

ONSOLIDATION CAPITAL

RESTRUCTURING LOANS TO RESOLVE DISTRESSED CONSUMER DEBT



WHO WE ARE



We are a specialty finance company that originates and services consumer debt restructuring loans to consumers who have defaulted on their unsecured debt with multiple creditors. Our unique business model fills a restructuring vacuum. We source from select debt settlement companies, align interests and underwrite using an proprietary process. We are willing to re-underwrite defaulted consumers into simple, long-term installment loans; loan proceeds are for lump-sum creditor settlements. These 3 – 5 year affordable loans are longer than payment plans original creditors are willing to accept in recover mode, resulting in a "win-win" for all stakeholders.





Consumer debt continues grow and defaults are creeping up

\$100 BILLION:
CONSERVATIVE ESTIMATE OF
CREDIT CARDS BALANCES
THAT CONSISTENTLY MAKE
MINIMUM PAYMENTS



77 MILLION - 35% OF ADULTS WITH A CREDIT FILE HAVE A REPORT OF DEBT IN COLLECTIONS

[source: Money]



\$90 BILLION:
2016 GROWTH IN NEW
CREDIT CARD DEBT; LARGEST
INCREASE SINCE 2007

[source: Wallethub]



\$35+ BILLION - ANNUAL
PERSONAL BANKRUPTCY
FILINGS (Industry Estimate)



\$17,000:

AVERAGE US HOUSEHOLD

CREDIT CARD BALANCE
[source: NerdWallet]



\$10 BILLION - BALANCES
THAT ENROLL IN DEBT
SETTLEMENT (Industry
Estimate)



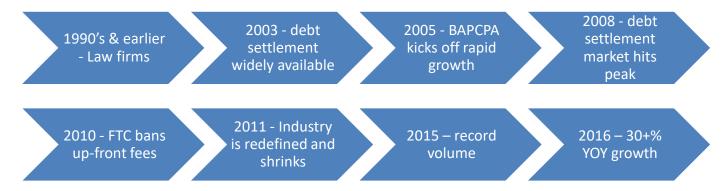




Debt settlement is a rapidly growing service that has survived regulatory scrutiny and is an aggressive means to resolve unsustainable consumer debt

- An estimated \$10 billion of unsecured debt enroll in formal debt settlement annually
- > Settlement company negotiates out-of-bankruptcy settlement and debt discharge with creditors
- Industry generates estimated annual revenues of \$1 billion and is fragmented
- Bankruptcy reform of 2005 made filing personal bankruptcy onerous and rigid. Debt settlement is flexible and gives consumers greater control but can be adversarial with original creditors given the strategies employed
- > 2010 FTC regulation provided clear rules and mandated success-based fees
- As customer acquisition costs are high, the advance-fee ban created significant cash flow challenges for industry
- Industry fundamentally redefined, with significant shakeout. Surviving companies rationalized, are growing rapidly with new players emerging and aggressively marketing to distressed consumers

History of Debt Settlement Market







Settlement programs (currently self-funded) are designed to achieve sizeable creditor haircuts to maximize chances for clients to be successful

Financially stressed consumer is delinquent or near delinquent

Consumer enrolls in Debt Settlement program In consultation with DSC, establishes monthly Settlement Escrow Payment Plan

Stops payments to creditors and starts funding Settlement Escrow Settlement Company begins negotiations with creditors (constrained by escrow balance) Debts are settled sequentially as escrow builds up to meet creditor payment and settlement fees

Once debts are settled and reported to Credit Bureaus, credit rebuilding process begins

DAY 0

Debt Settlement is often more effective than other options bankruptcy, debt management etc.

DAY 1

Borrower gives
POA to Debt
Settlement
Company (DSC) to
facilitate
negotiations. Fees
paid only upon
settlement

DAY 1-30

Voluntary payment plan established based on analysis to pay and expected creditor settlement

DAY 30

Negative impact on Credit Score, potential for creditor litigation

MTHS 3-24

Creditors have incentive to settle quickly given low recoveries & high loss severities

MTHS 10-48

Lengthy & frustrating process leads to high dropout rates (often 30% by end of first year)

2-5 YRS

Credit repair begins only after all creditor claims are settled and reported - could take many years

Credit scores are significantly impaired; little-to-no access to credit; risk of lawsuits and creditor pressure rise over time; original creditors accept high haircuts and third party costs and payouts rise

A DEBT RESTRUCTURING LOAN
SIGNIFICANTLY ACCELERATES
SETTLEMENT, PROVIDES CREDITOR
CERTAINTY AND SPEEDS UP CONSUMER
CREDIT REPAIR PROCESS





Debt settlement achieves haircuts and resolves multiple accounts over time but has several shortcomings that a restructuring loan can solve

- **Debt** settlement is "effective" when the borrower suspends all direct payments to creditors
 - > Results in immediate "hit" to credit score and significant pain while working through lengthy self-funded settlement process
- Aggressive tactics/strategies are employed by debt settlement companies to induce favorable settlements from creditors
- > Borrowers periodically (generally monthly) and voluntarily fund an escrow account that is used to pay off their creditors sequentially (when balances are large enough); the typical debt settlement program is 36-48 months long
- Challenges of self-funded process include length of time to pay off debt, risk of litigation from impatient creditors and difficulty in reestablishing credit; creditors often are forced to sell such accounts for pennies to more aggressive debt buyers
 - A sequential settlement process creates various inefficiencies and inter-creditor issues and disparities in settlements
 - More aggressive and litigious creditors are often able to extract greater payments at the expense of other creditors
 - >Settlement programs often fail due to such issues, even if the consumer has intent to repay over time
- Debtors who enroll in debt settlement are largely ignored by creditors and have no access to credit until they successfully settle all their obligations
 - > Process typically entails accruing sufficient funds within the escrow savings account to settle debts sequentially with the earliest settlements going to creditors that are willing to accept the most favorable terms for the debtor
 - > Graduation from program usually takes anywhere between 2 to 5 years; success rates are low (approximately 50%)
 - Lengthy timeline poses challenges for all debtors regardless of whether they have already demonstrated the ability and intent to repay their existing obligations





A well designed debt restructuring loan offers significant benefits to the borrower and the creditor, as we are willing to assume re-default risk

- > For each loan eligible customer enrolled at a debt settlement company, creditors agrees to a lump sum amount, funded by a single settlement loan, that will simultaneously settle *all* outstanding enrolled debt a new start with a **manageable loan size and repayment terms**
- New loan is used to resolve existing debt simultaneously instead of sequentially
 - Within days the debt is reported as settled by existing creditors and the credit rebuilding process begins
- > Creditors are paid by debt settlement company when the loan is funded at a discount that gives consideration to the risk assumed by the new creditor and the acceleration of a lump-sum payment; creditors get certainty and quick resolution and limit ongoing costs and risks
 - High discounts are facilitated due to quick resolution via loan proceeds
 - Loans are structured to mirror existing escrow payments with minimal changes (loans are 3-5 year long and potentially high-risk)
 - Consolidation results in one simple, easy-to-manage obligation for borrower and positive credit implications if they perform
- Relief from harassment from collections agencies and potential legal actions
- Immediate and on-going credit improvement when debt is reported as settled to the bureaus and new loan performance is reported (estimated 80-100 point improvement in credit score)

KEY DIFFERENCE WITH CONSOLIDATION LOANS — PROCEEDS PAID DIRECTLY TO EXTINGUISH
OLD DEBT DIRECTLY WITH AFFORDABLE NEW LOAN





And is a "win-win" for all stakeholders





• Debt relief/ liquidity

Stop collection calls

• Rebuild credit

Financial literacy

Improved recovery

• No need to sell at

distressed prices

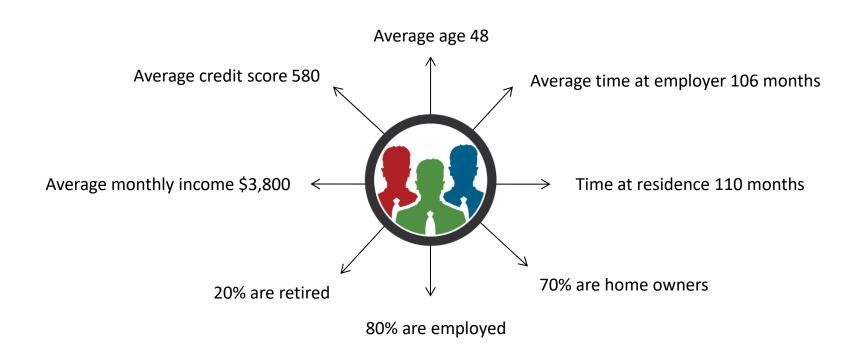
• Lower collection &

• Risk management Visibility/ certainty

legal costs



Summary statistics of borrower profile



SELECTED BORROWERS HAVE DEMONSTRATED ABILITY AND INTENT BY MAKING AT LEAST SIX CONSECUTIVE ESCROW PAYMENTS PRIOR TO BEING ISSUED A LOAN





Flexible and transparent program features - a compelling valueproposition for the borrower who has little-to-no access to credit

- 1-5 year installment loan
- Interest rate of 18-22%, plus origination fee
- Loan Amounts range from \$5,000 to \$35,000
 - Know before you borrow disclosures
 - Flexible rates and terms
 - ✓ Credit bureau reporting
 - Grace periods and hardship handling
 - ✓ No hidden or punitive fees



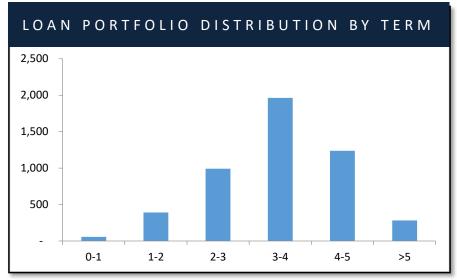
WE ARE COMMITTED TO REWARDING BORROWER'S GOOD FINANCIAL BEHAVIOR WITH INCENTIVES — INTEREST RATES THAT CAN GO DOWN OVER TIME, FREE FINANCIAL TRAINING AND FREE CREDIT MONITORING

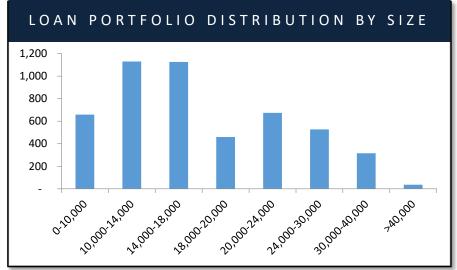




Typical portfolio characteristics (simulated vintage)

REPRESENTATIVE LOAN PORTFOLIO (BASED ON 2015 VINTAGE)				
# Loans	4,923			
Average Life (in months)	42.8			
\$ Loan Portfolio	\$86,223,458			
Average Loan Size	\$17,514			









High level illustrative view of loan & debt settlement solution for a given customer

CONSUMER

owes \$30,000



CONSOLIDATION CAPITAL

issues a new \$22,105 loan to cover settlement plus fees





\$15,000

NEGOTIATED SETTLEMENT TO

CREDITORS

\$6,000

SETTLEMENT FEE TO

SETTLEMENT PARTNER

\$1,105

ORIGINATION FEE TO

CONSOLIDATION CAPITAL



CONSUMER

Repays loan back to Consolidation Capital

RESTRUCTURING GENERALLY TAKES 4-6 WEEKS INSTEAD OF MULTIPLE YEARS





There are important differences between a typical debt settlement and a debt settlement w/loan solution

Creditor Breakdown of Enrolled/Settled Balances with Fees, Interest & Penalties

Creditor	Enrolled (Beginning) Balance	Estimated Settlement Balance @50%	Settlement Fees @20%	Accrued Interest & Penalties @14%	Settled Balance Including Fees & Accrued Interest and Penalties
Amex	\$8,000	\$4,000	\$1,600	\$1,120	\$6,720
Citibank Visa	\$10,000	\$5,000	\$2,000	\$1,400	\$8,400
Sears Private Label Mastercard	\$12,000	\$6,000	\$2,400	\$1,680	\$10,080
Totals	\$30,000	\$15,000	\$6,000	\$4,200	\$25,200

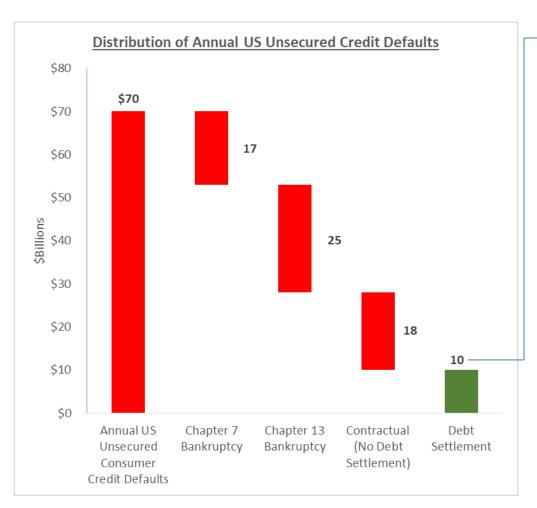
Typical Debt Settlement Solution w/3 year life		
Enrolled Balance	\$30,000	
Estimated Settlement Amount	\$15,000	
Settlement Fees	\$6,000	
Interest and Penalties	\$4,200	
Escrow Target	\$25,200	
3 Year Program		
Settlement Duration (months)	36	
Monthly escrow set-aside	\$700	
Cash Flows		
Month #10 Escrow Balance	\$7,000	
Amex Debt Settled (incl. fees)	(\$6,720)	
Remaining Balance	\$280	
Month #22 Escrow Balance	\$8,680	
Citibank Debt Settled (incl. fees)	(\$8,400)	
Remaining Balance	\$280	
Month #36 Escrow Balance	\$10,080	
Sears Debt Settled (incl. fees)	(\$10,080)	
Ending Balance (after 36 months)	\$0	

Debt Settlement + Loan Solution (3 year tenor)		
Enrolled Balance	\$30,000	
Estimated Settlement Amount	\$15,000	
Settlement Fees	\$6,000	
Interest and Penalties	\$(
Origination Fee	\$1,105	
Total Loan Amount	\$22,105	
	,	
3 Year Loan Term		
Loan term (months)	36	
Interest Rate	22.90%	
Monthly Loan Payment	\$855	
Breakdown of Loan Proceeds @Month #0		
Origination Fee	\$1,105	
Amex Debt Settled	\$4,000	
Sears Debt Dettled	\$6,000	
Citibank Debt Settled	\$5,000	
Settlement Fees Paid	\$6,000	
Total	\$22,105	
Ending Loan Balance (after 36 months)	\$0	





Distressed consumer lending market opportunity



US Debt Settlement Market (\$Millions)

Annual face-value of debt settlement enrollment \$10,000
Top 3 DSCs w/ captive lending program (50%) \$5,000
Debt enrolled outside top 3 DCSs
CC in discussions w/ 5+ DSCs with 25% market share \$2,500
35% of enrolled debt at 5+ DSCs eligible for loan offering \$880
Est. restructured loan offering (50% settlement, 25% fees) \$650
50% of loan offers are accepted \$325



Line of sight to \$325mm of loan originations with potential to expand to more DSCs within a rapidly growing industry





Current environment makes distressed consumer lending an attractive secular opportunity

- Total annual unsecured consumer distressed debt supply is estimated at \$70 billion
- After a major contraction during the financial crisis, credit card and unsecured debt is expanding steadily
- Approximately \$1 trillion of unsecured credit card debt outstanding, increasing by \$300 billion since post-crisis low
- Credit underwriting is eroding 10.6 mm subprime cards issued in 2016, up 25% from 2014 and highest since 2007
- Total annual credit card charge off rate of 4-5% (\$40 billion), which reached 10% in 2009, is creeping up in recent months
- Personal savings rates are declining savings increased from 4.4% in early 2008 to 11% in Dec 2012 and has declined to 5% recently
- Marketplace lenders are issuing significant loans experiencing elevated default rates, with limited recovery resources
- **Debt** settlement industry is its nascence and growing rapidly as an effective solution for distressed borrowers
- Debt settlement is counter cyclical; during economic slowdown, our lending program should benefit from increased files that will enable us to tighten lending criteria and we should extract greater concessions from original lenders

STEADY EXPANSION IN UNSECURED CREDIT AND LOOSENING OF UNDERWRITING STANDARDS WILL CREATE SIGNIFICANT OPPORTUNITIES FOR RESTUCTURING LENDING





Regulatory changes have made debt settlement viable and a settlement loan compelling value proposition for the original creditor and debtor

Harder and more expensive to file for personal bankruptcy Limits who can file Chapter 7 (where most debts are discharged) The Bankruptcy Abuse Uses restrictive means test to determine who qualifies **Prevention and Consumer** Limits ability of debtors to avoid liens through bankruptcy Provides more creditor protection due to expanded exceptions to discharge **Protection Act of 2005** Increases amount of paperwork involved in filing and raises filing fees Increases attorney liability and costs Increases amount of debt repayment under Chapter 13 CARD Act of 2009 Aimed at limiting how credit card companies charge customers but does not include price controls, rate caps or fees Specifies that debt relief service fees may not be collected until: The debt relief service successfully settles at least one of the FTC's 2009 Amendments to consumer's debt There is a written agreement between consumer and creditor **Telemarketing Sales Rule** Consumer has made at least one payment to the creditor according to the agreement Specifies how fees can be collected on multiple debts in one program Allows settlement companies to require consumers set aside fees and savings towards payment to creditors in "dedicated account" **State Debt Settlement and** State regulations and rules, if any, are not uniform and often inconsistent



Consumer Lending

Regulations

Regulators are taking a hardline on aggressive collections practices