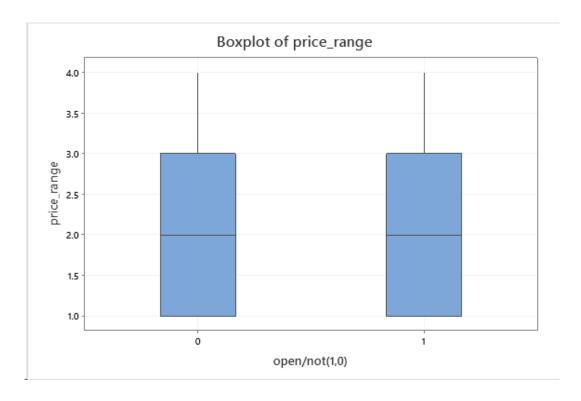
# Can Yelp star ratings, price range, and review count predict restaurants that permanently closed during the COVID-19 pandemic?

By Rina Battulga

Over the past year, numerous businesses had to close their doors as a result of the COVID-19 pandemic not only in the U.S., but all over the world. The food and drinks industry has been particularly hit hard by the regulations prohibiting indoor/outdoor dining set by the government. More than 110,000 chained locations as well as independent restaurants have closed down in the U.S. alone. In my study, I will be looking at two subgroups, restaurants that have permanently closed vs. restaurants that stayed open after the pandemic, from Yelp restaurant data. The subgroups will be represented as binary response variables; 1 indicating that it's open, and 0 for closed. The predicting variables are the restaurant's price range, Yelp star ratings, and review count. This is going to be a retrospective case controlled study.

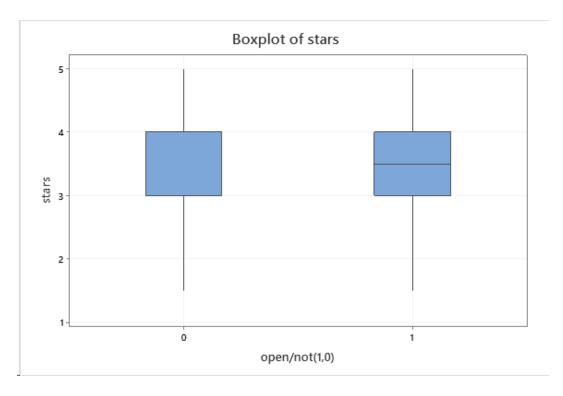
First, let's look at side-by-side box-plots of the predicting variables and binary response variable:

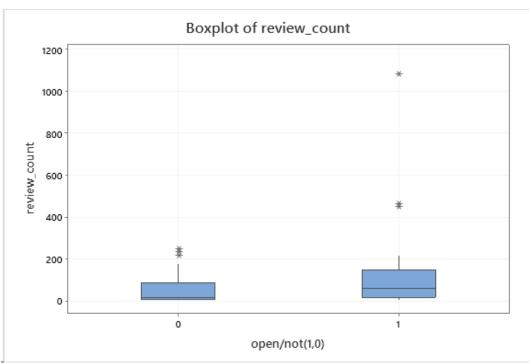


https://fortune.com/2021/01/26/restaurants-bars-closed-2020-jobs-lost-how-many-have-closed-us-covid-pandemic-stimulus-unemployment/

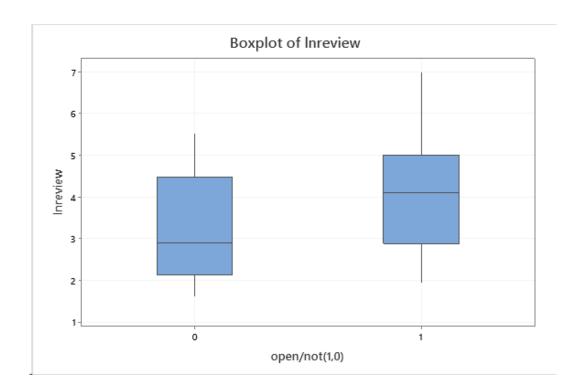
.

<sup>&</sup>lt;sup>2</sup> https://www.yelp.com/dataset





Looking at the boxplots, variables price\_range and stars don't seem to have that big of a difference. The review count boxplot, on the other hand, suggests more variability for the restaurants that stayed open. The boxplots also seem to suggest short left tail and long right tail for both open and closed restaurants. We could try taking the natural log for these data points.



The natural logged boxplot looks more suggestive. There is definitely quite some discrepancy between the two. Restaurants that closed now had lower numbers of views on average than for those that stayed open. I'll use the natural log of the review count variable.

Now let's try fitting the data to a binary logistic regression model:

#### Method

Link function Logit
Residuals for diagnostics Pearson
Rows used 66

#### **Response Information**

Variable	Value	Count
open/not(1,0)	1	33 (Event)
	0	33
	Total	66

## **Regression Equation**

```
P(1) = \exp(Y')/(1 + \exp(Y'))

Y' = 0.52 - 0.189 \text{ price_range} - 0.670 \text{ stars} + 0.608 \text{ Inreview}
```

\_

#### Coefficients

Term	Coef	SE Coef	Z-Value	P-Value	VIF
Constant	0.52	1.43	0.37	0.714	
price_range	-0.189	0.258	-0.73	0.463	1.09
stars	-0.670	0.383	-1.75	0.081	1.30
Inreview	0.608	0.233	2.61	0.009	1.26

## **Odds Ratios for Continuous Predictors**

	Odds Ratio	95% CI
price_range	0.8276	(0.4994, 1.3717)
stars	0.5116	(0.2413, 1.0848)
Inreview	1.8359	(1.1637, 2.8961)

## **Model Summary**

Deviance	Deviance				Area Under
R-Sq	R-Sq(adj)	AIC	AICc	BIC	ROC Curve
9.41%	6.13%	90.88	91.54	99.64	0.6974

## **Goodness-of-Fit Tests**

Test	DF	Chi-Square	P-Value
Deviance	62	82.88	0.039
Pearson	62	64.69	0.383
Hosmer-Lemeshow	8	9.14	0.331

# **Analysis of Variance**

#### Likelihood Ratio

Source	DF	Adj Dev	Adj Mean	Chi-Square	P-Value
Regression	3	8.6120	2.8707	8.61	0.035
price_range	1	0.5455	0.5455	0.55	0.460
stars	1	3.3509	3.3509	3.35	0.067
Inreview	1	7.8592	7.8592	7.86	0.005
Error	62	82.8835	1.3368		
Total	65	91.4954			

#### Measures of Association

Pairs	Number	Percent	Summary Measures	Value
Concordant	757	69.5	Somers' D	0.40
Discordant	325	29.8	Goodman-Kruskal Gamma	0.40
Ties	7	0.6	Kendall's Tau-a	0.20
Total	1089	100.0		

Association is between the response variable and predicted probabilities

When looking at the coefficients, there is little to no collinearity. The VIF's are all below 1.4. The Analysis of Variance table for this model shows that there might be some evidence against the null. The p-value for the regression is around 0.035, which could be suggestive of some association between the predicting and response variables. It is marginally statistically significant. From the three predictors, Inreview has the lowest p-value of 0.005, with pretty strong evidence against the null. The star variable's p-value is also pretty low equalling 0.067. However, the p-value for price range is quite high equalling 0.460, with weak evidence against the null hypothesis. The Area under the ROC is equal to 0.6974, we should keep this in mind when checking other models.

Moreover, the odds ratio table tells us that holding everything else fixed, 1 point higher in price\_range is associated with multiplying the odds of a restaurant by 0.8276. Furthermore, one point increase in star ratings is also associated with 48.84% decrease in the odds of restaurants staying open. In addition, holding all else fixed, a 1% increase in review counts is associated with a 83.59 % increase in the odds of the restaurant staying open.

Now looking at the goodness-of-fit test, we can see that Hosmer-Lemeshow's test has a high p-value of 0.331, so we do not reject the null. This suggests that the model fits the data.

In addition, the Measures of Association tells us that 69.5% of the pairs are concordant, and 29.8% of the pairs are discordant. This means that 69.5% of the restaurants that stayed open had a higher estimated probability of the not shutting down. The Somers' D statistic is 0.4 which shows us that there isn't that big of a separation between the groups.

Looking at the Model Summary AIC<sub>c</sub> value, it is 91.54 for this model.

Although AIC<sub>c</sub> is not applicable for a binary logistic model, looking at subsets as if the data is for a least squares regression sometimes works.

#### Response is open/not(1,0)

						pricers	v i
Vars	R-Sq	R-Sq (adj)	R-Sq (pred)	Mallows Cp	S	e s	W
1	7.6	6.2	2.3	3.3	0.48796		Χ
1	1.1	0.0	0.0	7.9	0.50498	Х	
2	11.6	8.8	4.0	2.5	0.48128	Х	Χ
2	7.8	4.8	0.0	5.2	0.49151	Χ	Χ
3	12.3	8.1	1.2	4.0	0.48305	ХХ	Х

When looking at the best subsets, the Mallows Cp test suggests that a 2 predictor model with variables stars and Inreview would work the best because it has the lowest value. We can try remodelling the data with only these two predictors.

#### Method

Link function Logit
Residuals for diagnostics Pearson
Rows used 66

## **Response Information**

Variable	Value	Count
open/not(1,0)	1	33 (Event)
	0	33
	Total	66

## **Regression Equation**

$$P(1) = \exp(Y')/(1 + \exp(Y'))$$
  
 $Y' = 1.23 - 0.473 \text{ stars} + 0.00557 \text{ review_count}$ 

\_

#### Coefficients

Term	Coef	SE Coef 2	Z-Value	P-Value	VIF
Constant	1.23	1.18	1.04	0.297	
stars	-0.473	0.340	-1.39	0.165	1.09
review_count	0.00557	0.00326	1.71	0.087	1.09

## **Odds Ratios for Continuous Predictors**

	Odds Ratio	95% CI
stars	0.6232	(0.3199, 1.2140)
review_coun	t 1.0056	(0.9992, 1.0120)

## **Model Summary**

Deviance	Deviance				Area Under
R-Sq	R-Sq(adj)	AIC	AICc	BIC	ROC Curve
6.28%	4.10%	91.75	92.14	98.32	0.6327

## Goodness-of-Fit Tests

Test	DF	Chi-Square	P-Value
Deviance	63	85.75	0.030
Pearson	63	64.07	0.439
Hosmer-Lemeshow	8	5.77	0.673

# **Analysis of Variance**

#### Likelihood Ratio

Source	DF	Adj Dev	Adj Mean	Chi-Square	P-Value
Regression	2	5.747	2.874	5.75	0.056
stars	1	2.028	2.028	2.03	0.154
review_count	1	5.026	5.026	5.03	0.025
Error	63	85.748	1.361		
Total	65	91.495			

#### Measures of Association

Pairs	Number	Percent	Summary Measures	Value
Concordant	683	62.7	Somers' D	0.26
Discordant	395	36.3	Goodman-Kruskal Gamma	0.27
Ties	11	1.0	Kendall's Tau-a	0.13
Total	1089	100.0		

Association is between the response variable and predicted probabilities

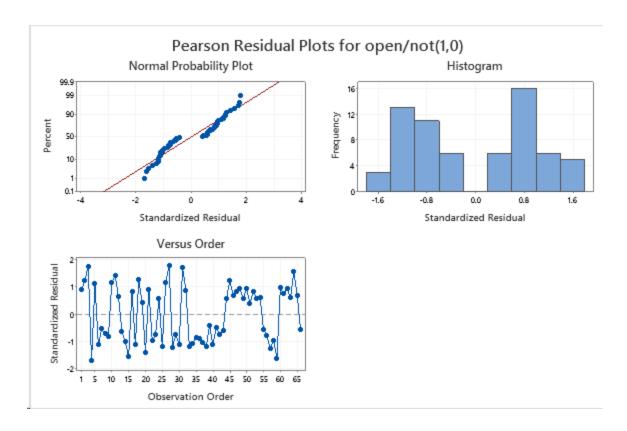
When looking at the coefficients, there is little to no collinearity. The VIF's are all below 1.1. The Analysis of Variance table for this model shows that there might be some evidence against the null. The p-value for the regression is around 0.056, which is slightly higher than the previous model. From the two predictors, Inreview has the lowest p-value of 0.025, which is less statistically significant than the variable's p-value from the 3 predictor model. The star variable's p-value is also higher equalling 0.154, compared to previous 0.067. This model overall has slightly weaker evidence against rejecting the null.

Now looking at the goodness-of-fit test, we can see that Hosmer-Lemeshow's test is quite high with a p-value of 0.673. We strongly do not reject the null. This suggests that this model fits the data pretty well.

In addition, the Measures of Association tells us that 62.7% of the pairs are concordant, and 36.3% of the pairs are discordant. The Somers' D statistic is 0.26, way less than the previous model; this shows us that there isn't a clear separation between the groups.

In the Model Summary, the  $AIC_c$  value is 92.14. It is higher than the three predictor model. It seems that our original three variable model works better than the two predictor model with this data.

Now let's look at the standardized residual plot for the 3 predictor model:



From the standardized residual plots, there doesn't seem to be any unusual outliers in the data. For the histogram, we can notice a pretty strong bimodal model.

Now let's look at the classification matrix table with a cut-off at 0.5 because we are using a retrospective study with an equal number of restaurants that stayed open and closed:

## Rows: open/not(1,0) Columns: predict

	0	1	All	
0			33	
	2/.2/	22./3	50.00	
1			33 50.00	
ΑII	29	37	66	
	43.94	56.06	100.00	
Cell Contents Count % of Total				

.

60.6% of the restaurants were classified correctly.

$$C_{\text{DTO}} = (1.25)[(.4394)(.5000) + (.5606)(.5000)] = 1.25[.2197 + .2803] = 0.625$$

Comparing the  $C_{pro}$  and the model's performance, it is unfortunate that the base rate is not that different from the result we got. The model we have is less than satisfactory.

Furthermore, we have to fix the intercept of the model because we are doing a retrospective study. I am going to be using the National Restaurant Association of U.S.'s statistics recognizing a 30% failure rate for the restaurant industry to correct the intercept.<sup>3</sup>

$$\beta_0 = 0.52 + \ln \left[ (.7)(33)/(0.3)(33) \right] = 0.52 + 0.8329 = 1.3529$$

Now we can adjust the probabilities with the new intercept:

#### Restaurant newprob

Jimmy John's 0.130851

Arby's 0.072664

Whistle Stop Restaurant 0.037736

Proper Eats 0.235041

Thai Yummy 0.091106

Boston Super Dog 0.119386

Cafe Ventana 0.028631

Abaee Noodle 0.050034

Cascade Restaurant 0.069130

Mr G's Pizza & Subs 0.078313

Everything POP Shopping & Dining 0.055263

Blake's On The Park 0.225132

Viuda Bistro 0.040054

Sam's Club 0.102349

Lustre Pearl Bar 0.207234

Mizu Teppanyaki & Sushi 0.145986

CaveMan Cuisine 0.107516

Geng Shi Ji 0.068696

Tuscan Kitchen 0.381608

Ristorante L 0.175373

Mikado 0.121123

Prelog's European Kitchen & Bar 0.091379

<sup>&</sup>lt;sup>3</sup> https://stars.library.ucf.edu/dickpope-pubs/15/

Anthony's Restaurant 0.056717

Barley Swine 0.275129

White Egret Farm 0.119706

Crystal 0.084722

Dtox 0.038243

Journeyman 0.128452

The Roadhouse 0.053047

Roe 0.105624

The Road House 0.041645

Castagna Restaurant 0.142390

Noah Halal 0.129674

Teriyaki House 0.108947

First China Restaurant 0.071477

Bawarchi Tikka Kabob & Curry House 0.076072

Gigi's Roast Beef & Pizza 0.104573

B Street Coffee House 0.132927

Whole Time Chicken 0.018164

Olmecas Mexican Restaurant 0.121083

El Pollo Rey 0.023767

Hot Pink Taco 0.054473

Home Run Ice Cream 0.037736

Butterfly Belly Asian Cuisine 0.272949

The Smoothie Factory 0.072287

Cicis 0.207234

Can Font 0.143128

Chicken Express 0.116646

Daybreak Diner 0.264577

Broadway's Pastry & Coffee Shop 0.118724

Taco Bell 0.432382

Bridge City Cafe - Pioneer Place 0.140025

Crown Pizza & Grille 0.256743

Max Noodle House 0.237011

J Kendall's 0.031436

Saigon Subs 0.062378

Duck Walk On Wakefield Square 0.149149

French American Brasserie 0.090458

Thai House 0.223033

Pollo Regio 0.112629

Norwell Pizzeria Seafood & Grill 0.176360

Don Pedro 0.117964

Daikanyama 0.247772 Papa Murphy's 0.047121 Bronx Pizza 0.193647 Dabakh Restaurant 0.031878

The final logistic regression that's most ideal is:

$$y = 1.3529 - 0.189 \text{ price}_range - 0.670 \text{ stars} + 0.608 \text{ Inreview}$$

Although the model did not perform better than the base rate, we can see that the variable of review counts definitely had some association with the outcome of a restaurant staying open or not. The other two variables for star ratings and price range did not have strong associations. For further studies, other variables including categorical ones for types of cuisine and regions could have more significant results.