Critical Path Method

EF of immediately predecessor + 1

(ES + Duration) - 1

ES DR EF

ACTIVITY ID

LS TF/TS

LF

(LF - Duration) + 1

LS of immediately successor – 1

TOTAL FLOAT / TOTAL SLACK VS FREE FLOAT / FREE SLACK

TOTAL FLOAT / TOTAL SLACK (TF/TS):

➤ Total amount of time an activity can be delayed without delaying *Project*Finish Date

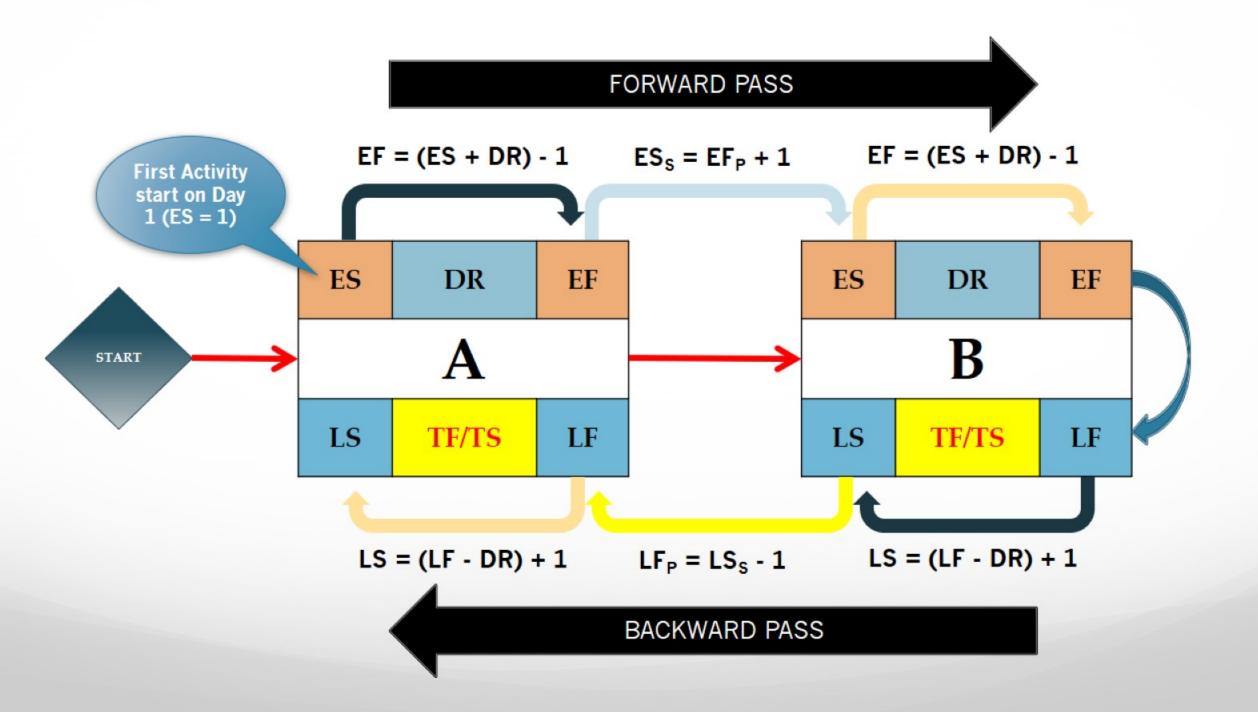
TF/TS = LS - ES= LF - EF

ONLY USE THIS FORMULA TO CHECK & RECHECK...!!!!

FREE FLOAT / FREE SLACK (FF/FS):

➤ Total amount of time an activity can be delayed without delaying its <u>Non-Critical Successor</u> → Only exist on an activity that has more than 1 predecessor.

$$FF/FS = ES_{s} - ES - DR$$
$$= (ES_{s} - EF_{p}) - 1$$
$$= |TFp - TFs|$$



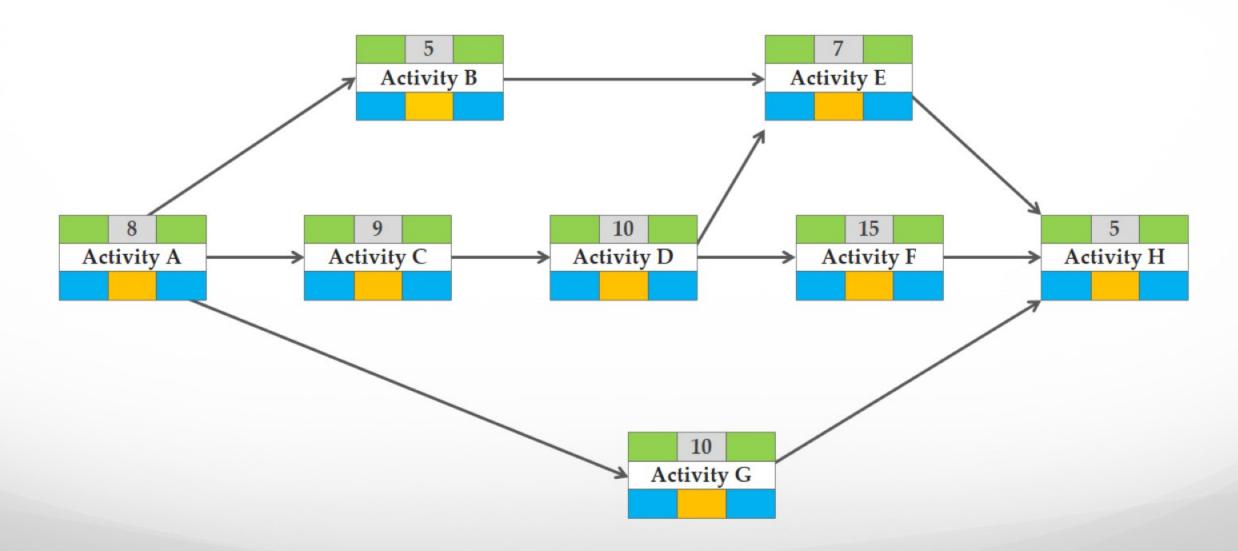
FIVE STEPS TO CREATE CPM

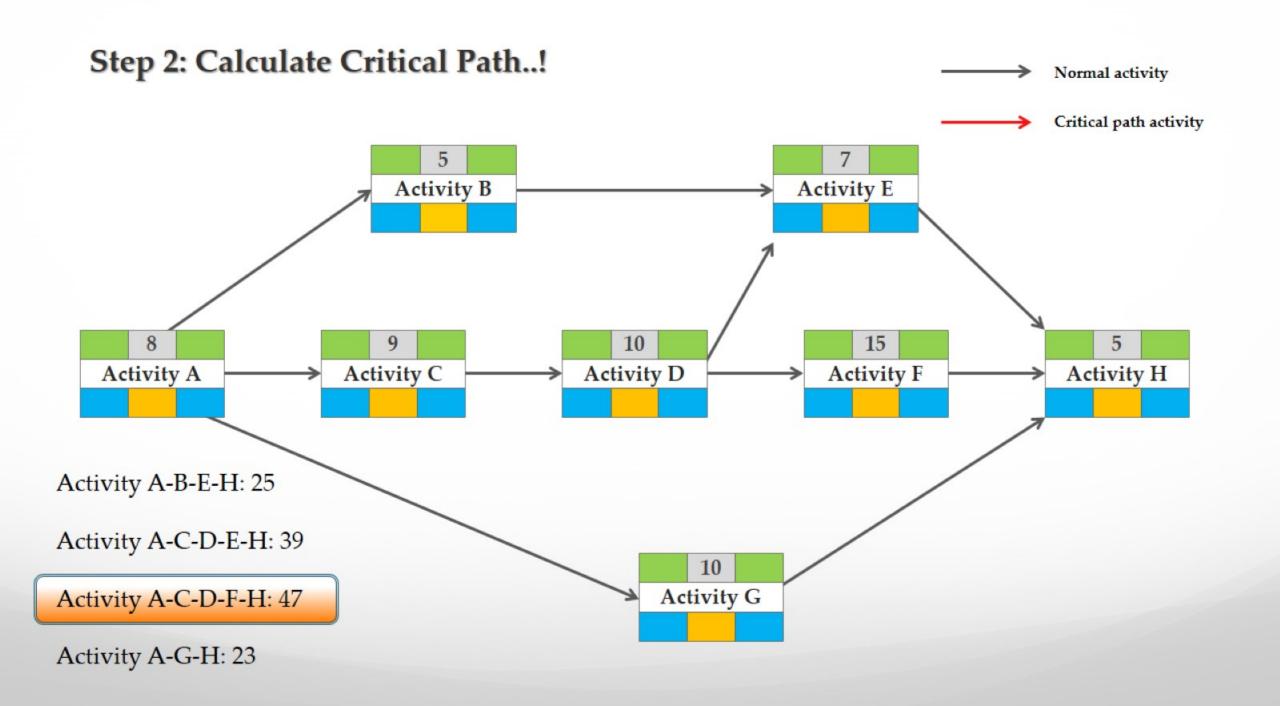
- 1 Create Schedule Network Diagram
 - 2 Calculate Critical Path
 - 3 Calculate Total Float / Slack (TF/TS)
 - 4 Forward Pass to determine ES and EF
- 5 Backward pass to determine LF and LS and check & Re-check

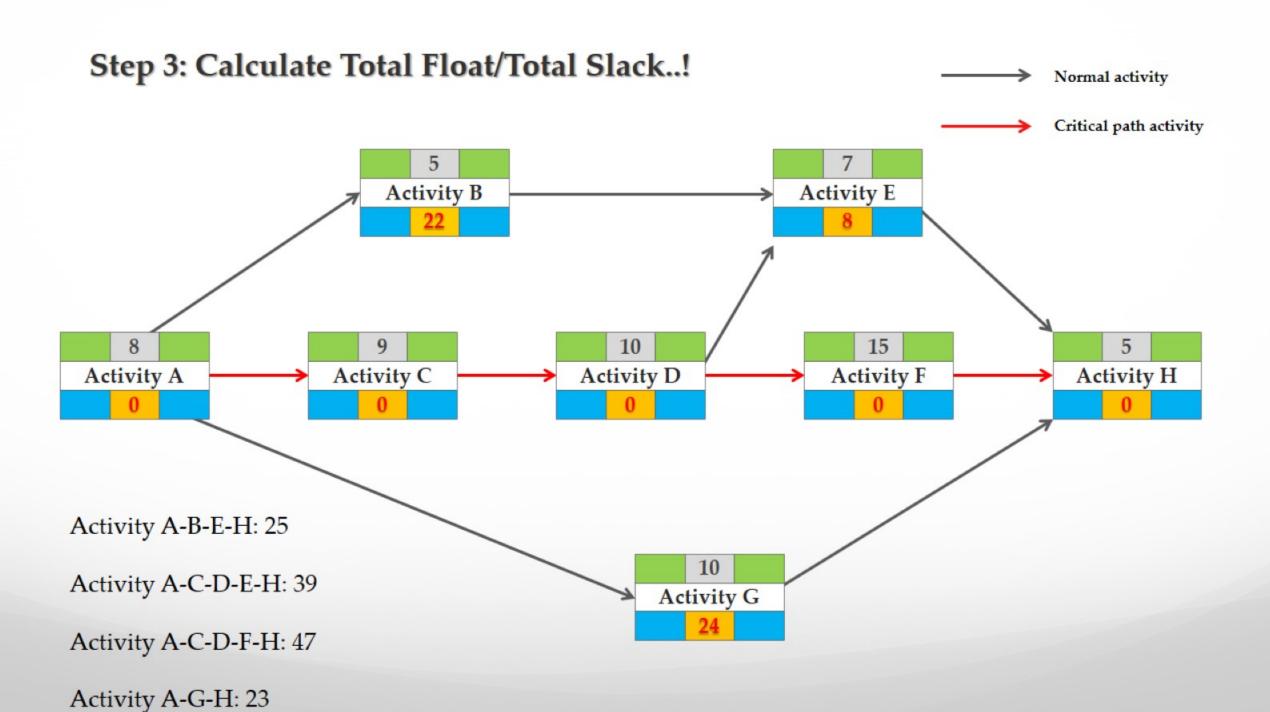
CASE STUDY FOR CRITICAL PATH METHOD (CPM)

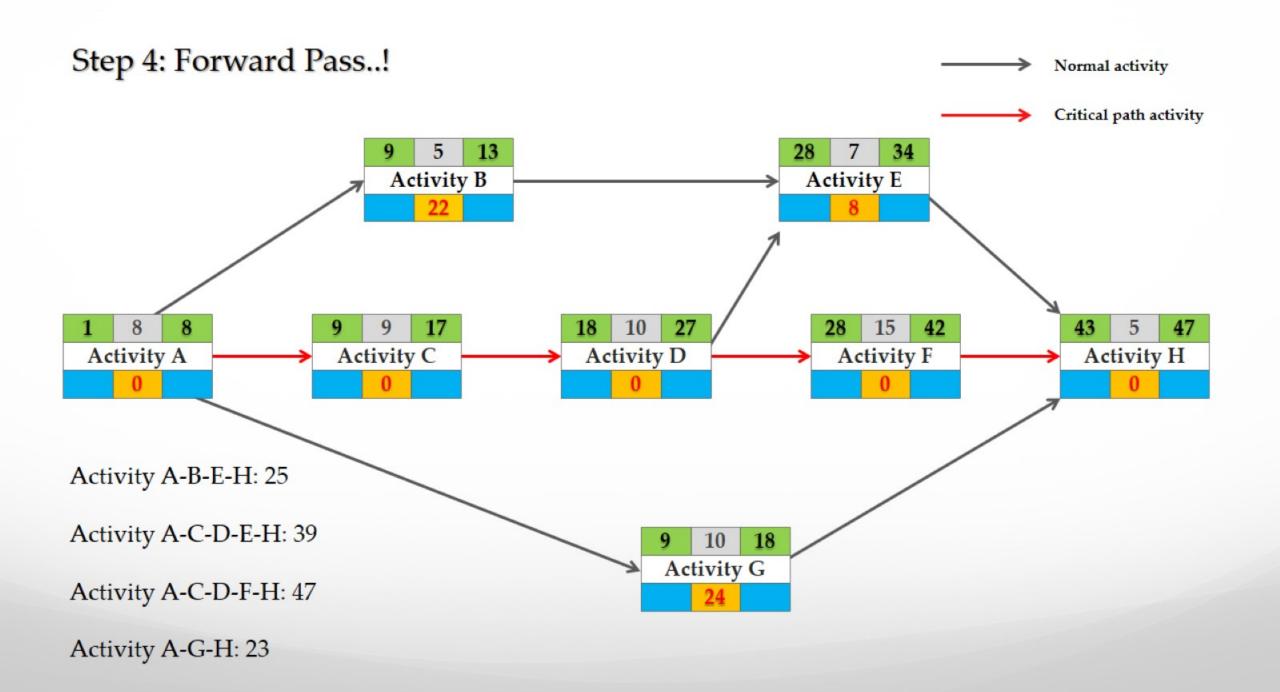
During the planning session, a scheduler identify 8 activities for an IT project. The project can soon be started with activity A that has duration of 8 weeks. As soon as activity A is finish, then activity B, C and G can also be started. The duration for activity A direct successor consecutively is 5 week, 9 week and 10 week. Once activity B is done, activity E that has a duration of 7 week can be started but it also has to wait until activity D that followed after activity C is finished. The duration of activity D is 10 week. Once activity D is finished, activity F can also be started with the duration of 15 week. The project is finish when activity H with the duration of 5 week is finish, however prior the beginning of activity H, activity E, F and G has to be finished first.

Step 1: Create Project Network Diagram..!









Step 5: Backward Pass & Check And Re-check..! Normal activity Critical path activity 34 13 28 **Activity B Activity E** 35 27 28 5 8 9 17 18 10 15 42 43 Activity F **Activity C** Activity A Activity D Activity H 42 Activity A-B-E-H: 25 Activity A-C-D-E-H: 39 10 18 Activity A-C-D-F-H: 47 **Activity G** Activity A-G-H: 23

