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# Silent protest. by we It is a better read. bank workers here

No full scale protest yet but Sabah Bank Employees Union wants 30 p.c. pay hike

V Joseph Sipalan

OTA KINABALU: The Sabah Bank Employees' Union (SBEU) will be forwarding similar demands as the National Union of Bank Employees (NUBE) when they meet with the Sabah Commercial Banks Association (SCBA) on Monday, Sept 24.

SBEU chairman Margaret Chin Sat Peng said while the State union has yet to launch a full-scale protest as done by NUBE in Semi-nanjung Malaysia, their demands will be 1 ae with the 30 percent salary hike as proposed by NUBE.

The bank staff are not happy and disappointed with the SCBA because all this while our collective agreement has expired since December 2005 and since then only one round of negotiations has been held," Chin said when contacted yesterday.

She said the SCBA did not reply to their first letter requesting for a meeting to discuss the new CA, and after a second letter was issued, they told the State union that they did not have time to hold a meeting.

The situation led to the SBEU organising a silent protest since Monday where the 2,000odd bank employees represented by the union wore badges in support.

"Only when we start a protest that they give us a date for the meeting ... it's not that we want to do this but if we have nowhere else to turn to we will be forced to go further (with the protest)," Chin said.

She stressed that the union will not accept any proposal from the SCBA that carries an offer similar to what has been issued by the



"Under our expired CA, clerical staff get a two-month contractual bonus and this has been the case for over 40 years

"When the MCBA said 30 percent, they mislead the staff by taking out the bonus and absorbing it into their salaries. If they cannot afford (to give the salary hike), we are open to discussion but the thing is they can afford it," she said.

Two weeks ago, NUBE enforced a "work-to-rule" policy involving some

Chin pointed out that the Government is not a profit-making body but can still. hand out salary increments of between 30 percent and 45 percent to its staff.

"The banking industry on the other hand historically earns profit every year and you can see that in the financial reports. Increasing the staff's salaries is not an affordability issue for the banks.

"We are the movers of the industry because we are at the frontlines meeting

of RM995 for clerical level workers in banks is higher than most employees in Sabah, Chiu suressed modes not reflect the workloads. "Bear in mind, when off only a bank you are expected to other has a diploma you are expected to other has been only they

Timbun (2nd right

pin the "SBEU

Protest Injustice

badges on their

colleagues Radios

Sakir (3rd left) and

John Freddy (right)

(left) looks on at the

launched a silen

problem-solving, she said

## Share profits w lower ranking staff, banks to

KOTA KINABALU: The Sabah Banking Employees Union (SBEU) urged employers from the Sabah Commercial Banks Association (SCBA) to appreciate the

Commercial Banks Association (SCBA) to appreciate the contributions made by the lower ranking employees and share their profits with them.

Its President Margaret Chin Sat Peng, in a statement Tuesday, said banks have been making profits year after year but yet the salary of the lower ranking employees do not reflect the sterling performance of the banks.

"One clear example is Affin Bank Berhad, where the CEO (Chief Executive Officer) is paid RM4,487,000 in 2006 compared to RM2,825,000 in 2005. The increase of 38.84 per cent this year was justified even though the bank suffered a slight dip in their profits before tax of RM218.459 million in 2006," she said, citing the bank's Financial Reports for 2005 and 2006.

She also said SBEU's request for a 30 per cent pay hike for three years for Non-Clerical and Clerical posts where

one also said SBLO s request for a 50 per cent pay flike for three years for Non-Clerical and Clerical posts where the basic salary ranges from RM662 to RM2,930 per month was countered by the banks with the removing of the two months fixed contractual bonus.

"The banks wanted to implement a performance related remuneration system (PRRS) for bonus, where parameters cannot be discussed and is at the banks' absolute discreChin added that the union has been monitoring the banks' cultrent performance appraisal systems and has received many complaints from members who claimed that there are no clear guidelines on how the banks reward per-

"For example, most staff are not given job descriptions at all, too many bosses to report to, conflict between banks' policies and staff efficiency when in fact the fundamental elements for any performance related remuneration systems are transparency, sharing of information and mutual agreement in setting guidelines.
"On the other hand, SBEU is open about the PRRS and

this is proven by the inclusion of an article in the Collective sadly none of the banks has come forward to discuss the implementation of this system," she said.

She added that the union did not want a hostile working

environment by rushing into a system, which has not even been discussed as not only will the employees in the banking industry suffer but customers of the banks will also

become victims in the process.
"If the banks are serious about their corporate social responsibility, we urge them to share their profits with the lower ranking staff because at the end of the day, 'no peo-ple, no profit'," said Chin.

### Bank workers picket demanding bonus

bank employees picketed peacefully in front of the Maybank tower here Tuesday demanding the restoration of the two-month bonus which their employers had withdrawn.

The workers, carrying beniners and placards, picketed for about an hour

before dispersing at about 1.30pm.

National Union of Bank Employees (Nube) Secretary-General, J. Solomon, said the picket was held to protest the

He said that through negotiations ld previously, the Malaysian held previously,

workers' salary by 30 per cent, but with-drew the payment of the annual two-month bonus.

"I'm disappointed that the banks" chief executive officers, who receive very high salaries, don't care about the wellbeing of their workers, some of

whom are receiving only RM662 a month," he told reporters.

Meanwhile, Malaysian Trades Union Commercial Banks Association Congress (MTUC) President Syed (MCBA) had agreed to increase the Shahir Syed Mohamud said the picket was in line with the demand by MTUC for employees in the private sector to be

paid a minimum wage of RM900. "What the workers are demanding is not much but commensurate with the current increase in the prices of goods," he added. - Bernama

# Bank employees to take protest a step further

#### By Joseph Sipalan

KOTAKINABALU: Sabah Banking Employees' Umon (SBEU) president Margaret Ghin Sar Peng yesterday arged union members to continue wearing their badges in silent profest following as deadlock in wage negotiations: with the Sabah Commercial Banks. Association

(SCBA)

"She said the negotiations on Monday failed to cover any ground dueto the "firm stance" of the SCBA, which is believed to be in line with the offen made by the Malaysian Congressal Banks. Association (MCBA) to the National Union of Banking Employees (NUBE) as the

**■Continued in Page** 

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### SBEU plans to take protest a step further

From Page One

We plan to take the protest a step further but we will announce that by Monday (Oct 1). For now we urge all our members to continue we have them bridges, a Chin said when contacted yes terd.

The SBEU starteduits silent protest early last week to pressure the SCBA to set a date to renegotiate their Collective Agreement (CA); which expired in December 2005.

After the failed meeting on Monday, both parties agreed to continue with negotiations only of ER-19 after the Harv Raya celebrations.

Chinisaid the union, which represents some 2,000 hanks.

Chin said the union which represents some 2000 bank employees statewide is demanding a 30 percent salary hike in line with NUBE's proposal for bank employees in Semenaniang Malaysia.

NUBE implemented a "work-to-rule" policy earlier this month when wage negotiations with the MCBA reached a deadlock

A TUBE Secretary-general J Solomon said they could not agree to a counter-proposal by the MCBA by discounting the two-month contractual bonus, which works our to a 13 percent increase.

# sa EU expresses disappointment with CBA over delaying tactics

Banking Employees' Union (SBEU) yesterday expressed their utter disappointment. with the employers' association, Sabah Commercial Banks Association (SCBA) over their delaying tactics on the current collective agreement negotiation which expires on 31 Dec 2005.

In a statement issued here yesterday, SBEU President. Margaret Chin Sat Peng noted that both parties had a reconciliation meeting on Nov 23 2007 at the Industrial Relations (IR) Department.

Instead, SCBA has suggested to the IR Dept to refer the matter to the Industrial Court rather than to negotiate.

"SCBA has insisted on going for a performancebased system on the bonus payment without proper guidelines

"However, SBEU welcomes the system with proper guidelines so as to avoid creating a hostile working environment. Guidelines are essential to

KOTA KINABALU: Sabah remove any suspicion of favouritism and victimisation resulting from unilateral decisions of the manage ment," she said.

To preparé SBEU members for this performance based system, she said SBEU had jointly organised a seminar with the National Productivity Corporation (NPC), an organisation set up by the Ministry of International Trade and Industry to promote and assist companies in the drawing up of performance/productivity linked wage system in Jun 05 and subsequently another workshop in Nov 2007.

From the workshop, it was discovered that transparency and sharing of information were fundamental and essential for the implementation of such systems.

SBEU also came across one of the major local banks in the country which did not give job descriptions to their clerical workers, the reason being that it is private and confidential.

Margaret said delegation



UNITED WE STAND... Margaret (3rd from left front row) with staff of from other commercial banks who are also the SBEU exco members

of jobs is done by verbal . Wevertheless, SBEU is instructions and this gives, seeking assistance from the rise to a lot of doubts and sus; Mainister of Human Resources picions. in giving a clear direction that

employers should discuss the is answering the governsystem before implementation.

This is in view that SBEU

ment's call to move towards a performance based system."

# No people, no profit, bank employers told

KOTA KINABALU: The Sabah Banking Employees' Union (SBEU) has urged employers from the Sabah Commercial Banks Association (SCBA) to appreciate the contribution made by the lower ranking bank employees.

SBEU president Margaret Chin Sat Peng reckoned that the employers should share with the lower ranking staff the profits that they have contributed to the banks.

She said that banks have been making historical profit year after year and yet the salary of these groups of workers does not reflect the sterling performance of the banks.

One clear example is Affin Bank Berhad, where the CEO was paid RM4,487,000 in 2006 (2005: RM2,825,000). The increase of 58.84% in a year was justified even though the bank suffered a slight dip in their profit before tax of RM218.459 million in 2006 (2005: RM225.324 million) as per 2005 and 2006 financial report." Margaret said yesterday,

She said SBEU's request for a 30% pay hike for three years for non-clerical and clerical staff where. the basic salary ranges from RM662 to RM2,930 per month was countered by the banks with the removal of the two months fixed contractual bonus.

The banks wanted to implement a performance related remuneration system (PRRS) for bonus, where parameters cannot be discussed and is at the banks' absolute discretion.

"Over the past few years, SBEU



SBEU members want their employers to appreciate their contributions.

has been monitoring the banks current performance appraisal systems, where many complaints were received from members as there are no clear guidelines on how the banks reward performers.

"For example, most staff are not given job descriptions at all, too many bosses to report to, conflict between banks' policies and staff efficiency and etc." she said, adding that in fact, the fundamental elements for any performance related remuneration systems are transparency, sharing of information and mutual agreement in setting guidelines.

On the other hand, Margaret pointed out that SBEU is open about the PRRS and this is proven by the inclusion of an article in the SCBA/SBEU Collective Agreement more than 10 years ago.

"Sadly, none of the banks have come forward to discuss about the implementation of this system."

According to her, SBEU does not wish to see a hostile working environment being created by rushing into a system which has not even been discussed.

"Not only will all the employees in the banking industry suffer, but the customers of the banks will also become victims in the process.

"If the banks are serious about their corporate social responsibility, SBEU urges them to share their profits with the lower ranking staff because at the end of the day, no people, no profit," she added.



BONUS DEMAND ... Maybank staff who are members of NUBE taking part in a peaceful picket to demand for bonus in front of Menara Maybank at Jalan Tun Perak in Kuala Lumpur yesterday. - Bernama Photo ::-

#### Bank employees picket to demand bonus payment

KUALA LUMPUR: More than 1,000 bank employees picketed peacefully in front of the Maybank tower here yesterday demanding the restoration of the two-month. bonus which their employers had withdrawn.

The workers, carrying banners and placards, picketed for about an hour before dispersing at about  $1.30 \, \mathrm{pm}$ .

National Union of Bank Employees (Nube) secretarygeneral J. Solomon said the picket

was held to protest the retraction of the bonus payment.

He said that through negotiations held previously, the Malaysian Commercial Banks Association (MCBA) had agreed to increase the workers' salary by 30 per cent, but withdrew the payment of the annual two-month bonus.

"I'm disappointed that the banks' chief executive officers. who receive very high salaries, don't care about the wellbeing of their workers, some of whom are added. Bernama

receiving only RM662 a month, he told reporters.

Meanwhile, Malaysian Trades Union Congress (MTUC) president Syed Shahir Syed Mohamud said the picket was in line with the demand by MTUC for employees in the private sector to be paid a minimum wage of RM900.

"What the workers are demanding is not much but commensurate with the current increase in the prices of goods," he

# Sabah bank staff get 17% salary increase

### They will also get two months' bonus, better housing loan

By Ripin Mintow

KOTA KINABALU: After more than two years of intense negotiation. the Sabah Commercial Banks Association (SCBA) and the Sabah Banking Employees' Union (SBEU) finally inked their Collective Agreement (CA) for 2006-2008.

The SCBA was represented by its President Felix Lo and SBEU by its President Margaret Chin Sat Peng during a ceremony here witnessed by National Industrial Relations Director-General Haji Md Yunus Razzalvi and Malaysian Commercial Banks Association (MCBA) President Hamidah Naziadin yesterday.

Under the CA, both sides reached

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a mutual agreement of giving a 17 per cent salary adjustments and two months of contractual bonus for clerical and non-clerical staff in Sabah. There will also be improvement to the housing loan entitlement and medical benefits for family members of the workers.

The salary arrears will be paid within one month from vesterday which was regarded as a timely windfall in conjunction with the forthcoming Hari Raya Aidil Fitri celebration.

With the recent intervention of Prime Minister Datuk Seri Abdullah Ahmad Badawi and their peers in Peninsular Malaysia, Margaret said the SCBA and SBEU finally reached a mutual understanding after 30 months of negotiation for their 11th

Collective Agreement.

She said SBEU chose an amicable way to settle the matter despite losing four per cent in their salary adjustment, compared to their peers in Peninsular Malaysia and Sarawak.

The previous SCBA/SBEU Collective Agreement expired on Dec 31, 2005.

While noting that the existing agreement would expire by Dec 31, this year, Margaret said the Association would fight for better working terms and conditions for its members in their forthcoming CA negotiation.

"In fact, it (the negotiation) was tedious and tough, especially when SCBA offered a 30% salary adjustment, with a condition of diluting the two months' contractual



SEALED ... Felix (right) and Margaret exchanging documents, witnessed by Haji Md Yunus (third left) and Hamidah (second right).

bonus into the salary, and future bonuses will be totally based on performance," she recounted.

Stating that SBEU has been looking positively on the performance-based system, Margaret reckoned that clear guidelines, transparency, sharing of information, clear and updated job descriptions were essential elements ensure the successful implementation of the system.

In addition, she said clear guidelines were also required to

remove suspicion of favouritism from any unilateral decision of the management.

"A performance-based system without any clear guidelines is like a country without proper law.

"As the banks are moving in the direction of performance-based system to further enhance their profits, we would like to highlight that workers at all level should have a fair share of the profits," said Margaret.

### Banks sincere in implementing performance-based bonus system

KOTA KINABALU: Bank contractual bonus systems. managements are sincere on the implementation of a performancebased bonus system for all clerical and non-clerical employees, said Malaysian Commercial Banks Association (MCBA) President Hamidah Naziadin.

Nevertheless, she said MCBA respected the wishes of the unions in wanting to maintain the existing

She said MCBA was hoping that the Collective Agreements (CAs) for all three regions of Peninsular Malaysia, Sabah and Sarawak would one day be the same again.

"We would like to have a uniform system for similar categories of employees in our industry," said Hamidah at the Collective Agreement signing between Sabah Commercial

Banks Association (SCBA) and Sabah Banking Employees' Union (SBEU) here vesterday.

Towards this end, she said whilst there was similarity in the CA between MCBA and the National Union of Banking Employees (NUBE) and in the CA between SCBA and SBEU, the position in Sarawak was significantly different in terms of the salary ranges and bonus payment.

She said this would cause major administrative concern for movement of staff between Sarawak and Sabah and Sarawak and Peninsular Malaysia.

"Having said this, I believe this is the challenge that all human resource practitioners will have to deal with," said Hamidah, urging both the banks and unions to work together to solve such issue.

#### US paying close

KUALA LUMPUR: The United States Embassy here has expressed hope that the rule of law will be applied fairly and transparently ir the process of prosecuting Part Keadilan Rakyat (PKR) Advisor Datuk Seri Anwar Ibrahim.

In a statement yesterday, the Embassy said that transparent and impartial application of the law ir this case was critical to continue

# Collective agreement for Sabah banking sector sealed

Larry Raion

KOTÁ KINABALU: A two-and-a haif year wrangle for better working terms and conditions ended with the signing of a collective agreement for 2006-2008 between the Sabah Banking Employees' Union (SBEU) and the Sabah Commercial Banks Association (SCBA) here Thursday.

The 11th SCBA/SBEU Collective Agreement was sealed by both parties in a ceremony at Hyatt Regency Kinabalu, witnessed by the Director-General of Industrial Relations Haji Mond Yunus Razzaly.

Clerical and non-clerical bank staff who have been in service from December 31, 2005, will get among others a 17 per cent salary adjustment, less the 7 per cent interim adjustment that had been paid in February this year.

The salary arrears will be paid within one month.

Under the agreement their two-month contractual bonus was retained and there is to be an adjustment of about 5 per cent for various types of allowances.

There will also be an improvement to their housing loan entitlement and medical benefits for family members.

The signing of the CA, involving SBEU President Margaret Chin Sat Peng and SCBA President Felix Lo, was also witnessed by Malayan Commercial Banks Association (MCBA) President Hamidah Naziadin, Bank Negara Malaysia Sabah Division's Assistant Branch Manager Khatijah Madom, Malaysian Trades Union Congress (MTUC) Sabah Division Chairman Simon Yayun Lamadas, National Union of Bank Employees (NUBE) General Secretary J. Solomon, and Sarawak Bank Employees' Union (SBEU) Chief Financial Officer Bong Lok Then, among others.

Hamidah said the conclusion of this agreement reflects for the first time, since their relationship began some three decades ago, a situation where the collective agreements in the three regions —

Peninsular Malaysia, Sabah and Sarawak – are not similar.

"Whilst there are similarities in the CAs between MCBA and NUBE and that between SCBA and SBEU, the position in Sarawak is significantly different in terms of the salary ranges and bonus payment," she said.

This will certainly cause major administration concerns for inovement of staff between Sarawak and Sabah and that of Sarawak and the peninsula, she added.

"I believe this is the challenge that all HR practitioners will have to deal with and I am certain both the banks and unions will have to work together to solve such issues as and when they arise," she

added.

Hamidah also said the management of banks is sincere in wanting to see the implementation of a performance-based bonus system for all clerical and non-clerical employees.

"Nevertheless, we respect the wishes of the unions in wanting to maintain the existing contractual bonus system. It is our fervent hope that the collective agreements for all three regions will one day be the same again as we would like to have a uniform system for similar categories of employees in our industry," she said.

Although negotiations between parties especially where there are differing objectives would never be an easy task, she felt such differences can be overcome based on the mutual objective of protecting the interest and welfare of the organisation and employees.

"Discussion, persuasion and merits of the issue at hand will go a long way towards resolving issues," she said, certain that both parties will continue to maintain the healthy and mature relationship that has been developed and nurtured through the years.

Meanwhile, Chin said SBEU viewed positively the performance-based system and anticipates the banking industry is moving towards implementing it.

She said due to this reason they had tried initiating a tri-par-