

Answers

✔ Correctly Answered ✖ Incorrectly Answered ⓧ Missed Correct Option
[All Questions](#) | [11 Correct](#) | [39 Incorrect](#)

Question 1 of 50

Which is a purpose of the 'managing product delivery' process?

Correct Answer: **To agree on what is required for accepting, executing and delivering project work**
You chose: **To plan the delivery of the products before committing to significant expenditure**

- ✖ * To plan the delivery of the products before committing to significant expenditure
- ⓧ * To agree on what is required for accepting, executing and delivering project work
 - * To establish and deliver the project communications to the wider organization
 - * To delegate day-to-day management of the project to the project manager

Question 2 of 50

Which statement about the waterfall methodology definition is CORRECT?

Correct Answer: **Earlier phases of development are not revisited**
You chose: **Earlier phases of development are not revisited**

- ✔ * Earlier phases of development are not revisited
 - * It uses an iterative and incremental approach
 - * It includes fast and flexible technical phases
 - * Interactions are more important than the processes

Question 3 of 50

What BEST defines embryonic customer requirements?

Correct Answer: **Epics**
You chose: **'Fine-grained' user stories**

- ✖ * 'Fine-grained' user stories
- ⓧ * Epics
 - * Sub-products
 - * Technical stories

Question 4 of 50

How does PRINCE2 Agile describe Scrum?

Correct Answer: **Scrum is the most well-known agile framework**
You chose: **Scrum is an IT method**

- ✖ * Scrum is an IT method

- * Scrum is agile and agile is Scrum
- ☒ * Scrum is the most well-known agile framework
- * Scrum is a project management framework

Question 5 of 50

How is the 'learn from experience' principle applied in an agile context?

Correct Answer: **By continual customer involvement to obtain feedback during the project**

You chose: **By ensuring control through lots of short stages during innovative projects**

- ☒ * By ensuring control through lots of short stages during innovative projects
- * By using the Agilometer to assess risks associated with the agile way of working
- ☒ * By continual customer involvement to obtain feedback during the project
- * By prioritizing quality criteria to focus the project on the delivery of value

Question 6 of 50

Which is a purpose of the plans theme?

Correct Answer: **To communicate the approach for delivering products**

You chose: **To identify any deviations from the project's objectives**

- ☒ * To identify any deviations from the project's objectives
- * To control any approved changes to the baseline
- * To monitor actual achievements against those planned
- ☒ * To communicate the approach for delivering products

Question 7 of 50

Which well-known agile method uses visualization, and limits the amount of work in progress?

Correct Answer: **Kanban**

You chose: **Scrum**

- ☒ * Scrum
- * DSDM (Dynamic Systems Development Method)
- * Lean
- ☒ * Kanban

Question 8 of 50

Which statement about timeboxes is CORRECT?

Correct Answer: **A timebox can contain another timebox**

You chose: **Flow based working partitions work into timeboxes**

- ☒ * Flow based working partitions work into timeboxes
- * A project cannot be referred to as a timebox
- ☒ * A timebox can contain another timebox
- * Timeboxes should be avoided in business as usual environments

Question 9 of 50

What should be emphasized when tailoring the PRINCE2 Progress theme?

Correct Answer: **Monitoring what is being delivered**
You chose: **Monitoring what is being delivered**

- ☒ * Monitoring what is being delivered
- ☐ * Tracking time and cost
- ☐ * Planning resources
- ☐ * Assessing the impact of risks

Question 10 of 50

Which statement BEST describes the PRINCE2 Agile guidance for change?

Correct Answer: **The delivery team should be authorized to make changes at the detailed level**
You chose: **The delivery team should be authorized to make changes at the detailed level**

- ☒ * The delivery team should be authorized to make changes at the detailed level
- ☐ * The delivery team should quickly approve changes to the project baseline
- ☐ * The executive should manage changes dynamically at the detailed level
- ☐ * The executive should approve delivery level changes to harness the benefits of positive change

Question 11 of 50

Which statement about quality tolerances for a product is CORRECT in an agile context?

Correct Answer: **Setting quality tolerance relies on prioritising quality criteria**
You chose: **All quality criteria tolerance must be fixed**

- ☒ * All quality criteria tolerance must be fixed
- ☐ * Quality tolerances should be the same for all quality criteria
- ☒ * Setting quality tolerance relies on prioritising quality criteria
- ☐ * All quality criteria should have zero tolerance

Question 12 of 50

Which process can take place during a release review workshop?

Correct Answer: **Managing a stage boundary**
You chose: **Controlling a stage**

- ☒ * Controlling a stage
- ☐ * Managing product delivery
- ☒ * Managing a stage boundary
- ☐ * Directing a project

Question 13 of 50

Which statement about the 'embrace change' target is CORRECT?

Correct Answer: **It trades user stories for those of a similar size**
You chose: **It re-establishes team dynamics when a new member joins the team**

- ☒ * It re-establishes team dynamics when a new member joins the team
- ☐ * It trades user stories for those of a similar size
- ☐ * It results in the late delivery of the minimum viable product
- ☐ * It degrades the performance of the features that are delivered

Question 14 of 50

Which statement about the 'be on time and hit deadlines' target is CORRECT?

Correct Answer: **It helps with planning dependencies within a project**
You chose: **It allows change to be handled dynamically**

- ☒ * It allows change to be handled dynamically
- ☐ * It is achieved by keeping the delivery teams stable
- ☐ * It helps with planning dependencies within a project
- ☐ * It ensures that the level of quality is protected

Question 15 of 50

What information is NOT typically displayed on a burn chart?

Correct Answer: **Definition of 'ready'**
You chose: **Effort remaining**

- ☒ * Effort remaining
- ☐ * Definition of 'ready'
- ☐ * Actual amount of work done
- ☐ * Amount of time elapsed

Question 16 of 50

Which describes the Scrum Master role in Scrum?

Correct Answer: **It is servant-leadership to help everyone change their interactions to maximize the value created by the team**
You chose: **It is authorized to run the project on a day-to-day basis on behalf of the project board**

- ☒ * It is authorized to run the project on a day-to-day basis on behalf of the project board
- ☐ * It is responsible for ensuring that product backlog items are clearly expressed on the product backlog
- ☐ * It is empowered to organize and manage its own work of delivering a potentially releasable increment
- ☐ * It is servant-leadership to help everyone change their interactions to maximize the value created by the team

Question 17 of 50

What is typically added to a user story as the understanding of the requirement evolves?

Correct Answer: **Acceptance criteria**
You chose: **An epic**

- ☒ * An epic
- ☐ * Acceptance criteria
- ☐ * Definition of 'ready'

* Effort actually expended

Question 18 of 50

Which TWO statements about the typical tailoring of a checkpoint report in an agile environment are CORRECT? 1. It should be replaced by the project manager attending a daily stand-up. 2. It should be displayed in the form of an information radiator in a team room. 3. It should be produced when the amount to be delivered will result in tolerance being exceeded. 4. It should be produced in a product backlog in the form of prioritized user stories.

Correct Answer: **1 and 2**
You chose: **1 and 2**

- ☒ * 1 and 2
- ☐ * 2 and 3
- ☐ * 3 and 4
- ☐ * 1 and 4

Question 19 of 50

Which statement is CORRECT with respect to the management of risk using PRINCE2 Agile?

Correct Answer: **It should always be appropriate to the needs of the project**
You chose: **It should always be appropriate to the needs of the project**

- ☒ * It should always be appropriate to the needs of the project
- ☐ * It should always be addressed during the daily stand-ups
- ☐ * It should always be carried out formally
- ☐ * It should always be carried out informally

Question 20 of 50

In which context would PRINCE2 Agile be used?

Correct Answer: **When a temporary team delivers a specific product**
You chose: **When a temporary team delivers a specific product**

- ☒ * When a temporary team delivers a specific product
- ☐ * Where there is business as usual (BAU) delivery within an organization
- ☐ * During product maintenance by an already established team
- ☐ * When there is routine product evolution within an organization

Question 21 of 50

Which statement about the 'initiating a project' process is CORRECT?

Correct Answer: **The impact of frequent releases on quality management should be assessed**
You chose: **The initiation stage plan should form part of the project plan**

- ☒ * The initiation stage plan should form part of the project plan
- ☐ * The impact of frequent releases on quality management should be assessed
- ☐ * The process should take more time than usual for disruptive projects
- ☐ * The project solution should be documented in detail in the project product description

Question 22 of 50

What is the MOST LIKELY benefit from frequent releases into operational use?

Correct Answer: **Feedback is obtained from real customers**
You chose: **Feedback is obtained from real customers**

- ☒ * Feedback is obtained from real customers
- ☐ * The need for customer involvement is reduced
- ☐ * The trading of requirements is allowed for
- ☐ * The need for documentation is removed

Question 23 of 50

Which statement about the 'directing a project' process is CORRECT?

Correct Answer: **The project board may pull reports from the information radiator**
You chose: **The project board may pull reports from the information radiator**

- ☒ * The project board may pull reports from the information radiator
- ☐ * As a minimum, the project board should receive oral reports from the project manager
- ☐ * The project board should attend the delivery team's daily stand up meeting
- ☐ * The project board should receive regular reports focusing on cost and time overruns

Question 24 of 50

Which is a benefit of a well-run workshop?

Correct Answer: **Its attendees gain consensus and ownership of outputs from the event**
You chose: **It results in written communication being obsolete on a project**

- ☐ * It replaces the need to hold daily standup meetings during a timebox
- ☒ * It results in written communication being obsolete on a project
- ☒ * Its attendees gain consensus and ownership of outputs from the event
- ☐ * It is the cheapest method of communicating to a wide range of stakeholders

Question 25 of 50

Which is the BEST method of communication to gather feedback?

Correct Answer: **Meeting face-to-face to encourage an exchange of views**
You chose: **Receiving emailed comments to provide an audit trail**

- ☒ * Receiving emailed comments to provide an audit trail
- ☐ * Conducting online surveys to obtain a range of opinions
- ☒ * Meeting face-to-face to encourage an exchange of views
- ☐ * Discussing over the telephone to obtain feedback quickly

Question 26 of 50

When tailoring PRINCE2, what does PRINCE2 Agile guidance cover?

Correct Answer: **How to adapt the PRINCE2 management products**
You chose: **How to adapt the PRINCE2 management products**

- ☒ * How to adapt the PRINCE2 management products
- ☐ * How to select which Agile framework should be favoured
- ☐ * How to decide whether PRINCE2 is appropriate
- ☐ * How to calculate the project budget and cost tolerance

Question 27 of 50

When is agile suitability assessed using the Agilometer?

Correct Answer: **In pre-project, during initiation, and throughout the project**
You chose: **Only during the 'managing product delivery' process**

- ☐ * Only during the 'managing product delivery' process
- ☒ * In pre-project, during initiation, and throughout the project
- ☐ * Only after the project initiation documentation has been produced
- ☐ * As part of the post-project reviews of benefits delivered

Question 28 of 50

Which statement about the 'protect the level of quality' target is CORRECT?

Correct Answer: **It is achieved by providing complete documentation**
You chose: **It is achieved by ensuring that all features are delivered**

- ☐ * It is achieved by ensuring that all features are delivered
- ☒ * It is achieved by providing complete documentation
- ☐ * It allows change to be handled dynamically
- ☐ * It avoids the use of extra people to improve progress

Question 29 of 50

Which TWO project board responsibilities are specifically assigned to the senior user? 1. Demonstrating the achievement of benefits. 2. Specifying the needs of those impacted by the outputs. 3. Balancing business, user and supplier demands. 4. Ensuring that the project delivers value for money

Correct Answer: **1 and 2**
You chose: **1 and 2**

- ☒ * 1 and 2
- ☐ * 2 and 3
- ☐ * 3 and 4
- ☐ * 1 and 4

Question 30 of 50

In Lean Startup, what is based on the concept of 'learn the most with the least effort'?

Correct Answer: **A minimum viable product**
You chose: **A structured, timeboxed event**

- ☐ * A structured, timeboxed event

- ☒ * A minimum viable product
- * A measurement of lead times
- * A set of criteria to determine whether work can be started

Question 31 of 50

Which is typically used in agile when estimating detailed requirements during sprint planning?

Correct Answer: **T-shirt sizing**

You chose: **Rationalism**

- ☒ * Rationalism
- * Trading
- * Visioning
- ☒ * T-shirt sizing

Question 32 of 50

How is the 'tailor to suit the project' principle applied in an agile context?

Correct Answer: **By using the Agilometer to assess the project environment**

You chose: **By flexing what is produced to stay in control and deliver value**

- ☒ * By flexing what is produced to stay in control and deliver value
- * By emphasizing tolerances on what is being delivered
- ☒ * By using the Agilometer to assess the project environment
- * By fitting releases into planned management stages

Question 33 of 50

When tailoring the plans theme in an agile environment, what is recommended about using a Gantt chart?

Correct Answer: **It should be used when planning at the project level**

You chose: **It should be used when planning at the delivery level**

- ☒ * It should be used when planning at the delivery level
- ☒ * It should be used when planning at the project level
- * It should be used when controlling the quality of the products delivered
- * It should be used when monitoring the amount of products delivered

Question 34 of 50

Which statement about the 'accept that the customer doesn't need everything' target is CORRECT?

Correct Answer: **It is based on the concept that people generally use only a few product features**

You chose: **Its purpose is to allow new team members to be brought up to speed**

- ☒ * Its purpose is to allow new team members to be brought up to speed
- * It is achieved by ensuring that the operational product has complete documentation
- ☒ * It is based on the concept that people generally use only a few product features

- * Its purpose is to reduce communication lines within the team

Question 35 of 50

Which statement describes how the PRINCE2 'starting up a project' process can be applied in an agile environment?

Correct Answer: **PRINCE2 is predictive and can be emergent**
You chose: **PRINCE2 is predictive, but not emergent**

- ☒ * PRINCE2 is predictive, but not emergent
- ☒ * PRINCE2 is predictive and can be emergent
- * PRINCE2 requires a lengthy start to a project
- * PRINCE2 requires a disruptive start to a project

Question 36 of 50

What is typically displayed on a board to show progress to people working on a project?

Correct Answer: **Information radiator**
You chose: **Agilometer assessment**

- ☒ * Agilometer assessment
- * Product backlog
- ☒ * Information radiator
- * User story

Question 37 of 50

Which BEST describes the senior user role when tailoring the organization theme?

Correct Answer: **A 'super product owner'**
You chose: **An 'agile sponsor'**

- ☒ * An 'agile sponsor'
- * An 'executive sponsor'
- * A 'coach'
- ☒ * A 'super product owner'

Question 38 of 50

When creating the project product description, how should the purpose of the project product be defined?

Correct Answer: **As an outcome**
You chose: **As an opportunity**

- ☒ * As an opportunity
- * As a vision
- ☒ * As an outcome
- * As a goal

Question 39 of 50

How should team working agreements be created?

Correct Answer: **By team members agreeing on what should be included**
You chose: **By the supplier subject matter expert agreeing what should be included**

- ☒ * By the supplier subject matter expert agreeing what should be included
- ☐ * By the customer representative deciding what should be included
- ☒ * By team members agreeing on what should be included
- ☐ * By the project manager deciding what should be included

Question 40 of 50

Which TWO statements describe a purpose of the business case? 1. To define the acceptance criteria for what the project must deliver. 2. To transfer responsibility for the work to the appropriate delivery team. 3. To document how significant risks will affect the expected project benefits. 4. To outline how and when the anticipated benefits can be measured.

Correct Answer: **3 and 4**
You chose: **1 and 2**

- ☒ * 1 and 2
- ☐ * 2 and 3
- ☒ * 3 and 4
- ☐ * 1 and 4

Question 41 of 50

Which statement about the PRINCE2 Agile behaviour 'collaboration' is CORRECT?

Correct Answer: **It creates a shared ownership of goals**
You chose: **It allows many small learnings to accumulate over time**

- ☒ * It allows many small learnings to accumulate over time
- ☐ * It allows the delivery team to decide how best to get the job done
- ☒ * It creates a shared ownership of goals
- ☐ * It uses the most effective channel to communicate

Question 42 of 50

Which is a characteristic of an epic?

Correct Answer: **It can be broken down into user stories**
You chose: **It can be broken down into user stories**

- ☒ * It can be broken down into user stories
- ☐ * It only contains technical requirements
- ☐ * It should be detailed to help with planning
- ☐ * It is a sub-level of a user story

Question 43 of 50

What does velocity typically measure?

Correct Answer: **The rate of progress the team is making**
You chose: **Work packages completed by the team**

- ☐ * Work packages completed by the team
- ☒ * The rate of progress the team is making
 - * Releases delivered during a stage
 - * Benefits realized during a release

Question 44 of 50

Which TWO statements about the supplier subject matter expert are CORRECT? 1. They provide a wider picture of the customer view. 2. They prioritize requirements at the detailed level. 3. They should be focused on the customer. 4. They ensure that the work is compliant with project standards.

Correct Answer: **3 and 4**
You chose: **1 and 2**

- ☐ * 1 and 2
 - * 2 and 3
- ☒ * 3 and 4
 - * 1 and 4

Question 45 of 50

Who needs to be aware that flexing what is delivered may affect the expected benefits of the project?

Correct Answer: **The project manager and the project board**
You chose: **Customer subject matter expert and the supplier representative**

- ☐ * Customer subject matter expert and the supplier representative
 - * The team manager and the senior supplier
- ☒ * The project manager and the project board
 - * The team quality assurance and project support

Question 46 of 50

Which statement about the 'keep teams stable' target is CORRECT?

Correct Answer: **It is required in order to allow the team to self-organize**
You chose: **It ensures that the level of quality is protected**

- ☐ * It ensures that the level of quality is protected
 - * It will lead to a lower cost of ownership
- ☒ * It is required in order to allow the team to self-organize
 - * It results in the early delivery of a minimum viable product

Question 47 of 50

Which statement defines a PRINCE2 principle?

Correct Answer: **A PRINCE2 project is monitored and controlled on a stage-by-stage basis**
You chose: **A PRINCE2 project defines its quality management approach**

- ☐ * A PRINCE2 project defines its quality management approach

- ☒ * A PRINCE2 project is monitored and controlled on a stage-by-stage basis
- * A PRINCE2 project ensures a consistent approach to risk management
- * A PRINCE2 project is tailored to suit the competitor's environment

Question 48 of 50

Which should be an objective of a retrospective?

Correct Answer: **To identify key process improvements to implement in the next sprint**
You chose: **To identify many process improvements and implement them**

- ☒ * To identify many process improvements and implement them
- ☒ * To identify key process improvements to implement in the next sprint
- * To agree the objective and attendees for the retrospective
- * To avoid discussing feelings and emotions as they are subjective

Question 49 of 50

Which is an advantage of frequent releases?

Correct Answer: **Early realization of benefits is made possible**
You chose: **The number of stages needed in the project is reduced**

- ☒ * The number of stages needed in the project is reduced
- * A 'one-team' culture in the project team is encouraged
- * Delivery of contractual obligations for an agile project is ensured
- ☒ * Early realization of benefits is made possible

Question 50 of 50

Which statement explains the PRINCE2 Agile behaviour of 'exploration'?

Correct Answer: **It seeks out feedback collaboratively from project stakeholders**
You chose: **It empowers the project management team at the delivery level**

- ☒ * It empowers the project management team at the delivery level
- * It uses the most effective channel to communicate information
- * It displays the progress rate to everyone using burn-down charts
- ☒ * It seeks out feedback collaboratively from project stakeholders