B2C, no	RICP partner persona	Awareness (Stranger)			Prospect (MQL)			Consideration/Lead (SQL)				Enrolled Student					Alumni						
Prospect/ RICP pro	oftudent discovers TAC & segram through organic o business partnership involved.																						
Student	Goal																						
	Thoughts / Feelings																						
	Experience																	Non-linear –	could be none/any/all &	k in any order			
	Activity	<ul> <li>Organic search</li> <li>Sees TAC-made content (external)</li> <li>Reads press / articles</li> </ul>	<ul> <li>Visits TAC website to learn more about retirement income, RICP, college</li> </ul>	<ul> <li>Fills out form to download/view content</li> <li>Subscribes to future content</li> </ul>	<ul> <li>Opens emails from marketing drip campaign</li> <li>Sees targeted content</li> </ul>	<ul> <li>Reads white papers, research; views webcasts</li> <li>Continues to open email</li> </ul>	<ul> <li>Fills out RFI form</li> <li>Calls for info</li> <li>(or)</li> <li>Lead score advancement</li> </ul>	<ul> <li>Receives phone call(s)</li> <li>Emails are secondary method</li> </ul>	<ul> <li>Continues to research and learn about RICP and speak with admissions</li> </ul>	<ul> <li>Enrollment action via phone or web (web is primary)</li> <li>Student pays</li> </ul>	Take course content: read, study, practice	<ul> <li>Correspond via email with professors, advisors</li> <li>Webinars, IRPs</li> </ul>	Complete three courses	<ul> <li>Notify advisor re:         exam &amp; schedule         (call / web)         w/PearsonVue</li> <li>Take exam, pass</li> </ul>	<ul> <li>Open pass exam email</li> <li>Apply for RICP designation</li> <li>Receive RICP</li> </ul>	<ul> <li>Open emails – recertification, CE, donation, additional designation</li> </ul>	<ul> <li>Attend event –         web or in-person</li> <li>Attend board         meeting</li> <li>Get e-newsletter</li> </ul>	Transact: pay for recertification, donation	<ul><li>Receive email survey(s)</li><li>Answer survey</li></ul>	Advocate for TAC	Initiate process to enroll in another designation		
Interactio		<ul> <li>Search engines</li> <li>Other websites</li> <li>A/V media (podcasts, webcasts)</li> <li>Social media</li> <li>Press/TAC- generated articles</li> <li>Advertising</li> </ul>	<ul> <li>TAC website</li> <li>TAC-produced media on website</li> <li>Email</li> </ul>	<ul> <li>TAC website</li> <li>Email</li> <li>Electronic form</li> </ul>	<ul> <li>Email</li> <li>TAC Website</li> <li>External sites about TAC/RICP</li> </ul>	<ul> <li>TAC website (directed landing) (non-interactive)</li> <li>Whitepapers</li> <li>Research</li> <li>Webcasts</li> <li>Email</li> </ul>	<ul> <li>TAC website, form</li> <li>Phone call</li> </ul>	<ul> <li>Phone call</li> <li>Email/templated email</li> </ul>	<ul> <li>TAC website (directed landing) (non-interactive)</li> <li>Whitepapers</li> <li>Research</li> <li>Webcasts</li> <li>Email</li> </ul>	Phone call TAC website (enrollment portal)	<ul> <li>BrightSpace/LMS</li> <li>Produced course A/V media</li> <li>Produced course text material</li> <li>TAC website</li> </ul>	<ul><li>Email</li><li>TAC Website</li><li>BrightSpace/LMS</li></ul>	<ul> <li>BrightSpace/LMS</li> <li>Produced course A/V media</li> <li>Produced course text material</li> <li>TAC website</li> </ul>	<ul><li>Phone call</li><li>Email</li><li>Testing center</li></ul>	<ul><li>Email</li><li>TAC website</li><li>LinkedIn</li></ul>	• Email	<ul> <li>In-person contact</li> <li>Remote video contact</li> <li>Webcast</li> <li>TAC alumni website</li> </ul>	TAC website/portals	<ul><li>Email</li><li>TAC website</li></ul>	<ul> <li>In-person word- of-mouth</li> <li>Social media</li> <li>Internet</li> <li>Workplace advocacy (word- of-mouth, presentation, email)</li> </ul>	<ul> <li>Phone call</li> <li>TAC website         (enrollment         portal)</li> </ul>		
	Channel (Device)																						
	People (Environment)			1																			
TAC	Goal																						
	Activity	<ul> <li>SEO</li> <li>Paid search</li> <li>Social media (FB, LnkIn, Insta, Twtr, YouTube)</li> <li>Blogs, podcasts</li> <li>Press, events</li> <li>TAC generated articles</li> </ul>	<ul> <li>Produced content to discuss retirement income, RICP designation</li> <li>Place on landing pages on TAC website</li> </ul>	<ul> <li>Student prospect information added to ActOn to become MQL</li> <li>Prospect added to campaign workflow</li> </ul>	<ul> <li>Initiate drip-style email campaign, including links</li> <li>Promote TAC produced content on TAC website landing pages</li> </ul>	<ul> <li>Continue campaign</li> <li>Maintain Lead Score model, noting once MQL achieves score of 50 they are moved to SQL</li> </ul>	<ul> <li>Answer email or call and Initiate SQL procedure for student</li> <li>Admissions advisor reaches out to student prospect (email templates)</li> </ul>	<ul> <li>Call student         within 24 hours</li> <li>Create student         profile in         SugarCRM</li> <li>Generate interest         in RICP, learning         about retirement         income</li> </ul>	<ul> <li>Attempt 3         contacts with         student</li> <li>Continue to         generate RICP</li> <li>interest</li> <li>Move student on         to enrollment or         back to MQL</li> </ul>	<ul> <li>Fill out call sheet</li> <li>Set student up in PeopleSoft</li> <li>Complete enrollment in PeopleSoft or ECS</li> <li>Send LMS info to student (automated)</li> </ul>	<ul> <li>Produce/update course material</li> <li>Produce instructional videos</li> <li>Publish/maintain course material, A/V</li> </ul>	<ul> <li>Respond to student for course help (professors)</li> <li>Respond to student for non- course help (tech, scheduling, general assists)</li> </ul>	<ul> <li>Email student (manual/auto) when prompts are met (quiz scores, lags in timing, register for exam, enroll in next course)</li> </ul>	<ul> <li>Send files to         PearsonVue so         student can         register for in-         person testing</li> <li>(PearsonVue         registers student)</li> </ul>	<ul> <li>Send         congratulatory         email to student,         remind to apply         for designation</li> <li>Send RICP         designation info         to student         (completer kit)</li> </ul>	<ul> <li>Email to encourage add'l designations</li> <li>Email campaigns for recertification/CE</li> <li>Email campaigns for donations</li> </ul>	<ul> <li>Foster alumni communities with iModule</li> <li>Facilitate and liaise with alumni board</li> <li>Coordinate and host events</li> <li>Email newsletters</li> </ul>		<ul> <li>Run survey campaign</li> <li>Survey student</li> <li>Compile survey information for feedback to TAC</li> </ul>		<ul> <li>Regenerate lead cycle for student as SQL for another designation</li> </ul>		
	Responsibility	<ul><li>Marketing</li><li>Academics</li><li>Web Services</li></ul>	<ul><li>Marketing</li><li>IT</li><li>Web Services</li></ul>	<ul><li>Marketing</li><li>Web Services</li></ul>	<ul><li>Marketing</li><li>Web Services</li></ul>	<ul><li>Marketing</li><li>Web Services</li></ul>	<ul><li>Admissions</li><li>Marketing</li><li>OE (SugarCRM)</li></ul>	<ul><li>Admissions</li><li>OE (SugarCRM)</li></ul>	<ul><li>Admissions</li><li>Marketing</li></ul>	<ul><li>Admissions</li><li>Student Support Advisor</li></ul>	<ul> <li>Instructional         Design</li> <li>Academics</li> <li>Student Support         Advisor</li> </ul>	<ul><li>Academics</li><li>Student Support Advisor</li></ul>	Student Support Advisor	<ul><li>Student Support Advisor</li><li>Exam Department</li></ul>	<ul> <li>Student Support Advisor</li> <li>Registrar's Office</li> </ul>	<ul><li>Advancement</li><li>Registrar</li><li>Bus Development</li><li>Marketing</li><li>Student Exp</li></ul>	Alumni Relations		• Centers		<ul><li>Admissions</li><li>Marketing</li></ul>		
	KPIs																						
Other	Technology			 			 			 					 								
	Data Capture									 					 								
Proposals	Experiments						 								 								
	Process Change						 			 													

B2C,	RICP partner persona	Awareness (Stranger)			Prospect (MQL)			Consideration,	/Lead (SQL)		Enrolled Student					Alumni						
RICF marketir	Student discovers TAC & program through a g campaign initiated by deals with TAC directly.																					
Student	Goal									 												
	Thoughts / Feelings									 												
	Experience						1											Non-linear –				
		<ul> <li>Opens email</li> <li>Possible call</li> <li>Direct recruiting from business partner</li> </ul>	Visits TAC website to learn more about retirement income, RICP, college	<ul> <li>Fills out form to download/view content</li> <li>Subscribes to future content</li> </ul>	<ul> <li>Opens emails from marketing drip campaign</li> <li>Sees targeted content</li> </ul>	<ul> <li>Reads white papers, research; views webcasts</li> <li>Continues to open email</li> </ul>	<ul> <li>Fills out RFI form</li> <li>Calls for info</li> <li>(or)</li> <li>Lead score advancement</li> </ul>	<ul> <li>Receives phone call(s)</li> <li>Emails are secondary method</li> </ul>	Continues to research and learn about RICP and speak with admissions	<ul> <li>Enrollment action via phone or web (web is primary)</li> <li>Student pays</li> </ul>	Take course content: read, study, practice	<ul> <li>Correspond via email with professors, advisors</li> <li>Webinars, IRPs</li> </ul>	Complete three courses	<ul> <li>Notify advisor re:         exam &amp; schedule         (call / web)         w/PearsonVue</li> <li>Take exam, pass</li> </ul>	<ul> <li>Open pass exam email</li> <li>Apply for RICP designation</li> <li>Receive RICP</li> </ul>	<ul> <li>Open emails – recertification, CE, donation, additional designation</li> </ul>	<ul> <li>Attend event –         web or in-person</li> <li>Attend board         meeting</li> <li>Get e-newsletter</li> </ul>	Transact: pay for recertification, donation	<ul><li>Receive email survey(s)</li><li>Answer survey</li></ul>	Advocate for TAC	Initiate process to enroll in another designation	
Interaction		<ul><li>Email</li><li>Phone call</li><li>Business partners</li></ul>	<ul> <li>TAC website</li> <li>TAC-produced media on website</li> <li>Email</li> </ul>	TAC website Email Electronic form	<ul><li>Email</li><li>TAC Website</li><li>External sites about TAC/RICP</li></ul>	<ul> <li>TAC website (directed landing) (non-interactive)</li> <li>Whitepapers</li> <li>Research</li> <li>Webcasts</li> <li>Email</li> </ul>	<ul> <li>TAC website, form</li> <li>Phone call</li> </ul>	Phone call Email/templated email	<ul> <li>TAC website (directed landing) (non-interactive)</li> <li>Whitepapers</li> <li>Research</li> <li>Webcasts</li> <li>Email</li> </ul>	Phone call TAC website (enrollment portal)	<ul> <li>BrightSpace/LMS</li> <li>Produced course A/V media</li> <li>Produced course text material</li> <li>TAC website</li> </ul>	<ul><li>Email</li><li>TAC Website</li><li>BrightSpace/LMS</li></ul>	<ul> <li>BrightSpace/LMS</li> <li>Produced course         A/V media</li> <li>Produced course         text material</li> <li>TAC website</li> </ul>	<ul><li>Phone call</li><li>Email</li><li>Testing center</li></ul>	<ul><li>Email</li><li>TAC website</li><li>LinkedIn</li></ul>	• Email	<ul> <li>In-person contact</li> <li>Remote video contact</li> <li>Webcast</li> <li>TAC alumni website</li> </ul>	TAC website/portals	<ul><li>Email</li><li>TAC website</li></ul>	<ul> <li>In-person word- of-mouth</li> <li>Social media</li> <li>Internet</li> <li>Workplace advocacy (word- of-mouth, presentation, email)</li> </ul>	<ul> <li>Phone call</li> <li>TAC website         (enrollment         portal)</li> </ul>	
	Channel (Device)																					
	People (Environment)						 			 												
TAC	Goal																					
	Activity	<ul> <li>Email list generated from Discovery</li> <li>List loaded into ActOn</li> <li>Email and possible call campaign to build awareness</li> </ul>	<ul> <li>Produced content to discuss retirement income, RICP designation</li> <li>Place on landing pages on TAC website</li> </ul>	<ul> <li>Student prospect information added to ActOn to become MQL</li> <li>Prospect added to campaign workflow</li> </ul>	<ul> <li>Initiate drip-style email campaign, including links</li> <li>Promote TAC produced content on TAC website landing pages</li> </ul>	<ul> <li>Continue campaign</li> <li>Maintain Lead Score model, noting once MQL achieves score of 50 they are moved to SQL</li> </ul>	<ul> <li>Answer email or call and Initiate SQL procedure for student</li> <li>Admissions advisor reaches out to student prospect (email templates)</li> </ul>	<ul> <li>Call student         within 24 hours</li> <li>Create student         profile in         SugarCRM</li> <li>Generate interest         in RICP, learning         about retirement         income</li> </ul>	<ul> <li>Attempt 3         contacts with         student</li> <li>Continue to         generate RICP</li> <li>interest</li> <li>Move student on         to enrollment or         back to MQL</li> </ul>	<ul> <li>Fill out call sheet</li> <li>Set student up in PeopleSoft</li> <li>Complete enrollment in PeopleSoft or ECS</li> <li>Send LMS info to student (automated)</li> </ul>	<ul> <li>Produce/update course material</li> <li>Produce instructional videos</li> <li>Publish/maintain course material, A/V</li> </ul>	<ul> <li>Respond to student for course help (professors)</li> <li>Respond to student for non- course help (tech, scheduling, general assists)</li> </ul>	<ul> <li>Email student (manual/auto) when prompts are met (quiz scores, lags in timing, register for exam, enroll in next course)</li> </ul>	<ul> <li>Send files to         PearsonVue so         student can         register for in-         person testing</li> <li>(PearsonVue         registers student)</li> </ul>	<ul> <li>Send         congratulatory         email to student,         remind to apply         for designation</li> <li>Send RICP         designation info         to student         (completer kit)</li> </ul>	<ul> <li>Email to         encourage add'l         designations</li> <li>Email campaigns         for         recertification/CE</li> <li>Email campaigns         for donations</li> </ul>	<ul> <li>Foster alumni communities with iModule</li> <li>Facilitate and liaise with alumni board</li> <li>Coordinate and host events</li> <li>Email newsletters</li> </ul>		<ul> <li>Run survey campaign</li> <li>Survey student</li> <li>Compile survey information for feedback to TAC</li> </ul>		<ul> <li>Regenerate lead cycle for student as SQL for another designation</li> </ul>	
	Responsibility	<ul><li>Marketing</li><li>Business Development</li><li>Admissions</li></ul>	<ul><li>Marketing</li><li>IT</li><li>Web Services</li></ul>	<ul><li>Marketing</li><li>Web Services</li></ul>	<ul><li>Marketing</li><li>Web Services</li></ul>	<ul><li>Marketing</li><li>Web Services</li></ul>	<ul><li>Admissions</li><li>Marketing</li><li>OE (SugarCRM)</li></ul>	<ul><li>Admissions</li><li>OE (SugarCRM)</li></ul>	<ul><li>Admissions</li><li>Marketing</li></ul>	<ul><li>Admissions</li><li>Student Support Advisor</li></ul>	<ul> <li>Instructional         Design</li> <li>Academics</li> <li>Student Support         Advisor</li> </ul>	<ul><li>Academics</li><li>Student Support Advisor</li></ul>	Student Support Advisor	<ul><li>Student Support Advisor</li><li>Exam Department</li></ul>	<ul> <li>Student Support Advisor</li> <li>Registrar's Office</li> </ul>	<ul><li>Advancement</li><li>Registrar</li><li>Bus Development</li><li>Marketing</li><li>Student Exp</li></ul>	Alumni Relations		• Centers		<ul><li>Admissions</li><li>Marketing</li></ul>	
	KPIs																					
Other	Technology			 			 			i I I												
	Data Capture									 												
Proposale	Experiments			 			i   			 												
	Process Change						 			 												

B2B.	RICP , partner persona	Awareness (Stranger)	Prospect (MQL)	Considerat	tion/Lead (SQL)		Enrolled S	Student								
Prospect/Student discovers TAC & RICP program through their firm and deals with their firm until enrollment.																
Student	Goal															
	Thoughts / Feelings															
	Experience	Business partner handles most of this – cu	urrent view is Awareness / Prospect / Consideration as	as one phase, but provision / space left to break it down	n or correct details with further validation	$\neg$				į			Non-linear –	could be none/any/all &	k in any order	
	Activity	<ul> <li>Receives employer pitch for designation         (occasionally pitch will be received direct from TAC business development)</li> <li>Learns of opportunity from BD affiliate education offer</li> <li>Reads email</li> <li>Attends presentation</li> <li>Listens to manager or colleague</li> <li>Reads print material</li> </ul>		<ul> <li>Initiates actions to learn more</li> <li>Visits corporate portal or TAC website</li> <li>Visits other websites</li> </ul>	<ul> <li>Student proceeds to website for registration &amp; enrollment (in some cases there are custom processes, e.g.: NWM prepayment portal, custom landing pages; can also call if process allows)</li> <li>Company or student pays based on contract</li> </ul>	Take course content: read, study, practice	<ul> <li>Correspond via email with professors, advisors</li> <li>Webinars, IRPs</li> </ul>	Complete three courses	<ul> <li>Notify advisor re:         exam &amp; schedule         (call / web)         w/PearsonVue</li> <li>Take exam, pass</li> </ul>	<ul> <li>Open pass exam email</li> <li>Apply for RICP designation</li> <li>Receive RICP</li> </ul>	Open emails –     recertification,     CE, donation,     additional     designation	<ul> <li>Attend event –         web or in-person</li> <li>Attend board         meeting</li> <li>Get e-newsletter</li> </ul>	Transact: pay for recertification, donation	<ul><li>Receive email survey(s)</li><li>Answer survey</li></ul>	Advocate for TAC	Initiate process to enroll in another designation
Interaction	i <b>on</b> Touchpoint	<ul> <li>Email</li> <li>A/V Presentatio</li> <li>A/V presentatio</li> <li>1:1 with manage</li> <li>TAC-partner coll</li> <li>Employer intran</li> </ul>	cion – in person cion – computer ager/colleague collaborated print material anet	<ul> <li>Search engines</li> <li>TAC website</li> <li>TAC-produced media on website</li> <li>A/V media (podcasts, webcasts)</li> <li>Whitepapers</li> <li>Research</li> <li>Webcasts</li> <li>Social media</li> <li>Press/TAC-generated articles</li> </ul>	<ul> <li>BrightSpace/LMS</li> <li>Produced course A/V media</li> <li>Produced course text material</li> <li>TAC website</li> </ul>	<ul><li>Email</li><li>TAC Website</li><li>BrightSpace/LMS</li></ul>		<ul><li>Phone call</li><li>Email</li><li>Testing center</li></ul>	<ul><li>Email</li><li>TAC website</li><li>LinkedIn</li></ul>	• Email	<ul> <li>In-person contact</li> <li>Remote video contact</li> <li>Webcast</li> <li>TAC alumni website</li> </ul>				<ul> <li>Phone call</li> <li>TAC website (enrollment portal)</li> </ul>	
	Channel (Device) People (Environment)				 											
TAC	·	<ul> <li>BD VPs pitch RICP designation to insurance, BD, RIA firm</li> <li>Sign contract to promote designation, often with discount</li> <li>Promo codes are created for discounts or to be placed of website</li> <li>Firm handles promotions internally but business developed Produce marketing and awareness material for company</li> <li>Integrate TAC and partner web portals or custom design</li> <li>BD AVPs responsible for branch level student procurement</li> </ul>	ounts, to employees of firm I on contracts for standard enrollment process via Iopment coordinates for TAC any to provide gn TAC landing portal for partner (if applicable)	<ul> <li>TAC receives enrollment data about student via methor landing page, custom process, etc.)</li> <li>Inputs created in PeopleSoft and LMS activated for stu</li> <li>Note: NMW student automatically added to PeopleSof</li> <li>Note: NYL also has some system integration with their</li> </ul>	Soft and enrolled from their portal	<ul> <li>Produce/update course material</li> <li>Produce instructional videos</li> <li>Publish/maintain course material, A/V</li> </ul>	<ul> <li>Respond to student for course help (professors)</li> <li>Respond to student for non- course help (tech, scheduling, general assists)</li> </ul>	Email student     (manual/auto)     when prompts     are met (quiz     scores, lags in     timing, register     for exam, enroll     in next course)	<ul> <li>Send files to         PearsonVue so         student can         register for in-         person testing</li> <li>(PearsonVue         registers student)</li> </ul>	<ul> <li>Send         congratulatory         email to student,         remind to apply         for designation</li> <li>Send RICP         designation info         to student         (completer kit)</li> </ul>	<ul> <li>Email to         encourage add'l         designations</li> <li>Email campaigns         for         recertification/CE</li> <li>Email campaigns         for donations</li> </ul>	<ul> <li>Foster alumni communities with iModule</li> <li>Facilitate and liaise with alumni board</li> <li>Coordinate and host events</li> <li>Email newsletters</li> </ul>		<ul> <li>Run survey campaign</li> <li>Survey student</li> <li>Compile survey information for feedback to TAC</li> </ul>		Regenerate lead cycle for student as SQL for another designation
	Responsibility  KPIs		<ul> <li>Business</li> <li>Marketir</li> <li>Academi</li> <li>IT</li> <li>Admissic</li> <li>Finance</li> </ul>	mics	<ul> <li>Instructional Design</li> <li>Academics</li> <li>Student Support Advisor</li> </ul>	<ul><li>Academics</li><li>Student Support Advisor</li></ul>	Student Support     Advisor	<ul> <li>Student Support         Advisor</li> <li>Exam Department</li> </ul>	<ul> <li>Student Support         Advisor</li> <li>Registrar's Office</li> </ul>	<ul> <li>Advancement</li> <li>Registrar</li> <li>Bus Development</li> <li>Marketing</li> <li>Student Exp</li> </ul>	Alumni Relations		• Centers		<ul><li>Admissions</li><li>Marketing</li></ul>	
Other	Technology															
	Data Capture															
Proposal	<b>Is</b> Experiments															

Process Change