDAB b)ABCD c)DBAC d)BACD

7

A. A good budget is one which makes a sincere attempt to change the policy environment.

B. Government finances are terminally impaired with uncontrollable fiscal deficits

C. There are big gaps in perception and capability of managers

D. Industry too is not ready to deliver growth, should even the government pursue the right policies.

E. The current reforms pace is too slow.

F. The fiscal deficit has deteriorated

A)ABCDEF B)BADCEF C)FEDCBA D)EABCDF

8

A. Reporting is all about back breaking work, long and very irregular hours and work pressure.

B. Most reporters join the profession with a dream of changing the world.

C. The truth is that reporters are usually passionate about their work and get their kicks from D. almost non-stop excitement and, of course, seeing their names in print.

D. A few years later may seem to resign to the fact that reporting is unlikely to do that.

E. Adding to that fact threat journalist the world over complains of being poorly paid in comparison to other professional

F. and you wonder, why?

A) ACBDEF B) ABDEFC C) BDAEFC D) BADCEF

9

1. The world population Day has come and gone, accompanied by the usual hysteria and Malthusian prophesies: A billion strong and so little to go around.

A. True, many Indians are barred by circumstances of birth and socio- economic position from realizing their full potential.

B. Yet, the lament about the lack of resources is patently specious.

C. Fact is, India has abundant resources: it is the skewed distribution system which has caused inequalities.

D. As our population has grown, so has our productivity and, today, we are in a position to export food to other countries.

6. But for every Indian who performs below par, there is another who makes up, it is on the strength of India's millions that we lay claim to being a great world power in the making.

(1) DBAC (2) CBAD (3) BDCA (4) ACBD

10

1. Oil spills that contaminate the soil around petrol stations could soon be cleaned up more easily using sound waves.

A. Researchers have been trying out sound waves to break up the droplets containing these heavier fractions so they can be washed out.

B. The longer, heavier hydrocarbons often stay trapped in large droplets between the grains of the soil

C. Techniques that clean the soil in situ tend to remove only the shorter hydrocarbon chains which are more soluble in ground water

D. At the moment, the dirty soil must be dug up and replaced.

6. Initial results show that this may provide an effective solution to the problem

1. DCBA 2.BACD 3. DCAB 4.BADC

11

i knew we were right, Neil Simon thought to himself as the steward brought him a glass of Cardhu single malt.

A. Simon, the Director in charge of international franchise operations at Smith & Robin, a \$8-billion marquee garment retailer, had arrived in India exactly seven days back with mixed feelings.

B. The whiskey felt good after a week when he was allowed to drink nothing but champagne by his hosts in India.

C. Simon signaled to the steward that he'd like a refill – he planned to take his time over the second one – and thought about the week that had been.

D. Ah, but then they had had a reason to celebrate.

E. He'd been at S & R less than eight months – he had been hired when the company decided to abandon its twenty-year-old strategy of expanding geographically through owned outlets as against franchised ones – but he knew the India trip was one of those things that could make or break his career.

1] ABCDE 2] CDAEB 3] ECBDA 4] BDCAE

12

A.What's a jarwal?

B. The jarwal stared at her malevolently; saliva dripping from its gaping jaws, making its fearsome teeth glistens in the harsh winter sunlight.

C. I don't know.

D. A bit like in Alien, only more like the maggot.

E. Something fierce and nasty.

F. A huge maggot-like beastie with a ferocious temper and huge teeth.

1] ACEBDF 2] AECBDE 3] BACEDF 4] BACEFD

13

A.They soon learnt the sad inadequacy of bow and arrow and examples of successful resistance are rare.

B. They were too close to the main communications between North and South

C. Over the centuries the fringes of tribal territory have steadily receded.

D. On their western extremities in Maharashtra and Rajasthan the Bhil people still occasionally waylay travelers though they are now largely settled and Hinduised.

E. The sensitive, good-natured and gentle tribals were no match for the crusading incursions of Rajputs, Muslims and Marathas.

1) DCAEB 2) CEADB 3) CAEDB 4) CBDEA

14

A) And this because it doesn't want to be dubbed a spoilsport in the region.

(B) If you stop grining and bearing it, you would be declared a loser," says a source, throwing up his hands in absolute exasperation.

(C) There are many takers for this line of argument.

(D) But, ironically, say many government sources, the very political class that lambastes Pakistan for sponsoring terrorism is shying away from matching its rhetoric with act.

(E) It is like being in a popularity contest.

(1) DCAEB (2) CDAEB (3) CBADE (4) EBCDA

15

A) Malignancies were diagnosed in three family members on the basis of this abnormality and then surgically removed.

B) It appears to be the first instance in which this specific abnormality - in this case an exchange of material between the chromosomes number three and eight in all cells of the person's body - has been traced from generation to generation and thus permitted identification of cancer patients before they had any symptoms.

C) An inherited genetic abnormality has been linked to a specific type of kidney cancer in a family in which ten members were affected over three generations.

D) The discovery by scientists at Beth Israel Hospital in Boston, USA, provides a potentially important clue to the origin of at least some cancers.

1) DCAB 2) CBDA 3) ABCD 4) DABC

16

1. The human society is plagued with environmental crisis.

A. over population, depleting ozone layer, global warming, deforestation, soil erosion, depletion of non-renewable energy sources etc. are the issues haunting our minds.

B. The plunder of environment since times immemorial is fast reaching a point of no return.

C. it is an irony that human being as soon as he appeared on the earth, took everything including the nature for granted.

D. The list of ecological mishaps is growing longer each day.

6. The prestigious world watch institute had forewarned in 1992 that, we have only four decades to gain control over the major environmental problems to arrest the irreversible changes.

(1)ABCD (2) DACB (3) CBAD (4) BADC

17

A curved titanium plate with five tiny screws would hold the bone in place and help reform the damaged margin of the eye.

B. Deftly, he replaced the wedge of bone in Tenneh's face.

C. Intravenous antibiotics would take care of any lingering infection.

D. When he'd eliminated most of the diseased tissue, he stopped.

1) ABCD 2) DCAB 3) DCBA 4) ACBD

18

1. He came finally to a road from which he could see in the distance dark and agitated bodies of troops, smoke-fringed.

- A. The wounded men were cursing, groaning, and wailing in the air, always was a mighty swell of sound that it seemed could sway the earth.
 - B. With the courageous words of the artillery and the spiteful sentences of the musketry mingled red cheers.
 - C. And from this region of noises came the steady current of the maimed; one of the wounded men had a shoe of blood.
 - D. There was a blood-stained crowd streaming to the rear.
6. He hopped like a schoolboy in a game; he was laughing hysterically.

1] ADBC 2]CBDA 3] DABC 4] ABCD

19

- A It is not with pessimism that one confronts man with the truth of this suffering
- B. Buddhism is however a reminder that even when all the suffering that is rooted in social maladjustment has been done away with, man will still be confronted with the problem of his destiny, of decay and death, and of the evanescence of everything that he tries to change desperately
- C. The smile on the Buddha's face indeed carries the promise that if man strives hard enough, he can even conquer this suffering
- D. There is much suffering in the world which is socially conditioned and which demands social cures

1) BACD 2) DBAC 3) CDBA 3) ABCD

20

- A. This fact was established in the 1730s by French survey expeditions to Equador near the Equator and Lapland in the Arctic, which found that around the middle of the earth the arc was about a kilometer shorter.
- B. One of the unsettled scientific questions in the late 18th century was that exact nature of the shape of the earth.
- C. The length of one-degree arc would be less near the equatorial latitudes than at the poles.
- D. One way of doing that is to determine the length of the arc along a chosen longitude or Meridian at one degree latitude separation.
- E. While it was generally known that the earth was not a sphere but an 'oblate spheroid', more curved at the equator and flatter at the poles, the question of 'how much more' was yet to be established.

a. BECAD b. BEDCA c. EDACB d. EBDCA

21

- A. As officials, their vision of a country shouldn't run too far beyond that of the local people with whom they have to deal.
- B. Ambassadors have to choose their words.
- C. To say what they feel they have to say, they appear to be denying or ignoring part of what they know.
- D. So, with ambassadors as with other expatriates in black Africa, there appears at a first Meeting a kind of ambivalence.
- E. They do a specialized job and it is necessary for them to live ceremonial lives.

a. BCEDA b. BEDAC c. BEADC d. BCDEA

22

- A. most people, walking for pleasure, contemplate for three minutes; when
- B. a couple will stand there talking for half an hour on a fine afternoon
- C. some one is always looking into the river near Waterloo Bridge
- D. having compared the occasion with other occasions, or made some sentence, they pass on

1)ABDC 2)CADB 3)BCAD 4)CBAD

23

1. The advice from the others on Mr. Stern's team is just as diverse
- A. Mr. Stern does not say
 - B. Not all the money managers he wanted to see wanted to see him.
 - C. How many of the nine have beaten S & P 500 over, say, the past 20 years and by how much exactly?
 - D. But which of them is the most successful?
6. And he rewards those who granted him an interview with uncritical acclaim

1)CBAD 2)DCAB 3)CDAB 3)DBCA

24

1. After eight miserable years during which she had written nothing that satisfied her, she soon established the pattern of her day.
- A. Here she revised her early novels and wrote the later ones.
 - B. Emma, Mansfield Park and Persuasion
 - C. By now she knew the reality of being a poor relation, of the little snubs and disappointments that went with life as a spinster.
 - D. Rising early to practice the piano and prepare breakfast, she then settled down to write in the ground-floor parlour.
6. Yet she did not lose her sense of comedy while continuing to satirize the social inequalities she observed.

1)DACB 2)DCBA 3)BDAC 4)DABC

25

- A. So if determinism were true, we would be trapped by the past and free will would be an illusion.
- B. Wouldn't our choices just be one more outcome determined by the past?
- C. Many philosophers hold that determinism is at odds with free will.
- D. According to determinism, we can't just decide to disobey the immutable laws that govern the universe.
- E. After all, if everything that happens is completely determined by the past, how can our choices be free?

1. CBDAE 2. CEBDA 3. DEBCA 4. ACEBD

26

- A. Therefore, the second one aims at undercutting the strength factors in the first.
- B. Or it might stem simply from the overconfidence of being a leader.
- C. White offensive principle one emphasizes on the strength of the leader's position, which makes it a leader.
- D. Offensive principle two is about finding the weakness in the strength of the leader.
- E. The weakness of the leader may lie in a point which is overlooked as unimportant.

1) CADBE 2) CDBEA 3) CADEB 4) CDAEB

27

1. Buybacks are a more tax-efficient form of cash distribution to the firm than dividends
A. However, there are some concerns that need to be addressed in the currently uncertain economic climate in India
B. Furthermore, they create value through changes in capital structure.
C. And will the tax shield be fully utilized?
D. Taxable income in India can be highly cyclical if the economy continues to nose-dive
6. In the absence of clear answers, a case for increased valuation due to changes in capital structure on account of buybacks remains tenuous.

a. ABDC b. BADC c. DBAC d. BCDA

28

1. Some business executives have adapted a 'wait and see' attitude.
A. Like a driver changing a tyre in the middle of the highway they hope an oncoming vehicle will not hit them before their work is done.
B. Discussions with several executives in both situations show that they recognize the danger is not applying them to understanding the shape of future.
C. Others are too busy bailing themselves out of troubles already caused by the changes that have taken place around them to have any time to reflect on the future.
D. Like deer caught in the headlights of an oncoming truck, they risk being turned over.
6. Traditional ways of forecasting and strategic planning are not effective any longer.

a. DCAB b. ADCB c. DABC d. ACDB

29

1. People today are indifferent to the aesthetic products of the past.
A. And it has no value for the human species at large.
B. That is the position of both the industrial magnate, trade unionist or communist.
C. They are suspicious of them; decline to receive them, until they have been disinfected in Russia.
D. In England, still the abode of private enterprises, indifference predominates.
6. As a rule I am afraid to bore them with it lest I lose their acquaintance.

1. ABDC 2. DABC 3. BCDA 4. CADB

30

- A. This will ensure that MBA graduates will be more socially committed.
B. Aspirants have to be humane, sensitive and caring.
C. Now it takes more than business sense to secure admission to Harvard Business School.
D. The idea is to reshape the MBA experience from admission to job finding.

1. CDAB 2. CBDA 3. ACBD 4. BACD

31

- A. This is obvious with respect to the bulk of the relevant problems and disappointingly small predictive and controlling power of the available theories.
- B. Some of the accident shortcomings of the scientific method are of particular importance at present.
- C. There is little doubt that in contrast to the relatively mature state of physics, chemistry and astronomy, the scientific method has yielded, so far comparatively poor results in the social sciences and humanities.
- D. The lag in the sciences is apparent from the largely controversial state of expert opinion.

1. CABD 2. BCDA 3. ABCD 4. DABC

32

- A. Moreover, as software is often built on the achievements of others, writing code could become a legal hurdle race.
- B. Critics claim that such intellectual monopolies hinder innovation, because software giants can use them to attack fledgling competitors.
- C. By analogy, if Haydn had patented the symphony form, Mozart would have been in trouble.
- D. The of patents for software and business methods has been causing a stir in America ever since the Patents and Trademark Office started issuing patents on internet methods in 1998, most famously that for one-click shopping.
- E. Proponents argue that these patents provide the necessary incentive to innovate at a time when more inventions are computer related.

(1) DBCAE (2) DEBAC (3) DECBA (4) DBEAC

33

- A. Now she has started a hunger strike, according to the American government, which slapped strict sanctions on Myanmar, in protest at such repression.
- B. For military-ruled Myanmar, it is either the best of times or the worst of times, depending on whom you believe.
- C. They even have a 'map' to take the country there, but they have not yet made clear whether they will allow Miss Suu Kyi along for the ride, nor how long the trip will take.
- D. The generals, however, say that Miss Suu Kyi is fine, and that Myanmar will soon be on the road to democracy.
- E. The State Peace and Development Council (SPDC), as the country's junta styles itself, has detained Aung San Suu Kyi, the country's most prominent dissident and a winner of the Nobel peace prize, at a secret location for over three months.

(1) EDACB (2) BEDCA (3) EBACD (4) BEADC

34

- A. America spends more on defence than the next dozen countries combined.
- B. The country is exceptional in more profound ways – it is more strongly individualistic than Europe, more patriotic, more religious and culturally more conservative.
- C. Military might is only a symptom of what makes America itself unusual.

- D. The best indication of American exceptionalism is military power.
 E. The National Security Strategy of 2002 says America must ensure that its current military dominance – often described as the greatest since Rome's – is not even challenged, let alone surpassed.

(1) DAECB (2) ACBED (3) EADCB (4) CAEDB

35

- A. When bids for an item are based on estimates of the item's value, the winner is the bidder who overestimates this value the most.
 B. Intuitively, most people bid more aggressively when faced with more bidders, but more aggressive bidding increases the chances that a bidder will fall victim to the winner's curse.
 C. The mathematical explanation for the winner's curse, first observed in bidding for oil fields, reveals the subtle intricacies of this apparently simple game.
 D. The classroom experiment demonstrating the winner's curse illustrates the complex relationship between game theory, human intuition, and optimal decision making.
 E. As more bidders enter the auction, the range of estimates increases...which in turn increases the likelihood that the highest bid will exceed the true value.

1. BDCAE 2. CBDEA 3. DCAEB 4. CDABE

36

- A) The concept is termed 'intellectual' because it applies to products of the mind and 'property' because the products belong to the person whose mental efforts created them
 B) What exactly is intellectual property?
 C) Control over access to certain types of knowledge / information is referred to as intellectual property
 D) Knowledge is free but its flow is restricted
 E) The 20th century could be summed up as the age of information revolution

1) ABCDE 2) BCDEA 3) DCBAE 4) EDCBA

37

- A) While HLL scours high and low just to turn a positive topline, Amway scorches ever upward in another five years, Amway could even be the country's second largest FMCG player, reckons Amway's former country chief Sudershan Banerjee
 B) yet, business is about growth, and the contrast in pace is dizzying
 C) not that one is eating the other's lunch; their markets do not overlap much, and India offers enormous potential
 D) but William Pickney, the MD and CEO, Amway India gets to sleep a lot easier than Lever chief MS Banga.
 E) in absolute terms, that's not even as large as the ad budget of Hindustan Lever Ltd (HLL).

1) EDCBA 2) AEDBC 3) EADBC 4) ABEDC

38

1. Fine, Hyderabad has an efficient administration and is the capital of a state that has a laptop-toting power point friendly Chief Minister, but for a long time, barring an odd Microsoft or two, that was all it had.
 (A) Oracle, for instance, is acquiring 7.5 acres of land to build its largest campus outside the US – an official at the state IT department says the 8,00,000 sq ft centre will dwarf the company's 2,50,000 sq ft one in Bangalore.
 (B) Now, circa 2003, the city may finally be able to live up to the hype that was built around it.

(C) Now, there's talk of Boeing and Bombardier exploring options of touching down in erstwhile Hyderabad; Oracle and Dell are hitting the city soon; and Hyderabad has emerged a favorite destination of IT-enabled services companies.

(D) In January this year, Infosys opened a 30-acre facility, (3,11,000 square ft of built up space in the city.

6. And Dell's ITes operations will soon start in Hyderabad's HiTec city. "There are some other big names," says Col M. Vijay Kumar, the Hyderabad Director of the Software Technology Parks of India, displaying a reticence that is uncharacteristic of the city.

(1) BDAC (2) BCDA (3) DCBA (4) CBDA

39

(A) But over the years, as clients turned the screws on their advertising budgets, expecting an ever-increasing bang from their ad buck, the person who is helping put the most effective advertising together is the researcher.

(B) And when screw-ups happen, it's usually because the consumer has not been researched adequately.

(C) For instance, at her employer WPP Media World Wide, where Byfield heads consumer insight, there's more than \$16 billion (Rs.76,464 crore) of advertising spend at stake each year.

(D) Says, Byfield : "We have enough of data, but sometimes we may be lacking in, insights."

(E) When Sheila Byfield began researching media 12 years ago, it was a job that got the smallest and the remotest cabin in the offices of major advertising agencies.

(1) EACBD (2) DEACB (3) ECABD (4) DAECB

40

AThey are particularly furious because they believe the sanctions—which they blame on another US-led war—have ruined their lives, and their future.

(B) "They stopped us from thinking and dreaming like others do."

(C) "The sanctions were economic, intellectual, scientific, and even in sport," said one young man who attended the rally.

(D) Ever since the 12th anniversary of the 1991 war against Iraq on January 17, 2003, groups of Iraqis had expressed their anger in government-sanctioned protests—denouncing the UN inspectors or the US for planning war against them.

(E) On the night of the anniversary, it was students and youth.

(1) DEACB (2) DAECB (3) EDACB (4) EADCB

1.d

2.b

3.a

4.d

5.c

6-d

7-C

8-C

9-3
10-1
11-4
12-4
13-4
14-4
15-1
16 2
17 3
18 3
19 2
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21 3
22 4
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24 4
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26 4
27 b
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36 4
37 1
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40 1