24.0%

Passing Percentage : 80.0%

Date finished: Mon Jul 21 16:35:24 UTC 2025

Answers

✔ Correctly Answered   ✖ Incorrectly Answered   🔵 Missed Correct Option

All Questions | **12** Correct | **38** Incorrect

Question 1 of 50

What does PRINCE2 Agile identify as a 'concept'?

Correct Answer: **Prioritizing what needs to be delivered**
You chose: **Prioritizing what needs to be delivered**

✔ * Prioritizing what needs to be delivered

  * Trusting and not blaming others

  * Setting tolerances for each project objective to establish limits of authority

  * Using techniques such as daily stand-up meetings and user stories

Question 2 of 50

Which describes a characteristic of business as usual (BAU) work

Correct Answer: **A collection of difficult tasks that are managed together**
You chose: **Lists of routine modifications, received regularly during the life of existing products**

✖ * Lists of routine modifications, received regularly during the life of existing products

  * A new team selected to address a specific problem or opportunity

🔵 * A collection of difficult tasks that are managed together

  * A delivery which is part of a larger programme of work

Question 3 of 50

Which BEST describes an agile method or approach that can be integrated with PRINCE2
Agile?

Correct Answer: **Reducing quality testing in order to deliver within agreed deadlines**
You chose: **Encouraging system improvement through visualization and controlling work in progress**

✖ * Encouraging system improvement through visualization and controlling work in progress

  * Providing guidance on tailoring any applicable principles, themes and processes

🔵 * Reducing quality testing in order to deliver within agreed deadlines

  * Favouring processes and tools over individuals and interactions

Question 4 of 50

Which is consistent with the eight guidance points of PRINCE2 Agile?

Correct Answer: **The project manager role is NOT defined by Scrum or Kanban**
You chose: **The project manager role is NOT required when incorporating IT-only frameworks**

✖ * The project manager role is NOT required when incorporating IT-only frameworks

✔ * The project manager role is NOT defined by Scrum or Kanban

    * Working in an agile way removes the need for a project manager.

    * A project manager is indicative of a 'command and control' culture

Question 5 of 50

Which is a benefit that can be realized by a PRINCE2 organization seeking to adopt
PRINCE2 Agile?

Correct Answer: **Lower cost of ownership throughout the life of the project's delivered product(s).**
You chose: **Comprehensive documentation is reduced as working software is a priority**

✖ * Comprehensive documentation is reduced as working software is a priority

    * Reduced number of roles by combining project manager with team manager

✔ * Lower cost of ownership throughout the life of the project's delivered product(s).

    * Improved maintenance of a business case throughout the project

Question 6 of 50

Which is a reason for 'blending and weaving' PRINCE2 with agile at all levels within a
project?

Correct Answer: **To allow teams to self-organize whilst staying in control**
You chose: **To adjust a 'command and control' culture for product delivery.**

✖ * To adjust a 'command and control' culture for product delivery.

    * Projects should be established with the intention of NOT delivering everything

✔ * To allow teams to self-organize whilst staying in control

    * PRINCE2 Agile is NOT a substitute for PRINCE2

Question 7 of 50

Using the Project Scenario and Marketing Additional information, answer the following:�7
to 18 questions:
Which approach BEST outlines how to apply the 'continued business justification' principle
during the initiation stage?

Correct Answer: **Plan to publish a simple advertisement within a few days of timebox one to get feedback**
You chose: **Plan to publish a simple advertisement within a few days of timebox one to get feedback**

✔ * Plan to publish a simple advertisement within a few days of timebox one to get feedback

    * Request that the Head of the LGA confirms that the funding is available

    * Plan a 'Design the Best Poster' competition in schools to encourage fitness awareness in children

    * Define a brief for the marketing campaign with costings for the use of each marketing approach

Question 8 of 50

The project manager recommends that Stage 2 should be broken down further with more
stage boundaries linked to the weekly publication of a newspaper advertisement. Using
the Timeline, which statement BEST evaluates this proposal in relation to the 'manage by
stages' principle?

Correct Answer: **It applies the principle well because short stage boundaries will enable the project to fail-fast and learn-fast**
You chose: **It applies the principle well because short stage boundaries provide more opportunity for inter-team collaboration**

✖ * It applies the principle well because short stage boundaries provide more opportunity for inter-team collaboration

✔ * It applies the principle well because short stage boundaries will enable the project to fail-fast and learn-fast

* It applies the principle poorly because stage boundaries should be set at the beginning of each new timebox

* It applies the principle poorly because the stage boundaries should typically be monthly on a three month project

Question 9 of 50

The senior user has specified a second charity to which any proceeds should be donated.
All marketing material to be used from now onwards must promote the new charity.
Banners promoting only the first charity have already been produced, delivered and
approved in a previous timebox. The effort to add the new logo to the existing banners is
low.
How should the Marketing Team respond to this change with respect to the banners
already created?

Correct Answer: **Address it when planning and prioritizing the work in the current or next timebox**
You chose: **Handle it at the detailed level using the quality criteria in the product description for the banner.**

✖ * Handle it at the detailed level using the quality criteria in the product description for the banner.

* Treat it as an item NOT meeting the specification which the banner supplier should rectify

* Escalate it to the project board as a request to change the detail of an existing product.

✔ * Address it when planning and prioritizing the work in the current or next timebox

Question 10 of 50

For which marketing product would a quality method of automated test-driven
development be MOST suited?

Correct Answer: **The text and links for the website**
You chose: **The newspaper advertisements**

✖ * The newspaper advertisements

* The banners for the Event Village

✔ * The text and links for the website

* The radio interview

Question 11 of 50

The Marketing Team is not sure whether all the information, photos and links needed for
the website pages being set up by the Website Team can be delivered within the current
timebox.
One of the team members has suggested that the team regularly visit the LGA's cafeteria
to show the staff in other departments some rough drawings of the website pages to get
their feedback. This can then be used to help decide which parts of each page are most
important to deliver within the timebox.
Which BEST explains how this approach manages change?

Correct Answer: **It is a good approach because changes to the website information should be based on feedback**
You chose: **It is a good approach because changes at the high level for a timebox will NOT affect the baseline**

✖ * It is a good approach because changes at the high level for a timebox will NOT affect the baseline

✔ * It is a good approach because changes to the website information should be based on feedback

* It is a poor approach because exploration is a behaviour that requires a creative environment to enable change

* It is a poor approach because some of the website pages should be moved to the next timebox

The Marketing Team is concerned that if local schools hold their annual fundraiser on the same day as the football tournament, this may cause attendance to be adversely affected. The team manager has asked the business analyst to investigate this risk further and report back to the team at the next daily stand-up.
Which BEST explains how this approach manages risk?

Correct Answer: **It is a good approach because discussions in the daily stand-up are a way to actively manage risk**
You chose: **It is a good approach because the business analyst is responsible for capturing the wider customer view**

✖ * It is a good approach because the business analyst is responsible for capturing the wider customer view

✔ * It is a good approach because discussions in the daily stand-up are a way to actively manage risk

* It is a poor approach because the team manager should carry out actions related to risks that may impact delivery

* It is a poor approach because this risk is outside the project's control so it is NOT relevant to the Marketing Team

The Marketing Team have noted in their daily stand-up that they cannot work out the versions and review status of the information and photos which will appear on the website pages.
Which core practice might be the MOST useful to immediately help with the 'managing product delivery' process?

Correct Answer: **Visualize the status of the work using a 'ticket' board with 'swim lanes**
You chose: **Refer to a cumulative flow diagram to identify the status of the remaining work**

✖ * Refer to a cumulative flow diagram to identify the status of the remaining work

* Identify the effect of delaying the delivery of a web page in a daily stand-up

✔ * Visualize the status of the work using a 'ticket' board with 'swim lanes

* Carry out a safe-to-fail experiment to identify a better way of working

The Marketing Team has created a plan of 9 timeboxes that always end on a Friday. The senior user has decided to visit the Marketing Team every Friday in order to attend their regular reviews. Which reason BEST explains whether this is a suitable approach for the 'directing a project' process?

Correct Answer: **It is a good approach because regular reviews will provide rich information to assess project viability**
You chose: **It is a good approach because regular reviews will provide rich information to assess project viability**

✔ * It is a good approach because regular reviews will provide rich information to assess project viability

* It is a good approach because the senior user will be able to oversee the performance of the team

* It is a poor approach because the senior user should focus on looking at the information radiator instead

* It is a poor approach because the reviews should be scheduled as needed when products are developed

Many Marketing Team members were expressing frustration that some members of the team had worked only on specific products and had not helped in the delivery of others. Therefore, the Marketing Team produced a Glad! Sad! Mad! board during a recent retrospective. Which statement explains why this approach to identifying issues is appropriate for the 'controlling a stage' process?

Correct Answer: **Glad! Sad! Mad! is a feedback technique that focuses on feelings and helps to identify improvements**
You chose: **A retrospective should identify all areas of improvement that should be actioned by a team**

✖ * A retrospective should identify all areas of improvement that should be actioned by a team

✔ * Glad! Sad! Mad! is a feedback technique that focuses on feelings and helps to identify improvements

* Glad! Sad! Mad! is a feedback technique used in a retrospective to monitor the progress of a team

* The retrospective empowers the delivery teams to work with a visual approach during a timebox

Question 16 of 50

Nine timeboxes are scheduled for the marketing work.
Which baseline product is MOST relevant for defining which marketing product will be
released in each timebox?

Correct Answer: **Work package**
You chose: **Business case.**

✖ * Business case.

* Project product description

* Project brief

✔ * Work package

Question 17 of 50

When contributing to the development of the communication management approach, the
Marketing Team felt that the only applicable agile technique to be included in the
approach was the use of daily stand-ups. Which reason BEST explains whether this is a
suitable entry for 'tools and techniques' in the communication management approach?

Correct Answer: **It is unsuitable because the other teams will need a means to be updated on progress and feedback**
You chose: **It is suitable because the marketing products do NOT suit the use of other agile techniques**

✖ * It is suitable because the marketing products do NOT suit the use of other agile techniques

* It is suitable because the marketing products are already rich in communication

✔ * It is unsuitable because the other teams will need a means to be updated on progress and feedback

* It is unsuitable because the daily stand-up is NOT a communication tool or technique

Question 18 of 50

The project manager has agreed that the 'Mission Control' room will have an issue register
on the wall for project issues and all teams will display their own issue register on their
own team wall as well.
Which BEST explains if this approach is suitable?

Correct Answer: **A spreadsheet that all teams have access to would be a more agile way of working**
You chose: **The issue registers may be difficult to keep synchronized across the teams so this should be avoided**

✖ * The issue registers may be difficult to keep synchronized across the teams so this should be avoided

* Each team will be able to physically log and update issues during their daily stand-ups

* A more formal approach would encourage issues to be raised that might otherwise be missed

✔ * A spreadsheet that all teams have access to would be a more agile way of working

Question 19 of 50

Using the Project Scenario and Website Additional information, answer the following 19 to
30 questions:
The Website team manager has identified the need for a supplier representative to work

on the social media website. Who can fulfil this need according to the 'defined roles and responsibilities' principle?

Correct Answer: **The senior supplier who has technical knowledge of the website and how it should be delivered**
You chose: **The senior user who is able to represent those who understand how social media channels are to be delivered**

✖ * The senior user who is able to represent those who understand how social media channels are to be delivered

  * The project manager who has a good overview of the entire project and the social media requirements

✔ * The senior supplier who has technical knowledge of the website and how it should be delivered

  * The team manager who is leading the delivery of the social media website

Question 20 of 50

The Apps and Social Media work package includes the following requirements:
1. Fitness app - Must Have
2. Healthy eating app - Should Have
The burn-down chart is showing an ever-increasing negative gap between the ideal rate of progress and what has actually been delivered. The team manager decided not to deliver the healthy eating app. However, it is still forecast that requirement 1 cannot be completed within the current timebox.
The team manager escalated the issue to the project manager who instructed the team manager to immediately remove the burn-down chart from the information radiator. What BEST explains how this approach applies the 'manage by exception' principle while taking into account the PRINCE2 Agile behaviours?

Correct Answer: **It applies the principle poorly because everyone in the Website Team should be aware that the work package is outside of tolerance**
You chose: **It applies the principle well because the project manager will now decide how to proceed with the issue**

✖ * It applies the principle well because the project manager will now decide how to proceed with the issue

  * It applies the principle well because the project manager's decision helps the Website Team self-organize within the constraints of the work package

  * It applies the principle poorly because the Website Team should be empowered to deal with issues relating to the work package

✔ * It applies the principle poorly because everyone in the Website Team should be aware that the work package is outside of tolerance

Question 21 of 50

The Scrum Master has been advised by the supplier subject matter expert that the five day task of building the social media website is now almost complete – there is just one more day's work to do.
How should this be shown on the burn-down chart?

Correct Answer: **The task should NOT be updated until the task has been completed**
You chose: **The work remaining should be the difference between work completed and work left to be done**

✖ * The work remaining should be the difference between work completed and work left to be done

  * The task should be shown as 80% complete as there is only one day's worth of effort left

  * The task should be marked as almost complete as there is less than one day's worth of effort left

✔ * The task should NOT be updated until the task has been completed

Question 22 of 50

The project manager is creating the stage plan for Stage 3. The project manager is trying to incorporate the Team Registration work package into the stage plan. How should the stage plan be produced?

Correct Answer: **Using the velocity from the previous stage, working together with the Scrum Master and team members**
You chose: **Using the velocity from the previous stage, working together with the Scrum Master and team members**

✔ * Using the velocity from the previous stage, working together with the Scrum Master and team members

* By the project manager, after discussing which website user stories should be delivered

* Using rationalism to estimate the effort to deliver the website sprints during the stage.

* By pulling website tasks from the backlog dynamically into the work package as soon as there is capacity

Question 23 of 50

The project manager has asked the Scrum Master who will be leading the website work
stream to act as team manager. The team manager will act as a single point of contact for
the project manager, taking on the responsibilities of a team manager. The team manager
will continue to coach and lead the Website Team. Which BEST describes how this tailors
the organization theme?

Correct Answer: **The Scrum Master should act as a servant-leader while taking on the responsibilities of a team manager**
You chose: **The Scrum Master should act as a servant-leader while taking on the responsibilities of a team manager**

✔ * The Scrum Master should act as a servant-leader while taking on the responsibilities of a team manager

* The project manager wants the Website Team to use fewer agile behaviours than they are currently using

* Each person in the Website Team, including the Scrum Master, should be capable of performing multiple tasks

* There should only be one team in a small scale project with the Website Team taking on all of the delivery roles

Question 24 of 50

The project has been set up with multiple teams 'one for each area of delivery. Each team
has its own team manager. The LGA employee who is an expert in health has been
appointed to act as customer representative to all four of the delivery teams. What BEST
explains how this approach tailors the organization theme?

Correct Answer: **It tailors the theme well because the customer representative provides specialist information to the teams**
You chose: **It tailors the theme well because the customer representative should work full time on the project**

✘ * It tailors the theme well because the customer representative should work full time on the project

✔ * It tailors the theme well because the customer representative provides specialist information to the teams

* It tailors the theme poorly because a customer subject matter expert should provide expert knowledge on health

* It tailors the theme poorly because each delivery team should have dedicated resources and a stable team

Question 25 of 50

During the 'initiating a project' process, the project manager has decided to use the
Cynefin framework to assess the project.
As a result, the following observation was made as part of the assessment:
'There is a relationship between the social media websites promoting active lifestyles and
participation in sport. This in turn leads to an increase in the health and fitness of the
people.
It will not be possible to measure the effect of the social media websites until after the
project. The results of early communications on the websites should be reviewed in order
to identify what effect it may be having, and why. This will then feed into further longer
term initiatives at the LGA.'
How should this relationship be assessed according to the Cynefin framework?

Correct Answer: **Complex.**
You chose: **Chaotic.**

✘ * Chaotic.

* Obvious.

✔ * Complex.

* Disorder.

Question 26 of 50

There are several work packages being delivered during Stage 4. The Website Team Scrum Master is concerned that project-level issues may be overlooked and this might impact the Website Team during the current timebox. Which agile way of working can be used as part of the 'controlling a stage' process to ensure that these issues are identified?

Correct Answer: **Scrum of Scrums**
You chose: **Scrum of Scrums**

✔ * Scrum of Scrums

  * Retrospectives.

  * MoSCoW.

  * User stories.

Question 27 of 50

The project manager has agreed with the Website team manager delivering the Social Media work package that the team should try using the Kanban method along with their existing Scrum approach to improve delivery.
The team is now going to use a Kanban board as part of their information radiator.
Which explains the additional benefit of combining these two agile approaches during the 'managing product delivery' process?

Correct Answer: **Using Kanban limits the amount of work being carried out by the team, with the aim of improving delivery during the sprint**
You chose: **A Kanban board makes the status of the Social Media work package visible to the delivery team.**

✖ * A Kanban board makes the status of the Social Media work package visible to the delivery team.

✔ * Using Kanban limits the amount of work being carried out by the team, with the aim of improving delivery during the sprint

  * Using Kanban limits the amount of scope change on the project and therefore increases velocity

  * By using Kanban, collaborative working is enabled between members of the Website Team delivering the social media

Question 28 of 50

The project manager facilitated a visioning workshop to develop the project product description.
Which statement, captured during the workshop, should be recorded in the project product description under the 'Composition' heading?

Correct Answer: **The website must include the ability for teams to register for the football tournament (team registration).**
You chose: **Team registration should capture: team name, players' names and ages, main contact for team, registration fees, parking and lunch requirements as well providing confirmation of booking.**

✖ * Team registration should capture: team name, players' names and ages, main contact for team, registration fees, parking and lunch requirements as well providing confirmation of booking.

✔ * The website must include the ability for teams to register for the football tournament (team registration).

  * The website must comply with all relevant data protection legislation

  * As the organizer of the football tournament, I must be able to identify which teams have registered (under each age group) so that I can plan the tournament

Question 29 of 50

During the Apps and Social Media timebox in Stage 4, the LGA made a request for the customer subject matter expert to be allowed to return to operational work, in order to

resolve an urgent problem. This request was successfully resisted by the executive.
At the subsequent retrospective, the following observation was made:
'The stability of the Website Team during the sprint contributed to delivery of all Must
Haves and 3 out of the 4 Should Haves.' How should this observation be captured?

Correct Answer: **In the lessons log displayed on the team information radiator**
You chose: **In the daily log by the project manager following the retrospective**

✖ *   In the daily log by the project manager following the retrospective

  *   In the highlight report produced along with a burn-down chart.

  *   In the risk register reflecting the level of risk associated with team instability

✔ *   In the lessons log displayed on the team information radiator

Question 30 of 50

The following assessment was made initially during the 'starting up a project' process: 'The
Website Team is already using Scrum and it is expected that this team will be familiar with
agile techniques. However, the Staff Training Team is less familiar with the agile ways of
working.
Training on agile techniques was given to the Staff Training Team as a result of this
assessment. As part of the 'closing a project
process, the following observation was made: 'The Staff Training Team gained more
understanding of what to fix and what to flex as the project moved into Stage 3.' Why
should this observation appear in the end project report?

Correct Answer: **The end project report should review the use of the Agilometer and the agile ways of working**
You chose: **The end project report should sum up the results of each timebox and stage**

✖ *   The end project report should sum up the results of each timebox and stage

  *   The end project report should hand over the remaining Could Haves to operational staff

✔ *   The end project report should review the use of the Agilometer and the agile ways of working

  *   The end project report should review how much scope was delivered by the project.

Question 31 of 50

Using the Project Scenario and Event Village Additional information, answer the following
31 to 42 questions:
The project manager used the Agilometer to assess the prevailing agile environment and,
consequently, took action to improve the low score achieved on the 'flexibility on what is
delivered' slider. When should the project manager undertake a further assessment in
order to determine if further action is required to increase the slider score?

Correct Answer: **Release retrospective**
You chose: **Sprint review**

✖ *   Sprint review

  *   Sprint retrospective.

✔ *   Release retrospective

  *   Project retrospective

Question 32 of 50

In order to assess the prevailing agile environment, the project manager made use of the
Agilometer. A summary of the results from canvassing the views of key stakeholders
involved in the Event Village is provided below:
Slider
1. Flexibility on what is delivered: Score 5
2. Level of Collaboration: Score 2

3. Ease of Communication: Score 3
4. Ability to work iteratively and deliver incrementally: Score 4
5. Advantageous Environmental Conditions: Score 5
6. Acceptance of Agile: Score 3
Which observation is appropriate at this point?

Correct Answer: **There is a need to investigate if team members have been disappointed by working in teams before**
You chose: **There are likely to be too many requirements that are'Musts Have' to be able to use PRINCE2 Agile.**

✖ * There are likely to be too many requirements that are'Musts Have' to be able to use PRINCE2 Agile.

* The average score supports adopting Agile behaviours, concepts and techniques.

* There is a need to evolve the Agilometer to better suit the needs of the project manager.

✔ * There is a need to investigate if team members have been disappointed by working in teams before

Question 33 of 50

The car park must have space for the following:
1. 30 vendor stall vehicles
2. 8 VIP visitors
3. 10 officials
4. 2 Emergency Services vehicles
Which statement is most likely to be included in the project product description under the
heading Customer's Quality Expectations?

Correct Answer: **There will be sufficient car parking for all event visitors and officials**
You chose: **There will be sufficient car parking for all event visitors and officials**

✔ * There will be sufficient car parking for all event visitors and officials

* There are 50 parking spaces available for pre-allocated parking.

* 48 'standard' parking spaces and 2 larger spaces for emergency services vehicles.

* Car parking spaces need to be 2.4 metres by 4.8 metres.

Question 34 of 50

All public events supported by the LGA must be fully accessible to all visitors.
How should this requirement be recorded?

Correct Answer: **In a user story: 'As the LGA, I want to allow access to all visitors so that everyone can attend the tournament**
You chose: **Under the composition heading of project product description as a Must Have requirement**

✖ * Under the composition heading of project product description as a Must Have requirement

* In the project product description for the tournament as a Customer Quality Expectation.

* On a burn chart as a feature to be delivered by the team within the current timebox.

✔ * In a user story: 'As the LGA, I want to allow access to all visitors so that everyone can attend the tournament

Question 35 of 50

It has been agreed that supervised access to the vendor stalls will only be allowed
between 16:00 and 20:00 on the day before the event to allow set-up.
Which is the BEST means of communicating these arrangements to all of the vendors?

Correct Answer: **Face to face in a workshop to enable discussion**
You chose: **Using visualizations in the form of diagrams and pictures.**

✖ * Using visualizations in the form of diagrams and pictures.

* By e-mailing everyone and asking for confirmation of receipt.

* By telephone to discuss the arrangements with each stall holder

✓ * Face to face in a workshop to enable discussion

Question 36 of 50

A local newspaper has reported the results of a survey. The survey indicated that local
residents are concerned that costs from the event may be incurred by local tax payers.
Which action would have helped to avoid this situation?

Correct Answer: **Publishing updated costs of the event estimated using a points system**
You chose: **Publishing updated costs of the event estimated using a points system**

✔ * Publishing updated costs of the event estimated using a points system

* Publishing regularly updated advertisements listing the organizations that are sponsoring the event

* Sharing the delivery team's updated burn-charts with the local newspaper before the results of the survey were published

* Inviting a representative of the local press to participate and report upon a release review at the end of stage 4.

Question 37 of 50

Just before the event the team finds out that a major football match is taking place during
the tournament and that many people will want to see it. One solution is to hire a large TV
screen to display the game in the Event Village. However, the biggest concern is that the
cheapest supplier has many mandatory requirements for access, technical elements and
work conditions in their contract.
If the agile environment for the project was reassessed, should the 'Advantageous
Environmental Conditions' slider on the Agilometer be increased?

Correct Answer: **It should be increased because the Event Village team is being 'change friendly' in organizing the TV screen**
You chose: **It should be increased because high-value contracts should be designed to reduce the risk**

✘ * It should be increased because high-value contracts should be designed to reduce the risk

✓ * It should be increased because the Event Village team is being 'change friendly' in organizing the TV screen

* It should be reduced because the TV screen would increase the 'ease of communication' slider instead

* It should be reduced because the TV screen hire company is NOT supportive to working in an agile way.

Question 38 of 50

The typical approach to planning taken by the Event Village team is for the plans to be
developed by the project manager and the Event Village team manager, and then
presented to the team.
Which setting on the Agilometer is the MOST appropriate to reflect this approach?

Correct Answer: **Medium/High for 'ability to work iteratively and deliver incrementally' because of the use of the feedback loop involving the team**
You chose: **Medium/High for 'level of collaboration' because the team manager has been involved throughout the planning process**

✘ * Medium/High for 'level of collaboration' because the team manager has been involved throughout the planning process

✓ * Medium/High for 'ability to work iteratively and deliver incrementally' because of the use of the feedback loop involving the team

* Low/Medium for 'acceptance of agile' because the teams understanding of an agile way of working could be improved

* Low/Medium for 'ease of communication' because this form of communication is too formal.

Question 39 of 50

A requirement for the changing room facilities in the Event Village has been defined as a
technical story as follows:
'Changing room facilities should have water pressure between 1.5 - 3 bar and must have a

water pressure of at least between 0.1 - 0.5 bar.'
Has this requirement been recorded correctly?

Correct Answer: **No, because non-functional requirements should only be documented as quality criteria**
You chose: **Yes, because a product's performance range should only appear as a technical story**

✖ * Yes, because a product's performance range should only appear as a technical story

* Yes, because non-functional requirements may apply to more than one user story.

* No, because non-functional requirements should always be part of the user stories

⊘ * No, because non-functional requirements should only be documented as quality criteria

Question 40 of 50

As a: Footballer participating in the event
I want to:Have a private cubicle to change in before my football match, without having to
wait for more than 5 minutes
So that: I can be ready for the game
Which statement explains whether the 'function' in this user story is appropriate?

Correct Answer: **The function is poor because it contains a performance element that is better suited to a technical story**
You chose: **The function is good because it contains a solution for the requirement.**

✖ * The function is good because it contains a solution for the requirement.

* The function is good because it contains a time element that can be measured.

⊘ * The function is poor because it contains a performance element that is better suited to a technical story

* The function is poor because it does NOT contain any prioritization of the requirement

Question 41 of 50

The Event Village Team is holding a workshop to decide how to meet the varied and often
conflicting requirements for culturally diverse, healthy and quick food because several
days have already been spent trying to establish the way forward. The workshop involves
only the Event Village Team without the use of an independent facilitator. Which reason
BEST explains why this workshop is a good application of the 'rich communication' focus
area?

Correct Answer: **A workshop is run informally to enable effective face-to-face communication**
You chose: **A workshop can help improve team dynamics and bonding**

✖ * A workshop can help improve team dynamics and bonding

* A workshop enables problems to be solved quickly.

* A workshop will use fewer resources to resolve problems

⊘ * A workshop is run informally to enable effective face-to-face communication

Question 42 of 50

There is limited space in the Event Village to accommodate all of the equipment, e.g. the
trampolines, 'kidz-zone', food tent, car park and changing rooms.
It is difficult to assess whether there is sufficient space from the design drawings. One of
the team has suggested physically drawing out the actual space occupied by each facility
at the site.
Which statement BEST describes whether this approach is a good application of the
frequent releases focus area?

Correct Answer: **It is a good approach because a physical representation will deliver something of use to the project**
You chose: **It is a good approach because a physical representation will deliver something of use to the project**

✔ * It is a good approach because a physical representation will deliver something of use to the project

* It is a good approach because a design should be an interim stage of the Event Village work package.

* It is a poor approach because releases need to be put into operational use to receive any feedback

* It is a poor approach because visiting the site of the Event Village is NOT classed as a sub-product

Question 43 of 50

Using the Project Scenario and Staff Training Additional information, answer the following
43 to 50 questions:
The safety and professionalism course content timebox includes three high-level
requirements. During timebox planning, it was identified that it will not be possible to
deliver everything relating to all three of these requirements during the timebox. What is
the effect of setting the time tolerance to zero for the timebox?

Correct Answer: **The customer subject matter expert should decompose and prioritize the requirements**
You chose: **The customer subject matter expert should decompose and prioritize the requirements**

✔ * The customer subject matter expert should decompose and prioritize the requirements

* Cost tolerance should be increased to add resources so that everything is delivered within the timebox

* Benefit tolerance should be increased as the LGA will gain from delivering training on time.

* The probability of any risks relating to the late delivery of everything should be reduced

Question 44 of 50

The Staff Training Team has developed the following user stories:
* 'a volunteer, I want to be trained in healthy eating so that I can answer questions from
the public on the long term aims of the LGA during the football tournament.' - Should
Have

* 'As the LGA, I want all volunteers to have received mandatory health and safety training
so that we can ensure that the event takes place in a safe environment for the public.' -
Must Have

A suitably qualified trainer has been scheduled to deliver a course covering both
requirements. Unfortunately, there is no-one available from the LGA to quality check the
course materials for the healthy eating training until three days after the date scheduled
for training delivery.
How should the team respond to this situation?

Correct Answer: **Remove the requirement for the volunteers to answer questions on the long term aims from the project product description**
You chose: **De-scope the healthy eating training and remove it from the current sprint/work package.**

✖ * De-scope the healthy eating training and remove it from the current sprint/work package.

* Reschedule the delivery of the combined course until after the healthy eating course materials are likely to be available

✔ * Remove the requirement for the volunteers to answer questions on the long term aims from the project product description

* Use the unchecked healthy eating course materials and hold the combined course on the scheduled date.

Question 45 of 50

The Staff Training Team has developed the following user story:
'As the LGA, I want all volunteers to have received mandatory health and safety training so
that we can ensure that the event takes place in a safe environment for the public.' There
is a high probability that a suitable trainer may not be available to deliver this mandatory
training before the football tournament.
How should this risk be managed by the Staff Training Team in accordance with the five
targets?"

Correct Answer: **Set a high risk tolerance in relation to this risk and monitor the situation in order to deliver on time and hit the deadline**
You chose: **Set its risk tolerance to zero and agree with the project board to immediately find a suitable a trainer in order to meet the deadline**

✖ * Set its risk tolerance to zero and agree with the project board to immediately find a suitable a trainer in order to meet the deadline

  * Flex the tolerance for this risk to enable the risk to be accepted by the project board at the current level of probability

✅ * Set a high risk tolerance in relation to this risk and monitor the situation in order to deliver on time and hit the deadline

  * Remove the delivery of health and safety training from the product backlog in order to deliver on time and within the budget

Question 46 of 50

The Staff Training Team have developed the following user story:
'As the LGA, I want all volunteers to have received mandatory health and safety training so
that we can ensure that the event takes place in a safe environment for the public.'
Which reason explains why the team should deliver the user story in accordance with the
'be on time and hit deadlines' target?

Correct Answer: **The health and safety training must be delivered before the planned football tournament takes place**
You chose: **The training must be delivered so that the volunteers understand the health and safety requirements**

✖ * The training must be delivered so that the volunteers understand the health and safety requirements

✅ * The health and safety training must be delivered before the planned football tournament takes place

  * The volunteers will take time to understand the training before they can apply it safely

  * The health and safety training should be left out if it cannot be delivered before the football tournament

Question 47 of 50

The project product description for the sports event includes the following acceptance
criteria (AC):
1. It must be possible for the training materials to be maintained in the future by the LGA
training department.
2. The training materials must be usable for future events run by the LGA.
Which reason explains why the team manager should protect the level of quality in
relation to the acceptance criteria?

Correct Answer: **The AC should be delivered as a minimum viable product**
You chose: **The AC should be delivered as a minimum viable product**

✔ * The AC should be delivered as a minimum viable product

  * The AC should be made transparent for maintenance by the training department.

  * The AC should be met so that the cost of ownership of the materials is acceptable

  * The AC should be tested using spikes to trial the maintenance procedures

Question 48 of 50

The Staff Training Team had been working to the following assumption:
'All volunteers will be trained in all training materials.'
Quite late in the project, it has been identified that this assumption is incorrect. As a result,
the team manager produced a chart of who needs to be trained in what modules. This was
agreed with a customer representative and the team manager made the necessary
amendments to the requirements in the backlog within the current timebox.
What BEST explains why the team manager's approach complies with the 'embrace
change' target?

Correct Answer: **It applies the target well because the training will be delivered in the most accurate way**
You chose: **It applies the target well because the training will be delivered in the most accurate way**

✔ * It applies the target well because the training will be delivered in the most accurate way

  * It applies the target well because visualization is the most effective way to communicate change

  * It applies the target poorly because the customer subject matter expert should represent the impacted stakeholders

* It applies the target poorly because the training acceptance criteria should be specified in the project product description.

Question 49 of 50

The Staff Training team manager made a request for an additional full-time customer subject matter expert (CSME) to be allocated to the Staff Training Team for the next timebox, which is in Stage 3. This person is responsible for health and safety training within the LGA. What BEST explains why this approach complies with the 'keep teams stable' target?

Correct Answer: **It applies the target poorly because the CSME should have been added during Stage 2 to improve progress**
You chose: **It applies the target well because the team manager should remove obstacles to delivery**

✖ * It applies the target well because the team manager should remove obstacles to delivery

* It applies the target well because the relevant skills should be available for each timebox

* It applies the target poorly because the LGA will NOT have access to the health and safety expert during Stage 3

✓ * It applies the target poorly because the CSME should have been added during Stage 2 to improve progress

Question 50 of 50

The LGA's social media expert has advised that a few social media channels already used by the LGA have much more traffic than many of the others that are available.
However, the customer subject matter expert has requested a presence on a wide range of social media channels to promote the health and fitness messages.
Which reason explains why the team manager should focus delivery on the most popular social media channels according to the five targets?"

Correct Answer: **The team should focus on the highest priority social media channels first in order to promote the most discussion**
You chose: **The team manager should serve the needs of the empowered Staff Training Team.**

✖ * The team manager should serve the needs of the empowered Staff Training Team.

* PRINCE2 Agile should be used as there is flexibility on what social media channels are to be used

* Changes to the scope of the work are inevitable if the needs of the volunteers are to be met

✓ * The team should focus on the highest priority social media channels first in order to promote the most discussion