

MGMT 582 - Project

Section 2 – Group 3

EVENT MANAGEMENT BUSINESS
DATABASE SOLUTION

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1.1 Client Overview and Background

Lafayette - West Lafayette is home to an endless array of fun events all year long. Its calendar is full of live entertainment, social events, festivals, art, and cultural events, and more.

Our client is an **Event Manager** who has been hosting events in West Lafayette and downtown Lafayette for a year now. He currently tracks data on excel and has no systematic and sophisticated database structure. As he is solely responsible for end-to-end management of all events including procurement of suppliers and materials, vendor selection and choosing locations for the events, he is unable to efficiently track all his expenses given such steep deadlines.

Our objective, as a team, is to create visibility for his **profitability** and to **optimize** his **business** to **increase profitability**. Besides this, we also have investigated **seasonal trends**, **supplier data** and **customer demography** that could help optimize the business.

The company hosts events like parties, conferences, concerts, and various team events for corporations. Customer base includes both individual parties and organizations. A few of the primary locations for events hosted by the company are Columbia Park, Wea Creek Orchard, Happy Hollows, etc. Apart from the outdoors, a few events are held at Home/Office locations as well. For organizing events, the company hires some staff members who are both permanent and contractual. The company further buys their supplies from various vendors who specialize in distribution of various products and services and charge him for the same on an event basis. Majority of these items are event specific and can be customized to host an unforgettable event for the hosts. For example, personalized return gift for a kid's birthday based on Marvel characters. To promote a few crowd-based events, the company runs commercial advertisements on multiple channels, including social media platforms. The advertisements are add-on charges to hosts. The company curates the content as well as channel to promote the advertisement to increase exposure for the event. Advertisement can increase the engagement to the event by increasing attendance, post event surveys, etc. Company is committed to convert the hosts' dream events into reality. Their aim is to maximize reach by increasing the number of new customers and maximize the frequency by increasing the number of events with an entire customer base.

1.2 Dataset Description

Raw Table was obtained from the client which included the following columns in 1 – NF form:

EventID, Event_Name, Type, location, charge_to_cust, date, CustID, OverallRating, Cust_name, Age, AdID, Medium, Cost, CustPhone, CustBudget, Vendor_ID, Item, unit_price (\$), qty, lag_time, StaffID, Hours, Staff_First_Name, Staff_Last_Name, Age, Type, Position, Department, Bill_rate_per_hour.

1.2.1 Business Case and Cardinalities

- Each event is hosted by one and only one customer.
- A customer can have multiple events of diverse types.
- A customer can be an individual or an organization or both (primary contact of organization has also hired the company to host personal events).
- One or multiple vendors can provide items for one event and each event can have one or more vendor's providing items.
- An event is marketed by multiple advertisements mediums whereas one advertisement is done for one and only one event. A few events do not require any advertisements.
- Each event will be allocated to one or more staff
- Each member of staff could either be an employee or be hired on a contractual basis for large events.
- Each member of staff could be placed for one or more. Few contractual and employed staff are not allocated to events based on their availability.

1.3 Problem Statement

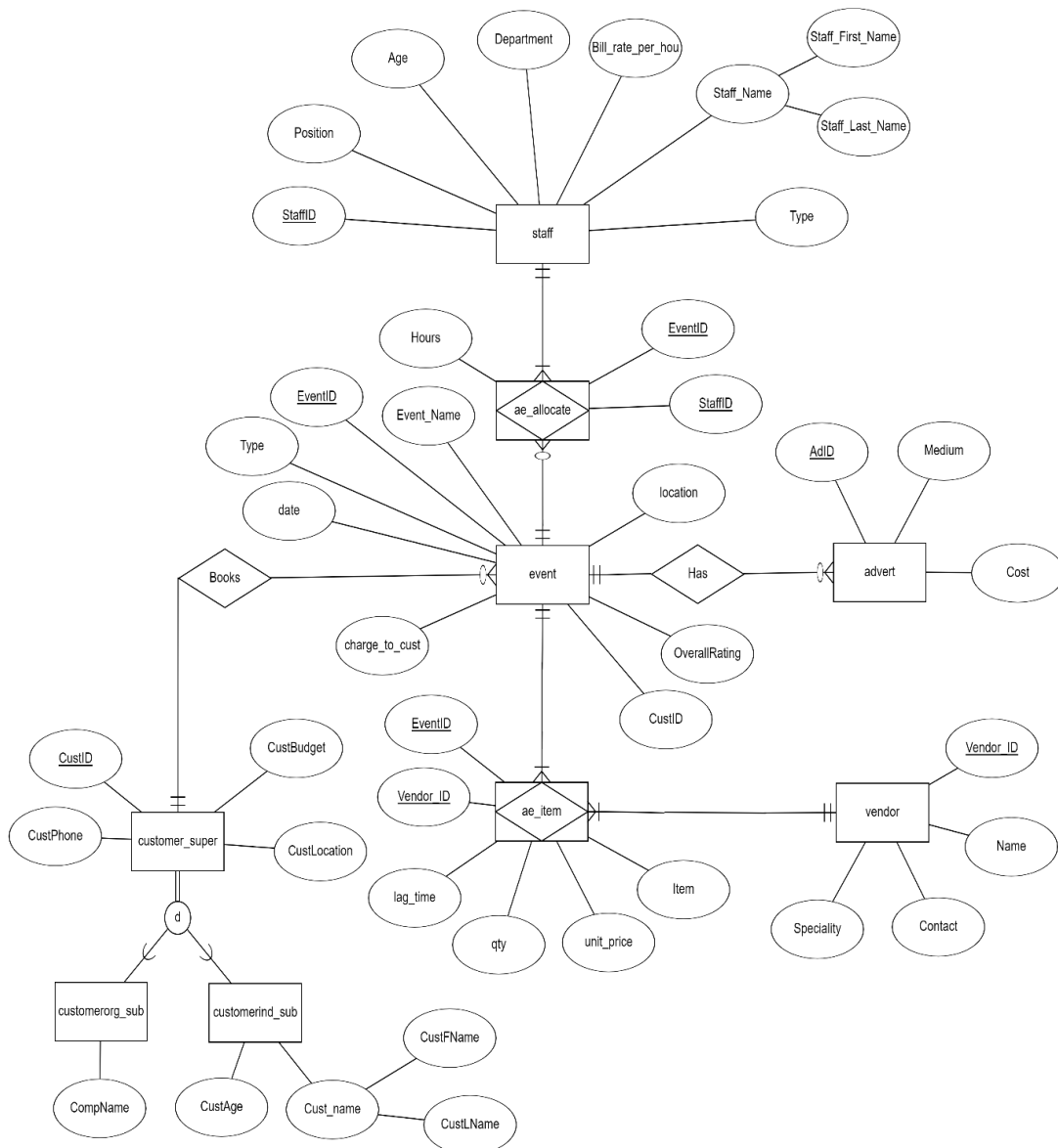
Client is unable to efficiently track all his expenses and events including procurement of materials, vendor selection and choosing locations for the events. This adversely affects his profitability.

1.4 Project Objectives

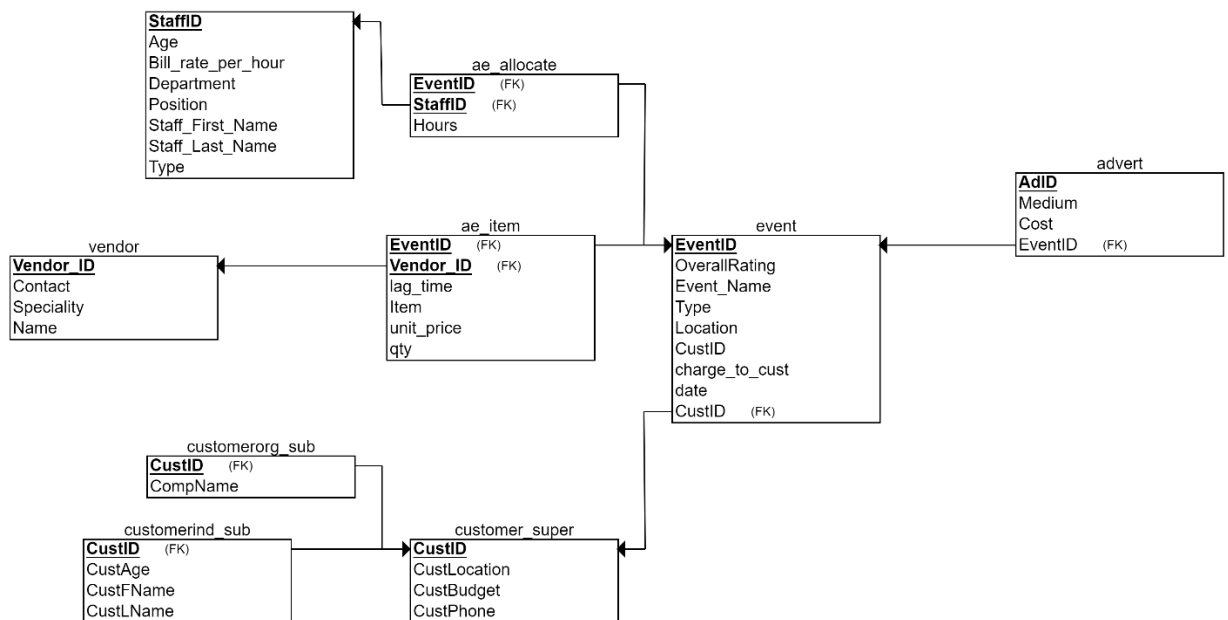
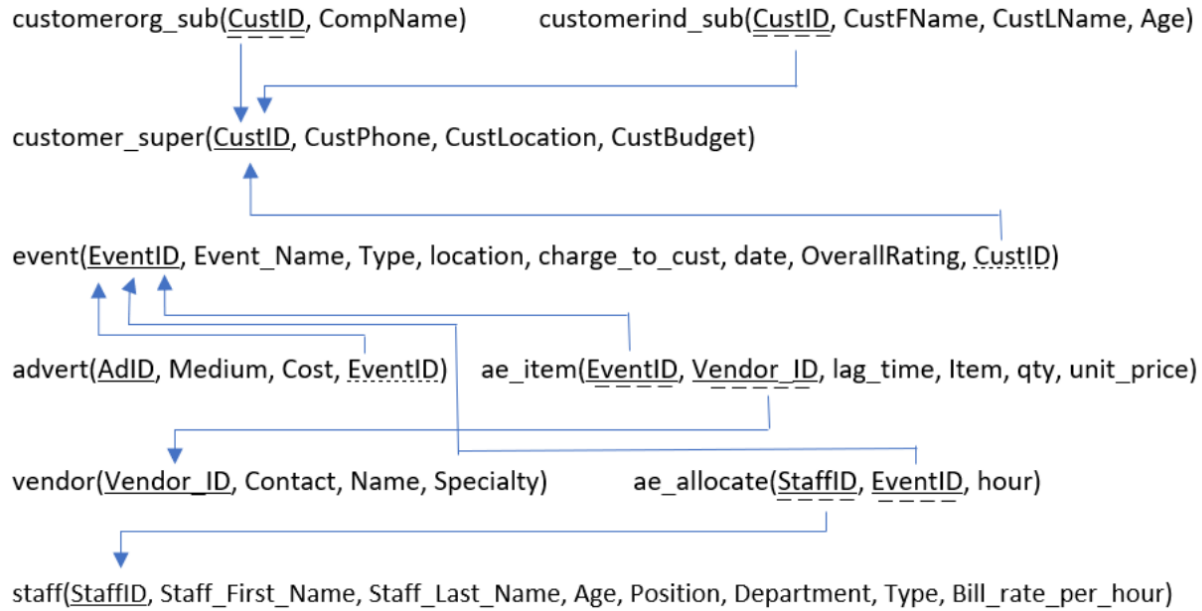
Our objective is not only to create visibility on his profitability and improve it, but also to efficiently manage his Database so he can track all the series of events and deduce inferences.

In addition to this, we will look for seasonal trends, supplier data and customer demography that could help optimize the business.

1.6 Conceptual Data Modelling: ERD



1.7 Relational Schema



1.8 Data Model and Design Choices:

The data that the client provided is as below:

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD
1	EventID	Event_Name	Type	location	charge_to_cust	date	CustID	OverallRating	Cust_name	Age	AdID	Medium	Cost	CustPhone	CustBudget	Vendor_ID	Item	unit_price	qty	lag_time	StaffID	Hours	Staff_First_Name	Staff_Last_Name	Age	Type	Position	Department	Bill_rate_per_hour	
2	E00323	IL- conferenc confs	Office/H		17764	2/16/ C021		3	Oxford Con -	A073	Mail Blas	45	(316) 328-3	6710	V0002	Table	6	13	1	500116	1	Sammy	Medina	19	Full-T Associat	Advertising			35	
3	E00323	IL- conferenc confs	Office/H		17764	2/16/ C021		3	Oxford Con -	A073	Mail Blas	45	(316) 328-3	6710	V0002	Table	6	13	1	500116	1	Sammy	Medina	19	Full-T Associat	Advertising			35	
4	E00323	IL- conferenc confs	Office/H		17764	2/16/ C021		3	Oxford Con -	A073	Mail Blas	45	(316) 328-3	6710	V0002	Table	6	13	1	500117	3	Rolando	Paul	47	Full-T Manager	Sales			40	
5	E00323	IL- conferenc confs	Office/H		17764	2/16/ C021		3	Oxford Con -	A073	Mail Blas	45	(316) 328-3	6710	V0002	Table	6	13	1	500117	3	Rolando	Paul	47	Full-T Manager	Sales			40	
6	E00323	IL- conferenc confs	Office/H		17764	2/16/ C021		3	Oxford Con -	A073	Mail Blas	45	(316) 328-3	6710	V0002	Table	6	13	1	500101	3	Cecilia	Black	36	Part-1Contract	On-demand			13	

	A	B	C	D
1	Vendor_ID	Name	Contact	Specialty
2	V0001	Duncan Enterprises	7657755100	Birthdays
3	V0002	Arzoo & Bros	7657755330	Concerts

Table 1: (EventID, Event_Name, Type, location, charge_to_cust, date, CustID, OverallRating, Cust_name, Age, AdID, Medium, Cost, CustPhone, CustBudget, Vendor_ID, Item, unit_price, qty, lag_time, StaffID, Hours, Staff_First_Name, Staff_Last_Name, Age, Type, Position, Department, Bill_rate_per_hour)

Table 2: (Vendor_ID, Name, Contact, Specialty)

We can see that the table contains all the atomic and unique values and hence we concluded that the table client provided is in 1NF.

We found the partial dependencies in the dataset, to convert this into 2NF, which are as below,

Partial Dependencies:

EventID, CustID → (Event_Name, Type, location, charge_to_cust, date, OverallRating)

CustID → (CustName, Age, location, Phone, Budget)

AdID, EventID → (Medium, Cost)

Vendor_ID → (Name, Contact, Specialty)

EventID, Vendor_ID → (Item, unit_price, qty, lag_time)

StaffID → (Staff_First_Name, Staff_Last_Name, Age, Position, Department, Type, Bill_rate_per_hour)

StaffID, EventID → (hour)

2NF Form:

event(EventID, Event_Name, Type, location, charge_to_cust, date, OverallRating, CustID)

customer(CustID, CustName, Age, location, Phone, Budget)

advert(AdID, Medium, Cost, EventID)

vendor(Vendor_ID, Contact, Name, Specialty)

ae_item(EventID, Vendor_ID, lag_time, Item, unit_price, qty)

staff(StaffID, Staff_First_Name, Staff_Last_Name, Age, Position, Department, Type, Bill_rate_per_hour)

ae_allocate(StaffID, EventID, hour)

2NF form

----->

We can see that the Customer table has two categories: Individual and Organizations. The Organizations has only Company Name in their 'Name' attribute whereas the Individuals have First and Last name in the 'Name' attribute along with an 'Age' attribute. Hence, we decided to split the customer entity into 2 sub types: Individual and Organization.

There are Transitive dependencies in the data that correspond to the super-subtype entities and hence the transitive dependencies along with data in 3NF are as follows:

Transitive dependencies:

CustomerID, CustName → (Age) We removed Transitive dependency to convert it to 3NF.

3NF Form:

```
event(EventID, Event_Name, Type, location, charge_to_cust, date, OverallRating, CustID)
customer_super(CustID, CustLocation, CustPhone, CustBudget)
customerind_sub(CustID, CustFName, CustLName, Age)
customerorg_sub(CustID, CompName)
advert(AdID, Medium, Cost, EventID)
vendor(Contact, Name, Specialty)
ae_item(EventID, Vendor_ID, lag_time, Item, unit_price, qty)
staff(StaffID, Staff_First_Name, Staff_Last_Name, Age, Position, Department, Type, Bill_rate_per_hour)
ae_allocate(StaffID, EventID, hour)
```

This becomes our final data model which we will use for our project hereon

1.9 Queries and Description (Analysis)

We have analyzed various trends **which affect overall profitability** and queried data to deduce inferences for the following parameters:

- **Performance**
- **Advertising Spending**
- **Seasonality**
- **Marketing Spend**
- **Customer Analysis**
- **Vendor Analysis**

1.9.1 Performance

Query 1

Business Case: What was the distribution of the performance rating between 1-5(1=lowest, 5=highest)

1	##PERFORMANCE
2	
3	#Frequency distribution of ratings
4	• SELECT OverallRating, count(OverallRating) as "Count"
5	FROM event
6	group by OverallRating
7	order by OverallRating;
8	

Result Grid	Filter Rows:	Export:	Wrap Cell Content:
	OverallRating	Count	
▶	1	9	
	2	30	
	3	26	
	4	22	
	5	13	

Inference: From this we can see that most of the ratings range from 2 to 4. Hence there is room for improvement.

Query 2

Business Case: How many customers left poor ratings?

11	#percent of poor reviews (rating 1 and 2)
12	• select count(OverallRating)*100/(select count(OverallRating) from event) as "bad reviews %"
13	from event
14	where OverallRating<=2;
15	

Result Grid	Filter Rows:	Export:	Wrap Cell Content:
	bad reviews %		
▶	39.0000		

Inference: If we categorize a 1 and 2 rating as “Poor”, we see that 39 % of the client’s ratings are poor

Query 3

Business Case: Among those customers who left poor ratings, how many of them were given by individuals as opposed to organizations?

16	#based on the above, how many of these poor reviews pertained to individuals?
17	• select count(CustID)*100/(select count(*) from event where OverallRating<=2)
18	as " percent of bad reviews that belong to individuals"
19	from event
20	where OverallRating<=2
21	and CustID in (select CustID from customerind_sub);

Result Grid	Filter Rows:	Export:	Wrap Cell Content:
	percent of bad reviews that belong to individuals		
	66.6667		

Inference: When we further investigate the poor ratings, we notice that two-thirds of poor ratings were given by individual customers as opposed to institutional customers. This means Clay must focus more on the individual customers' experience.

1.9.2 Advertising Spending

Query 4

Business Case: How was the advertising budget appropriated among various mediums?

```
25 #on which medium was the most amount of money($) spent?
26 • select Medium, sum(Cost) as 'Total Cost' from advert
27 group by Medium
28 order by sum(Cost) desc;
29
```

Medium	Total Cost
Radio	2106
Social Media	887
Newspaper	780
Mail Blast	443

Inference: Our client spent the most money (USD) advertising over the radio.

Query 5

Business Case: how much sales were generated from each form of advertising?

```
30 #how did each form of advertising media affect the sales?
31 • select a.Medium, SUM(e.charge_to_cust) as "Event Sales"
32 from advert a
33 join event e
34 on a.EventID=e.EventID
35 group by a.Medium
36 order by SUM(e.charge_to_cust) desc ;
37
```

Medium	Event Sales
Radio	205113
Social Media	154792
Mail Blast	150058
Newspaper	78465

Inference: Radio advertising also generated the most sales (in USD)

Query 6

Business Case: However, it would be more worthwhile to look at the average sales generated from each dollar spent on advertising from each form of media.

```

38 #what was the amount of revenue generated for each dollar spent on advertising in each medium?
39 • select a.Medium, round(e.charge_to_cust/a.Cost,2)
40 as "Average Sales per dollar spent on advertising"
41 from advert a
42 join event e
43 on a.EventID=e.EventID
44 group by a.Medium
45 order by e.charge_to_cust/a.Cost desc;

```

Medium	Average Sales per dollar spent on advertising
Mail Blast	177.33
Social Media	118.75
Newspaper	73.89
Radio	64.74

Inference: It is surprising that despite having spent most of the ad budget on radio advertising, it has the lowest revenue per dollar of advertising expended. **Hence Clay would have to reduce the expenditure on the radio and increase the same on Mail Blast to Maximize Profits.**

Query 7

Business Case: what was the event-wise revenue generated per dollar spent on advertising?

```

48 #what was the event-wise revenue generated per dollar spent on advertising?
49 • select e.Type, round(e.charge_to_cust/a.Cost,2)
50 as "Event-wise average Sales per dollar spent on advertising"
51 from advert a
52 join event e
53 on a.EventID=e.EventID
54 group by e.Type
55 order by e.charge_to_cust/a.Cost desc;

```

Type	Event-wise average Sales per dollar spent on advertising
conference	296.47
birthday	115.20
party	98.11
concerts	74.63
team event	73.89
others	64.74

Inference: Clay is getting a better return on advertising expenses by planning conferences. Hence, he should target more conference events to minimize a potential opportunity loss.

1.9.3 Vendor Analysis:

Query 8

Business Case: Which vendor provides the cheapest item on average in a particular category?

1	/*Business Problem - Vendor A: Which vendor provides cheapest item on an average in a particular category*/
2	/*How we are resolving it - Client wanted to find the vendor which would provide the cheapest item so as to maximize profit. The query below gives the
3	minimum average unit price for different items along with the vendor information. We took the minimum of average unit price as there are different unit
4	price for the same item*/
5	/* Explanation of the query: We are providing the Name of the vendor (Name in vendor table), Item name (Item in ae_item table) and minimum average unit
6	price of the vendor. The minimum average unit price is calculated by taking average of the unit price of an item provided by a vendor. We then grouped
7	the average prices on Items to get all the average prices of vendors selling that item and took the minimum from them.*/
8	• select vendor.Name, upavg.Item, min(upavg.avgUnitprice) as MinAvg_UnitPrice from
9	(select Vendor_ID, Item, avg(unit_price) as avgUnitprice from ae_item group by Item, Vendor_ID order by Item, avg(unit_price), Vendor_ID) upavg, vendor
10	where upavg.Vendor_ID=vendor.Vendor_ID group by upavg.Item;
11	

Name	Item	MinAvg_UnitPrice
Jones and James	Alcohol	1.0000
Aakaash Enterprises	Beverages	1.0000
Sriya inc	Chair	2.0000
Aakaash Enterprises	décor	1.0000
Duncan Enterprises	Food	2.0000
Venture Lafayette	Games	3.5000
Vanderbilt LLC	Misc Electric	2.5000
Jeffrey & Thomas	Speaker	2.0000
Jeffrey & Thomas	Tables	2.0000

Inference: We see that there are a lot of vendors providing the items at relatively cheaper prices and this report helps our client to compare the future vendor costs as well. This will help increase profitability by minimizing our spend on items/equipments.

Query 9

Business Case: Which vendor provides items with least average lag time?

12	/*Business Problem - Vendor B: Which vendor provides items with least average lag time */
13	/*How we are resolving it - Client wanted to know which vendor provides the least lag time which will help increase their profitability and make
14	sure that they get their purchase orders quicker and on time. Since the lag time varies over the events, we have provided our client with a minimum
15	of average lag time of a vendor for a particular item */
16	/* Explanation of the query: We are providing the Name of the vendor (Name in vendor table), Item name (Item in ae_item table) and minimum average lag
17	time of the vendor. The minimum average lag time is calculated by taking average of the lag time of an item provided by a vendor. We then grouped
18	the average lag times on Items to get all the average lag times of vendors selling that item and took the minimum from them.*/
19	• select vendor.Name, upavg.Item, min(upavg.avgLagtime) as MinAvg_LagTime from
20	(select Vendor_ID, Item, avg(lag_time) as avgLagtime from ae_item group by Item, Vendor_ID order by Item, avg(lag_time), Vendor_ID) upavg, vendor
21	where upavg.Vendor_ID=vendor.Vendor_ID group by upavg.Item;
22	

Name	Item	MinAvg_LagTime
Chelsea Equipment	Alcohol	0.0000
Dumbo houser	Beverages	0.5000
Jones and James	Chair	0.0000
Aakaash Enterprises	décor	0.0000
Chelsea Equipment	Food	0.0000
Aakaash Enterprises	Games	0.0000
Arzoo & Bros	Misc Electric	1.0000
Vanderbuilt LLC	Speaker	0.0000
DMB	Tables	0.0000

Inference: With this report, our client will be able to make the right choice of selecting a vendor as a less lag time will only ensure on time procurement and boost efficiency and profitability.

1.9.4 Profitability:

Query 10

Business Case: What is the Profit for each event?

1.9.5 Customer Analysis:

Query 11

Business case: Finding the types of customers which return to our client

```
4  -- Customer Query 1 : Types and frequency of events by quarters --
5  • select Type, Quarter_column, count(*) as Freq_of_events
6  from
7  (select event_table.*, case
8  when left(date,2) in (10) then "Q4"
9  when left(concat(0,date),2) in (01,02,03) then "Q1"
10 when left(concat(0,date),2) in (04,05,06) then "Q2"
11 when left(concat(0,date),2) in (07,08,09) then "Q3"
12 end as Quarter_column,
13 Customer.Org_CustName,Ind_CustFName,Ind_CustLName
14 from event_table
15 left join
16 (select super_table.*, org.CompName as Org_CustName , ind.CustFName as Ind_CustFName,
17 ind.CustLName as Ind_CustLName, ind.CustAge as Ind_CustAge
18 from customer_super super_table
19 left join customerorg_sub org on super_table.CustID = org.CustID
20 left join customerind_sub ind on super_table.CustID = ind.CustID) Customer
21 on event_table.CustID = Customer.CustID) event_customer
22 group by Type, Quarter_column
23 order by Type, Freq_of_events desc;
```

Type	Quarter_column	Freq_of_events
birthday	Q3	10
birthday	Q2	4
birthday	Q1	3
birthday	Q4	1
concerts	Q3	6
concerts	Q2	5

Inference: The most frequent events are Conferences followed by Birthdays. This is consistent in both types of customers.

Query 12

Business Case: The types of clients and events which have more frequency

```

25 -- Customer Query 2 : Types and frequency of events by quarters breakdown by customers --
26 • select Type, Quarter_column, count(*) as Freq_of_events,
27 case
28 when Org_CustName is not null then "Organization"
29 else "Individual" end as Customer_Type
30 from
31 (select event_table.*, case
32 when left(date,2) in (10) then "Q4"
33 when left(concat(0,date),2) in (01,02,03) then "Q1"
34 when left(concat(0,date),2) in (04,05,06) then "Q2"
35 when left(concat(0,date),2) in (07,08,09) then "Q3"
36 end as Quarter_column,
37 Customer.Org_CustName,Ind_CustFName,Ind_CustLName
38 from event_table
39 left join
40 (select super_table.*, org.CompName as Org_CustName , ind.CustFName as Ind_CustFName,
41 ind.CustLName as Ind_CustLName, ind.CustAge as Ind_CustAge
42 from customer_super super_table
43 left join customerorg_sub org on super_table.CustID = org.CustID
44 left join customerind_sub ind on super_table.CustID = ind.CustID) Customer
45 on event_table.CustID = Customer.CustID) event_customer

```

Type	Quarter_column	Freq_of_events	Customer_Type
birthday	Q3	7	Individual
birthday	Q1	3	Individual
birthday	Q2	3	Individual
birthday	Q3	3	Organization
birthday	Q2	1	Organization

Result 3

Inference: The Individual customers are the most frequent with 60% of the total events leaving Organizations with 40% of the total events.

1.9.6 Seasonality:

Query 13

Business Case: We need to see the busiest time of the year for our client

```
49  -- Seasonality Query 1 : Busiest time of the year --
50  • select Quarter_column, Month_column, Type, count(*) as Freq_of_events
51  from
52  (select * , case
53    when left(date,2) in (10) then "October"
54    when left(concat(0,date),2) in (01) then "January"
55    when left(concat(0,date),2) in (02) then "February"
56    when left(concat(0,date),2) in (03) then "March"
57    when left(concat(0,date),2) in (04) then "April"
58    when left(concat(0,date),2) in (05) then "May"
59    when left(concat(0,date),2) in (06) then "June"
60    when left(concat(0,date),2) in (07) then "July"
61    when left(concat(0,date),2) in (08) then "August"
62    when left(concat(0,date),2) in (09) then "September"
63  end as Month_column,
64  case
65    when left(date,2) in (10) then "Q4"
66    when left(concat(0,date),2) in (01,02,03) then "Q1"
67    when left(concat(0,date),2) in (04,05,06) then "Q2"
68    when left(concat(0,date),2) in (07,08,09) then "Q3"
69  end as Quarter_column
70  from event ) universe
71  group by Quarter_column, Month_column, Type;
```

Result Grid | Filter Rows: | Export: | Wrap Cell Content:

	Quarter_column	Month_column	Type	Freq_of_events
▶	Q1	February	birthday	2
	Q1	February	concerts	1
	Q1	February	conference	4
	Q1	February	others	5
	Q1	February	party	1
	Q1	January	others	1

Result 4 x

Inference: The busiest time of the year is Quarter 3 with an even distribution of events in all the three months. Though, we see April having the maximum number of events in the year

Query 14

Business Case: We need to see the Total Revenue by Month and event type for our client

```

73 -- Seasonality Query 2 : Total Revenue by month and event type--
74 • select Quarter_column, Month_column, Type, sum(charge_to_cust) as Total_Revenue
75 from
76 (select *, case
77   when left(date,2) in (10) then "October"
78   when left(concat(0,date),2) in (01) then "January"
79   when left(concat(0,date),2) in (02) then "February"
80   when left(concat(0,date),2) in (03) then "March"
81   when left(concat(0,date),2) in (04) then "April"
82   when left(concat(0,date),2) in (05) then "May"
83   when left(concat(0,date),2) in (06) then "June"
84   when left(concat(0,date),2) in (07) then "July"
85   when left(concat(0,date),2) in (08) then "August"
86   when left(concat(0,date),2) in (09) then "September"
87   end as Month_column,
88   case
89     when left(date,2) in (10) then "Q4"
90     when left(concat(0,date),2) in (01,02,03) then "Q1"
91     when left(concat(0,date),2) in (04,05,06) then "Q2"
92     when left(concat(0,date),2) in (07,08,09) then "Q3"
93   end as Quarter_column
94   from event ) universe
95   group by Quarter_column, Month_column, Type;

```

Result Grid

Quarter_column	Month_column	Type	Total_Revenue
Q1	February	birthday	25619
Q1	February	concerts	12314
Q1	February	conference	61759
Q1	February	others	51846
Q1	February	party	11773
Q1	January	others	17481

Result 5 x

Inference: Accordingly, the maximum revenue is generated in Q3 followed by Q2. Birthdays generate the maximum revenue for client.

1.10 Future Scope

The next crucial step is to take the Database to server such as MongoDB. It will be easier to store and retrieve when client has accumulated colossal amounts of data.

To make more data driven insights, we will collect more attributes to entities in the most granular form. This will help our client to understand his market better. As we are capturing the nascent stage of the company, we would like to implement few data quality checks to improve the quality of insights as well.

Since the client wants to review his business regularly, we will bring automation by connecting the SQL query outputs to a data visualization tool such as Tableau or Power BI, which will automatically refresh client's report in a timely manner.

This SQL project can be expanded to a Dashboard with Suggestion functionality where user can input the requirements and get optimal combinations of vendor/ staff suggestions to maximize profits.