

# Robert W. Baldwin

## *Curriculum Vitae*

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## WORK EXPERIENCE

### Buildcasa *Technology Advisor*

NOV 2022 – PRESENT (PT)

As an advisor I provide general technology consult at the pre-seed stage. I built a low cost no-code backend using Make.com, tying together multiple services for the lead generation website, enabling modification and extension by non-technical staff.

### Wonolo *Director, Software Engineering*

DEC 2020 – NOV 2023 (FT)

In my time as director I significantly scaled the hiring process by training hiring managers, resulting in an organization of 40+ engineers organized into 7 teams spanning 5 functional domains. These domains were a B2B web portal, a B2C mobile app, a B2B2C ML powered marketplace, a growth marketing team, and a data analytics engineering function I introduced. I set data strategy at the leadership level, championing an enterprise data warehousing initiative, improving data based conversations, reducing miscommunication between departments and improving analytical capabilities.

### Wonolo *Manager, Software Engineering*

APR 2019 – NOV 2020 (FT)

As a manager I established a repeatable candidate evaluation process and grew the North American based engineering team from 4 to 12 engineers in 6 months. I prototyped a collaborative filtering candidate matching model using FastAI and oversaw the migration of the core candidate ranking system from the Ruby monolith to a Python service ultimately using XGBoost to significantly improve match performance. Performance was evaluated using an in-house backtesting framework and validated in production using A/B testing infrastructure built atop LaunchDarkly, Segment, and Snowflake.

### Wonolo *Lead Software Engineer*

OCT 2017 – MAR 2019 (FT)

The 1st North American backend engineer hired after Series B fundraise, I was responsible for overall application uptime, performance, security, and initial Heroku infrastructure. I designed, built, and deployed multiple features into production, contributing to multiple years of 2x top-line revenue growth. I also lead the application side of a migration to a containerized service mesh on AWS using Nomad, significantly reducing operational costs.

### Tapjoy *Senior Software Engineer*

FEB 2015 – OCT 2017 (FT)

My most significant contribution was integrating a 3rd party real-time bidding service with Tapjoy's 1st party ad platform to grow video supply. Additionally, I improved the build pipeline using Jenkins and AWS spot instances to reduce both build times and operational costs. I prototyped an in-house CLI tool integrated with existing infrastructure and drove internal adoption to improve development velocity.

## TECHNICAL SKILLS

EXPERT Ruby, SQL, HTML  
Ruby on Rails  
Unix, Git, Vim  
STRONG Python, Javascript, Elixir, CSS  
Pandas, React, DBT, FastAI, Phoenix  
Postgresql, Docker, Nomad, AWS  
EXPERIENCED Rust, Haskell, Nix,  $\LaTeX$

## MANAGEMENT STYLE

### *Decision Making*

Most decisions are reversible and are best made quickly and revised when appropriate. Some decisions are highly consequential and costly to reverse. These are best made decisively after careful analysis.

### *Negotiation*

Actively listen, ask calibrated questions, and attempt to summarize the other party's mindset and goals to confirm understanding before making a proposal. Seek a win-win arrangement over a satisfactory compromise.

### *Identifying Talent*

Clear the way for candidates to reveal how they view themselves and what motivates them. Hire highly skilled, self-aware, self-motivated yet coachable individuals who bring a unique point of view and personality that enhances the dynamics of the team.

## SIDE PROJECTS

### *Agent Harmonizer (Private)*

Hierarchically orchestrates adversarial and cooperative LLM ReAct agents with unique instruction sets and tool access to improve code writing performance.

### *NixOS Hosts*

Declaratively defines modular system configurations for laptop and desktop hosts using Nix flakes and home manager to reproducibly and portably build system and user spaces.

## EDUCATION

2014 **Software Engineering Bootcamp**  
Full-stack Web Development  
*App Academy*

2007 – 2011 **Bachelor of Science**  
BINGHAMTON SCHOLARS PROGRAM  
Biochemistry / Philosophy  
*SUNY Binghamton*