

## Consolidated Balance Sheet (Contd.)

(₹ In Crore)			
As at 31 March			
Particulars	Note No.	2020	2019
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>			
Equity share capital	13	289.37	289.37
Other equity	14	21,372.71	22,944.44
<b>Equity attributable to owners of the Company</b>		<b>21,662.08</b>	<b>23,233.81</b>
Non-controlling interest		0.01	0.01
<b>Total equity</b>		<b>21,662.09</b>	<b>23,233.82</b>
<b>Non-current liabilities</b>			
Financial liabilities			
Sales tax deferral	15	125.59	124.52
Provisions	16	80.50	14.56
Deferred tax liabilities (net)	17	346.38	542.66
Government grant		41.30	43.95
Other non-current liabilities	18	0.83	1.12
		<b>594.60</b>	<b>726.81</b>
<b>Current liabilities</b>			
Financial liabilities			
Trade payables			
Total outstanding dues of micro enterprises and small enterprises		13.73	2.65
Total outstanding dues of creditors other than micro enterprises and small enterprises		3,186.09	3,784.18
Other financial liabilities	19	548.27	370.97
Other current liabilities	20	328.88	556.97
Provisions	16	157.97	140.62
Government grant		2.65	2.65
Current tax liabilities (net)		15.74	15.74
		<b>4,253.33</b>	<b>4,873.78</b>
		<b>26,510.02</b>	<b>28,834.41</b>
Summary of significant accounting policies followed by the Company	1		

The accompanying notes are an integral part of the consolidated financial statements

As per our report of even date

On behalf of the Board of Directors

For S R B C & CO LLP  
Chartered Accountants  
ICAI Firm Registration Number: 324982E/E300003

Rahul Bajaj  
Chairman

per Arvind Sethi  
Partner  
Membership Number: 89802  
Pune: 20 May 2020

Soumen Ray  
Chief Financial Officer

Rajiv Bajaj  
Managing Director

Dr. J Sridhar  
Company Secretary

Madhur Bajaj  
Vice Chairman

## Consolidated Statement of Profit and Loss

(₹ In Crore)			
For the year ended 31 March			
Particulars	Note No.	2020	2019
Revenue from contracts with customers		29,111.54	29,567.25
Other operating revenue		807.11	790.38
Revenue from operations	21	29,918.65	30,357.63
Other income	22	1,524.57	1,344.49
<b>Total income</b>		<b>31,443.22</b>	<b>31,702.12</b>
<b>Expenses</b>			
Cost of raw materials and components consumed		19,484.62	20,274.72
Purchase of traded goods		1,586.67	1,579.38
Changes in inventories of finished goods, work-in-progress and traded goods	23	(63.01)	(56.42)
Employee benefits expense	24	1,390.81	1,256.89
Finance costs	25	3.16	4.48
Depreciation and amortisation expense	26	246.43	265.69
Other expenses	27	2,453.89	2,143.65
Expenses, included in above items, capitalised		(29.97)	(30.10)
<b>Total expenses</b>		<b>25,072.60</b>	<b>25,438.29</b>
Share of profits of associate		321.51	349.75
<b>Profit before exceptional items and tax</b>		<b>6,692.13</b>	<b>6,613.58</b>
Exceptional items	28	—	(342.00)
<b>Profit before tax</b>		<b>6,692.13</b>	<b>6,955.58</b>
Tax expense			
Current tax		1,547.26	1,818.59
Deferred tax		(67.04)	209.39
Total tax expense	29	1,480.22	2,027.98
<b>Profit after tax</b>		<b>5,211.91</b>	<b>4,927.60</b>
Profit attributable to non-controlling interest		—	(0.01)
<b>Profit for the year</b>		<b>5,211.91</b>	<b>4,927.61</b>

**Consolidated Statement of Profit and Loss** (Contd.)

(₹ In Crore)			
For the year ended 31 March			
Particulars	Note No.	2020	2019
<b>Other comprehensive income</b>			
Items that will not be reclassified to profit or loss			
Actuarial gains/(losses) of defined benefit plans		(37.95)	(5.47)
Tax impact on above		4.76	1.91
Actuarial gains/(losses) of defined benefit plans - share of associate of subsidiary		(8.18)	(3.11)
Changes in fair value of FVTOCI equity instruments		(550.03)	84.33
Tax impact on above		62.39	(9.82)
Items that will be reclassified to profit or loss			
Valuation gains/(losses) on derivative hedging instruments		(221.11)	5.54
Tax impact on above		62.09	(1.94)
Other adjustments - share of associate of subsidiary		(3.14)	(5.00)
Change in foreign currency translation reserve of subsidiary		182.07	(111.79)
<b>Other comprehensive income (net of tax)</b>		<b>(509.10)</b>	<b>(45.35)</b>
<b>Total comprehensive income for the year</b>		<b>4,702.81</b>	<b>4,882.26</b>
<b>Profit attributable to:</b>			
Owners of the Company		5,211.91	4,927.61
Non-controlling interest		—	(0.01)
		5,211.91	4,927.60
<b>Total comprehensive income attributable to:</b>			
Owners of the Company		4,702.81	4,882.26
Non-controlling interest		—	(0.01)
		<b>4,702.81</b>	<b>4,882.25</b>
Basic and diluted Earnings per share (in ₹)	30	180.2	170.3
(Nominal value per share ₹ 10)			
Summary of significant accounting policies followed by the Company	1		

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As per our report of even date

On behalf of the Board of Directors

For S R B C & CO LLP  
Chartered Accountants  
ICAI Firm Registration Number: 324982E/E300003

per Arvind Sethi  
Partner  
Membership Number: 89802  
Pune: 20 May 2020

Soumen Ray  
Chief Financial Officer

Dr. J Sridhar  
Company Secretary

Rahul Bajaj  
Chairman

Rajiv Bajaj  
Managing Director

Madhur Bajaj  
Vice Chairman

## Consolidated Statement of Changes in Equity

### A. Equity share capital

Particulars	Note No.	(₹ In Crore)	
		For the year ended 31 March	
		2020	2019
At the beginning of the year		289.37	289.37
Changes in equity share capital		—	—
At the end of the year	13	289.37	289.37

## Consolidated Statement of Changes in Equity (Contd.)

## B. Other equity

(₹ In Crore)

Particulars	Note No.	Attributable to owners										
		Reserves and surplus		Other reserves								
		General reserve	Retained earnings	Cash flow hedging reserve	Costs of hedging reserve	Foreign exchange difference of subsidiary on paid-up capital	Foreign currency translation reserve	FVTOCI reserve	Share based payments reserve	Treasury shares	Total other equity	Non-controlling interest
Balance as at 1 April 2018	14	5,363.64	14,321.65	79.72	(40.48)	0.25	411.09	–	–	–	20,135.87	0.02
Profit for the year		–	4,927.61	–	–	–	–	–	–	–	4,927.61	(0.01)
Other comprehensive income (net of tax)		(8.11)	(3.56)	(19.41)	23.01	0.01	(111.80)	74.51	–	–	(45.35)	–
Total comprehensive income for the year ended 31 March 2019		(8.11)	4,924.05	(19.41)	23.01	0.01	(111.80)	74.51	–	–	4,882.26	(0.01)
Transactions with owners in their capacity as owners												
Transfer from Retained earnings to General reserve		720.43	(720.43)	–	–	–	–	–	–	–	–	–
Final dividend for the year ended 31 March 2018		–	(1,736.20)	–	–	–	–	–	–	–	(1,736.20)	–
Tax on final dividend as above		–	(337.49)	–	–	–	–	–	–	–	(337.49)	–
Balance as at 31 March 2019	14	6,075.96	16,451.58	60.31	(17.47)	0.26	299.29	74.51	–	–	22,944.44	0.01
Profit for the year		–	5,211.91	–	–	–	–	–	–	–	5,211.91	–
Recognition of share based payments to employees		–	–	–	–	–	–	–	10.01	–	10.01	–
Other comprehensive income (net of tax)		(11.32)	(33.19)	(54.68)	(104.34)	(0.02)	182.09	(487.64)	–	–	(509.10)	–
Total comprehensive income for the year ended 31 March 2020		(11.32)	5,178.72	(54.68)	(104.34)	(0.02)	182.09	(487.64)	10.01	–	4,712.82	–
Transactions with owners in their capacity as owners												
Transfer from Retained earnings to General reserve		621.93	(621.93)	–	–	–	–	–	–	–	–	–
Treasury shares held by ESOP Trust		–	–	–	–	–	–	–	–	(26.62)	(26.62)	–
Final dividend for the year ended 31 March 2019		–	(1,736.20)	–	–	–	–	–	–	–	(1,736.20)	–
Tax on final dividend as above		–	(335.57)	–	–	–	–	–	–	–	(335.57)	–
Interim dividend for the year ended 31 March 2020		–	(3,472.40)	–	–	–	–	–	–	–	(3,472.40)	–
Tax on interim dividend as above		–	(713.76)	–	–	–	–	–	–	–	(713.76)	–
Balance as at 31 March 2020	14	6,686.57	14,750.44	5.63	(121.81)	0.24	481.38	(413.13)	10.01	(26.62)	21,372.71	0.01
Summary of significant accounting policies followed by the Company	1											

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As per our report of even date

On behalf of the Board of Directors

For S R B C & CO LLP  
Chartered Accountants  
ICAI Firm Registration Number: 324982E/E300003

per Arvind Sethi  
Partner  
Membership Number: 89802  
Pune: 20 May 2020

Soumen Ray  
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Company Secretary

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Chairman

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Managing Director

Madhur Bajaj  
Vice Chairman



## Consolidated Statement of Cash Flows

(₹ In Crore)

For the year ended 31 March

Particulars	2020	2019
<b>I. Operating activities</b>		
Profit before tax	6,692.13	6,955.58
Adjustments to reconcile profit before tax to net cash flows:		
Add:		
i) Depreciation and amortisation	246.43	265.69
ii) Loss on property, plant and equipment sold, demolished, discarded and scrapped	13.70	8.41
iii) Provision for doubtful debts and advances	22.01	1.19
iv) Share based payment to employees	10.01	–
v) Exchange loss/(gain) on cash and cash equivalents	(2.16)	26.96
vi) Exchange loss/(gain) on trade receivables	(15.41)	2.94
vii) Exchange loss/(gain) on import payables	(1.98)	(0.02)
viii) Interest adjustment on Government grant	1.06	0.96
ix) Interest expense	2.10	3.52
	275.76	309.65
Less:		
i) Investment income included in above:		
Interest income on fixed income securities	17.04	24.33
Interest income on fixed deposits	28.90	–
Interest income on fixed maturity plans	903.55	829.65
Profit on sale of other investments, net	19.53	1.92
Gain on valuation and realisation of mutual funds measured at fair value through profit or loss	462.70	361.19
Dividend income on other strategic investments	25.38	–
Amortisation of premium/discount on acquisition of fixed income securities	18.24	48.21
	1,475.34	1,265.30
ii) Share of profits of associate	321.51	349.75
iii) Provision for doubtful debts and advances written back (net)	0.54	1.22
iv) Government grants	2.65	2.65
v) Exceptional item - NCCD reversal	–	342.00
vi) Surplus on sale of property, plant and equipment	5.28	55.05
	(1,805.32)	(2,015.97)
	5,162.57	5,249.26
Change in assets and liabilities		
i) (Increase)/decrease in inventories	(101.99)	(218.93)
ii) (Increase)/decrease in trade receivables	828.53	(1,070.47)
iii) (Increase)/decrease in loans and other assets	398.53	(167.36)
iv) Increase/(decrease) in liabilities and provisions	(759.28)	664.54
	365.79	(792.22)
Annuity payments (net) to VRS/Welfare scheme optees	(0.26)	(5.84)
Net cash flow from operating activities before income tax	5,528.10	4,451.20
Income tax refund/(paid) for earlier years (net)	–	(10.00)
Income tax paid	(1,677.66)	(1,954.34)
<b>Net cash flow from/(used in) operating activities</b>	<b>3,850.44</b>	<b>2,486.86</b>
Carried forward	3,850.44	2,486.86

**Consolidated Statement of Cash Flows (Contd.)**

(₹ In Crore)

Particulars	For the year ended 31 March	
	2020	2019
Brought forward	3,850.44	2,486.86
<b>II. Investing activities</b>		
i) Sale of investments	5,178.94	9,140.38
ii) Purchase of investments	(3,517.96)	(9,600.95)
iii) Sale/(purchase) of liquid mutual funds, etc., net	166.96	214.81
iv) Investment in treasury shares by ESOP trust	(26.62)	–
v) (Increase)/decrease in other bank balances	(13.51)	(0.37)
vi) Purchase of property, plant and equipment (including advances)	(282.81)	(163.53)
vii) Sale proceeds of property, plant and equipment	16.74	76.16
viii) Capital expenditure on development of technical know-how	(13.93)	(20.78)
	1,507.81	(354.28)
ix) Investment income		
Interest income on fixed income securities	17.04	24.33
Interest income on fixed deposits	28.90	–
Dividend income on other strategic investments	25.38	–
	71.32	24.33
(Increase)/decrease in interest receivable	(23.04)	(8.49)
	48.28	15.84
<b>Net cash flow from/(used in) investing activities</b>	<b>1,556.09</b>	<b>(338.44)</b>
Carried forward	5,406.53	2,148.42

**Consolidated Statement of Cash Flows** (Contd.)

(₹ In Crore)

Particulars	For the year ended 31 March	
	2020	2019
Brought forward	5,406.53	2,148.42
<b>III. Financing activities</b>		
i) Interest expense	(2.10)	(3.52)
ii) Deferral of sales tax deferral liability	–	2.79
iii) Dividend, including interim dividend paid	(5,195.10)	(1,735.83)
iv) Corporate dividend tax paid	(1,049.31)	(337.49)
<b>Net cash flow from/(used in) financing activities</b>	<b>(6,246.51)</b>	<b>(2,074.05)</b>
<b>IV. Change in foreign currency translation arising on consolidation</b>	<b>207.58</b>	<b>92.63</b>
<b>Net change in cash and cash equivalents</b>	<b>(632.40)</b>	<b>167.00</b>
Cash and cash equivalents at the beginning of the year	915.64	775.60
Add/(Less): Effects of exchange loss/(gain) on cash and cash equivalents	2.16	(26.96)
Cash and cash equivalents at the end of the year [See note 11]	285.40	915.64

As per our report of even date

For S R B C & CO LLP  
Chartered Accountants  
ICAI Firm Registration Number: 324982E/E300003

per Arvind Sethi  
Partner  
Membership Number: 89802  
Pune: 20 May 2020

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On behalf of the Board of Directors

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