DWP journey in Microsoft Teams

M365 UK User Group – 14 Oct 2020

Stephen Wade

DWP Microsoft Teams SME

Stephen.Wade1@DWP.gov.uk

Lesley Crook
MVP, Symity Modern Workplace Consultant
Lesley.Crook@Symity.com



DWP Teams Deployment

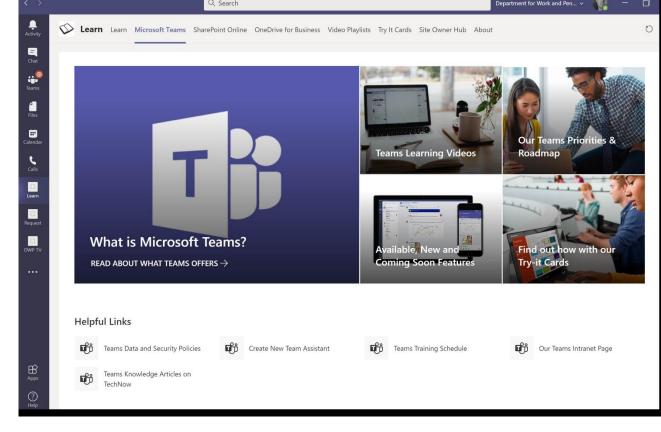


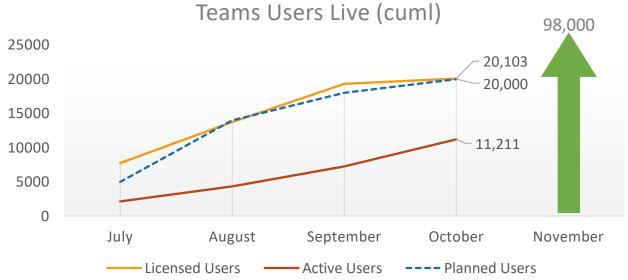


- Project team
 - It has been essential to have clearly defined responsibilities with a project team delivering on this scale. We have defined the project team into key streams: Delivery, Deployment planning, Adoption, Service and Accessibility.
- User deployment 8 weeks early! (Nov)
 - Teams initial pilot was accelerated (10,000 users) to include demand driven team requests during the Covid crisis rapidly supporting flexible working needs.
 - **DWP corporate centre (20,000 users)** users have been deployed via business group over a 7-week period.
 - DWP Operations (68,000 users) a large-scale deployment to all remaining users is due in November - includes all Job Centre and Universal Credit staff. Framed initially as a Skype for Business replacement, the collaboration story and capability training is due in the New Year, following the retirement of Skype for Business from the estate.

Communication & Engagement

 Ensuring the Teams user community is kept up to date can be a huge task, so we have leveraged the power of Teams itself via the DWP 'Learn' app (pinned on the rail) to provide clear sign-posting to key articles on the intranet, FAQ, learning videos on Stream and DWP Policies.





DWP Teams Adoption





Adoption artefacts

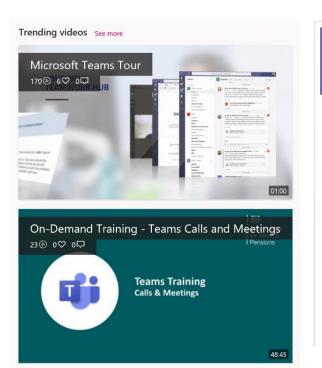
- 'Owner packs' with **getting started tips and key steps** are provided to key staff and initial Team owners enabling staff to energise their communities and know where to go for additional help and support.
- Promoted DWP TV (Stream) Teams training and simple Teams 'Try It' cards.
- Champions selected based on analytics data to the invite-only club called 'Teams Pioneers' are trained and supported to evangelise Teams benefits into the organisation's grass roots.
- A clear activity count-down for each area is crucial for next steps.

Day Count	-10	-4	-2	-1	Go Live	+1	+2	+3	+4		+7	+8	+10
Owner / Sponsor induction session booked													
Owner's Pack available													
Launch day comms agreed													
Staff names added to Teams													
Welcome email sent to staff													
Launch email announcing Teams													
Assistance support live for your staff													
Training and self-help materials													
Promote available training													
Owner / Sponsor review booked													

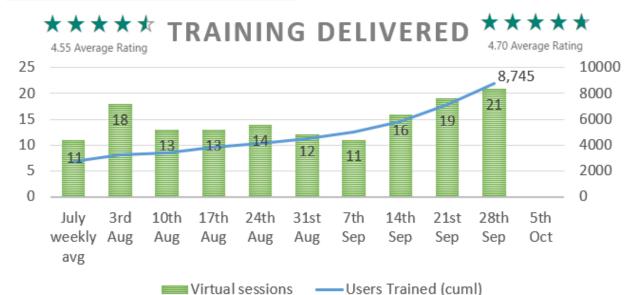


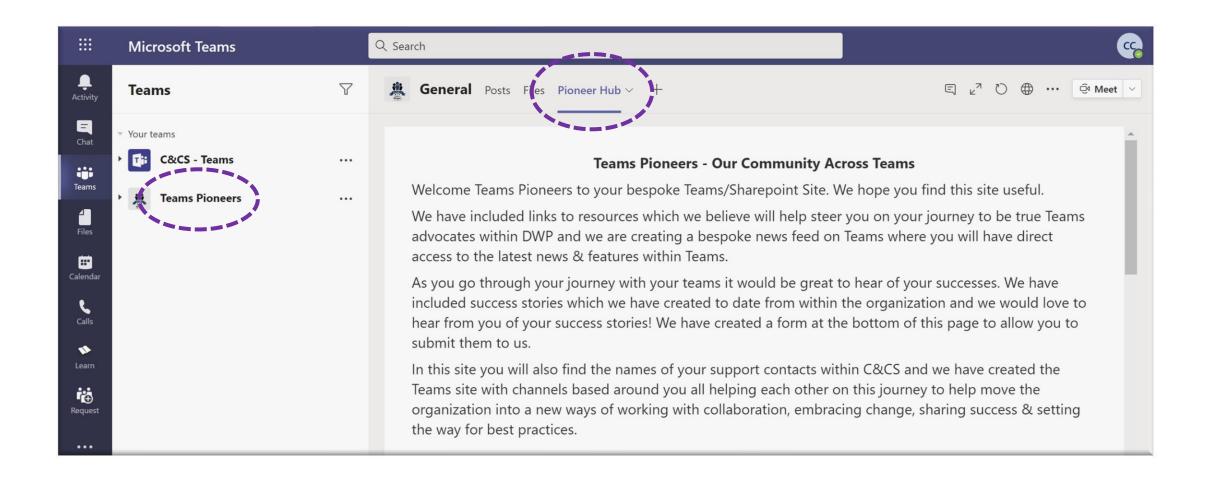
Training

- Delivered to support the launch groups via virtual sessions and provide guidance to the easy self-service learning reference materials.
- A selection of modular sessions held (Getting Started, Getting more out of Teams, Team Owners, Calls & Meetings as well as a set of 'cross over sessions that cover Teams into Planner/SharePoint/Whiteboard and Mobile) in addition to a vast library of self-help tutorials on the Intranet.
- Following every training session attendees are asked to provide feedback on the session. **Key trends** and suggestions are fed back into future sessions and FAQ materials are updated as required.









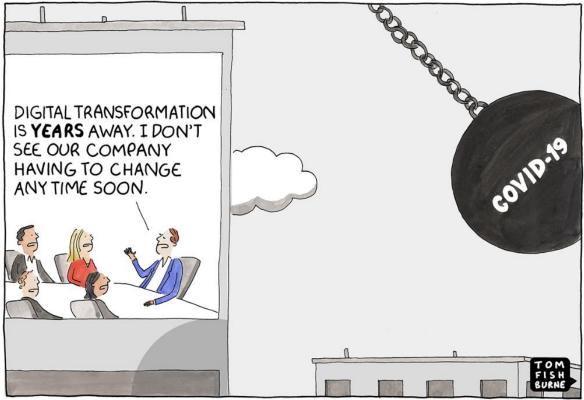




DWP MS Teams Pioneers Discovery Workshop







@ marketoonist.com



There's a funny image circulating right now of a survey that asks, "Who led the digital transformation of your company? A) CEO B) CTO C) COVID-19." COVID-19 is circled.

COVID-19 is accelerating digital transformation at many companies, knocking through long-standing resistance and silos. As ITWC CIO Jim Love noted, "Sometimes it takes a crisis to turn people's mindsets around."

The crisis is also setting the agenda and the priorities of where to focus digital transformation efforts, such as facilitating the needs of a mass, remote workforce.

DWP MS Teams Pioneers

Discovery Workshop Agenda

Pioneering principles, vision, habits, behaviours, Thought Leadership, ADKAR change management, Growth Mindset and empathy

Resources

Whiteboard/sticky notes exercises x 2

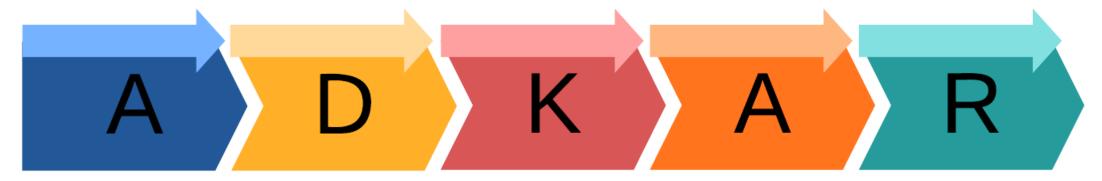
What's next: Go Beyond Workshop!

DWP Teams Pioneering Vision

- Defined by DWP to identify the "power users" of MS Teams within the functional areas who will be the advocates of Teams
- The purpose of this Workshop is to take DWP "power-users" on a journey of discovery to ...

Go Beyond! Motivate and inspire the adoption of Teams in DWP, with empathy

ADKAR Change Model



Awareness

- Announce the change to employees well ahead of time.
- Explain your reasoning behind the change, including current pain points and potential ROI of the new solution.
- Give employees an opportunity to ask questions and make suggestions.

Desire

- Gauge employees' reactions to the change.
- · Identify champions.
- If employees are resistant or indifferent, address their concerns or show them how the change benefits them personally.

Knowledge

- Provide training or coaching to show what employees need to do after the change takes place.
- · Address any skill gaps.
- Offer resources, such as process flowcharts, that employees can reference later on.

<u>Ability</u>

- Schedule practice runs before the change is fully implemented.
- Monitor performance immediately following the change and provide constructive feedback.
- Set reasonable goals and metrics at the start.
- Adjust processes as necessary.

Reinforcement

- Monitor the change over time to ensure it fulfills your desired outcome.
- Use positive feedback, rewards, and recognition to encourage employees to keep following the new process.

Enablement zone

TEAMS PIONEERS: "DISCOVERY" WORKSHOPS

Engagement zone

"GO BEYOND" WORKSHOPS

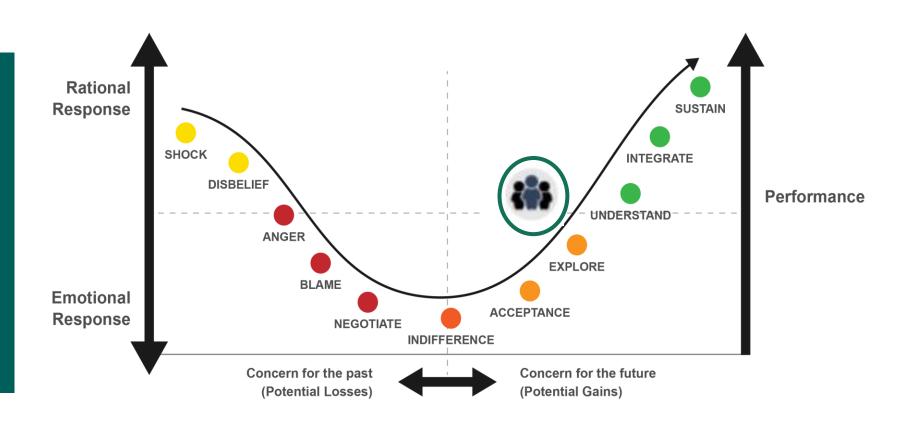
Change Curve of Resistance

Characteristics:

- o Anger
- Spreading rumours
- Not participating

What you may hear:

- o It won't work
- o It used to be...
- o I heard that...



"Failure is an opportunity to grow"

GROWTH MINDSET

"I can learn to do anything I want"

"Challenges help me to grow"

"My effort and attitude determine my abilities"

"Feedback is constructive"

"I am inspired by the success of others"

"I like to try new things" "Failure is the limit of my abilities"

FIXED MINDSET

"I'm either good at it or I'm not"

"My abilities are unchanging"

"I don't like "I can either do it, to be challenged" or I can't"

"My potential is predetermined"

"When I'm frustrated, I give up"

> "Feedback and criticism are personal

"I stick to what I know"

DWP Pioneers enable Teams to scale-up

Pivot under fictitious roles, switching hats, enabling collaboration & improving productivity!











Astronauts

Goes where no employee has gone before! Breaks down business silos. Shares work, with a view others might find it helpful, and others might help you improve your work. They

Thought-Leaders

Encourages less email, more Teams! 'Like' posts,
 @delegate @tag subject matter experts. They Love
 Teams, OneNote,
 Whiteboard

Entertainers

Has fun with a purpose!

"Disruptors" with big
Announcements & Praise.
Encourages remote working in virtual events and fundraising with emojis, gifs. They Love
Teams, "Fun Stuff"

Scientists

"Visionaries" with new ideas, solves problems, innovates. Monitors engagement with analytics. Finds solutions to improve processes in Teams apps.

They Love Teams, Planner

& Forms

Reporters

Tenacious journalists looking for Teams success stories with User Generated Content, demonstrating business-value. Shares on DWP TV. Finds more Teams Pioneers! They Love Teams, DWP TV (Stream)

Less email campaign

Leader *emails* their staff on a Thursday to introduce "Less Email" campaign commencing the following Monday.

Email: From [x] date our team will now work in Teams, with these exceptions:

- External 3rd parties
- 1:1 confidentiality
- Receive alerts and notifications from M365 apps

If a colleague forgets and emails you, then politely remind them to post in Teams. See you in Teams!

PS: Or better still, got a Teams Channel you think the email might be shared in, then copy and paste the Channel email address, and then **forward** the email to the Channel

Play:

Teams Scavenger Hunts!



MARK A POST AS IMPORTANT When your post is in need of timely action or response

consider marking it as important as a call out to others, so it gots the attention it meets. Decide with your cofleagues, what defines "important" for you and when will you use it?



take action quickly. You might have to search for this area, but hore such into they're only a forward slack away.

DOWNLOAD A FILE can find every file that was either upticated directly or added via a pool. Once you find what you nood, the key is to hover. No files yet? Try adding one and thus.

SCHEDULE A MEETING Setting up a 1x3 or group-meeting quickly has ecome move than ever in Fearm. Click on the slender and see how callly you can past a call, idee, or recurring meeting anto your calendar.

PIN FAVORITE TEAMS

spaces close at band by priving them to the log of the list. Try choosing three to start.

SET NOTIFICATIONS Staying in the loop is important, but being

bombanded with alerts it overwhelming. In the Settings. Download the mobile spp and decide which not fileations you desire. You can also choose to set your "quiet hours" for when you are off the clock.

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Level up your Microsoft Teams Teams Scavenger Hunt, Many asks require being in a gue, fire up a meeting, and live Teams meeting, so grat solve these tasks togeth me Teams experts.

for meanspicuous learn and merus - you never know where you'll find new got one POST TO MEETING CHAT.

MARK AS URGENT decisions quickly. But, with dozens of drafts and channels, it's easy to mits the most important poot. Mark your shat is urgent and learn how to capture attendors as lottly when sended.

CREATE AND SAVE MEETING NOTES AND WHITEBOARD

Interactive elements such as a meeting whiteboard effect you to express your ideas creatively and collaborate visually in real time. Create and have both to complete this task.

SHARE A MEME IN A MEETING CHAT

New meeting brain

= 0

B. Marrier I

6

Have a little funity creating a costomityes, write your ownth mens to express your feelings. The purple on ley face is GIP's next door neighbor, and the key to setting started. Have (appropriate) have

TURN ON LIVE CAPTIONS This iten't just important for those in the deaf and hard-of-bearing community, but for anyone who is unable to John the mosting audio, or for public

web mars. While in a meeting, coarch your many options to turn this feature on. in trement to MAKE A FILE A TAB

deliverable. Think of it as 'almoing' your document as a tab within the channel. Try making multiple files tabs!

POST TO MULTIPLE CHANNELS Do you have import and news that affects

MEETING BACKGROUND ture everyone sees your message. Can you strike the right balance?

BONUS: CHANGE

6

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Team Owner Fou

You may already be using Team there's no time like the present to make surwork space is architected properly. Work through the ac here to help you determine your working team's norms f annels, chats, and

AND CHANNELS

Review your trains by exploring the left-hand rail of Microsoft Trains. By default, there is a general channel for each team, and you can presto additional channels to minter workgroups, projects, workstreams, or shared objectives. Are your channels set up to match your work?

EDIT TEAM NAMES AND DESCRIPTIONS

This is about what coming convention was want to us consistency and to help others find your team. Create a name that clearly defines what your team is about, and spell out acromying when you can. Use the train description to make a statement about its purpose and grats. Meet with your transmater to discuss transmaters for soing and interacting on cohiting and now teams.

MANAGE MEMBERS AND PERMISSIONS

process, or as you go. If your team is private, you

ADD A UNIQUE TEAM AVATAR

Contomize your team availar so that it stands out. of your culture or already established team death

ADD GROUP TAGS

Make your life simpler by notifying a group of people all at once! Create a group tag with a list of people you commonly notify, then itimention them with the top you created.

CONNECT A YAMMER COMMUNITY

partners - like in Tearnst. They're great for crowdsourcing legal and finding experts when you don't know who to ask. Using the Communities upp for Tearns, can you import one engaging Vanerer community to a charmel you manage.

CHANNEL VS. CHAT: SET UP RULES OF THE ROAD

Our guidance is single: If you wont to retain a resessage beyond. Spen today, too a channel, not that. Unfortunately, nost people dive into chat first and create slice of information that others. forward and agree on when to chat and when to channel

CONDERTREATIONS How side your team do! We must be long. Reach and at heliograficant alternations, come to sitel as on the ends at support although frame come.

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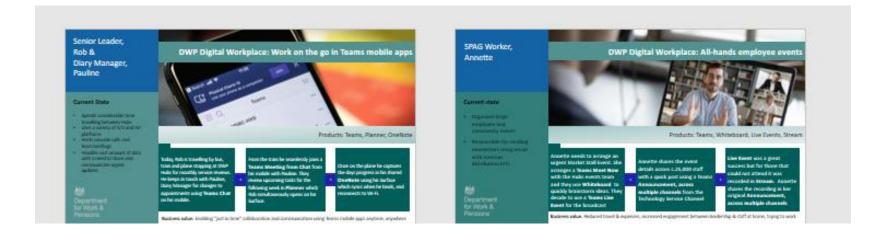






Share:

Teams Pioneering Stories



Try sending "Praise"!

Try involving "passive" users unsure if they should contribute

Try moving a Newsletter to Teams Try moving
SfB
meetings to
Teams!

Try sharing documents in Teams rather than email

Try moving Your projects to Planner

"Try it!"

Try a threaded post to keep people up to date

Try a Teams "Scavenger Hunt"! Try offering
1:1 training
to someone
struggling

"Failure is an opportunity to grow"

GROWTH MINDSET

"I can learn to do anything I want"

"Challenges help me to grow"

"My effort and attitude determine my abilities"

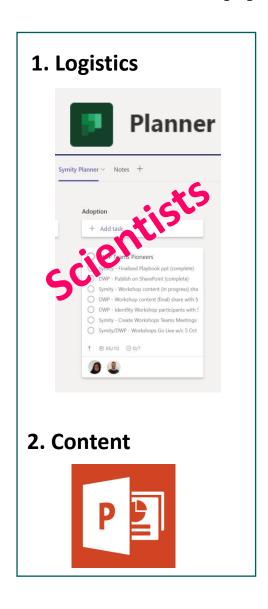
"Feedback is constructive"

"I am inspired by the success of others"

"I like to try new things" brainstorming in Whiteboard

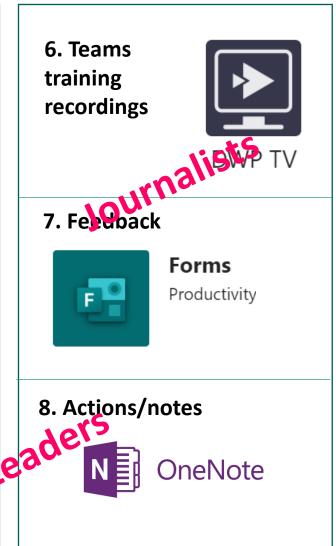
Try using analytics to see how your Team is being used

8 x Teams apps enabled this workshop











Whiteboard

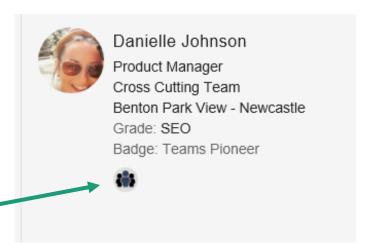
Sticky Note Exercises What do you now plan to try?

Any DWP "processes" where Teams might enable improvement?

Your mission should you choose to accept



Astronauts go where no employee has gone before!





We hope to see you again at the Pioneer "Go Beyond" Workshop!

You will receive:

- Pioneer digital badge!
- > Access to Pioneer Hub!

#FOMO #Community rocks

Homework template

Play-back: "Go Beyond" Workshop on 9th October!



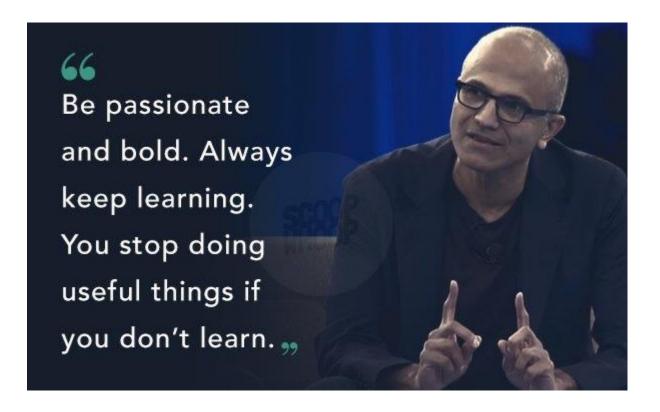
Lessons Learned?

- An open 'Champions Community' became a platform for user support and a
 virtual noticeboard, with engagement lost and sense of purpose blurred. Using
 Graph APIs, we have targeted our 'Teams Pioneers' based on existing Teams usage.
 This has meant we are building a community that have already gone through phases
 of early adoptions and are further along the change curve. This will help us improve
 colleague-to-colleague support and accelerate the cascade of Teams adoption.
- Be mindful people learn in different ways. Making training material available in different formats and accessibility compliant, enabled colleagues to immerse themselves into all things Teams in a way that's best for them. There will also be people who prefer to attend a meeting and be shown step by step, whilst others love to just dive-in and be told 'What's New'.
- **Keep it simple.** Trying not to make this effort onerous, make it enjoyable and achieve quick wins. Overloading users with the scale of what Teams and M365 can offer can be overwhelming for those who have done a certain process, the same way for years. Identify quick wins, deliver through the lens of Teams.
- **Top-down | Bottom-up.** Use a top-down approach by those enjoying their new working skills who have a passion to nurture and enable up-skilling. Plus a bottom up approach with deep dive, repeatable set training facilitated by professional trainers.

What's next to scale-up to over 100,000 by year end?

- New style training. With the foundation of resources available, encouraging community selfservice through Pioneers in every key area. Including a new session on "culture change"
- Opening a Showcase Teams. An authentic real Team with no sensitivity - all bells & whistles with M365 apps
- Turning off SfB!

Satya Nadella CEO Microsoft



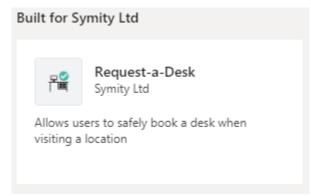
DWP Teams COVID Desk Booking & Trace

Challenge

 Requirement to ensure people can book a 'COVID' safe desk whilst managing utilisation, ensuring safe ways of working are followed and allowing 'trace' information to provide as required

Solution

Development of a Teams app for deployment

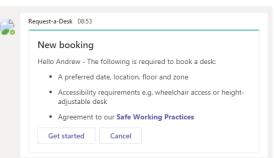


Advantages

- Easy to use, familiar and accessible Teams interface
- No additional user accounts or credentials
- Accessible from Teams on Desktop, Web and Mobile
- Standard Microsoft technology so reduced approval timelines
- No additional user licensing required
- Integrates with Outlook calendar
- Extensible and flexible to adapt to changing COVID situation
- Allows a user to book a desk for a location in seconds
- Simple and effective reporting via Power BI



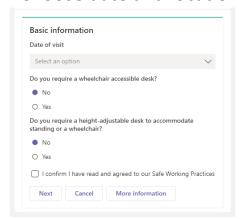
Launch App in Teams



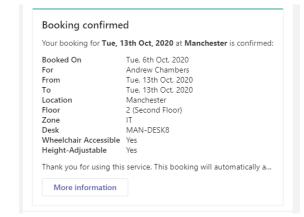


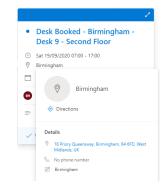


Choose date and location



Booking confirmed & added to outlook







#GetOn2021

Core programmes in the #GetOn2021 campaign include: pre-employability programmes for students across the UK, expanding apprenticeships through levy transfer, social impact partnerships, career switcher programmes, Al and Al business schools and Talent Accelerator academies.

Existing partnerships with UA92, UK colleges and universities, the Institute of Digital Technology, **DWP** and the DFE's Skills Toolkit will also support those looking to participate.

Additionally, Microsoft is working with its partner community and LinkedIn to directly connect skilled people to job opportunities in technology



Microsoft Gold Communications Partner with advanced specialities in Microsoft Teams Calling & Meeting Rooms

- Proven track record in:
 - Communication & collaboration strategies including benefits cases
 - Complex mission critical Microsoft Phone System solutions
 - Customer specific hosted Teams direct routing
 - Microsoft Phone System integrated contact centres
 - Video conference and meeting room solutions
 - Adoption campaigns to ensure people understand solutions
 - Operational management of solutions
 - Office and operational deployments in 40+ countries
 - Delivery and operational capability in UK, US & AUS



Microsoft **Telephony Deployments**



Telephony



Gold Communications

Gold Collaboration and Content

Gold Messaging

Gold Windows and Devices

Gold Cloud Productivity











The Insolvency

Service





National Audit Office





Services











University











Technology

Stephen Wade

DWP Microsoft Teams SME

Stephen.Wade1@DWP.gov.uk

Lesley Crook
MVP, Symity Modern Workplace Consultant
Lesley.Crook@Symity.com

Thank you!

Any questions?

