



Northern Ireland Executive Non- Departmental Public Bodies 1998 Report

Presented to Parliament by the
Secretary of State for Northern Ireland
by Command of Her Majesty, May 1999

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Agricultural Wages Board for Northern Ireland

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CHAIRMAN
MRS G SAVAGE

BOARD MEMBERS: MRS G SAVAGE MBE (CHAIRMAN) * MS P J GRAHAM * MRS B ACHESON * MRS D GASTON * MR J A RANKIN * MR W J CREDDIN * MR J QUINN * MR W F GILLESPIE OBE * MR B FAWCETT * MR T DOUGLAS * MR N GREER * MR D HENDERSON * MR S McALLISTER * MS F MARSHALL * MRS L HANNA

INTRODUCTION

The Agricultural Wages Board for Northern Ireland (AWB) is established under the Agricultural Wages (Regulation) (NI) Order 1977 and its function is to fix minimum rates of wages and certain related matters, eg holiday entitlements for agricultural workers. The AWB has 15 members comprised of:-

6 members appointed by the Ulster Farmers' Union as representative of agricultural employers;

6 members appointed by the Amalgamated Transport and General Workers' Union as representative of workers' interests; and

3 members appointed by the Head of the Department of Agriculture, one of whom is Chairman of the Board.

The Board normally meets twice each year for which the members receive a fee plus expenses.

The introduction of the National Minimum Wage will impact on the future of the AWB.

KEY PERFORMANCE TARGETS	TARGETS / OUTTURNS		TARGETS
	96-97	97-98	98-99
No targets set.			
BUSINESS SUMMARY	96-97	97-98	ESTIMATE 98-99
EXPENDITURE (£000s)			
Operating Costs			

Other Expenditure

Gross Capital Expenditure

INCOME (£000s)

From Government

From the National Lottery

From Chargeable Services

Other Income

NUMBER OF STAFF

CHANGE IN UNIT COST OF OUTPUT

Unit Cost/Aggregate Efficiency Index

% Change Year on Year

Coverage of Unit Cost/Efficiency Measures

1. The AWB does not employ any staff nor spend money. There is, therefore, no business information to be reported.

THE AWB PRODUCES A BIENNIAL REPORT ON ITS ACTIVITIES WHICH IS AVAILABLE FROM THE STATIONERY OFFICE.

Arts Council of Northern Ireland



MacNeice House, 77 Malone Road, Belfast BT9 6AQ

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CHIEF EXECUTIVE

Brian Ferran

BOARD MEMBERS: Cllr MARTIN BRADLEY * MR WILLIAM BURNS * MR SAM BURNSIDE * MR PATRICK DONNELLY * DR TESS HURSON * MRS ROSALEEN McMULLAN * MISS MARNIE O'NEILL (VICE-CHAIRMAN) * MR GLENN PATTERSON * MS CHRISSIE POULTER * MS IRENE SANDFORD * MR AIDEN SHORTT * PROFESSOR BRIAN WALKER (CHAIRMAN)

INTRODUCTION

The Council, presently known as the Arts Council of Northern Ireland, is the statutory body through which public funding for the arts in Northern Ireland is channelled. It was established by the Arts Council (Northern Ireland) Order 1995 and came into existence on 1 September 1995. The Council took over the assets and liabilities of the Arts Council of Northern Ireland 1994 Limited which was a company limited by guarantee established in 1994 as an interim body between the previous Arts Council (established in 1943) and the new statutory body.

The Arts Council of Northern Ireland is charged with four statutory functions under the Arts Council (Northern Ireland) Order 1995. These are:

- (a) to develop and improve the knowledge, appreciation and practice of the arts;
- (b) to increase public access to, and participation in, the arts;
- (c) to advise the Department of Education Northern Ireland and other Government departments, district councils, and other bodies on matters relating to the arts; and
- (d) such other functions as are conferred on the Council by any other statutory provision.

The Council is also the distributing body for Northern Ireland's share of the National Lottery proceeds for the arts.

The affairs of the Council are managed by a Council normally consisting of 15 members (currently 12). The Chief Executive is the principal executive officer of the Council and is supported by five Directors and a professional staff responsible for subject and functional areas of the Council's programme which are: Creative Arts, Performing Arts, Strategic Development, Lottery and Finance, Personnel and Administration.

MILESTONE TARGETS 1996-97

To keep Council's running costs within limit set: achieved

MILESTONE TARGETS 1997-98

To keep Council's running costs within limit set: achieved

MILESTONE TARGETS 1998-99

To keep Council's running costs within limit set:

	ESTIMATE		
BUSINESS SUMMARY	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	1,830	1,934	1,425
Other Expenditure	6,557	6,178	5,932
Gross Capital Expenditure	28	111	23
INCOME (£000s)			
From Government	7,659	7,548	7,439
From the National Lottery	45	68	156
From Chargeable Services	232	164	103
Other Income	416	456	252
NUMBER OF STAFF	41	40.5	36
CHANGE IN UNIT COST OF OUTPUT			
Unit Cost/Aggregate Efficiency Index			
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

THE ANNUAL REPORT AND ACCOUNTS CAN BE OBTAINED FROM THE ARTS COUNCIL OF NORTHERN IRELAND, MacNEICE HOUSE, 77 MALONE ROAD, BELFAST BT9 6AQ.

Belfast Education and Library Board



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CHIEF EXECUTIVE

D Cargo Esq BA (Hons) MA PGCE

BOARD MEMBERS: MRS A M ODLING-SMEE (CHAIRMAN) * CLLR J RODGERS (VICE-CHAIRMAN) * MR T T BLAYNEY * MR S BRADY * CLLR D H BROWNE * MR N B BUTTERWICK * MRS M M CAMPBELL * CLLR J CLARKE * MR J J COLLINS * MR J COOPER * REV T D COOPER * MRS M M CRUICKSHANK * MRS M P DIAMOND * REV J R DICKINSON * CLLR N A DODDS OBE * CLLR D DOW * MR P G HAMILL * DR M HARRIOTT * CLLR W HUTCHINSON * REV CANON W A LEWIS * MR J L MacVICAR * CLLR S McBRIDE * CLLR N A McCAUSLAND * CLLR DR C D McGIMPSEY * MISS C McKINNEY * REV J McMANUS * CLLR MRS C M MOLLOY * DR P MONTGOMERY * MR J A MURPHY * REV DR D W PATTON * CLLR F PROCTOR * CLLR H SMITH * CLLR REV E SMYTH * MR J J TONER * CLLR MRS M WALSH

INTRODUCTION

The Belfast Education and Library Board was established on 1 October 1973 under the provisions of the Education and Libraries (Northern Ireland) Order 1972 (now consolidated by the Education and Libraries (Northern Ireland) Order 1986).

The Board is responsible for securing adequate provision for primary and secondary education, for recreational, social, physical, cultural and youth service activities and for the provision of a comprehensive and efficient library service to the public, grant-aided schools and other grant-aided educational establishments. The Board is also responsible for ensuring that provision is made for pupils who have special educational needs. Other services administered by the Board include university and other awards, school meals and transport, school clothing schemes and the enforcement of school attendance.

The membership of the Board consists of District Councillors, representatives of Transferors of schools, representatives of Trustees of maintained schools and other persons who are interested in the services for which the Board is responsible.

The day-to-day administration of the Board is undertaken by its Chief Executive and his senior management team.

KEY PERFORMANCE TARGETS	TARGETS / OUTTURNS		TARGETS
	96-97	97-98	98-99

The activities of the Education and Library Boards and the Department have traditionally been closely inter-twined and this has made it difficult to set key performance targets separately for the Boards. The Department is completing a Strategic and Financial Management Review of the five Boards which should lead to a clearer separation of responsibilities. This will

facilitate the setting of performance targets for the Boards in future.

	ESTIMATE		
	96-97	97-98	98-99
BUSINESS SUMMARY			
EXPENDITURE (£000s)			
(EXCLUDING YTP)			
Operating Costs	10,757	10,743	
Other Expenditure	171,318	173,424	
Gross Capital Expenditure	4,924	5,649	
INCOME (£000s)			
From Government	172,216	176,051	
From the National Lottery			
From Chargeable Services			
Other Income	9,399	9,565	
NUMBER OF STAFF	2,812	2,809	
CHANGE IN UNIT COST OF OUTPUT			
<i>Transport - Home to School</i>			
<i>per mile</i>			
Unit Cost	£0.1689	£0.1317	
% Change Year on Year	-29%	-22%	
Coverage of Unit Cost			
<i>per vehicle</i>			
Unit Cost	£2,098	£1,694	
% Change Year on Year	-23%	-19.2%	
Coverage of Unit Cost			
<i>per passenger</i>			
Unit Cost	£164.31	£140.66	
% Change Year on Year	-26%	-14.3%	
Coverage of Unit Cost			
<i>School Catering Service (net cost)</i>			
Unit Cost	£1.03	£1.00	
% Change Year on Year	-2.8%	-2.9%	
Coverage of Unit Cost			
<i>Cleaning (cost per sq. metre)</i>			
Unit Cost	£8.63	£9.05	
% Change Year on Year	1.05%	4.87%	
Coverage of Unit Cost			
<i>Contracted Grounds Maintenance</i>			
<i>(cost per hectare)</i>			
Unit Cost	£1,489	£1,351	
% Change Year on Year	-9.53%	-9.27%	
Coverage of Unit Cost			

THE ACCOUNTS ARE AVAILABLE FROM THE STATIONERY OFFICE. THE ANNUAL REPORT IS AVAILABLE FROM THE BOARD, 40 ACADEMY STREET, BELFAST BT1 2NQ.

on this site.

on this site.

on this site.

on this site.

on this site.

on this site.

Fire Authority for Northern Ireland



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CHIEF EXECUTIVE / CHIEF FIRE OFFICER

Mr John E McClelland

BA DMS MBA FISM MIMgt MIPD AIFireE

BOARD MEMBERS: MR W E GAYNOR BSc MICE (CHAIRMAN) * MR W KEYS OBE (VICE-CHAIRMAN) * MRS J BAIRD * MRS R CRAIG BA LLB MHSM LicIPD * MR J DILLON * MR M JONES FCA * MR A G KANE * MRS P KANE BSSc DBA * MR J A KELL * MR M MORGAN * MR J J McCOSKER BSc FGIS * MS A McLAUGHLIN BA MIBA * DR S M M McRANDAL MBE BSc Phd FICE FIEI * MR F PROCTOR * MR J ROSS FCA ATII * PROF J T SHIELDS DPhil MSc FIFireE FCIQB FABE MIFS * MR H SMITH (RESIGNED JANUARY 1999)

INTRODUCTION

Establishment of the Fire Authority

The Fire Authority for Northern Ireland is a body corporate, established on 1 October 1973 by the Fire Services (Northern Ireland) Order 1973 to take over responsibility for Fire Services in Northern Ireland from the then two existing bodies, Belfast Corporation Fire Brigade which had the responsibility within the city of Belfast and the Northern Ireland Fire Authority whose responsibility extended over the remainder of the Province.

The provisions of the Fire Service (Northern Ireland) Order 1973 were consolidated and expanded by the Fire Services (Northern Ireland) Order 1984.

Aims of the Authority

The Fire Authority is aware of the very active part its Firefighters play in the daily life of the Province and this reflected in the Authority's Mission Statement:

"The Fire Authority for Northern Ireland, through the Northern Ireland Fire Brigade, will create a safer environment by providing an effective firefighting and Fire Safety service."

In order to achieve this purpose, a series of corporate aims have been developed by the Authority:

- (a) to have the Northern Ireland Fire Brigade recognised as one of the leading Fire Brigades in the United Kingdom;
- (b) to minimise loss of life and damage to property through an effective programme of fire safety and efficient emergency response;
- (c) to promote the highest standard of operational effectiveness;
- (d) to strive for increasing excellence in organisational development and management resources; and
- (e) to provide an expanding and effective firefighting capability in Northern Ireland for the foreseeable future.

It will be against these aims and their subsequent objectives that the Authority will be able to evaluate its achievements in the future.

Operation of the Authority and the Brigade

The Fire Authority is charged under Article 4 of the Fire Services (Northern Ireland) Order 1984 with the provision of fire services which it accomplishes by securing the services of the fire brigade under the command of a Chief Fire Officer, who is also Chief Executive of the organisation.

The Fire Authority meets monthly at its Headquarters in Lisburn and various Standing Committees, covering different aspects of the Brigade's operations, meet at regular intervals to approve policy and monitor performance.

The Chief Fire Officer currently has a Deputy Chief Fire Officer and three Assistant Chief Fire Officers to assist him to run the Brigade. He also has three Directors covering different disciplines who report to him on administration, human resources and finance.

KEY PERFORMANCE TARGETS		TARGETS / OUTTURNS		TARGETS
		96-97	97-98	98-99
Percentage of fire calls where confidence level have been met	TARGET		94.5%	94.5%
	OUTTURN	97.0%	96.6%	
Percentage of Whole-time control operator shifts lost due to sickness and light duties	TARGET		10.0%	9.0%
	OUTTURN	9.2%	9.1%	
Percentage of Whole-time rider shifts lost due to sickness and light duties	TARGET		10.0%	10.0%
	OUTTURN	8.0%	10.4%¹	

¹ Target was not achieved, however a sickness monitoring policy has since been introduced resulting in a more proactive attendance management system.

			ESTIMATE
BUSINESS SUMMARY	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	44,146	43,807	43,710
Other Expenditure	4,435	3,267	3,297
Gross Capital Expenditure			
INCOME (£000s)			
From Government	44,496	42,954	43,471
From the National Lottery			
From Charitable Services	727	770	326

Other Income	3,358	3,351	3,210
NUMBER OF STAFF	2,202	2,174	2,156
CHANGE IN UNIT COST OF OUTPUT			
Unit Cost/Aggregate Efficiency Index			
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

THE AUTHORITY'S ANNUAL STATEMENT OF ACCOUNTS, IS PUBLISHED BY THE STATIONERY OFFICE.

THE AUTHORITY'S ANNUAL REPORT, AND CORPORATE AND BUSINESS PLAN, ARE AVAILABLE, FROM THE AUTHORITY, 1 SEYMOUR STREET, LISBURN, CO. ANTRIM, BT27 4SX.



Fisheries Conservancy Board for Northern Ireland

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CHIEF EXECUTIVE

Mr W F Smith

BOARD MEMBERS: DR J PARSONS (CHAIRMAN) * MRS C M KENNEDY (DEPUTY CHAIRMAN) * MR F G CONLON * MR F TENNYSON * SIR P MACNAGHTEN * REV O P KENNEDY BA BD * MR R SHAW * MR R MONTGOMERY * MR R J HAUGHEY * MR J TISDALL * MR A KILGORE * MR J S McCREIGHT * MR R FARRELL * MR J MULVENNA * MR B H JOHNSTON * MR A HANNA * MR J TODD * MR W GALLAGHER * DR C FERRIS * MRS A COURTNEY * MR S McGIRR * MR J D HOUSTON

INTRODUCTION

The Board was established by the Fisheries Act (NI) 1966 as amended.

The Board's overall aim is to effectively conserve and protect the salmon and inland fisheries of Northern Ireland (except the Fisheries of the Foyle Area) taking account of the needs of the fisheries and the people who utilise them and Government policies on the conservation and protection of the inland fisheries of Northern Ireland.

Under the terms of the Act the Board is required to consist of a Chairman, a Deputy Chairman and no more than 24 members appointed by the Department of Agriculture. An Executive Committee of no more than 6 or less than 3 members must be elected from the members and include either the Chairman or Deputy Chairman.

The Board's principal sources of income are derived from angling and commercial fishing licences, agency work carried out on behalf of the Department of Agriculture and the Environment and Heritage Agency (an agency within the Department of the Environment for Northern Ireland), fines and costs from prosecutions taken under the Act and from fish dealer licences.

In pursuit of this aim the Board's main objectives are to:-

- (a) make, with the Department's approval, and enforce regulations for the regulation of fishing and preservation of good order amongst persons fishing;
- (b) take legal proceedings for the enforcement of statutory provisions;

- (c) advise or make representations to the Department in relation to any matter under the Board's responsibility and on any matter referred to it by the Department;
- (d) on behalf of the Department, bailiff the Department's Public Angling Estate (on an agency basis);
- (e) on behalf of the Department of the Environment investigate and detect pollution incidents on watercourses (on an agency basis);
- (f) make effective use of all resources available to the Board;
- (g) ensure licence fees collected from Anglers and Commercial fishermen and revenue collected for other work including agency work on behalf of the Department and the Department of the Environment for Northern Ireland are set at a level to recover the full costs to the Board of providing the service; and
- (h) ensure that the Board operates cost effectively;

KEY PERFORMANCE TARGETS	TARGETS / OUTTURNS		TARGETS
	96-97	97-98	98-99
Targets to be set from 1999			
BUSINESS SUMMARY	96-97	97-98	ESTIMATE 98-99
EXPENDITURE (£000s)			
Operating Costs	761	772	798
Other Expenditure			
Gross Capital Expenditure	39	27	16
INCOME (£000s)			
From Government			
From the National Lottery			
From Chargeable Services	420	416	476
Other Income	292	296	303
NUMBER OF STAFF	42	46	24 + temp staff
CHANGE IN UNIT COST OF OUTPUT			
Unit Cost/Aggregate Efficiency Index			
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

THE ANNUAL REPORT AND ACCOUNTS ARE AVAILABLE TO THE PUBLIC FROM THE BOARD'S OFFICE, 1 MAHON ROAD, PORTADOWN, CO. ARMAGH BT62 3EE. THE CORPORATE/BUSINESS PLAN IS NOT YET AVAILABLE.

on this site.

General Consumer Council for Northern Ireland



General Consumer Council for NI

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DIRECTOR

Maeve Bell

BOARD MEMBERS: JOAN WHITESIDE (CHAIRMAN) * DAVID GRAY (DEPUTY CHAIRMAN) * CIARAN BROLLY * ANN COLLINS * DAN CORR * MARK GAVIN * FELICITY HUSTON * DAWN LIVINGSTONE * PAT MALLON * BRIAN OLIPHANT * DENIS SMITH * JACQUELINE WEIR * JANE WILDE *

INTRODUCTION

About the Council

Since 1985 the Council has been championing the cause of consumers in Northern Ireland. We carry out research, publish reports, seek to influence both the public and private sectors, and campaign for a fair deal. In addition to some specific duties in relation to energy, transport and food, we investigate and speak out on the important consumer issues of the day. We also take up individual complaints about passenger transport, coal and natural gas. Set up by Statute, the Council is funded by the Department of Economic Development.

Aims

The Council aims to:-

- improve standards
- give consumers a voice
- promote awareness of rights
- influence public policies
- be an effective organisation

		TARGETS / OUTTURNS		TARGETS
KEY PERFORMANCE TARGETS		96-97	97-98	98-99
% of complainants to be satisfied with the service	TARGET	90%	90%	
	OUTTURN	93%	92%	

MILESTONE TARGETS 1996-97

The number of formal complaints made and upheld against the Council: none made.

The Council to stay within 2% of its financial limits: achieved.

MILESTONE TARGETS 1997-98

The number of formal complaints made and upheld against the Council: none made.

The Council to stay within 2% of its financial limits: achieved

MILESTONE TARGETS 1998-99

The number of formal complaints made and upheld against the Council.

The Council to stay within 2% of its financial limits.

		ESTIMATE	
BUSINESS SUMMARY ¹	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	364	360	
Other Expenditure	87	91	
Gross Capital Expenditure	25	5	
INCOME (£000s)			
From Government	462	440	447
From the National Lottery			
From Chargeable Services	1	2	
Other Income	16	9	
NUMBER OF STAFF²	9.5	9.5	9.5
CHANGE IN UNIT COST OF OUTPUT			
Unit Cost/Aggregate Efficiency Index			
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

1. The Council's accounts are cash based.

2. Full-time equivalent.

THE ANNUAL REPORT, ACCOUNTS AND CORPORATE PLAN ARE AVAILABLE FROM THE COUNCIL OFFICES, ELIZABETH HOUSE, 116 HOLYWOOD ROAD, BELFAST BT4 1NY. OTHER DOCUMENTS INCLUDING MINUTES OF MEETINGS, REGISTERS OF MEMBERS' INTERESTS AND GIFTS AND HOSPITALITY AND CODES OF PRACTICE ARE ALSO AVAILABLE.

on this site.

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Mental Health Commission for Northern Ireland



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SECRETARY

Mr Francis Walsh

BOARD MEMBERS: MR G DUFFY (CHAIRMAN) * MRS M O'NEILL * DR G CAMPBELL * MR M DIXON * MRS S E MILLAR * DR M RUSSELL * MS C QUIGLEY * DR S COMPTON * DR R GALLOWAY * DR O SHANKS * MR B MULLEN * MRS M M KEENAN * DR R ELLIOTT * MRS M CROTHERS * MRS M O'BOYLE

INTRODUCTION

The Commission was established on 1 May 1986 under the provisions of Articles 85 of the Mental Health (Northern Ireland) Order 1986. The Commission's remit is to keep under review the care and treatment of mentally disordered patients. The 15 part-time Commission Members (including the Chairman) are supported by a Secretariat of 8 full-time equivalent staff members on secondment from the Department of Health and Social Services. The Commission carries out its remit by monitoring prescribed forms and treatment plans and visiting patients and/or their relatives in a hospital and community environment.

KEY PERFORMANCE TARGETS		TARGETS / OUTTURNS		TARGETS
		96-97	97-98	98-99
To scrutinise all prescribed forms within one working day	TARGET OUTTURN	Achieved	Achieved	100%
To visit and interview certain patients in hospital and in the community	TARGET OUTTURN	Achieved	Achieved	Visit 21 hospitals Visit 72 community facilities

MILESTONE TARGETS 1996-97

To keep spending within financial budget allocated by the Department: achieved

MILESTONE TARGETS 1997-98

To keep spending within financial budget allocated by the Department: achieved

MILESTONE TARGETS 1998-99

To keep spending within financial budget allocated by the Department.

	ESTIMATE		
	96-97	97-98	98-99
BUSINESS SUMMARY¹			
EXPENDITURE¹ (£000s)			
Operating Costs	313	362	355
Other Expenditure			
Gross Capital Expenditure	0.996	0.902	1
INCOME (£000s)			
From Government	314	363	356
From the National Lottery			
From Chargeable Services			
Other Income			
NUMBER OF STAFF	8	8	8
CHANGE IN UNIT COST OF OUTPUT			
Unit Cost/Aggregate Efficiency Index			
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

1. The Commission's Accounts are prepared on a cash basis.

THE COMMISSION'S ANNUAL REPORT AND ACCOUNTS ARE FREELY AVAILABLE FROM THE COMMISSION'S HEADQUARTERS, ELIZABETH HOUSE, 118 HOLYWOOD ROAD, BELFAST BT4 1NY.

The National Board for Nursing, Midwifery and Health Visiting for Northern Ireland



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CHIEF EXECUTIVE

Professor O D' A Slevin BA MA PhD RGN RMN RNT

BOARD MEMBERS: MR R BOWMAN MSc BA Dip Nursing RGN RMN (CHAIRMAN) * PROFESSOR J BOORE OBE RGN RM RNT BSc (HONS) PhD FRCN * MRS M HYNES RM RM DM * MRS P MAHON SRN SCM HV (DEPUTY CHAIRMAN) * MR J MONE MSc BA RNT Dip Nursing RGN RMN * PROFESSOR J ORR MSc BA RGN HV * MR S PALMER FCMA FCIS DMS MInstM

EXECUTIVE MEMBERS: PROFESSOR O D' A SLEVIN BA MA PhD RGN RMN RNT - CHIEF EXECUTIVE * MR E N THOM MBA BSc(HONS) Cert HI MHS - DIRECTOR OF FINANCE AND ADMINISTRATION

INTRODUCTION

Origin of the National Board

The National Board for Nursing, Midwifery and Health Visiting for Northern Ireland (NBNI) was set up by Act of Parliament (Nurses, Midwives and Health Visitors Act 1979, Section 1 and 5) and came into being on 1 July 1983. It was reconstituted as an appointed Non-Departmental Public Body (NDPB) following the enactment of the Nurses, Midwives and Health Visitors Act 1992.

The Board's responsibility for education is set out in the Nurses, Midwives and Health Visitors Act 1997 and the Statutory Rules for Northern Ireland 1993 No 115, The National Board for Northern Ireland (Constitution and Administration) Order (Northern Ireland) 1993 and the Statutory Rules for Northern Ireland 1997 No 441, The National Board for Nursing, Midwifery and Health Visiting for Northern Ireland (Constitution and Administration) Amendment Order (Northern Ireland) 1997.

The NBNI is the Statutory Body for nursing, midwifery and health visiting in Northern Ireland and is therefore responsible for the carrying forward of the approval and monitoring of all institutions and courses.

Mission Statement

To contribute to the health and well-being of the public through the approval of educational institutions and courses in nursing, midwifery and health visiting, the monitoring of educational quality of such institutions and courses, and the enhancement of health services through high quality professional and educational advice, in line with standards specified by the UKCC.

NBNI Operation/Structure

The Board has formal terms of reference and defined membership ie seven non-executive members and two executive members. The chair and the non-executive members of the Board are appointed by the Head of the Department of Health and Social Services for Northern Ireland.

MILESTONE TARGETS 1996-97

Undertake a review of all pre-registration nursing and midwifery programmes and assist institutions in the development of new programmes: achieved

Monitor and assure the quality of the provision of post-registration nursing, midwifery and health visiting programmes ensuring that their implementation meets the UKCC (1994) and National Board for standards for education and practice: achieved.

Promote quality education for practice through research and development initiatives: achieved.

To respond to changing market demands regarding the provision of information in respect of careers in nursing, midwifery and health visiting: achieved.

To collaborate with UKCC and other National Boards for the development and maintenance of standards for nursing, midwifery and health visiting education and practice: achieved.

Facilitate the satisfactory integration or transfer of college-based nursing and midwifery education to the university sector: achieved.

Undertake a review of all National Board staffing and management structures and Financial, Personnel and Administrative structures and procedures/policies for the management of the National Board post-integration: achieved.

MILESTONE TARGETS 1997-98

Facilitate the satisfactory transfer of college-based nursing and midwifery education to The Queen's University of Belfast and In-Service Consortia, and to provide a continuing service to existing NBNI approved education providers: achieved.

To draw up and implement a headquarters staffing structure which is based on the staff establishment figures agreed by the National Board with the HSS Executive: achieved.

To take forward the planning and diagnostic work involved in the National Board seeking accreditation as an Investors In People (IIP) employer. To carry forward and build on the in 1996/97 of 5 Dimensional Management: achieved.

To participate in the review of Nurses, Midwives and Health Visitors Act 1997: achieved.

To collaborate with UKCC and other National Boards in the development and maintenance of standards for nursing, midwifery and health visiting education and practice: achieved.

Promote quality education for practice through research and development initiatives. To participate in and respond to HPSS

Activity associated with Research and Development and set up a R & D data base for the recording and monitoring of NBNI research projects: achieved.

Review the policies and procedures for approval and monitoring of courses and institutions and the joint validation of courses in the light of developments in Higher Education and the HSS: achieved.

MILESTONE TARGETS 1998-99

Review and carry forward procedures for education quality audit and assessment, and ensure requisite standards are met.

Continue to develop the National Board's communication to open consideration and dialogue with key stakeholders.

Draft and implement by 1 April 1999 an efficiency plan for 1999/2000 and achieve recognition as an IIP employer by 31 March 1999.

Ensure that all programmes are practice-led and demonstrate an evidence-based underpinning which ensures effectiveness, safety and acceptable professional competence.

Continue to work with key stakeholders to develop collaborative links within Northern Ireland, UK and Europe (including cross border links within the Republic of Ireland) and the wider international context as appropriate.

Take forward the development of staff in business orientation and promotional skills, expansion of advisory and consultancy service and the identification of potential income generation and sponsorship.

			ESTIMATE
BUSINESS SUMMARY	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	10,146	8,851	2,638
Operating Expenditure (Student Bursaries)	5,907	5,466	5,539
Gross Capital Expenditure	199	121	29
INCOME (£000s)			
From Government	16,131	12,287	7,112
From the National Lottery			
From Chargeable Services	425	205	2
Other Income	29	27	24
NUMBER OF STAFF	299	309	28
CHANGE IN UNIT COST OF OUTPUT¹			
Unit Cost	£944	£1,187	£939
% Change Year on Year			
Coverage of Unit Cost	25%	33%	100%
¹Calculation of Unit Cost			
Number of Students	Pre	1,908	1,949
	Post	<u>782</u>	<u>861</u>
		2,691	2,810
Operating Costs	£2,542,000	£2,910,000	£2,638,400
(ex Colleges)			

THE ANNUAL REPORT AND ACCOUNTS OF THE NBNI ARE AVAILABLE BY CONTACTING THE NBNI AT 01232 238152 EXTENSION 23, OR BY E-MAIL AT:

enquires@nbni.n-i.nhs.uk

INFORMATION ON NBNI DOCUMENTS IS AVAILABLE ON THE NBNI WEB SITE AT:

<http://www.n-i.nhs.uk/NBNI/index.htm>

on this site.

North-Eastern Education and Library Board



County Hall
182 Galgorm Road
Ballymena
Co Antrim
BT42 1HN

TEL: 01266 653333

FAX: 01266 46071

INTERNET: <http://www.rmplc.co.uk/eduweb/sites/neelbetc>



CHIEF EXECUTIVE

G Topping Esq BA (Hons) MSc MBA DipEd

BOARD MEMBERS: REV S ALLEN (CHAIRMAN) * CLLR J K F CURRIE (VICE-CHAIRMAN) * CLLR J R BEGGS MP * CLLR R S BOLTON * MRS J CHRISTIE MBE * CLLR MRS O M CHURCH * REV D CLARKE * MRS C C CORRIGAN * ALD E J CRILLY * CLLR MRS L FRAZER * ALD J A GASTON JP * MRS P A GILLESPIE * CLLR J GRAHAM * MR R J HANNA * REV R HENDERSON1 * CLLR D HOLLIS * MR M J JOHNSTON * MR F G KEARNEY * MR T A LYTTLE * CLLR J A McBRIDE * MR K M McCANN * CLLR S D McCLELLAND * CLLR A P McCONAGHY * MR R E McCREA * MR P G McSHANE * PROF C P O' CATHAIN * MRS C M POOTS * CLLR J C REID * MRS G E SCOTT * MR J A SCOTT * MR R J SLOAN * MRS M P WALLACE * MRS E A WEIR * VERY REV D N WHYTE * CLLR W T WRIGHT

1REV HENDERSON RESIGNED FROM THE NEELB WITH EFFECT FROM 31 OCTOBER 1998.

INTRODUCTION

The North-Eastern Education and Library Board was established on 1 October 1973 under the provisions of the Education and Libraries (Northern Ireland) Order 1972 (now consolidated by the Education and Libraries (Northern Ireland) Order 1986).

The Board is responsible for securing adequate provision for primary and secondary education, for recreational, social, physical, cultural and youth service activities and for the provision of a comprehensive and efficient library service to the public, grant-aided schools and other grant-aided educational establishments. The Board is also responsible for ensuring that provision is made for pupils who have special educational needs. Other services administered by the Board include university and other awards, school meals and transport, school clothing schemes and the enforcement of school attendance.

The membership of the Board consists of District Councillors, representatives of Transferors of schools, representatives of Trustees of maintained schools and other persons who are interested in the services for which the Board is responsible.

The day-to-day administration of the Board is undertaken by its Chief Executive and his senior management team.

KEY PERFORMANCE TARGETS	TARGETS / OUTTURNS		TARGETS
	96-97	97-98	98-99

The activities of the Education and Library Boards and the Department have traditionally been closely inter-twined and this has made it difficult to set key performance targets separately for the Boards. The Department is completing a Strategic and Financial Management Review of the five Boards which should lead to a clearer separation of responsibilities. This will facilitate the setting of performance targets for the Boards in future.

BUSINESS SUMMARY			ESTIMATE
	96-97	97-98	98-99
EXPENDITURE (£000s)			
(EXCLUDING YTP)			
Operating Costs	11,498	12,243	
Other Expenditure	204,594	207,129	
Gross Capital Expenditure	12,084	10,502	
INCOME (£000s)			
From Government	207,282	207,693	
From the National Lottery			
From Chargeable Services			
Other Income	12,831	14,214	
NUMBER OF STAFF	3,653	3,699	
CHANGE IN UNIT COST OF OUTPUT			
<i>Transport - Home to School</i>			
<i>per mile</i>			
Unit Cost	£0.12	£0.10	
% Change Year on Year		-16.67%	
Coverage of Unit Cost			
<i>per vehicle</i>			
Unit Cost	£2,451.23	£2,710.33	
% Change Year on Year	4.53%	10.57%	
Coverage of Unit Cost			
<i>per passenger</i>			
Unit Cost	£80.97	£89.60	
% Change Year on Year	4.53%	10.66%	
Coverage of Unit Cost			
<i>School Catering Service (net cost)</i>			
Unit Cost	£0.93	£0.78	
% Change Year on Year	1.09%	-16.13%	
Coverage of Unit Cost			
<i>Cleaning (cost per sq. metre)</i>			
Unit Cost	£7.56	£8.00	
% Change Year on Year	-5.5%	5.82%	
Coverage of Unit Cost			
<i>Contracted Grounds Maintenance</i>			
<i>(cost per hectare)</i>			

Unit Cost	£1,895.39	£1,975.45
% Change Year on Year	4.95%	4.22%
Coverage of Unit Cost		

THE ACCOUNTS ARE AVAILABLE FROM THE STATIONERY OFFICE. THE ANNUAL REPORT IS AVAILABLE FROM THE BOARD, COUNTY HALL, 182 GALGORM ROAD, BALLYMENA, CO. ANTRIM BT42 1HN.

Northern Ireland Commissioner for Protection Against Unlawful Industrial Action



Scottish Legal House
65-67 Chichester Street
Belfast
BT1 4JT

TEL: 01232 233640
FAX: 01232 237787



COMMISSIONER

Margaret-Ann Dinsmore

INTRODUCTION

The post of NI Commissioner for Protection Against Unlawful Industrial Action was established on 1 October 1995 by the Trade Union and Labour Relations Order 1995.

The Commissioner's function is to provide assistance, if requested to any individual who is contemplating or taking proceedings before the High Court to restrain a Trade Union from organising unlawful action which has, or will have, the effect of depriving the individual of the supply of certain goods or services.

The post is part-time (15 days per annum) and administrative support is provided by DED.

Note:

The GB White Paper "Fairness at Work" published in May 1998 contained a proposal to abolish the GB post and transfer the functions to the Certification Officer. The future of the NI Commissioner will be for the NI Assembly to consider.

MILESTONE TARGETS 1996-97

Applications for Assistance - 0

Enquiries - 0

MILESTONE TARGETS 1997-98

Applications for Assistance - 0

Enquiries - 0

MILESTONE TARGETS 1998-99

Applications for Assistance - 0

Enquiries - 0

			ESTIMATE
BUSINESS SUMMARY ¹	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	15	15	17
Other Expenditure			
Gross Capital Expenditure			
INCOME (£000s)			
From Government	15	15	17
From the National Lottery			
From Chargeable Services			
Other Income			
NUMBER OF STAFF	0.5	0.5	0.5
CHANGE IN UNIT COST OF OUTPUT			
Unit Cost/Aggregate Efficiency Index			
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

1. Expenditure and Income figures are cash based.

THE COMMISSIONER PUBLISHES EACH YEAR AN ANNUAL REPORT AND ACCOUNTS WHICH IS AVAILABLE ON REQUEST FROM THE COMMISSIONER'S OFFICE, SCOTTISH LEGAL HOUSE, 65-67 CHICHESTER STREET, BELFAST BT1 4JT.

Northern Ireland Commissioner for the Rights of Trade Union Members



Scottish Legal House
65-67 Chichester Street
Belfast
BT1 4JT

TEL: 01232 233640
FAX: 01232 237787



COMMISSIONER

Margaret-Ann Dinsmore

INTRODUCTION

The post of Northern Ireland Commissioner for the Rights of Trade Union Members (NI CRTUM) was established on 1 January 1993 by the Industrial Relations (Northern Ireland) Order 1992 and continued under the Trade Union and Labour Relations Order 1995.

The Commissioner's function is to provide assistance to any trade union member who is taking, or contemplating taking, legal action in NI against his union or an official or trustee of his union arising from the statutory rights provided for in the legislation.

The post is part-time (25 days per annum) and administrative support is provided by DED.

Note:

The GB White Paper "Fairness at Work" published in May 1998 contained a proposal to abolish the GB post and transfer the functions to the Certification Officer. The future of the NI Commissioner will be for the NI Assembly to consider.

MILESTONE TARGETS 1996-97

Applications for Assistance - 5

Enquiries - 27

MILESTONE TARGETS 1997-98

Applications for Assistance - 5

Enquiries - 31

MILESTONE TARGETS 1998-99

Applications for Assistance - 0

Enquiries - 12

	ESTIMATE		
BUSINESS SUMMARY	96-97	97-98	98-99
EXPENDITURE ¹ (£000s)			
Operating Costs	26	37	30
Other Expenditure			
Gross Capital Expenditure			
INCOME (£000s)			
From Government	27	37	30
From the National Lottery			
From Chargeable Services			
Other Income			
NUMBER OF STAFF	0.5	0.5	0.5
CHANGE IN UNIT COST OF OUTPUT			
Unit Cost/Aggregate Efficiency Index			
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

1. Expenditure and Income figures are cash based.

THE COMMISSIONER PUBLISHES EACH YEAR AN ANNUAL REPORT AND ACCOUNTS WHICH IS AVAILABLE ON REQUEST FROM THE COMMISSIONER'S OFFICE, SCOTTISH LEGAL HOUSE, 65-67 CHICHESTER STREET, BELFAST BT1 4JT.

Northern Ireland Council for the Curriculum, Examinations and Assessment (CCEA)



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BT1 3BG

TEL: 01232 261200
FAX: 01232 261234
E-MAIL: info@CCEA.org.uk
INTERNET: <http://www.ccea.org.uk>

ACTING CHIEF EXECUTIVE
Aidan Hamill

BOARD MEMBERS: DR A C R LENNON (CHAIRMAN) * MR F R ARBUTHNOT - RESIGNED NOVEMBER 1998
* MR B CARLIN * MR J R P ELLISON * MR D FLANAGAN * DR P MADDEN * MR G TOPPING * MS M
MAGINN * MRS M A MARTIN * MR S McAVOY * MR W McKEE * MR D G G MOLONEY * PROF H F
McMAHON * MR T W MULRYNE * MS A MURRAY * MISS S A SHANAGHER * MISS C MAGOWAN * DR C
PASSMORE

INTRODUCTION

The Northern Ireland Council for the Curriculum, Examinations and Assessment is a statutory body established by the Education and Libraries (NI) Order 1993 to advise the Department of Education on matters relating to the curriculum, examinations and assessment in schools and on the approval of qualifications offered by schools. It also advises the Department on curriculum issues relating to post-16 education in both schools and colleges of further education and is responsible for the administration of the Northern Ireland GCE and GCSE examinations and the conduct of the transfer procedure. In addition, the Council advises on matters relating to the pre-school curriculum. The Council has also become closely involved in the implementation of developments arising from Sir Ron Dearing's review of the 16-19 qualifications framework including the development of vocational qualifications.

The Council consists of a Chairman and between 9 and 17 members appointed by the Department of Education for Northern Ireland and includes representation from education and industry.

The Council's activities are divided into 4 Directorates, each headed by a Director who reports to the Chief Executive:

- Curriculum and Assessment Directorate;
- Examinations Directorate;
- Services Directorate; and
- Northern Ireland Centre for Learning Resources Directorate.

In addition to the main Council, there is a Finance and General Purposes Committee and various smaller sub-committees.

KEY PERFORMANCE TARGETS	TARGETS / OUTTURNS		TARGETS
	96-97	97-98	98-99

Key Performance Targets were not set by the Council on a year by year basis. They did however set a number of aims covering the period between 1995 and 2000.

Aim 1. To place the needs of children and young people at the centre of all CCEA's thinking.

Since December 1997 the Council has been conducting a major review of the curriculum, involving a series of conferences and seminars, with the aim of identifying the needs of pupils beyond 2001.

Aim 2. To promote through the exercise of CCEA's statutory functions, a school curriculum, assesment arrangements and examinations which meet the changing needs of all pupils, students, teachers, users and the community at large. CCEA has now undertaken the regulatory role in Northern Ireland for GNVQ qualifications. A Cohort Study was undertaken to investigate curricular experiences from a pupils perspective. Guidance material on careers education and on work experience placements was published. Work continued on the development of Records of Achievement in post-primary schools and an equivalent documents was introduced into primary schools. A framework for accreditation of IT competence at the end of Key Stage 3 has been implemented on a voluntary basis. Administration arrangements for Key Stage Assessments have been revised following formal evaluation and assessment units appropriate to pupils with mild to moderate learning difficulties have been developed.

Aim 3. To promote soundly based educational development aimed at enhancing the learning experiences and achievements of children and young people.

CCEA completed projects in Graphicacy, Thinking Skills and Values in Education the latter two involving collaboration with QUB and UU. Research was conducted into various issues relating to examinations. An Educational Technology Think Tank, established in 1996/97, produced a strategy for future development of this area and a major conference in 1998 was devoted to ICT.

Aim 4. To ensure that commitment to quality permeates all areas of CCEA's work.

Following some difficulties in relation to the first year of Key Stage 3 Assessments and the issue of GCE results in 1997 the Council commissioned an independent inquiry and has now instituted a set of five operational objectives as a basis for future planning and quality assurance.

Aim 5. To develop effective relationships with stakeholders.

CCEA has launched a web site as one of a number of initiatives aimed at converting many of their publications from a paper based to an electronic format. Revised syllabuses and guidance materials and a new guide to contact persons within CCEA have been published. CCEA officers work closely with their counterparts in DENI, Boards etc.

Aim 6. To make the best use of all the resources at CCEA's disposal.

Training planned for Council examining teams and key stage assessment markers was carried out. A programme was initiated for all staff to create a focus on the five Operational Objectives. A review of the usage of accommodation at the new Headquarters was carried out which resulted in a more efficient use of space.

	ESTIMATE		
BUSINESS SUMMARY	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	13,635	13,398	12,470
Other Expenditure			
Gross Capital Expenditure	539	222	155
INCOME (£000s)			
From Government	8,633	9,149	8,975
From the National Lottery			
From Chargeable Services	4,305	4,283	3,914
Other Income			

NUMBER OF STAFF	187	176	187
CHANGE IN UNIT COST OF OUTPUT			
Unit Cost/Aggregate Efficiency Index			
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

**THE CORPORATE PLAN AND ANNUAL REPORT AND ACCOUNTS CAN BE OBTAINED FROM THE CCEA,
CLARENDON DOCK, 29 CLARENDON ROAD, BELFAST BT1 3BG.**

Northern Ireland Council for Postgraduate Medical and Dental Education



5 Annadale Avenue
Belfast BT7 3JH

TEL: 01232 492731
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E.MAIL: nicpmde@dhssni.gov.uk



CHAIRMAN
Professor A H G Love, CBE BSc, MDFRCP, FRCP (I)



CHIEF EXECUTIVE
Dr J R McCluggage, FRCP (Ed), FRCP (I), FRCGP, DRCOG

BOARD MEMBERS: DR D A KEEGAN (VICE-CHAIRMAN) * Dr H CAMPBELL (CMO, DHSS, EX OFFICIO) * MR W J N COLLINS (CDO, DHSS, EX OFFICIO) * DR J HOWE * DR O QUIGLEY * MISS M E A HANNA * PROFESSOR R W STOUT (DEAN, FACULTY OF MEDICINE, QUB, EX OFFICIO) * PROFESSOR R J McCLELLAND * PROFESSOR P M REILLY * DR C KENNY * DR A LITTLE * PROFESSOR P J LAMEY (HEAD, SCHOOL OF DENTISTRY, QUB, EX OFFICIO) * MR J H GILLEECE * MISS M McCABE * DR J WATSON * DR P C LOUGHRAN * DR C BEATTIE * DR P B DEVLIN * DR M E CALLENDER * MR J W CALDERWOOD * PROFESSOR E R TRIMBLE * DR D PATTERSON * DR H K WILSON * DR H LAMKI * DR I W CARSON * DR F KEE * DR J G JENKINS * DR C M M MARRIOTT * DR D O TODD * DR J M DUNLOP * DR M O'KANE * DR C BHARUCHA.

INTRODUCTION

The NICPMDE was established in 1970 under Section 1 of the Health Services (Northern Ireland) Act 1948, and was termed a non-statutory unincorporated body with specified advisory and executive functions relating to postgraduate medical and dental education. In April 1994 it was reconstituted under a Minute of Appointment and took on additional responsibilities for junior doctors and dentists, including salaries for doctors in training and study leave. It comprises a wide range of professional, academic and service interests in Medicine and Dentistry.

Its main role is to facilitate the provision and development of high quality postgraduate and continuing medical and dental education within Northern Ireland, through the organisation and funding of training grades; co-ordinating, accrediting and reviewing programmes; and monitoring of quality and standards, including those for the continuing professional development of career grade staff.

The day-to-day management of Council is through an Executive Committee (incorporating financial and administrative functions), which is responsible for financial prioritisation, operational decisions and taking forward policy initiatives adopted by Council. There are also education, audit and remuneration committees and a wide range of specialty committees covering

specific branches of medicine and dentistry.

The Council, its committees and sub-committees, organise, accredit and review educational and training activities for doctors and dentists, allocate funds to facilitate such training, and study leave, and monitor the outputs. It also supervises procedures for progress reports and assessment in connection with specialist training; provides a careers and general training information and advisory service for junior doctors and dentists; advises on the needs of overseas doctors training in Northern Ireland; facilitates specialist training requirements including supernumerary SpRs, flexible training opportunities and cross-border rotations; and coordinates/implements the vocational training schemes for both medical and dental general practitioners.

MILESTONE TARGETS 1996-97

Contract with HSS Trusts for the provision of high quality postgraduate medical and dental education: achieved.

Introduce the specialist registrar grade in medicine: achieved.

Organise recruitment to the grade of specialist registrar: achieved.

Provide part-time training opportunities for trainees who are unable to work full-time: achieved.

Introduce summative assessment for general practice trainees: achieved.

Undertake a pilot study to identify GPs needs in the area of professional development: achieved.

Implement systems of financial control to secure availability of timely and accurate information: achieved.

Set up a training database of all posts and postholders to include details of educational and career progress: achieved

MILESTONE TARGETS 1997-98

Training Grade Doctors and Dentists

Implement structured training programmes for Specialist Registrars/Senior Registrars and introduce individual training agreements: achieved.

Formalise systems for the appraisal and assessment of trainees: achieved.

Develop systems for auditing the educational value of training posts: achieved.

Provide 'Teaching the Teacher' training to improve the teaching expertise of those providing medical and dental education: achieved.

General Practice

Develop summative assessment mechanisms to meet the standards set by the Joint Committee on Postgraduate Training for General Practice: achieved.

Establish a training database to satisfy the requirements of the Joint Committee on Postgraduate Training for General Practice: achieved.

Dentistry

Implement the Specialist Registrar Grade for commissioned specialties in dentistry: achieved.

Introduce training provision in Information Technology for GDPs: achieved.

Management and Administration

Establish a Committee structure with clearly defined roles, responsibilities and clear lines of accountability: achieved.

Implement the recommendations of the Business Development Service Review in relation to administrative staffing: achieved.

MILESTONE TARGETS 1998-99

Training Grade Doctors and Dentists

Complete individual training agreements for all SpRs.

Complete training contracts with HSS Boards for the training of doctors in Public Health Medicine.

Review the selection and recruitment procedures for the appointment of doctors and dentists in training.

Review procedures for the assessment and appraisal of SHOs.

Review the evaluation methods in respect of postgraduate courses and programmes.

Address the recommendations of the General Medical Council on the PRHO year.

Commence formal training of PRHO educational supervisors.

Continuing Medical Education

Review the arrangements in place for recording CME activity.

General Practice Training

Implement mandatory summative assessment for GP Registrars.

Review general practice rotations in hospitals.

Develop techniques and systems for the effective monitoring and evaluation of CME activity.

Develop clinical outcome groups as a method of facilitating CME.

Dental Training

Develop a strategic plan for vocational training in general dental practice.

Introduce training provision in interviewing and presentation skills.

Promote and facilitate training programmes for the MFDS/DGDP.

Provide training in clinical audit and peer review.

Management and Administration

Complete production of financial procedures manual.

Formalise systems for the appraisal of Council's staff.

Review staffing numbers and allocation of duties.

Commence development of a NICPMDE Strategic Plan.

	ESTIMATE		
BUSINESS SUMMARY	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	1,211	1,190	1,168
Other Expenditure	14,374	14,594	16,003
Gross Capital Expenditure	142	30	
INCOME (£000s)			
From Government	15,391	15,593	17,633

From the National Lottery			
From Chargeable Services	176	209	183
Other Income			
NUMBER OF STAFF	22.2	20.5	23.3
CHANGE IN UNIT COST OF OUTPUT¹			
Unit Cost/Aggregate Efficiency Index	8,941	9,025	9,696
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

1. This figure is calculated through the following formula:

$$\frac{\text{Total expenditure on training}}{\text{Total number of training posts}} \\ \text{(incl PRHOs, SHOs, SpRs, GP Registrars,} \\ \text{VDPs and GDPs on contin. education)}$$

Note: 100% funding of pre-registration house officer posts in 1998/99 results in a substantial increase in unit costs.

THE ANNUAL REPORT AND ACCOUNTS AND OPERATIONAL/BUSINESS PLANS OF THE NICPMDE ARE NOT AVAILABLE TO THE PUBLIC BUT ARE SUBJECT TO ANNUAL AUDIT REVIEW BY HEALTH SERVICE INTERNAL AUDIT AND, WHERE REQUESTED BY THE DEPARTMENT, TO REVIEW BY THE NORTHERN IRELAND AUDIT OFFICE.

Northern Ireland Fishery Harbour Authority (NIFHA)

3 St Patrick's Avenue
Downpatrick
Co Down
BT30 6DW

TEL: 01396 613844
FAX: 01396 617128



CHIEF EXECUTIVE

Mr Chris Warnock

BOARD MEMBERS: MR R T FERRIS (CHAIRMAN) * MISS A M CUNNINGHAM (DEPUTY CHAIRPERSON) * MR G DOYLE * MRS D P HARDING * MR R COULTER * MR W G SMYTH * MS M ANDREWS * MR J MAWHINNEY

INTRODUCTION

The NIFHA is a statutory body established in 1973 under the Harbours Act (NI) 1970 and the NIFHA Order (NI) 1973. The NIFHA has responsibility for the management, maintenance and improvement of the 3 fishery harbours and harbour estates of Ardglass, Kilkeel and Portavogie. Operational costs are met from levies charged on fish landings and income derived from the provision of port services such as the supply of ice and slipway facilities and from land rentals. Capital works are grant aided partly under the Harbours Act and partly from EU Structural Funds.

MILESTONE TARGETS 1996-97

To reduce the NIFHA bank loan as soon as reasonably practical: achieved.

MILESTONE TARGETS 1997-98

The development of pro-active Board sub-committees with specific responsibilities: achieved.

Re-negotiation of the level of capital funding from DANI: achieved.

The appointment of a new Chief Executive: achieved.

The revitalisation and regularisation of Port Users meetings: achieved.

To plan for and achieve a reduction in the level of bank borrowings: achieved.

MILESTONE TARGETS 1998-99

The introduction of a computerised accruals accounts system to upgrade the financial management information system.

The establishment of a proactive Health and Safety Policy.

Market testing of professional services.

To reduce the level of the Authority's bank borrowings.

To draw up a 3-year Capital Works Plan (which will include repairs to Portavogie slipway, a new ice plant for Portavogie and repairs to the Inner Basin and South Pier at Kilkeel).

To finalise and release for consultation the Feasibility Study on the entrance to Kilkeel Harbour.

To achieve statutory approval for a Port Waste Management Plan for all 3 harbours.

To assess training needs for Harbour Masters and develop a 'team-based' approach for the Authority staff.

	ESTIMATE		
BUSINESS SUMMARY	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	1,115	1,190	1,127
Other Expenditure	15	237	
Gross Capital Expenditure	392	393	369
INCOME (£000s)			
From Government	223	347	230
From the National Lottery			
From Chargeable Services	1,197	1,366	1,340
Other Income			
NUMBER OF STAFF	24	23	22
CHANGE IN UNIT COST OF OUTPUT			
Unit Cost/Aggregate Efficiency Index			
% Change Year on Year			
Coverage of Unit Cost/Efficiency Measures			

THE NIFHA REPORT AND ACCOUNTS ARE PUBLISHED ANNUALLY AND ARE AVAILABLE ON REQUEST FROM THE AUTHORITY, 3 ST PATRICK'S AVENUE, DOWNPATRICK, CO. DOWN, BT30 6DW.

on this site.

on this site.

on this site.

on this site.

on this site.

on this site.

Southern Education and Library Board



3 Charlemont Place
The Mall
Armagh
BT61 9AX

TEL: 01861 512200

FAX: 01861 512490

INTERNET: <http://www.rmplc.co.uk/eduweb/sites/donaghym>



CHIEF EXECUTIVE

Mrs H M McClenaghan BA MEd

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INTRODUCTION

The Southern Education and Library Board was established on 1 October 1973 under the provisions of the Education and Libraries (Northern Ireland) Order 1972 (now consolidated by the Education and Libraries (Northern Ireland) Order 1986).

The Board is responsible for securing adequate provision for primary and secondary education, for recreational, social, physical, cultural and youth service activities and for the provision of a comprehensive and efficient library service to the public, grant-aided schools and other grant-aided educational establishments. The Board is also responsible for ensuring that provision is made for pupils who have special educational needs. Other services administered by the Board include university and other awards, school meals and transport, school clothing schemes and the enforcement of school attendance.

The membership of the Board consists of District Councillors, representatives of Transferors of schools, representatives of Trustees of maintained schools and other persons who are interested in the services for which the Board is responsible.

The day-to-day administration of the Board is undertaken by its Chief Executive and her senior management team.

KEY PERFORMANCE TARGETS**96-97****97-98****98-99**

The activities of the Education and Library Boards and the Department have traditionally been closely inter-twined and this has made it difficult to set key performance targets separately for the Boards. The Department is completing a Strategic and Financial Management Review of the five Boards which should lead to a clearer separation of responsibilities. This will facilitate the setting of performance targets for the Boards in future.

	ESTIMATE		
BUSINESS SUMMARY¹	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	11,721	11,506	
Other Expenditure	207,906	212,497	
Gross Capital Expenditure	12,032	8,471	
INCOME (£000s)			
From Government	213,403	215,377	
From the National Lottery			
From Chargeable Services			
Other Income	11,160	12,573	
NUMBER OF STAFF	3,341	2,517	
CHANGE IN UNIT COST OF OUTPUT			
<i>Transport - Home to School</i>			
<i>per mile</i>			
Unit Cost	£0.22	£0.22	
% Change Year on Year			
Coverage of Unit Cost			
<i>per vehicle</i>			
Unit Cost	£3,701.00	£3,489.00	
% Change Year on Year	0.41%	-5.73%	
Coverage of Unit Cost			
<i>per passenger</i>			
Unit Cost	£59.50	£59.47	
% Change Year on Year	1.36%	-0.05%	
Coverage of Unit Cost			
<i>School Catering Service (net cost)</i>			
Unit Cost	£0.89	£0.83	
% Change Year on Year	8.54%	-6.74%	
Coverage of Unit Cost			
<i>Cleaning (cost per sq. metre)</i>			
Unit Cost	£7.17	£7.15	
% Change Year on Year	2.72%	-0.28%	
Coverage of Unit Cost			
<i>Contracted Grounds Maintenance</i>			
<i>(cost per hectare)</i>			
Unit Cost	£2,350.00	£2,318.00	
% Change Year on Year	1.34%	-1.36%	

THE ACCOUNTS ARE AVAILABLE FROM THE STATIONERY OFFICE. THE ANNUAL REPORT IS AVAILABLE FROM THE BOARD, 3 CHARLEMONT PLACE, THE MALL, ARMAGH BT61 9AX.

on this site.

on this site.

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Western Education and Library Board



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CHIEF EXECUTIVE

P J Martin Esq BA BD

BOARD MEMBERS: MR H FAULKNER (CHAIRMAN) * MR P O'KANE (VICE-CHAIRMAN) * CLLR MRS M BRADLEY * MRS E F BRUNT * MR T B J E CAMPBELL * MISS E M CUNNINGHAM * CLLR A DOHERTY * DR E M DOWNEY * MR P DUFFY * MRS F G DURKAN * MR P GALLAGHER * CLLR T J GALLAGHER * ALD W HAY * REV R HERRON * CLLR P P KELLY * CLLR J J KERR * MR D N McELHOLM * CLLR A C McFARLAND OBE * CLLR C McHUGH * MRS B B McIVOR * MISS D M McNAMEE * MR J P MARTIN * MR S B MORROW OBE * MR J H MULLAN * CLLR T E MULLEN * CLLR D W M NIXON * CLLR W C NOBLE * CLLR G Ó' LEÁRA * ARCHDEACON C T PRINGLE * MR J QUINN * CLLR S SHIELDS * MRS E WATERSON MBE

INTRODUCTION

The Western Education and Library Board was established on 1 October 1973 under the provisions of the Education and Libraries (Northern Ireland) Order 1972 (now consolidated by the Education and Libraries (Northern Ireland) Order 1986).

The Board is responsible for securing adequate provision for primary and secondary education, for recreational, social, physical, cultural and youth service activities, and for the provision of a comprehensive and efficient library service to the public, grant-aided schools and other grant-aided educational establishments. The Board is also responsible for ensuring that provision is made for pupils who have special educational needs. Other services administered by the Board include university and other awards, school meals and transport, school clothing schemes and the enforcement of school attendance.

The membership of the Board consists of District Councillors, representatives of Transferors of schools, representatives of Trustees of maintained schools and other persons who are interested in the services for which the Board is responsible.

The day-to-day administration of the Board is undertaken by its Chief Executive and his senior management team.

TARGETS / OUTTURNS

TARGETS

KEY PERFORMANCE TARGETS**96-97****97-98****98-99**

The activities of the Education and Library Boards and the Department have traditionally been closely inter-twined and this has made it difficult to set key performance targets separately for the Boards. The Department is completing a Strategic and Financial Management Review of the five Boards which should lead to a clearer separation of responsibilities. This will facilitate the setting of performance targets for the Boards in future.

			ESTIMATE
BUSINESS SUMMARY¹	96-97	97-98	98-99
EXPENDITURE (£000s)			
Operating Costs	10,167	9,930	
Other Expenditure	185,020	190,158	
Gross Capital Expenditure	6,807	8,536	
INCOME (£000s)			
From Government	183,626	190,529	
From the National Lottery			
From Chargeable Services			
Other Income	10,615	11,279	
NUMBER OF STAFF	3,618	3,549	
CHANGE IN UNIT COST OF OUTPUT			
<i>Transport - Home to School</i>			
<i>per mile</i>			
Unit Cost	£0.21	£0.22	
% Change Year on Year	5%	4.76%	
Coverage of Unit Cost			
<i>per vehicle</i>			
Unit Cost	£3,281	£3,412	
% Change Year on Year	6.35%	3.99%	
Coverage of Unit Cost			
<i>per passenger</i>			
Unit Cost	£58.34	£60.60	
% Change Year on Year	7.60%	3.87%	
Coverage of Unit Cost			
<i>School Catering Service (net cost)</i>			
Unit Cost	£0.97	£0.99	
% Change Year on Year	4.30%	2.06%	
Coverage of Unit Cost			
<i>Cleaning (cost per sq. metre)</i>			
Unit Cost	£6.72	£7.06	
% Change Year on Year	-11.70%	5.06%	
Coverage of Unit Cost			
<i>Contracted Grounds Maintenance</i>			
<i>(cost per hectare)</i>			
Unit Cost	£1,888	£1,873	
% Change Year on Year	2.05%	-0.79%	

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