26.0%

Passing Percentage : 80.0%

Date finished: Mon Jul 21 16:29:48 UTC 2025

Answers

✔ Correctly Answered   ✖ Incorrectly Answered   ⊘ Missed Correct Option

All Questions | **13** Correct | **37** Incorrect

Question 1 of 50

Which is an example of a typical agile behaviour?

Correct Answer: **Trusting and not blaming others**
You chose: **Focusing on products**

*   Making use of burn charts

*   Prioritizing new product features in a list

⊘ *   Trusting and not blaming others

✖ *   Focusing on products

Question 2 of 50

Which context is suitable for the application of PRINCE2 Agile?

Correct Answer: **Developing new and novel products.**
You chose: **Ongoing product development**

*   Maintaining existing products

⊘ *   Developing new and novel products.

✖ *   Ongoing product development

*   Evolving products over time

Question 3 of 50

Which BEST describes an agile approach that is integrated with PRINCE2 Agile?

Correct Answer: **A way of creatively delivering products of the highest value possible.**
You chose: **A linear process model that is easily scaled and tailored**

✖ *   A linear process model that is easily scaled and tailored

*   A set of processes and tools that are applied to a sequence of technical phases

*   An combined set of principles, themes and processes

⊘ *   A way of creatively delivering products of the highest value possible.

Question 4 of 50

Which statement BEST describes the PRINCE2 Agile view of agile?

Correct Answer: **It is a related set of behaviours, concepts, frameworks and techniques**
You chose: **It is a related set of behaviours, concepts, frameworks and techniques**

✔ *   It is a related set of behaviours, concepts, frameworks and techniques

* Exceptions are due to time being forecast to exceed agreed tolerances

* It focuses on delivering comprehensively documented software

* Tracking of features and progress is less important than tracking cost

Question 5 of 50

Which BEST describes one of the eight guidance points regarding PRINCE2 Agile?

Correct Answer: **Nothing needs to be removed to enable PRINCE2 to work with agile**
You chose: **Using agile and using Scrum is the same thing**

✖ * Using agile and using Scrum is the same thing

* Kanban specifies the need for a project manager role

✓ * Nothing needs to be removed to enable PRINCE2 to work with agile

* PRINCE2 Agile recognizes that some projects are agile and others are not

Question 6 of 50

Which is a benefit that can be realized by a PRINCE2 organization seeking to adopt PRINCE2 Agile?

Correct Answer: **A reduction in the cost of rework as a more accurate product is delivered**
You chose: **A reduction in the cost of rework as a more accurate product is delivered**

✔ * A reduction in the cost of rework as a more accurate product is delivered

* A reduction in costs due to the improved sequencing of technical phases

* A reduction in customer involvement as products are delivered incrementally

* A reduction in the need to improve the use of existing working practices

Question 7 of 50

Using the Project Scenario and Marketing Additional information, answer the following 7 to 18 questions:
A newspaper advertisement was published with an incorrect phone number even though a visual proof reading check was carried out. Which action BEST applies the 'learn from experience' principle IMMEDIATELY to this timebox?

Correct Answer: **Adding a check to call any phone numbers used in future advertisements**
You chose: **Using the Kaizen approach when drafting other advertisements**

✖ * Using the Kaizen approach when drafting other advertisements

* Correcting the advertisement and sending it out the following week

✓ * Adding a check to call any phone numbers used in future advertisements

* Running a retrospective that includes the advertisement production process

Question 8 of 50

The Marketing Team has downgraded the requirement to have the actual name of a local professional footballer in the advertisement to a 'should have' requirement. This is because the name of the footballer may not be confirmed when the advertisement is due for publishing. Which BEST explains how this decision applies the 'focus on products' principle?

Correct Answer: **Prioritization enables the team to flex what is being delivered to meet the deadline**
You chose: **Excluding the footballer's name from the advertisement avoids the later use of change control.**

✖ * Excluding the footballer's name from the advertisement avoids the later use of change control.

✔ * Prioritization enables the team to flex what is being delivered to meet the deadline

 * Making the name of the footballer optional removes the need to liaise with the professional club

 * Simplifying the content will speed up the acceptance activities for the advertisement

Question 9 of 50

The Marketing Team identified that there may be rain at the event. If it rains, there might be a reduction in the number of people attending and the event may not achieve its objectives. How should the Marketing Team react to this risk?

Correct Answer: **Communicate the risk to the other teams and/or the project manager**
You chose: **Communicate the risk to the other teams and/or the project manager**

✔ * Communicate the risk to the other teams and/or the project manager

 * Manage the risk formally using the management of risk framework

 * Transfer the risk to the Event Village Team, which is most affected

 * Record the risk as a blocker in the next stand-up meeting

Question 10 of 50

The Marketing Team wants to produce a user story for the initial newspaper advertisement. Which is the BEST basis for the user story?

Correct Answer: **The advertisement should be aimed at local children under 16**
You chose: **The advertisement should name the professional footballer attending the event**

✖ * The advertisement should name the professional footballer attending the event

 * The advertisement should make it look like the event is going to be fun

 * The wording of the advertisement should have accurate spelling and formatting

✔ * The advertisement should be aimed at local children under 16

Question 11 of 50

The Marketing Team has arranged an interview with a local radio station about the sports event. The Marketing Director wants to review and approve the questions that will be asked. The Marketing Team has recommended that it takes responsibility for approving the wording of questions instead of the Marketing Director. Which reason BEST explains why the change theme is being applied appropriately?

Correct Answer: **The Marketing Director should encourage an environment that allows for responsive change at the detail level**
You chose: **The interview product description should already have quality criteria that contain the Marketing Director's views**

✖ * The interview product description should already have quality criteria that contain the Marketing Director's views

 * Any change to the interview questions will be managed as an exception to be escalated to the Marketing Director

 * The Marketing Director should NOT have any involvement with a product at a detailed level

✔ * The Marketing Director should encourage an environment that allows for responsive change at the detail level

Question 12 of 50

The project manager wants the Marketing Team to manage its own risks at the team level. In response, the Marketing Team Manager has documented all risks identified by the team in a spreadsheet, including some risks outside the team's area and who should own them.

Which reason BEST explains how this helps the Marketing Team to be more responsible for managing their own risks?

Correct Answer: **It makes it clear who manages each risk at the project level and at the delivery level**
You chose: **It enables the project manager to take ownership of all the risks**

✖ * It enables the project manager to take ownership of all the risks

   * The documentation helps a risk review to identify any risk patterns

   * Identifying the risks makes them more transparent to all of the teams

✔ * It makes it clear who manages each risk at the project level and at the delivery level

Question 13 of 50

The marketing campaign is the first area to start work in the project. The team does not know whether the focus of the campaign should be on the tournament itself and fundraising, or on improving the fitness of local children under the age of 16. Which agile technique BEST clarifies the focus of the campaign during the 'starting up a project' process?

Correct Answer: **Impacted stakeholders should participate in a visioning exercise with the Marketing Team**
You chose: **The teams working on the project should be relocated to the same area of the LGA offices**

✖ * The teams working on the project should be relocated to the same area of the LGA offices

   * A product backlog should be created to document the requirements known at this stage

✔ * Impacted stakeholders should participate in a visioning exercise with the Marketing Team

   * The focus of the campaign should be allowed to emerge during the development of the marketing products

Question 14 of 50

The project manager is planning how to review the status of the marketing work as part of the 'controlling a stage' process. Nine releases are scheduled at the end of each of the nine timeboxes within the marketing work stream. Which agile way of working is MOST likely to provide the project manager with ALL information available in a formal weekly checkpoint report?

Correct Answer: **A release review because it provides a range of information including lessons identified and progress made**
You chose: **A burn-down chart because it is a transparent way of working within a delivery team**

✖ * A burn-down chart because it is a transparent way of working within a delivery team

   * A burn-up chart because it provides progress updates to help with reviewing the work package

✔ * A release review because it provides a range of information including lessons identified and progress made

   * A daily stand-up meeting because it allows progress information to be gathered directly from the team

Question 15 of 50

Which BEST describes how to close the project in an agile way?

Correct Answer: **Close the project after the event because outputs should be checked against the baseline**
You chose: **Close the project on the day of the event because this is the 'big reveal' for the stakeholders**

✖ * Close the project on the day of the event because this is the 'big reveal' for the stakeholders

   * Close the project on the day of the event because this is the best time to measure success

✔ * Close the project after the event because outputs should be checked against the baseline

   * Close the project after the event because project closure should be celebrated with all of the teams

Question 16 of 50

All the information given in the options is accurate in relation to the marketing work stream. Which is MOST suitable to include in a written highlight report in an agile context?

Correct Answer: **Benefits enabled: 500 responses to the published advertisement have been received**
You chose: **Key risks: Risks have been documented by the team**

- ✖ * Key risks: Risks have been documented by the team

- ✔ * Benefits enabled: 500 responses to the published advertisement have been received

- * Requests for change: There have been 27 low-level changes made by the Marketing Team within the current timebox

- * Corrective actions taken during the period: None

Question 17 of 50

Within the project, there are different levels of agile maturity between the teams. The quality management approach requires the project manager to produce a weekly behaviour dashboard for each team to be displayed on the wall in 'mission control'. Is this an appropriate way of using a behavior dashboard when tailoring the quality management approach, and why?

Correct Answer: **No, because sensitive behavioural information is likely to be appropriate for a restricted audience only**
You chose: **Yes, because it will be clear where responsibility can be correctly allocated**

- ✖ * Yes, because it will be clear where responsibility can be correctly allocated

- * Yes, because displaying the status of the agile behaviours creates healthy competition between the teams

- ✔ * No, because sensitive behavioural information is likely to be appropriate for a restricted audience only

- * No, because agile behaviours have no relevance to delivering a product of the appropriate quality

Question 18 of 50

The project manager has decided to use the release review at the end of timebox 3 to contribute to the end stage report (ESR) for the end of Stage 2. The ESR will be used to gain approval for the next stage from the project board. Which BEST explains how the release review can be used to contribute to the ESR?

Correct Answer: **With the project board present, they can access the relevant information such as assessing team performance**
You chose: **The adverts and promotional materials will provide stakeholders with the information that has been gathered incrementally during the stage**

- ✖ * The adverts and promotional materials will provide stakeholders with the information that has been gathered incrementally during the stage

- ✔ * With the project board present, they can access the relevant information such as assessing team performance

- * A release review evaluates a developed product and therefore replaces the need for a formal end stage report

- * Time will be saved as each product release would have been reviewed and provides automatic approval to start the next stage

Question 19 of 50

Using the Project Scenario and Website Additional information, answer the following 19 to 30 questions:
During Stage 2, the Initial Homepage work package will begin. How should the 'manage by stages' principle be applied?

Correct Answer: **A retrospective should happen during the stage, after the first major release of features**
You chose: **Alignment of the Scrum Master role to the team manager role should be reviewed at the end of Stage 2**

- ✖ * Alignment of the Scrum Master role to the team manager role should be reviewed at the end of Stage 2

- * At the beginning of the stage, the team manager should understand how critical it is to produce error-free features on the website

* The first major release of features should coincide with the end of the first delivery stage.
- ✅ * A retrospective should happen during the stage, after the first major release of features

Question 20 of 50

When authorizing the Team Registration work package, the project manager was concerned that the customer subject matter expert (CSME) would not be working in the same office building. The project manager has asked the senior user to locate the customer together with the delivery team for at least three days a week. Which BEST describes why this is an appropriate application of the 'tailor to suit the project' principle?

Correct Answer: **Risks associated with the agile way of working need to be addressed**
You chose: **Risks associated with the agile way of working need to be addressed**

- ✔ * Risks associated with the agile way of working need to be addressed
- * Governance needs to be applied to the delivery of work packages
- * The roles delivering a work package need to be aligned to the PRINCE2 roles
- * The customer should be the leader and the team should be the servant

Question 21 of 50

The project executive has requested LGA resources to work on the website delivery. A candidate has been proposed by the LGA with the following experience:
• Understands the aims of the national initiative to improve the fitness of children under 16;
• Has in-depth knowledge of the aims and objectives of the football tournament;
• Has used the LGA's existing website in an operational role;
• Is available to work full-time on the project. To which role is this candidate BEST suited?

Correct Answer: **Customer subject matter expert**
You chose: **Team manager**

- ✖ * Team manager
- ☑ * Customer subject matter expert
- * Customer representative
- * Project manager

Question 22 of 50

The following notes have been recorded by the project manager in the daily log:
1. The Website Team has made an excellent start at collaborative working during the workshop for gathering website requirements.
2. The executive has advised that the project should follow PRINCE2 Agile wherever possible.
3. There are several work packages related to the website delivery.
4. The team registration website must be delivered, but the mobile/smart phone applications are not as essential.
Which should be included in the project business case?

Correct Answer: **The effect if only the website is delivered but NOT the mobile/smart phone applications**
You chose: **The effect of collaborative working on the delivery of the website work package**

- ✖ * The effect of collaborative working on the delivery of the website work package
- * How agile the project team can be on this project
- * The contents of each timebox delivering the website and smart phone applications
- ☑ * The effect if only the website is delivered but NOT the mobile/smart phone applications

At the end of Stage 2, a team plan is required for the delivery of the Team Registration
work package.
The project manager has produced a team plan. This team plan was then presented to the
team manager of the Team Registration work package.
Which BEST explains how this approach applies the plans theme?

Correct Answer: **It applies the theme poorly because plans should be produced in collaboration with the team**
You chose: **It applies the theme well because the project manager is responsible for delivering the project's outputs.**

✖ * It applies the theme well because the project manager is responsible for delivering the project's outputs.

   * It applies the theme well because the website should be delivered iteratively and incrementally

   * It applies the theme poorly because a simple backlog list could be used instead of a team plan

✔ * It applies the theme poorly because plans should be produced in collaboration with the team

To keep the project manager informed, the Website Team tracks its progress on a burn-
down chart which includes:
1. How much work is remaining.
2. The current rate of progress.
3. Number of days worked in the current timebox.
4. Whether all user stories will be delivered at the end of the timebox.
Which BEST explains how this burn-down chart tailors the progress theme?

Correct Answer: **It shows both the work completed and changes to the ideal rate of progress**
You chose: **It shows both the work completed and changes to the ideal rate of progress**

✔ * It shows both the work completed and changes to the ideal rate of progress

   * It shows the work completed and the total amount of work left to be done including changes

   * It shows what has been completed and a forecast to complete the work

   * It shows that it is NOT necessary to deliver all user stories in this timebox

The project board wants to use more agile techniques to meet the needs of the'directing a
project' process. From the perspective of the 'manage by exception' principle, which
technique is MOST suited to giving the project board confidence in the progress being
made on the website?

Correct Answer: **The project board should regularly review the information radiator on the wall in 'mission control**
You chose: **The project board should regularly review the information radiator on the wall in 'mission control**

✔ * The project board should regularly review the information radiator on the wall in 'mission control

   * The project board should attend the daily stand-ups being held by the Website Team

   * The project board should receive formal written highlight reports from the project manager

   * The project board should receive its first progress update at the end of Stage 2.

In Stage 4, the entire smart phone app is being delivered incrementally through one week
sprints. The app is designed to promote healthy lifestyles and measure levels of physical
activity of those using the app.
Which BEST describes how the 'managing a stage boundary' process should be tailored?

Correct Answer: **The primary focus of the 'managing a stage boundary' process should be on whether the smart phone app was delivered on time**
You chose: **The 'managing a stage boundary' process should NOT be applied to Stage 4 as the delivery team is using Scrum.**

✖ * The 'managing a stage boundary' process should NOT be applied to Stage 4 as the delivery team is using Scrum.

✔ * The primary focus of the 'managing a stage boundary' process should be on whether the smart phone app was delivered on time

* As the smart phone app is a one-off build, a release retrospective is unnecessary at the end of Stage 4

* Assess the number of people using the app after releasing it to the registered teams

Question 27 of 50

During Stage 4, the senior user assigned a product owner to work on the smart phone app
as part of the Website Team.
As the work progressed, some minor changes to the app were identified. The product
owner agreed these new requirements and passed them on to the Website Team.
Which BEST describes why the product owner should be empowered to approve this
change?

Correct Answer: **Scope and quality tolerances should be used to accommodate changes**
You chose: **Work assignment during the stage should be carried out collaboratively, working with the users**

✖ * Work assignment during the stage should be carried out collaboratively, working with the users

* There should be high levels of trust and transparency with changes agreed informally

✔ * Scope and quality tolerances should be used to accommodate changes

* Teams should be self-organizing, responding to change within delegated authority levels

Question 28 of 50

The project manager is updating the benefits realization plan following the release of the
team registration functionality.
Which information should be included in the benefits realization plan at the end of Stage 3
relating to the website?

Correct Answer: **The number of teams that have registered on the website since it went live**
You chose: **The velocity at which the website user stories had been delivered during the stage**

✖ * The velocity at which the website user stories had been delivered during the stage

✔ * The number of teams that have registered on the website since it went live

* The number of Must/Should/Could Have requirements that were delivered during the stage

* The minimum level of features that need to be delivered for the website

Question 29 of 50

The Website Team is using a range of agile concepts and techniques including: • Informal
interactions with LGA representatives to discuss user stories for the website; • Frequent
releases with several sprints of two weeks duration; • Daily stand-ups; • Website
prototypes; • Information radiators. However, the project manager has decided that a
formal checkpoint report should be produced every week by the team manager. Which
BEST describes how to ensure that this requirement is met?

Correct Answer: **The need for formal checkpoint reports should be documented in the communication management approach**
You chose: **The project manager should be sent the information radiator instead of receiving more formal checkpoint reports.**

✖ * The project manager should be sent the information radiator instead of receiving more formal checkpoint reports.

* The project manager should attend the daily stand-ups to be more fully involved in the delivery team's work

✔ * The need for formal checkpoint reports should be documented in the communication management approach

* The project manager should attend the sprint reviews at the end of each timebox instead of receiving checkpoint reports

The project brief has been produced during the 'starting up a project' process.
It includes the following statement:
'The website delivery will use prototyping and frequent releases. This will enable the LGA
staff to deliver a more accurate final product.' Which BEST explains why this statement
should be included in the project brief?

Correct Answer: **The project brief contains the project approach to be used**
You chose: **The project brief contains the project approach to be used**

✔ *   The project brief contains the project approach to be used

   *   The project brief should describe the outcomes expected from the project

   *   The project brief should identify the impact on operations and maintenance

   *   The project brief should document the benefits to be delivered by the website releases

Using the Project Scenario and Event Village Additional information, answer the following
31 to 42 questions:
The project manager used the Agilometer to assess the prevailing agile environment in
order to tailor PRINCE2 in the most effective way. The 'acceptance of agile' slider is scored
at 2. What is the BEST response to this observation?

Correct Answer: **Hold an informal workshop to raise awareness of the agile ways of working**
You chose: **Manage the Event Village as a purely non-agile work package and update the project approach to reflect this**

✖ *   Manage the Event Village as a purely non-agile work package and update the project approach to reflect this

   *   Change the specification for the temporary facilities to accommodate at least two football teams

   *   Commission an illustrator to produce a detailed diagram of the Event Village to improve stakeholders' understanding

◉ *   Hold an informal workshop to raise awareness of the agile ways of working

The project manager used the Agilometer to assess the prevailing agile environment and
tailor PRINCE2 in the most effective way. The 'flexibility on what is delivered' slider is quite
low, with regards to the vendor stalls at the Event Village. Which action is the BEST
response?

Correct Answer: **Increase the range of permitted stalls to include the sale of non-sporting goods**
You chose: **Limit the proportion of the stalls available to vendors of food and drink to 25% of the available spaces.**

✖ *   Limit the proportion of the stalls available to vendors of food and drink to 25% of the available spaces.

   *   Limit to 20 the total number of vendor stalls that will be made available

   *   Allocate a specific number of temporary retail spaces for use by the LGA

◉ *   Increase the range of permitted stalls to include the sale of non-sporting goods

During the initiation stage, the only trampolines that can be hired are much bigger than
expected. As a result, the space allocated for the car park will need to be reduced to
accommodate it.
Which of the following is MOST likely to be updated at this time, in order to respond to
this change?

Correct Answer: **Event Village product groupings/Epic**
You chose: **Project product description/Vision**

✖   *   Project product description/Vision

✔   *   Event Village product groupings/Epic

    *   Car Park product description/User story

    *   Quality register/Sprint backlog (done/not done).

Question 34 of 50

To improve stakeholders' understanding of the site layout for the Event Village, the initial
view was to create a simple sketch. Subsequently, a professional illustrator is
commissioned to produce a detailed diagram.
Which action BEST maximizes benefits and value from this new requirement?

Correct Answer: **Include a detailed diagram in the event guide for sale to event visitors**
You chose: **Update the product description/user story to document the change**

✖   *   Update the product description/user story to document the change

✔   *   Include a detailed diagram in the event guide for sale to event visitors

    *   Update the communication plan and notify all stakeholders about the change

    *   Immediately discuss the users' needs in a daily stand-up

Question 35 of 50

The night before the event, the LGA security team will need to stay late to allow the
vendors to set up their stalls.
Which is the BEST method of communication with the affected staff?

Correct Answer: **Verbally, face to face or by telephone**
You chose: **Verbally, face to face or by telephone**

✔   *   Verbally, face to face or by telephone

    *   Make use of an information radiator to display the permitted timings for all to see.

    *   Distribute relevant user stories to affected staff for approval

    *   Send an e-mail to all affected staff

Question 36 of 50

A brochure has been compiled to enable vendors to choose from a range of stall designs.
Earlier versions of the brochure that were issued to vendors had a limited range of
designs, whereas later releases included a wider range of designs. The team is receiving
complaints from vendors that their competitors have been offered superior stalls. What
response is likely to be the MOST effective way for the team to respond quickly to this
situation?

Correct Answer: **Reissue the latest release to vendors affected and allow them to reselect a stall**
You chose: **Conduct a configuration audit to check responsibilities in the change control approach**

✖   *   Conduct a configuration audit to check responsibilities in the change control approach

✔   *   Reissue the latest release to vendors affected and allow them to reselect a stall

    *   Raise an issue to the project manager so that it can be resolved.

    *   Update the configuration item record for the brochure to show that there are two current versions

Question 37 of 50

Requests for the parking spaces were higher than expected and the car park will be too
small. The Event Village Team has stated that the car park size cannot be changed without
removing some of the vendor stalls. The team is not prepared to do this.
If the Agilometer were to be reassessed, how should this point be evaluated?

Correct Answer: **The 'flexibility on what is delivered' slider is affected because the team should be 'change friendly**
You chose: **The 'ability to work iteratively and deliver incrementally' slider is affected because the team need to deliver something early**

✖ * The 'ability to work iteratively and deliver incrementally' slider is affected because the team need to deliver something early

✔ * The 'flexibility on what is delivered' slider is affected because the team should be 'change friendly

* The 'advantageous environmental conditions' slider is affected because the car park is a physical product.

* The 'ease of communication' slider is affected because the team is unable to convey their point of view.

Question 38 of 50

The Event Village Team has been contacting businesses to encourage them to sell food
and drinks on the event day. Which characteristic justifies a high-level setting for the 'ease
of communication' slider on the Agilometer for this part of the project?

Correct Answer: **All the Event Village Team members understand why they need to work in an agile way with the businesses**
You chose: **The flexible and temporary nature of a stall encourages the local businesses to work informally**

✖ * The flexible and temporary nature of a stall encourages the local businesses to work informally

✔ * All the Event Village Team members understand why they need to work in an agile way with the businesses

* Each local business contacted to take up a stall is represented by a tracking chart on the team wall

* The Event Village Team has raised an issue that car park passes are slow to arrange via the website

Question 39 of 50

Which are valid requirements for the changing room facilities in the Event Village at the
pre-project stage?

Correct Answer: **Must have:**
Toilets
Should have:
Showers
Reason:
The event could be held without showers

You chose: **Must have:**
Toilets
Should have:
Showers
Reason:
The event could be held without showers

✔ * Must have:
Toilets
Should have:
Showers
Reason:
The event could be held without showers

* No prioritized requirements should be listed
Reason: Technical stories are used to define utilities and infrastructure.

* Must have: Toilets and showers
Reason: Requirements should have the same priority where dependencies exist.

* Must have: 30 toilets and 15 showers with water pressure over three bar; mirrors, paper towels; soap; lockable doors, ramps
Reason: The changing room facilities should have around ten requirements pre-project

As a: Parent
I want to: Have a refreshments tent to visit while I wait for my child's football match So
that: The children can find their parents between matches.
Which statement explains whether any part of this user story is appropriate?

Correct Answer: **The 'who' is appropriate because the role has been clearly identified.**
You chose: **The function in the 'what' is appropriate because it contains a solution**

✖ * The function in the 'what' is appropriate because it contains a solution

* The benefit in the 'why' is appropriate because it is easily measurable

✓ * The 'who' is appropriate because the role has been clearly identified.

* There are no valuable parts in this user story

The Event Village Team has produced a physical three-dimensional model of the Event
Village to use when explaining the layout to the other teams and the wider stakeholder
group.
Which reason BEST explains why the model is a good application of the rich
communication focus area?

Correct Answer: **A model will promote faster and clearer discussions with other parties**
You chose: **A management product is only needed when necessary in PRINCE2**

✖ * A management product is only needed when necessary in PRINCE2

✓ * A model will promote faster and clearer discussions with other parties

* A model is a means of documenting all of the Event Village requirements

* Documentation should be avoided when teams are co-located

The Event Village Team has decided to have a 'physically drawn out car park' as an interim
product for the delivery of the car park. This interim product shows the size and
positioning of the car parking spaces.
Which statement BEST explains how this approach applies the frequent releases focus
area?

Correct Answer: **It applies the focus area well because the layout can be checked when the team use the event site before the event**
You chose: **It applies the focus area well because the layout can be checked when the team use the event site before the event**

✔ * It applies the focus area well because the layout can be checked when the team use the event site before the event

* It applies the focus area well because there is likely to be a high degree of change with the car park product

* It applies the focus area poorly because the car park will NOT be operational until the actual event

* It applies the focus area poorly because the car park would have been delivered as part of the discovery phase

Using the Project Scenario and Staff Training Additional information, answer the following
43 to 50 questions:
The organizers must ensure that ALL volunteer staff achieve an appropriate level of
competency, as defined in the LGA's health and safety standards. The Staff Training Team
has only one health and safety specialist capable of developing the training materials.
Consequently, there is insufficient time to run a pilot training event before training and

assessing the volunteers. Which action enables the Staff Training Team to comply with the 'protect the level of quality' target within the timescale?

Correct Answer: **Arrange short daily reviews of the training materials with volunteers and the health and safety specialist**
You chose: **Arrange short daily reviews of the training materials with volunteers and the health and safety specialist**

✔ * Arrange short daily reviews of the training materials with volunteers and the health and safety specialist

 * Recruit additional health and safety specialists to assist in developing the training materials

 * Reduce the number of volunteers to be trained and tested by limiting health and safety training to 'critical' staff only

 * Increase the priority of the health and safety training in the product backlog

Question 44 of 50

The LGA is a major sponsor of the football tournament. Consequently, the team working on the staff training has developed the following user story:
'As a volunteer, I want to receive training on health and fitness so that I can answer questions on the long term aims of the LGA.'
The training must be delivered before the event. It was requested that the 'health and fitness' training materials should include a professionally edited video presentation, suitable for use by the LGA after the event. The video must be of a high quality to meet the longer term aims of the LGA. However, the video cannot be completed in time to support the training before the tournament.
How should the product owner respond, taking into account the five targets?

Correct Answer: **Arrange for the video to be edited 'in-house' by a member of the training team using editing software installed on their desk-top computer**
You chose: **Reduce the priority of the video presentation and remove it from the scope of the 'health and fitness' training timebox**

✖ * Reduce the priority of the video presentation and remove it from the scope of the 'health and fitness' training timebox

 * Raise an issue to bring the problem to the attention of the project manager for resolution

 * Remove the requirement for volunteers to be able to answer questions on the long term aims of the LGA from the project product description

◉ * Arrange for the video to be edited 'in-house' by a member of the training team using editing software installed on their desk-top computer

Question 45 of 50

The team working on the staff training has developed the following user story:
'This requirement must be delivered by the end of week 10.
How should time tolerances be applied to the timebox?

Correct Answer: **Time tolerance should NOT be allocated to the health and safety training timebox**
You chose: **Time tolerance should NOT be allocated to the health and safety training timebox**

✔ * Time tolerance should NOT be allocated to the health and safety training timebox

 * No more than three weeks' positive time tolerance may be allocated to the health and safety training timebox

 * No more than three weeks' negative time tolerance may be allocated to the health and safety training timebox

 * Reduce the amount of training planned in order to complete the training before the event takes place

Question 46 of 50

The Training Syllabus work package contains the following requirements:
1. Health and Safety - Must Have
2. Event customer relations - Should Have
3. Exercise fundamentals - Must Have
4. Healthy eating fundamentals - Should Have The team manager has forecast that all four requirements cannot be delivered within the stage.
The team manager has requested that the team keep to the time allocated for the timebox

and deliver only requirements 1 and 3. Which BEST describes how this approach complies
with the 'be on time and hit deadlines' target?

Correct Answer: **It applies the target well because the time tolerance should be zero to deliver benefits on time**
You chose: **It applies the target poorly because the training syllabus will be critical to delivering the right quality of the training**

✖ * It applies the target poorly because the training syllabus will be critical to delivering the right quality of the training

  * It applies the target poorly because the project should deliver requirements 2 and 4 as well

✔ * It applies the target well because the time tolerance should be zero to deliver benefits on time

  * It applies the target well because the team is embracing the required request for change

Question 47 of 50

The team manager delivering the Course Content work packages has raised the following
issue:
'At the current rate of progress, the training materials are going to be delivered a week
late. As a result, some of the staff who need training will not have been trained.' The
project manager has advised the team manager to delay the delivery of the training by
one week to enable the training materials to be completed or alternatively, recruit new
team members.
Which BEST describes whether this advice complies with the 'protect the level of quality'
target whilst being on time and hitting deadlines?

Correct Answer: **It applies the target poorly because the project manager must ensure that all volunteers have been trained appropriately before the event takes place**
You chose: **It applies the target poorly because the team manager should make this decision collectively as part of a self-organizing team.**

✖ * It applies the target poorly because the team manager should make this decision collectively as part of a self-organizing team.

✔ * It applies the target poorly because the project manager must ensure that all volunteers have been trained appropriately before the event takes place

  * It applies the target well because the team manager should be prepared to embrace the change in deadline to enable the training materials to be completed.

  * It applies the target well because simply adding new team members is unlikely to sufficiently speed up the delivery of the training materials

Question 48 of 50

The project manager has realized that not enough volunteers are being trained. An extra
five people will need to be trained in addition to the minimum of 30 people who are being
trained in accordance with the original requirements.
The team manager has agreed to include the training of the extra five people in the
Delivered Training work package. However, in order to accommodate this, not everyone
will be trained in all topics.
Which BEST describes why this change complies with the 'embrace change' target?

Correct Answer: **Small changes should be handled dynamically to deliver the right final product**
You chose: **Changes should be welcomed in order to protect the quality of the products**

✖ * Changes should be welcomed in order to protect the quality of the products

  * The work package should be delivered on time even if the five extra people are NOT trained

  * The project manager is the decision-maker for changes to this work package

✔ * Small changes should be handled dynamically to deliver the right final product

Question 49 of 50

One of the project board members wants the Staff Training Team to employ a new trainee
during the current two-week timebox. This is so that the trainee can support the supplier

subject matter expert who is struggling to complete the work within the timebox.
Why should the project manager resist this request in accordance with the five targets?

Correct Answer: **Adding a new team member can affect the team dynamics and impact progress**
You chose: **A PRINCE2 Agile team should consist of a maximum of five people**

✖   *   A PRINCE2 Agile team should consist of a maximum of five people

    *   Delivery teams should be self-organizing so it should be left to the team manager to decide

✔   *   Adding a new team member can affect the team dynamics and impact progress

    *   It is more effective to adjust the overall level of quality in order to deliver on time

Question 50 of 50

The original intention was for the training manual to contain:
1. Exercise fundamentals
2. Healthy eating fundamentals
However, the team manager of the Course Content work packages has advised that the
manual cannot be delivered by the deadline.
The customer SME has decided to deliver only exercise fundamentals.
Why does this decision comply with the five targets?

Correct Answer: **The customer SME should ask whether everything is really needed by the customer**
You chose: **The customer SME should ask whether everything is really needed by the customer**

✔   *   The customer SME should ask whether everything is really needed by the customer

    *   The customer SME should deliver a quality handbook to meet customer needs.

    *   PRINCE2 Agile should only be used on projects where there is flexibility on what is delivered

    *   Change is inevitable so the customer SME should embrace it