# Manager Incentives

## **Setup and Create Functions**

## Setup

```
knitr::opts_chunk$set(echo = TRUE, message = FALSE, warning = FALSE)
suppressPackageStartupMessages({
library(tidyverse)
library(reshape2)
library(lubridate)
library(xts)
library(scales)
library(ReporteRs)
library(RollingWindow)
library(parallel)
library(pbapply)
library(dtplyr)
library(matrixStats)
library(data.table)
library(profvis)
library(ggplot2)
library(scales)
library(knitr)
})
#Read in data
returns <- read_csv("//sigisdev/Risk Share/Share/RV/Projects/overdiversification/returns.csv")</pre>
#Melt data and select only managers benchmarked to S&P500 and then repivot
returns_melt = melt(returns,id.vars = c("Firm Name","Product Name","Vehicle Name","Benchmark","VT","RM"
returns_pivot = returns_melt %>% dcast(variable ~ `Firm Name` + `Product Name` + `Vehicle Name`, value.
#Change no return months to NA for easier maniupulation
returns_pivot[returns_pivot =="---"] = NA
#Turn date column into date object
returns_pivot$variable = mdy( returns_pivot$variable)
#Unly pick managers with full history between 2006/6/30 and 2016/06/30
returns_subset = returns_pivot %>% filter(variable > ymd("2006/06/30"))
#returns_subset = returns_pivot
\#returns\_subset = returns\_subset[colSums(is.na(returns\_subset)) < nrow(returns\_subset)]
returns_subset = returns_subset[colSums(is.na(returns_subset))<1]</pre>
```

```
returns_subset[,-1] = lapply(returns_subset[,-1],function(x) as.numeric(x)/100)

returns_subset_no_na = returns_subset
returns_subset_no_na[is.na(returns_subset)] = 0
rolling_alpha = RollingSum(returns_subset_no_na[,-1],window = 12,na_method = "ignore" ) %>% as.data.fra
returns_subset_no_dates = returns_subset[,-1] %>% as.data.frame()
rolling_alpha_df = rolling_alpha %>% as.data.frame()
dates = returns_subset$variable %>% as.data.frame()

managers = 1:ncol(rolling_alpha)

x = 11
returns = returns_subset_no_dates[,x]
alpha = rolling_alpha_df[,x]
allReturns = returns_subset_no_na
```

## Function with buffer

## Mean TE

```
get10Date_months = function(returns,alpha,dates,m,buffer,EOY = FALSE){
        #If buffer is true
        if(buffer) \{b = 12\} else \{b = 0\}
        returns = returns %>% as.data.frame()
        alpha = alpha %>% as.data.frame()
        dates = dates %>% as.data.frame()
        #mgr = colnames(alpha)
        colnames(alpha) = "returns"
        colnames(returns) = "returns"
        colnames(dates) = "dates"
        data_alpha = cbind(alpha,dates) %>% as.data.frame() %>%
                arrange(dates) %>%
                mutate(dates = as_date(dates))
        dates_alpha = data_alpha %>%
                dplyr::filter(returns>0.1 )#& month(dates)==12)
        if(EOY){
              dates_alpha = dates_alpha %>% dplyr::filter(month(dates)==12)
        }
```

```
if (nrow(dates_alpha) ==0) {
                           te dif = data.frame(0, as date(0), 0, 0)
                           colnames(te_dif) = c("returns","dates","te_before","te_after")
} else{
                           data_returns = cbind(returns,dates) %>% as.data.frame() %>%
                                                     arrange(dates) %>%
                                                     mutate(dates = as_date(dates))
                           te_before = sapply(dates_alpha$dates,function(x) {
                                                     rets_sd = data_returns %>% dplyr::filter(dates<= (x %m-% months(b)) & (x
                                                     stdev = sd(rets_sd$returns,na.rm = T)
                                                     return(stdev)
                           }) %>% as.data.frame()
                           te_after = sapply(dates_alpha$dates,function(x) {
                                                     rets_sd = data_returns %>% dplyr::filter( dates > x & (dates <= ( x %m+% mont
                                                     stdev = sd(rets_sd$returns,na.rm = T)
                                                     return(stdev)
                          }) %>% as.data.frame()
                           te_dif = data.frame(dates_alpha,te_before, te_after)
                           colnames(te_dif) = c("returns","dates","te_before","te_after")
                           \#colnames(te\_dif) = c("before", "after")
                           #te_dif$dif = te_dif[,1] - te_dif[,2]
}
return(te_dif)
```

#### Percentile

```
get10Date_months_Perc = function(returns,alpha,dates,m,buffer = FALSE,allReturns,EOY = FALSE){
    allReturns = as.data.table(allReturns)

#If buffer is true
    if(buffer) {b = 12} else {b = 0}

    returns = returns %>% as.data.frame()
    alpha = alpha %>% as.data.frame()
    dates = dates %>% as.data.frame()

#mgr = colnames(alpha)
```

```
colnames(alpha) = "returns"
colnames(returns) = "returns"
colnames(dates) = "dates"
data_alpha = cbind(alpha,dates) %>% as.data.table() %>%
        arrange(dates) %>%
        mutate(dates = as_date(dates))
dates_alpha = data_alpha %>%
        dplyr::filter(returns>0.1 & dates >= min(dates) %m+% months(m)) #8 month(dates)==12)
if(EOY){
      dates_alpha = dates_alpha %>% dplyr::filter(month(dates)==12)
if (nrow(dates_alpha) ==0) {
        te_dif = data.frame(0,as_date(0),0,0)
        colnames(te_dif) = c("returns","dates","te_before","te_after")
} else{
        data_returns = cbind(returns,dates) %>% as.data.frame() %>%
                arrange(dates) %>%
                mutate(dates = as_date(dates)) %>%
              as.data.table()
        te_before = sapply(dates_alpha$dates,function(x) {
                date_min = x %m-% months(m+b)
                date_max = x %m+% months(m)
                allReturns_sub = allReturns %% dplyr::filter(variable >= date_min & variable
               #allTE = allReturns_sub %>% select(-variable) %>% summarise_all(sd) %>% t()
```

```
#allTE = apply(allReturns_sub %>% select(-variable),2,sd)
      allTE = colSds(allReturns_sub %>% select(-variable) %>% as.matrix())
        rets_sd = data_returns %% dplyr::filter(dates< (x %m-% months(b)) & (x %m-% m
        stdev = sd(rets_sd$returns,na.rm = T)
        #Takes too long
        #perc_fun = ecdf(allTE)
        #perc = perc_fun(stdev)
        r = rank(c(stdev,allTE))
        perc = r[[1]]/length(allTE)
        return(perc)
}) %>% as.data.frame()
te_after = sapply(dates_alpha$dates,function(x) {
        print(x)
        date_min = x %m-% months(m+b)
        date_max = x %m+% months(m)
        allReturns_sub = allReturns %>% dplyr::filter(variable > x & variable <= date_m
        if (nrow(allReturns_sub)>0) {
        \#allTE = allReturns\_sub \%>\% select(-variable) \%>\% summarise\_all(sd) \%>\% t()
        #allTE = apply(allReturns_sub %>% select(-variable),2,sd)
        allTE = colSds(allReturns_sub %>% select(-variable) %>% as.matrix())
        rets_sd = data_returns %% dplyr::filter( dates > x & (dates <= ( x %m+% mont
        stdev = sd(rets_sd$returns,na.rm = T)
        #Takes too long
        \#perc\_fun = ecdf(allTE)
        \#perc = perc\_fun(stdev)
        r = rank(c(stdev,allTE))
        perc = r[[1]]/length(allTE)
        } else {perc = NA}
        return(perc)
}) %>% as.data.frame()
te_dif = data.frame(dates_alpha,te_before, te_after)
colnames(te_dif) = c("returns", "dates", "te_before", "te_after")
\#colnames(te\_dif) = c("before", "after")
\#te\_dif\$dif = te\_dif[,1] - te\_dif[,2]
```

```
}
return(te_dif)
}
```

## Function with no overlapping periods

```
get10Date_months_no_overlap = function(returns,alpha,dates,m,buffer){
        #If buffer is true
        if(buffer) \{b = 12\} else \{b = 0\}
       returns = returns %>% as.data.frame()
        alpha = alpha %>% as.data.frame()
        dates = dates %>% as.data.frame()
        colnames(alpha) = "returns"
        colnames(returns) = "returns"
        colnames(dates) = "dates"
        data_alpha = cbind(alpha,dates) %>% as.data.frame() %>%
                arrange(dates) %>%
                mutate(dates = as_date(dates))
        dates_alpha = data_alpha %>%
                dplyr::filter(returns>0.1 )#& month(dates)==12)
        if (nrow(dates_alpha) ==0) {
                te_dif = data.frame(0,as_date(0),0,0)
                colnames(te_dif) = c("returns", "dates", "te_before", "te_after")
       } else{
                #Remove Overlapping Periods
                for (i in 1:nrow(dates_alpha)) {
                        d = dates_alpha$dates[i]
                        if(is.na(d)){} else{
```

```
dates_alpha = dates_alpha %>%
                                             filter(!(dates >d & dates < d %m+% months(12)))</pre>
                           }
                  }
                  #Create Return df
                  data_returns = cbind(returns,dates) %>% as.data.frame() %>%
                           arrange(dates) %>%
                           mutate(dates = as_date(dates))
                  #Calculate TE before and after
                  te_before = sapply(dates_alpha$dates,function(x) {
                           rets_sd = data_returns %>% dplyr::filter(dates<= (x %m-% months(b)) & (x %m-% rets_sd = data_returns %>% dplyr::filter(dates<= (x %m-% months(b)) & (x %m-% rets_sd = data_returns %)</pre>
                           stdev = sd(rets_sd$returns,na.rm = T)
                           return(stdev)
                  }) %>% as.data.frame()
                  te_after = sapply(dates_alpha$dates,function(x) {
                           rets_sd = data_returns %>% dplyr::filter( dates > x & (dates <= ( x %m+% mont
                           stdev = sd(rets_sd$returns,na.rm = T)
                           return(stdev)
                  }) %>% as.data.frame()
                  #Calculate Average TE for the rolling period #TODO
                  #Create Data Frame
                  te_dif = data.frame(dates_alpha,te_before, te_after)
                  colnames(te_dif) = c("returns", "dates", "te_before", "te_after")
        return(te_dif)
}
```

## **Vectorize Functions for Number of Months**

```
get_Mean_TE_Results = function(cl,months,buffer,rolling_alpha,dates,returns_subset_no_dates){
    #Get number of managers
    managers = 1:ncol(rolling_alpha)

    results_months = parLapply(cl,managers, function(x){
```

```
print(x)
                                       get10Date_months(
                                                            returns_subset_no_dates[,x],
                                                            rolling_alpha[,x],
                                                            dates,
                                                            months,
                                                            buffer
                                      )})
                 #Name values
                names(results_months) = colnames(returns_subset_no_dates)
                 #Bind into a dataframe
                results_months_df = bind_rows(results_months,.id = "manager")
                results_months_df$dif = results_months_df$te_before - results_months_df$te_after
                te_after_mean = mean(results_months_df$te_after,na.rm = T)
                te_before_mean = mean(results_months_df$te_before,na.rm = T)
                t_test_result = t.test(results_months_df$te_before,results_months_df$te_after,alternative = "greater)
                te_table = tribble(
                                 ~Months, ~Before_TE, ~After_TE, ~Mean_Difference, ~Mean_Difference_Percentage, ~T_Statistic
                                 months, te_before_mean, te_after_mean, te_after_mean-te_before_mean, (te_after_mean / te_be
                )
                return(te_table)
}
get_Percentile_TE_Results = function(cl,months,buffer,rolling_alpha,dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,returns_subset_no_dates,retu
                 #Get number of managers
                managers = 1:ncol(rolling_alpha)
                results_months_perc = parLapply(cl,managers, function(x){
                                      print(x)
                                       get10Date_months_Perc(
                                                            returns_subset_no_dates[,x],
                                                            rolling_alpha[,x],
                                                            dates,
                                                            months,
                                                            buffer,
                                                            returns_subset_no_na,
                                                            EOY = FALSE
                                      )})
```

## Create Parallel Cluster and Export Functions

```
suppressPackageStartupMessages({
#Create Parallel Cluster
cl = makeCluster(getOption("cl.cores",4))
#Export needed variables and cuntions
clusterExport(cl,varlist = c("get10Date_months", "get10Date_months_Perc", 'returns_subset_no_dates', 'roll
clusterEvalQ(cl,library(tidyverse,quietly = T))
clusterEvalQ(cl,library(lubridate,quietly = T))
clusterEvalQ(cl,library(data.table,quietly = T))
clusterEvalQ(cl,library(matrixStats,quietly = T))
})
#
#
\# results_months = pblapply(cl = cl, X = managers, FUN = function(x){
#
          print(x)
#
#
          get10Date_months(
#
                  returns_subset_no_dates[,x],
#
                  rolling_alpha[,x],
                  dates.
```

```
# 24,
# FALSE
# )})
```

## Results

## Run Mean TE Function for 6, 12, 24 Month Periods

```
mean_te_list = lapply(c(6,12,24), function(months){
    get_Mean_TE_Results(cl = cl,months = months,buffer = FALSE, rolling_alpha = rolling_alpha, dates
})

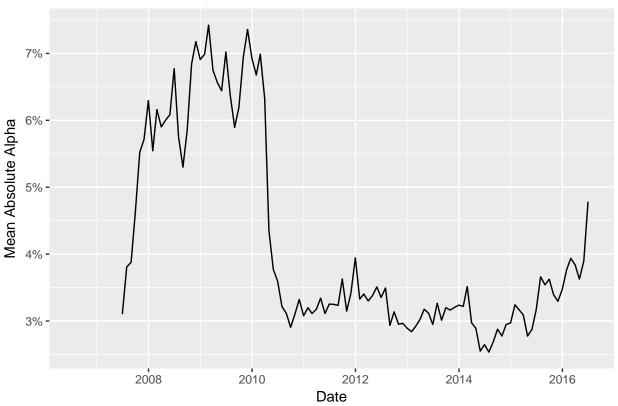
mean_te_df = mean_te_list %>% bind_rows() %>%
    mutate_at(c("Before_TE", "After_TE", "Mean_Difference", "Mean_Difference_Percentage"),function(x){permutate(T_Statistic = round(T_Statistic,2))}

kable(mean_te_df)
```

Months	Before_TE	After_TE	Mean_Difference	Mean_Difference_Percentage	T_Statistic
6	2.13%	2.03%	-0.10%	-4.61%	7.23
12	2.20%	2.06%	-0.14%	-6.55%	10.46
24	2.14%	1.93%	-0.21%	-9.73%	17.80

## Mean TE over Time

## Trend of Absolute Alpha



## Run Mean TE Percentile Function for 6, 12, 24 Month Periods

Months	Before_TE	After_TE	Mean_Difference	T_Statistic
-	64.98%	63.60%	-1.38%	5.02
	67.63%	65.38%	-2.25%	9.67
24	65.77%	63.06%	-2.72%	11.45

## Run Mean TE Function With Buffer for 6, 12, 24 Month Periods

```
mean_te_list_buffer = lapply(c(6,12,24), function(months){
    get_Mean_TE_Results(cl = cl,months = months,buffer = TRUE, rolling_alpha = rolling_alpha, dates =
})

mean_te_df_buffer = mean_te_list_buffer %>% bind_rows() %>%
    mutate_at(c("Before_TE","After_TE","Mean_Difference","Mean_Difference_Percentage"),function(x){permutate(T_Statistic = round(T_Statistic,2))}

kable(mean_te_df_buffer)
```

Months	$Before\_TE$	$After\_TE$	Mean_Difference	Mean_Difference_Percentage	T_Statistic
12	1.82% 1.79% 1.71%	2.03% $2.06%$ $1.93%$	0.21% 0.26% 0.23%	11.41% 14.73% 13.39%	-12.15 -17.33 -18.06

## Momentum in Manager Returns

```
mutate(np1 = Var2+1) %>%
        left_join(returns_subset_melt, by = c("np1" = "n","Var1" = "variable")) %>%
        group_by(Var2) %>% summarise(ret= mean(value.y,na.rm = T))
decile_sd = mean(decile_ret$ret,na.rm = T)
return(decile_sd)
       }
decile_sd_list = sapply(deciles,function(x) getDecileSD(x)) %>% as.data.frame() %>%
        mutate(decile = (deciles+0.1)*10)
colnames(decile_sd_list) = c("TE","Decile")
decile_sd_list = decile_sd_list %>%
      arrange(Decile) %>%
      mutate(Decile = factor (Decile, levels = Decile))
ggplot(decile_sd_list,aes(x = Decile,y= (1+TE)^12 -1)) + geom_col() +
       ylab("Annualized Alpha Over Following Year") +
      scale_x_discrete() +
      scale_y_continuous(label = percent) +
      ggtitle("Momentum in Manager Returns (Sorted by past 12 Month Alpha)")
```

