

DIRECTORS' PARTICULARS

As at 1 March 2023

NAME	AGE	PRESENT DIRECTORSHIPS	PAST DIRECTORSHIPS HELD OVER THE PRECEDING FIVE YEARS	PRESENT PRINCIPAL COMMITMENTS	PAST PRINCIPAL COMMITMENTS OVER THE PRECEDING FIVE YEARS
LIM JIT POH Chairman (Independent Non-Executive Director)	83	Principal Directorships in the ComfortDelGro Group (1) ComfortDelGro Corporation Limited* (2) Comfort Transportation Pte Ltd (3) CityCab Pte Ltd (4) ComfortDelGro Engineering Pte Ltd (5) Beijing Jin Jian Taxi Services Co., Ltd (6) Guangzhou Xin Tian Wei Transportation Development Co., Ltd (7) Braddell Limited (8) Metroline Limited (9) CityFleet Networks Limited (10) ComfortDelGro Corporation Australia Pty Ltd (11) Swan Taxis Pty Ltd Other Companies (1) NCI Golf Pte Ltd (2) Pasir Ris Resort Pte Ltd (3) Orchid Leisure Enterprise (Pte) Ltd	(1) Ascott Residence Trust Management Ltd* (2) Surbana Property Investment Pte Ltd (3) CapitaLand Township Development Fund Pte Ltd (4) CapitaLand Township Development Fund II Pte Ltd (5) SBS Transit Ltd* (6) VICOM Ltd* (7) Vietnam Taxi Company Limited (8) VICOM Inspection Centre Pte Ltd (9) Setsco Services Pte Ltd (10) Family Leisure Pte Ltd (11) Nanjing ComfortDelGro Xixia Driver Training Co., Ltd. (12) ComfortDelGro Rent-A-Car (Chengdu) Co., Ltd (13) Chongqing ComfortDelGro Driver Training Co., Ltd	NIL	NIL

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CHENG SIAK KIAN Managing Director / Group Chief Executive Officer (Non-Independent Executive Director)	53	Principal Directorships in the ComfortDelGro Group (1) ComfortDelGro Corporation Limited* (2) Comfort Transportation Pte Ltd (3) CityCab Pte Ltd (4) ComfortDelGro Engineering Pte Ltd (5) ComfortDelGro Corporation Australia Pty Ltd (6) Braddell Limited (7) Metroline Limited (8) CityFleet Networks Limited Directorships in the SBS Transit Group (1) SBS Transit Ltd* (2) SBS Transit Rail Pte. Ltd. Directorships in the VICOM Group (1) VICOM Ltd* (2) Setsco Services Pte Ltd (3) JIC Inspection Services Pte Ltd (4) VICOM Inspection Services Pte Ltd	(1) CDC Travel Pty Ltd (2) Hillsbus Co Pty Ltd (3) Hunter Valley Buses Pty Ltd (4) Westbus Region 1 Pty Ltd (5) CDC NSW Pty Ltd (6) CDC Victoria Pty Ltd (7) CDC Geelong Pty Ltd (8) CDC Sunshine Pty Ltd (9) CDC Oakleigh Pty Ltd (10) CDC Altona Pty Ltd (11) CDC Wyndham Pty Ltd (12) CDC Ballarat Pty Ltd (13) Baypalm Pty Limited (14) Qcity Transit Pty Ltd (15) CDC Eastrans Pty Ltd (16) Western Sydney Repair Centre Pty Ltd (17) Blue Mountains Transit Pty Ltd (18) National Patient Transport Pty Ltd (19) National Patient Transport NSW Pty Ltd (20) National Patient Transport QLD Pty Ltd (21) National Patient Transport WA Pty Ltd (22) National Patient Transport SA Pty Ltd (23) NPT Heart Pty Ltd (24) Platinum Healthcare Pty Ltd (25) National Patient Transport VIC Pty Ltd (26) CDC Tullamarine Pty Ltd (27) Terrey Hills Depot Holdings Pty Limited (28) FCL Holdings Pty Limited (29) FCL Finance Pty Limited (30) Forest Coach Lines Pty Limited (31) Buslink Pty Ltd (32) Buslink Southern Pty Ltd (33) Buslink Gladstone Pty Ltd (34) Buslink Sunshine Coast Pty Ltd (35) Buslink Broken Hill Pty Ltd (36) Buslink Sunraysia Pty Ltd (37) Tropic Sun Pty Ltd (38) Buslink NT Pty Ltd (39) Buslink Alice Spring Pty Ltd (40) CDC Commercial Bus Company Pty Ltd (41) SBS Transit Mobility Pte. Ltd.	(1) ComfortDelGro Corporation Limited* - Managing Director/Group Chief Executive Officer	(1) SBS Transit Ltd* - Chief Executive Officer (2) ComfortDelGro Corporation Australia Pty Ltd (NSW) - Chief Executive Officer

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RUSSELL STEPHEN BALDING AO (Independent Non- Executive Director)	71	(1) ComfortDelGro Corporation Limited* (2) ComfortDelGro Corporation Australia Pty Ltd (3) The Trust Company (Sydney Airport) Limited (4) NSW Racing Pty Ltd T/A Racingcorp (5) Racing Australia Limited (6) Australian Racing Board Limited (7) Thoroughbred Trainers Service Centre Limited (8) MAP Airport Holdings Pty Limited (9) MAT2 Holdings Pty Limited (10) Sydney Airport Holdings Pty Limited (11) MAP Airport International Pty Limited	NIL	(1) ComfortDelGro Corporation Australia Pty Ltd – Chairman (Appointed Director on 31 Oct 2022) (2) Racing NSW – Chairman (Appointed on 19 Dec 2011) (3) Destination NSW – Deputy Chairman (Appointed on 24 Aug 2011)	NIL
JESSICA CHEAM (Independent Non- Executive Director)	39	(1) ComfortDelGro Corporation Limited* (2) Eco-Business Pte Ltd (3) EB Impact Limited (4) Reneum Institute Ltd	(1) Embodhi (Singapore) Limited	(1) Eco-Business Pte Ltd (Managing Director)	(1) Sustainable Future Fund (General Partner)
CHOI SHING KWOK (Independent Non- Executive Director)	63	(1) ComfortDelGro Corporation Limited* (2) SP Services Limited (3) ISEAS-Yusof Ishak Institute (4) St Andrew's Mission Hospital	(1) Singapore Power Ltd	(1) ISEAS-Yusof Ishak Institute- CEO and Board of Trustees Member (Appointed on 15 Jan 2018)	(1) Ministry of the Environment and Water Resources – Permanent Secretary (2012 - 2017) (2) Ministry of Transport – Permanent Secretary (2005 - 2012)

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MARK CHRISTOPHER GREAVES (Independent Non-Executive Director)	66	(1) ComfortDelGro Corporation Limited* (2) Anglo FarEast Group Consulting Pte. Ltd. (3) Hanson China Partners Limited (HK)	(1) Hydrodiesel Asia Pte Ltd (2) Sinojie Hanson Ltd (HK)	(1) Anglo FarEast Group Consulting Pte. Ltd. (Managing Director)	(1) Sinojie Hanson Ltd (HK) (Director)
SUSAN KONG YIM PUI (Independent Non-Executive Director)	62	(1) ComfortDelGro Corporation Limited* (2) SBS Transit Ltd* (3) HealthServe Limited (4) Singapore Tyler Print Institute (5) Q.E.D. Law Corporation	NIL	(1) Q.E.D. Law Corporation (Managing Director)	NIL
LEE JEE CHENG PHILIP (Independent Non-Executive Director)	63	(1) ComfortDelGro Corporation Limited* (2) City Development Limited* (3) Tech For Good Institute Limited* (4) Singapore Agro-Food Enterprise Federation Limited (Member, Governing Council)	(1) KPMG LLP (Partner) (2) Singapore Manufacturing Federation (Council Member) (3) Singapore PMC Certification Pte Ltd (4) SMF Enterprises Pte Ltd	NIL	NIL
OOI BENG CHIN (Independent Non-Executive Director)	61	(1) ComfortDelGro Corporation Limited* (2) VICOM Ltd* (3) Bestpeer Pte Ltd (4) AlDigi Holdings Pte Ltd (5) Medilot Technologies Pte Ltd	NIL	(1) National University of Singapore (Lee Kong Chian Centennial Professor) (2) National University of Singapore (Professor, School of Computing) (3) Zhejiang University China (Adjunct Chang Jiang Professor)	(1) National University of Singapore (Distinguished Professor) (2) National University of Singapore (Director of Smart Systems Institute)

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SUM WAI FUN ADELINE (Independent Non- Executive Director)	54	(1) ComfortDelGro Corporation Limited* (2) Mercatus Co-operative Limited (3) Mercatus Alpha Co-operative Limited (4) Mercatus Beta Co-operative Limited (5) Mercatus Delta Co-operative Limited (6) Mercatus Epsilon Co-operative Limited (7) Mercatus Gamma Co-operative Limited (8) Mercatus Zeta- Co-operative Limited (9) NTUC Choice Homes Co-operative Limited (10) Mercatus Strategic Advisors LLP (11) Mercatus Strategic Investment Management LLP (12) Orchid Leisure Enterprises Pte Ltd (13) Moneyowl Private Limited	(1) Singapore Institute of Management Society (2) Singapore Institute of Management Group Limited	(1) Singapore Labour Foundation (Chief Executive Officer) (2) NTUC Enterprise Co-operative Limited (Deputy Chief Executive Officer, Strategic Alignment)	(1) NTUC Enterprise Co-operative Limited (Chief Development Officer) (2) Mercatus Co-operative Limited (Chief Executive Officer) (3) NTUC Choice Homes- operative Limited (Chief Executive Officer) (4) NTUC FairPrice Co-operative Limited (Managing Director, Corporate Strategy)
THAM EE MERN LILIAN (Independent Non- Executive Director)	54	(1) ComfortDelGro Corporation Limited* (2) Eastspring Investments (Singapore) Limited (3) Home Nursing Foundation (4) Eastspring Investments Berhad (5) Eastspring Investments (Luxembourg) S.A (6) Eastspring Investments SICAV-FIS (Luxembourg) (7) Eastspring Investments (Luxembourg)	(1) Schroder Investment Management (Singapore) Ltd (2) Schroder Singapore Holdings Pte Ltd (3) SIMBL Nominees Pte Ltd (4) Schroder India Pte Ltd (5) Eastspring Al-Wara' Investments Berhad	(1) Eastspring Investments (Singapore) Limited (Appointed as Director on 15 March 2021 and Chief Operating Officer on 12 July 2022)	(1) Schroder Investment Management (Singapore) Ltd (2) Schroder Singapore Holdings Pte Ltd (3) SIMBL Nominees Private Limited (4) Schroder India Pte Ltd

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