



# Project Management Plan

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**Project Title:** Vertriebscontrolling Database Project

**Date:** 14.Sept.2025

**Version:** 1.0

## 1. Project Overview

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### 1.1 Purpose and Justification

The project will create a centralized SQL database using Python to consolidate data from SAP PAS, Cognos reports, MicroStrategy, and Salesforce. It will automate ETL processes, reduce manual effort, and serve as a single source of truth for Sales, Distribution, and Partner Management.

### 1.2 Objectives

- Build centralized database with input, mapping, and output tables.
- Automate ETL using Python.
- SAP PAS, Cognos Reports, MicroStrategy, Salesforce extracts.
- Deliver standardized Allianz, Vermittler, Banken, Broker reports, Weekly Salesforce reports.
- Provide ad-hoc query support.
- Enable Power BI dashboards for analysis.

### 1.3 Business Benefits

- Reduction in manual reporting effort.
- Drill-Down ability to analyse data.
- Flexibility for ad-hoc requests.

## 2. Scope Management

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### 2.1 In Scope

- Database setup.
- ETL pipelines (ingestion, cleaning, transformation).
- Integration of SAP PAS, Cognos Reports, MicroStrategy, Salesforce extracts.
- Input, mapping, and output tables.
- Power BI dashboards.
- User documentation.

### 2.2 Out of Scope

- Real-time integration.
- Predictive modeling and advanced analytics.
- Source system configuration.

### 2.3 Deliverables

- Requirements documentation.
- Database schema (ERD) and table definitions.
- ETL scripts.
- Output tables (Allianz, Vermittler, Banken, Broker).
- Power BI dashboards.
- User manuals and handover documentation.

## 3. Schedule Management

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### 3.1 Work Breakdown Structure (WBS)

- Initiation & Planning → Requirements, documentation.
- Design → Schema, mappings, ETL framework.
- Development → Input/mapping tables, ETL scripts, output tables.
- Reporting Layer → Datasets, Power BI dashboards, KPI validation.
- Testing → Unit, validation, UAT.
- Deployment & Rollout → Database deployment, access setup, go-live.
- Training & Closure → Training, handover, closure report.

### 3.2 Timeline (5 months)

| Phase                 | Duration | Timeline                    |
|-----------------------|----------|-----------------------------|
| Initiation & Planning | 3 weeks  | Month 1 (Weeks 1–3)         |
| Design                | 4 weeks  | Month 1 (W4) – Month 2 (W3) |
| Development           | 6 weeks  | Month 2 (W4) – Month 4 (W1) |
| Reporting Layer       | 4 weeks  | Month 4 (W2–5)              |
| Testing               | 3 weeks  | Month 5 (W1–3)              |
| Deployment & Rollout  | 1 week   | Month 5 (W4)                |
| Training & Closure    | 1 week   | Month 5 (W5)                |

## 4. Cost Management

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No external costs. Internal resources only. Existing Python and Power BI stack will be used.

## 5. Quality Management

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### 5.1 Quality Objectives

- $\geq 99\%$  data accuracy.
- Consistent KPIs across teams.
- Reports within 2 days post month-end.

### 5.2 Quality Assurance

- Data validation in ETL scripts.
- Comparison with legacy reports.
- User workshops for KPI verification.

## 6. Resource Management

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### 6.1 Roles & Responsibilities

- **Controller (Analyst):** Build ETL, design schema, define KPIs, validate reports.
- **Controller(BI Analyst):** Dashboards, ad-hoc views, usability.
- **IT Infrastructure:** Access rights.
- **End Users:** Feedback during UAT, report validation.

## 7. Communication Management

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### 7.2 Tools

- MS Teams for updates, sharing, and workshops.

## 8. Risk Management

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### 8.1 Risk Register

| Risk                    | Probability | Impact | Mitigation                   |
|-------------------------|-------------|--------|------------------------------|
| Data quality issues     | High        | High   | Robust validation scripts    |
| User resistance         | Medium      | Medium | Training & early involvement |
| Delays in data extracts | Medium      | Medium | Align with IT, buffer time   |
| Performance bottlenecks | Low         | High   | Optimize SQL, indexing       |
| Scope creep             | Medium      | Medium | Enforce change process       |

## 9. Stakeholder Management

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### 9.1 Stakeholder Analysis

| Stakeholder | Interest | Influence | Engagement |
|-------------|----------|-----------|------------|
|-------------|----------|-----------|------------|

|                    |        |        |                           |
|--------------------|--------|--------|---------------------------|
| Sales Management   | High   | Medium | Validate KPIs             |
| Distribution Team  | High   | Medium | Test usability            |
| Partner Management | High   | Medium | Validate broker reports   |
| IT Security        | Medium | High   | Compliance, access        |
| Controllers        | High   | High   | Define & validate reports |

## 10. Change Management

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Change requests logged, reviewed by Business Analyst, prioritized, and integrated into scope with adjusted timeline.

## 11. Governance

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- Steering Group: Sales, Distribution, Partner Mgmt., IT Security, Controlling.
- Decision Making: Consensus, escalations to Head of Controlling.
- Documentation: Stored in MS Teams folders.

## 12. Success Criteria

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- Central DB live with input, mapping, and output tables.
- Automated Allianz, Vermittler, Banken, Broker reports.
- manual effort reduction.
- Adoption by Sales, Distribution, Partner Mgmt.
- user satisfaction post rollout.