Weighted Valuation Price as % of Value 123% At the right price, I would buy shares of Saudi Aramco in any setting or at any time. At the wrong price, there is no good time to buy \$1,717 as of March 5th 2025 Market Capitalization Weighted Valuation \$1,398 Dividend Discount Value \$1,452 FCFE Value \$1,402 FCFF-based Value of Equity \$1,342 Dividend Discount Value Regime Change Adjusted Value Value of Equity with regime change (as % of status quo value) 50% If you expect expropriate, this can be 0%20% from https://aswathdamodaran.blogspot.com/2019/11/regime-change-and-value-follow-up-post.html Probability of regime change Value of Equity \$1,613 Cost of Equity 6.90% Beta 0.5 Guaranteed by Saudi Government ERP for Saudi Arabia 5.13% ERP at the start of 2025 for Saudi Arabia: https://rpubs.com/rafael\_nicolas/crp Risk free Rate in US \$ 4.33% US T. Bond rate on March 5th 2025: https://www.cnbc.com/quotes/US10Y Number of years 50.00 from 2.2.3 Reserves Life @ https://rpubs.com/rafael\_nicolas/aramco Expected Growth rate 2.15% from IMF Global Inflation rates @ https://rpubs.com/rafael\_nicolas/global\_interest\_rates\_dynamics\_inflation Expected Dividends next year \$85 https://www.cnbc.com/2025/03/04/saudioil-giant-aramco-posts-drop-in-full-year-profit-slashes-dividend.html FCFE Value Regime Change Adjusted Value Value of Equity with regime change (as % of status quo value) 50.00% If we expect expropriate, this can be 0% 20.00% Our best judgment of cumulative probability over time Probability of regime change Value of Equity \$1,558 + Cross Holdings \$28 From page 164 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf + Cash \$61 From page 164 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf Value of Equity \$1,468 92.14% Imputed Payout Ratio 8.49% Cost of Equity Beta for integrated oil 0.81 Unlevered global beta for integrated oil companies, start of 2025 (https://pages.stern.nyu.edu/~adamodar/pc/datasets/betaGlobal.xls) ERP for Saudi Arabia 5.13% ERP at the start of 2025 for Saudi Arabia: https://rpubs.com/rafael\_nicolas/crp Risk free Rate in US \$ 4.33% US T. Bond rate on March 5th 2025: https://www.cnbc.com/quotes/US10Y Number of years 50 from 2.2.3 Reserves Life @ https://rpubs.com/rafael\_nicolas/aramco Expected return on equity 27.32% Based on book equity on Annual Report 2024 2.15% from IMF Global Inflation rates @ https://rpubs.com/rafael\_nicolas/global\_interest\_rates\_dynamics\_inflation Expected growth in earnings Net Income \$106 From page 162 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf FCFF-based Value of Equity Regime Change Adjusted Value Value of Equity with regime change (as % of status quo value) 50.00% If we expect expropriate, this can be 0%Probability of regime change 20.00% Our best judgment of cumulative probability over time \$1,491 Value of Equity - Minority Interests \$52 From page 164 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf \$85 From page 164 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf + Cross Holdings \$28 From page 164 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf + Cash \$61 From page 164 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf Value of Operating Assets \$1,538 4.38% Imputed Reinvestment Rate Cost of Capital 8.50% Debt Ratio Cost of debt in USD  $6.78\% \ \ From \ page \ 185 \ @ \ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf$  $5.52\% \ \ Based \ on \ total \ default \ spread \ for \ cost \ of \ debt \ @ \ https://pages.stern.nyu.edu/~adamodar/pc/datasets/globalcompfirms 2025.xlsx \ default \ spread \ for \ cost \ of \ debt \ @ \ https://pages.stern.nyu.edu/~adamodar/pc/datasets/globalcompfirms 2025.xlsx \ default \ spread \ for \ cost \ of \ debt \ @ \ https://pages.stern.nyu.edu/~adamodar/pc/datasets/globalcompfirms 2025.xlsx \ default \ spread \ for \ cost \ of \ debt \ @ \ https://pages.stern.nyu.edu/~adamodar/pc/datasets/globalcompfirms 2025.xlsx \ default \ spread \ for \ cost \ of \ debt \ @ \ https://pages.stern.nyu.edu/~adamodar/pc/datasets/globalcompfirms 2025.xlsx \ default \ spread \ for \ cost \ of \ debt \ @ \ https://pages.stern.nyu.edu/~adamodar/pc/datasets/globalcompfirms 2025.xlsx \ default \ spread \ for \ cost \ of \ debt \ @ \ https://pages.stern.nyu.edu/~adamodar/pc/datasets/globalcompfirms 2025.xlsx \ default \ spread \ for \ cost \ debt \ default \ spread \ for \ cost \ debt \ default \ spread \ for \ cost \ debt \ default \ spread \ default$ Beta for integrated oil 0.81 Unlevered global beta for integrated oil companies, start of 2025 (https://pages.stern.nyu.edu/~adamodar/pc/datasets/betaGlobal.xls) ERP for Saudi Arabia 5.13% ERP at the start of 2025 for Saudi Arabia: https://rpubs.com/rafael\_nicolas/crp Risk free Rate in US \$ 4.33% US T. Bond rate on March 5th 2025: https://www.cnbc.com/quotes/US10Y Number of years 50.00 from 2.2.3 Reserves Life @ https://rpubs.com/rafael\_nicolas/aramco 48.98% Based on Invested Capital Return on invested capital (after-tax) 2.15% from IMF Global Inflation rates @ https://rpubs.com/rafael\_nicolas/global\_interest\_rates\_dynamics\_inflation Expected growth rate 49.05% From page 162 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf Operating Income \$207 From page 162 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf Invested Capital \$413 \$61 From page 164 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf Cash Total Debt \$85 From page 164 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf Book Equity \$389 From page 164 @ https://www.aramco.com/-/media/publications/corporate-reports/annual-reports/saudi-aramco-ara-2024-english.pdf

## Key Valuaton Inputs

Expected inflation rate Number of years of production left Probability of regime change

- 2.15% from IMF Global Inflation rates @ https://rpubs.com/rafael\_nicolas/global\_interest\_rates\_dynamics\_inflation
  - 50 from 2.2.3 Reserves Life @ https://rpubs.com/rafael\_nicolas/aramco
- 20% from https://aswathdamodaran.blogspot.com/2019/11/regime-change-and-value-follow-up-post.html