AFFIRMATIVE ACTION PROGRAM

The attached Affirmative Action Program (AAP) is approved and will be enforced at all levels within SEDL and will be revised at least every twelve months. This AAP covers the period from January 1, 2009 through December 31, 2009 and indicates goals (if any) for that time period. A utilization and availability analysis for the previous period (January 1, 2008 through December 31, 2008) is used to determine these goals. Although the current AAP period begins January 1, 2009, the report cannot be prepared and the goals determined until all Labor Force Information for Affirmative Action Programs is available (i.e., generally March through April of the current year).

APPROVED:

TITLE: President & CEO, SEDL

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DATE: April 20, 2009

ADMINISTRATIVE POLICY STATEMENT

SEDL is committed to equal opportunity for the employment of individuals regardless of race, color, creed, religion, national origin, age, sex, sexual orientation, marital status, status as a veteran, or disability. SEDL is committed to this policy by its status as a Federal Government contractor, but we are far more strongly bound to the policy by the fact that adherence to the principles involved is the only acceptable American way of life. SEDL is committed to affording equal employment opportunity in recruitment, selection, employment, compensation, promotion, demotion, training, transfers, work assignments, benefits, corrective action, and termination.

The successful achievement of a nondiscriminatory employment program requires maximum cooperation between management (i.e., the institution's budget authorities) and all other staff members. In fulfilling its part in this cooperative effort, management is obliged to lead the way by establishing and implementing affirmative procedures and practices in an effort to meet SEDL's objective, namely, equitable employment opportunity for all.

I have designated Sue Liberty, SEDL's Human Resources Generalist, to monitor the implementation of, and recommend revisions of, personnel procedures to guide SEDL's affirmative action program.

As Human Resources Generalist, she is charged with designing and implementing audit and reporting systems that will keep management informed on an annual basis of the status of equal employment opportunity at SEDL.

Wesley A. Hoover, Ph.D. President & CEO. SEDL

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April 20, 2009

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I. INTERNAL DISSEMINATION OF POLICY

- A. SEDL has a formal administrative and Board policy manual containing current rules and procedures applicable to all staff members, the SEDL Handbook of Board Policies and Administrative Policies and Procedures (hereafter referred to as the Handbook).
- B. SEDL will, through regular meetings of the budget authorities, assure that budget authorities and other supervisors are made aware of SEDL's affirmative action program, and that it expects them to assist in all appropriate ways to advise staff members of the program's purpose and interest.
- C. During orientation, new staff members will be informed of the affirmative action policy's availability in the online version of the Handbook.
- D. SEDL is not a union organization.
- E. The administrative policy statement of SEDL will be posted on appropriate bulletin board(s) for the perusal of all staff members.

II. EXTERNAL DISSEMINATION OF POLICY

- A. Recruiting sources (including minority and women organizations, community agencies and leaders, secondary schools and colleges) will be appropriately informed verbally or in writing of SEDL's policy.
- B. The Equal Opportunity Clause will be incorporated in all purchase orders, leases, and contracts covered by Executive Order 11246, as amended, and its implementing regulations.
- C. SEDL will communicate to prospective staff members the existence of the Affirmative Action Program and will make available elements of this program.
- D. Written notification of SEDL's policy will be sent to all subcontractors, vendors, and suppliers.

SEDL Board of Directors III. ORGANIZATIONAL PROFILE (19 members) AS OF 12/31/08 SEDL President and CEO Total Employees: 2 **SEDL Management Council** 1WM/1HF Research and Evaluation **Improving School Performance** Afterschool, Family, and Community National Partnership for California Afterschool Internal Evaluation Quality Afterschool Learning Demonstration Program Comprehensive Center Evaluations National Clearinghouse for Texas Comprehensive Achieving Academic Success Through High-Center Comprehensive School Reform External Evaluation Quality Afterschool Professional Development Early Reading First Bright Futures **TEA Afterschool Professional Development** Recovery School District: **Project Evaluation** Southeast National Partnership for Quality Literacy Support and Training Comprehensive Center Afterschool Learning RCT Research National Coordination Center for Parental Information and Resource Centers Early Reading First Bright Futures Project Total Employees: 35 Total Employees: 8 Total Employees: 7 5FW/1FB/1FH/1MW 15FW/5FH/8FB/3MH/3MW/1FA 4FW/2MW/1FB **Administrative Services** Communications Development **Disability Research to Practice** Finance **Corporate Communications** Sponsored Projects National Center for Research Utilization

Human Resources Networks Operations

Total Employees: 9 5FW/2MW/2FH

Total Employees: 7 4FW/1FA/1FB/1MW Non-sponsored **Projects**

Total Employees: 2 2FW

the Dissemination of Disability Research

Support Help

Southwest Disability and Business **Technical Assistance Center**

> Total Employees: 6 3FW/2MW/1MB

IV-A. PLACEMENT OF INDIVIDUALS AND WORK FORCE ANALYSIS BY JOB GROUPS Officials and Managers - as of 12/31/08

Job Title	Salary	Total	Total	Total					Total				
	Range	Employees	Minorities	Females	White	Black	Hispanic	Other	Males	White	Black	Hispanic	Other
Director of Communications	85,368-129,756	1	1	1		1							
Director of Development	85,368-129,756	1		1	1								
Director of Res./Eval.	85,368-129,756	1							1	1			
Program Manager	85,368-129,756	3		2	2				1	1			
Program Director	97,320-147,936	1		1	1								
Vice President & CFO	97,320-147,936	1							1	1			
President & CEO	162,432-251,784	1							1	1			
Total Number		9	1	5	4	1			4	4			
Total Percentage		100%	11.1%	55.5%	44.4%	11.1%			44.4%	44.4%			

IV-B. PLACEMENT OF INDIVIDUALS AND WORK FORCE ANALYSIS BY JOB GROUPS Technical & Professional - as of 12/31/08

Job Title	Salary Range	Total Employees	Total Minorities	Total Females	White	Black	Hispanic	Other	Total Males	White	Black	Hispanic	Other
Accounting Specialist	42,252-62,964	1		1	1								
Communications Specialist	42,252-62,964	1		1	1								
Information Specialist	42,252-62,964	2		1	1				1	1			
Executive Assistant	47,328-70,512	1	1	1			1						
Media Design Specialist	47,328-70,512	1		1	1								
Communications Associate	52,788-79,188	3	1	3	2	1							
Database Dev. Associate	52,788-79,188	1							1	1			
Development Associate	52,788-79,188	1		1	1								
Information Associate	52,788-79,188	1		1	1								
Media Design Associate	52,788-79,188	1	1	1				1					
Network Administrator	52,788-79,188	1							1	1			
Program Specialist	52,788-79,188	2		2	2								
Web Administrator	52,788-79,188	3	1						3	2		1	
Accounting Supervisor	59,124-88,692	2		2	2								
HR Generalist	65,964-99,588	1		1	1								
Program Associate	65,964-99,588	27	13	21	11	7	3		6	3	1	2	
Project Director	75,192-113,532	6		6	6								
Total Number		55	17	43	30	8	4	1	12	8	1	3	
Total Percentage		100%	30.9%	78.2%	54.5%	14.6%	7.3%	1.8%	21.8%	14.6%	1.8%	5.4%	

IV-C. PLACEMENT OF INDIVIDUALS AND WORK FORCE ANALYSIS BY JOB GROUPS Office & Clerical - as of 12/31/08

Job Title	Salary	Total	Total	Total				Tota	l			
	Range	Employees	Minorities	Females	White	Black	Hispanic	Other Males	White	Black	Hispanic	Other
Operator/Receptionist	22,068-31,980	1	1	1			1					
Administrative Secretary	28,068-41,256	4	3	4	1	2	1					
Accounting Assistant	30,876-45,384	1	1	1			1					
HR Assistant	30,876-45,384	1		1	1							
Administrative Assistant	37,884-56,052	5	3	5	2		2	1				
Total Number		12	8	12	4	2	5	1				
Total Percentage		100%	66.7%	100%	33.3%	16.7%	41.7%	8.3%				

V. AVAILABILITY ANALYSIS FOR MINORITIES AND FEMALES - as of 12/31/08

Job Groups	Total Female	Total Minority	Black	Hispanic	Asian	Other
Officials & Managers	42.7%	21.3%	7.2%	7.5%	5.2%	1.4%
Technical & Professional	60.9%	32.1%	18.9%	9.1%	1.2%	2.9%
Office & Clerical	74.2%	33.8%	20.0%	8.1%	1.0%	4.7%

Source of Data (Officials & Managers): Dept. of Labor, Bureau of Labor Statistics Data for United States; we recruit Nationally for Officials & Managers

Source of Data (Technical & Professional): US Census Bureau EEO Data Tool by Occupation Data for States: AL, AR, GA, LA, MS, NM, OK, SC, and TX; we recruit from this area for Technical & Professional

Source of Data (Office & Clerical): US Census Bureau EEO Data Tool by Occupation Data for Austin and New Orleans Metro Areas; we recruit from this area for Office & Clerical

VI. COMPARISON OF INCUMBENCY TO AVAILABILITY – as of 12/31/08

Following is a brief description of SEDL's current regular staff member work force in each of the job categories along with a comparison of incumbency to availability.

Officials and Managers (population 9 regular staff members)

In this category Females represent five out of nine, 55.5% of staff members, compared against an availability of 42.7% for the national statistics; no underutilization of Females exists. One Black is employed in this category, 11.1%. The availability of Blacks is 7.2% nationally; no underutilization exists in this area. SEDL has no "other minorities" while national availability is 6.6% for "other minorities". No Hispanics currently occupy a management position. National statistics show 7.5% available; underutilization in this area is 7.5%. In total minorities SEDL has 11.1% while total minorities available in this job group is 21.3%. SEDL will focus on increasing the utilization of minorities in the Officials and Managers area.

<u>Technical and Professional</u> (population 55 regular staff members)

In this category, 43 staff members are Female out of 55, or 78.2%. Nine staff members are Black out of 55, or 16.4%. Seven staff members are Hispanic out of 55, or 12.7%. One staff member is "other minorities" out of 55, or 1.8%. When considering the nine-state region (Alabama, Arkansas, Georgia, Louisiana, Mississippi, New Mexico, Oklahoma, South Carolina, and Texas), the availabilities in this category are Females-60.9%, Blacks-18.9%, Hispanics-9.1%, and "other minorities"-4.1%. In total minorities SEDL has 30.9% while total minorities available in this job group in the region is 32.1%. There is no underutilization in the Technical and Professional area.

Office and Clerical (population 12 regular staff members)

In this category, 12 staff members are Female out of 12, or 100%. In the Austin and New Orleans Metro Areas, Female availability is 74.2% for office and clerical staff. Five staff members, or 41.7% of the twelve, are Hispanic compared with the availability of 8.1%. Two staff members, 16.7% of the twelve, are Black compared with the availability of 20%. One "other minorities" currently occupy an office/clerical position, 8.3%. Statistics show 5.7% "other minorities" available; no underutilization in this area. In total minorities SEDL has 66.7% while total minorities available in this job group in the Austin and New Orleans Metro Areas is 33.8%. There is no underutilization in the Office and Clerical area.

VII. GOALS AND TIMETABLE

				Utilization Less than	
	Total			Reasonably Expected	
Job Groups	Employment	Utilization	Availability	from Availability	Goal
Minorities					
Officials & Managers	9	1 (11.1%)	21.3%	yes (10.2%)	21.3%
Technical & Professional	55	17 (30.9%)	32.1%	no	N/A
Office & Clerical	12	8 (66.7%)	33.8%	no	N/A
Total	76	26 (34.2%)	29.1%	no	N/A
Females					
Officials & Managers	9	5 (55.5%)	42.7%	no	N/A
Technical & Professional	55	43 (78.2%)	60.9%	no	N/A
Office & Clerical	12	12 (100%)	74.2%	no	N/A
Total	76	60 (78.9%)	59.3%	no	N/A

- A. SEDL will focus on increasing the representation of minorities in the Officials and Managers job group to the extent that funding permits new-hires, transfers, or promotions during calendar year 2009.
- B. Due to the unpredictability and the instability of the institution's funding, it would be difficult, if not impossible, to anticipate future employment needs.
- C. All budget authorities, other supervisors, and all other staff members will continue to support the EEO and Affirmative Action Program.

VIII. SUPPORT DATA FOR RECRUITMENT, SELECTION, REFERRAL AND OTHER PROCEDURES

A. APPLICANTS AND NEW HIRES (see chart VIII-A.)

- 1. Complete application records are maintained. During the period January 1, 2008 December 31, 2008, SEDL employed eight persons. This total included two Black Females, five White Females, and one White Male.
- 2. The most qualified applicants for employment are interviewed, and the final selection is recommended by the appropriate budget authority and approved by the President & CEO. There are no apparent deficiencies in the selection process.

B. TRANSFERS AND PROMOTIONS (see chart VIII-B.)

During the period January 1, 2008 – December 31, 2008 there were three transfers and four promotions. In personnel actions involving transfer or promotion, SEDL is consistent in its application of affirmative action. If vacancies occur, every effort is made to fill the vacancies with qualified staff members from within the organization. Those staff members possessing the necessary qualifications are considered by the budget authority who makes the final selection.

Transfers: Three White Females

Promotions: Two White Females and two White Males

C. TERMINATIONS AND RESIGNATIONS (see chart VIII-C.)

During the period January 1, 2008 – December 31, 2008 there were four voluntary resignations and three involuntary terminations due to funding. In personnel actions involving termination or resignation, SEDL is consistent in its application of affirmative action.

Resignations: Three White Females and one White Male Terminations: Two White Females and one Black Male

VIII-A. SUPPORT DATA BY JOB GROUPS - APPLICANTS & NEW HIRES JANUARY 1, 2008 - DECEMBER 31, 2008

	American Indian						
	Alaskan Native	Asian	Black	White	Hispanic	Other/Unknown	Total
Job Group: Officials & Managers - None							
External Applicants							
Male							
Female							
Total							
External Hires							
Male							
Female							
Total							
lah Craum, Tankminal & Brafassianal							
Job Group: Technical & Professional <u>External Applicants</u>							
Male		1	1	10			12
Female		1	6	24	2	1	34
Total		2	7	34	2	1	46
External Hires		۷	1	34	۷	ı	40
Male				1			1
Female			2	4			6
Total			2	5			7
Total			_	3			,
Job Group: Office & Clerical							
External Applicants							
Male							
Female				1	3		4
Total				1	3		4
External Hires							
Male							
Female				1			1
Total				1			1

VIII-B. SUPPORT DATA BY JOB GROUPS - PROMOTIONS, TRANSFERS & RECLASSIFICATIONS JANUARY 1, 2008 - DECEMBER 31, 2008

JANOART 1, 2000 - DECEMBER 31, 2000	A managing and the allians						
	American Indian Alaskan Native	Asian	Black	White	Hispanic	Other	Total
	Alaskall Native	Asian	DIACK	VVIIICE	riispariic	Other	Total
Job Group: Officials & Managers							
Promotions: - None							
Male							
Female							
Total							
<u>Transfers:</u> - None							
Male							
Female							
Total							
Reclassifications: - None							
Male							
Female							
Total							
Job Group: Technical & Professional							
Promotions:							
Male				2			2
Female				2			2
Total				4			4
Transfers:							
Male							
Female				3			3
Total				3			3
Reclassifications: - None							
Male							
Female							
Total							

VIII-B. SUPPORT DATA BY JOB GROUPS - PROMOTIONS, TRANSFERS & RECLASSIFICATIONS (Continued) JANUARY 1, 2008 - DECEMBER 31, 2008

American Indian

Alaskan Native Asian Black White Hispanic Other Total

Job Group: Office & Clerical

Promotions: - None

Male

Female

Total

Transfers: - None

Male

Female

Total

Reclassifications: - None

Male

Female

Total

VIII-C. SUPPORT DATA BY JOB GROUPS - TERMINATIONS & RESIGNATIONS JANUARY 1, 2008 - DECEMBER 31, 2008

Job Group: Officials & Managers

	White	Hispanic	Asian	Black	Total
Male	1				1
Female					
Total	1				1
1 voluntary resignation					

Job Group: Technical & Professional

	White	Hispanic	Asian	Black	Total
Male				1	1
Female	4				4
Total	4			1	5
2 voluntary resignations					

3 involuntary terminations

Job Group: Office & Clerical

	White	Hispanic	Asian	Black	Total
Male					
Female	1				1
Total	1				1

1 voluntary resignation

IX. RESPONSIBILITIES FOR IMPLEMENTATION

1. HUMAN RESOURCES GENERALIST RESPONSIBILITIES FOR IMPLEMENTATION

Sue Liberty, SEDL's Human Resources Generalist, is designated as the EEO Coordinator of SEDL's EEO and Affirmative Action Program. In implementing the EEO and Affirmative Action Program, responsibilities include, but are not necessarily limited to:

- A. Preparing recommended policy statements, Affirmative Action Program changes, and developing internal and external communication techniques.
- B. Assisting in the identification of problem areas.
- C. Assisting budget authorities in arriving at solutions to personnel related problems.
- D. Reporting annually to management the following:
 - 1. Effectiveness of the program
 - 2. Need for remedial action (if necessary)
 - 3. Degree to which SEDL's goals and objectives have been attained
 - 4. Training programs that are being implemented for managers
- E. Serving as liaison between SEDL and enforcement agencies (such as the Austin Human Rights Commission, Texas Commission on Human Rights, and Equal Employment Opportunity Commission).
- F. Serving as liaison between SEDL and minority organizations, women's organizations, and community action groups concerned with employment opportunities of minorities and women.
- G. Periodically checking to assure that posters are properly displayed.
- H. Meeting with budget authorities, other supervisors, and all other staff members to be certain that SEDL's policies are being implemented.

I. Keeping management informed of the latest developments in the area of equal employment opportunity.

2. MANAGEMENT RESPONSIBILITIES FOR IMPLEMENTATION

Responsibilities of the Budget Authorities and other supervisors include:

- A. Assisting in the identification of problem areas and establishment of goals and objectives.
- B. Periodic auditing of hiring and promotion patterns to remove impediments to the attainment of goals and objectives.
- C. Reviewing the qualifications of staff members to assure that minorities and women are given full opportunities for any transfers and promotions.
- D. Taking actions to prevent harassment of staff members as part of their EEO and affirmative action efforts.
- E. In preparing performance appraisals, Budget Authorities and other supervisors will be evaluated on their EEO and affirmative action efforts.

X. ACTION ORIENTED PROGRAMS

- A. Sue Liberty, SEDL's Human Resources Generalist, will evaluate the staff member selection process to aid the attainment of goals and objectives.
- B. All staff members involved in the recruiting, screening, selection, promotion, disciplinary, and related processes will be trained in all personnel actions.

XI. ACTIVE SUPPORT OF COMMUNITY, LOCAL, AND NATIONAL PROGRAMS

Recognizing its role in the community, SEDL actively seeks to support available community action programs to provide job skills and employment opportunities for women and minorities. The following action reflects SEDL's support in this area during the past year. One student scholar was hired on a temporary basis for a three-month period (February 2008 to May 2008) in the office of Disability Research to Practice. The student was a White Male who was working on his Masters Degree in Community Leadership.

SEDL participates in the disabled worker program and veteran program and has informed the local Texas Workforce Commission of its support of these programs.

XII. INTERNAL AUDIT AND GUIDELINES FOR THE PROGRAM

- 1. REVIEW, CHECK, AND APPRAISAL
 - A. SEDL's Human Resources Generalist monitors records of referrals, promotions, transfers, placements, terminations, and all other personnel actions at all levels to assure the maintenance of a non-discriminatory policy.
 - B. SEDL conducts an "open door" policy as far as management relations are concerned. Complaints or grievances may be discussed with management any time a staff member feels it is necessary. Section 10.10 of the Handbook provides a formal procedure for handling staff member concerns and grievances.
 - C. SEDL budget authorities are responsible for recommending the final staff member selection to the President & CEO for approval. Therefore, the success or failure in implementing the Affirmative Action Program will be reflected in their performance appraisals.
 - D. Seniority could become an employment factor, but only in the case of equal capabilities of competing staff members.
 - E. All training at SEDL is on an informal basis and selections are made in a non-discriminatory manner.

2. RELIGIOUS AND NATIONAL ORIGIN GUIDELINES

- A. SEDL is committed to providing Equal Opportunity Employment based on religion and national origin, under the requirements of both state and federal laws, for applicants and staff members.
- B. It is SEDL's policy and practice to make reasonable accommodations to the religious observances and practices of staff members or prospective staff members who observe certain religious holydays during the year and who are conscientiously opposed to performing work or engaging in similar activity on such days.
- 3. SUPPLEMENTAL MATTERS RELATING TO VIETNAM ERA VETERANS, SPECIAL DISABLED VETERANS, OTHER ELIGIBLE VETERANS, NEWLY SEPARATED VETERANS, AND DISABLED INDIVIDUALS

- A. In keeping with the provisions of SEDL's EEO and Affirmative Action Program, as well as compliance with the requirements of the Rehabilitation Act of 1973, as amended, the Americans with Disabilities Act of 1990, the Vietnam Era Veterans Readjustment Assistance Act of 1974, the Uniformed Services Employment and Reemployment Rights Act of 1994, the Veterans Employment Opportunities Act of 1998, and the Jobs for Veterans Act of 2002, it is the policy of SEDL to recruit, hire, and promote individuals in all job classifications without regard to their status as a Vietnam Era Veteran, qualified disabled veteran, Other Protected Veteran, Newly Separated Veteran, or disabled individual.
- B. This policy extends to personnel actions involving transfers, demotions, compensation and benefits administration, participation in SEDL sponsored training, education, and terminations of employment. SEDL's policy includes taking affirmative action to reinforce efforts in equal employment opportunity in all of its operations and practices.

C. Definitions

1. Vietnam Era Veteran

The law defines a Vietnam Era Veteran as a person who served on active duty for a period of more than 180 days, any part of which occurred between August 5, 1964 and May 7, 1975, and was discharged or released with other than a dishonorable discharge, or who was discharged or released from active duty for a service-connected disability if any part of such active duty was performed between August 5, 1964 and May 7, 1975.

2. Disabled Veteran

The law defines a disabled veteran as a person entitled to disability compensation under laws administered by the Veterans' Administration for disability rated at thirty percent or more, or a person whose discharge or release from active duty was for a disability incurred or aggravated in the line of duty.

3. Other Eligible Veteran

The law defines other eligible veterans as those who served in a war and those who served in a campaign or on an expedition for which a campaign badge has been awarded.

4. Newly Separated Veteran

The law defines a newly separated veteran as any veteran during the three-year period beginning on the date of such veteran's discharge or release from active duty.

- 5. Disabled Individual
 The law defines a disabled individual as any person who (1) has a physical or mental impairment which substantially limits one or more of such person's major life activities, (2) has a record of such impairment, or (3) is regarded as having such an impairment.
- D. Supplemental EEO/Affirmative Action Policies and Procedures Relating to Covered Veterans and Disabled Individuals.
 - I. If SEDL inquires into a staff member's physical or mental condition or conducts a medical examination subsequent to an offer of employment or prior to change in employment status, information obtained in response to such inquiries or examination shall be kept confidential except that:
 - a. Supervisors and budget authorities may be informed regarding restrictions on the work or duties and accommodations of disabled veterans and disabled individuals;
 - b. First aid and safety personnel may be informed, where and to the extent appropriate, if the condition might require emergency treatment; and
 - c. Government officials investigating compliance with the Rehabilitation Act of 1973, as amended, the Americans with Disabilities Act of 1990, the Vietnam Era Veterans Readjustment Assistance Act of 1974, the Uniformed Services Employment and Reemployment Rights Act of 1994, the Veterans Employment Opportunities Act of 1998, or the Jobs for Veterans Act of 2002 shall be informed.
 - 2. SEDL will make reasonable accommodations to the physical and mental limitations of qualified disabled veterans and disabled individuals unless SEDL can demonstrate that such an accommodation would pose an undue hardship on the conduct of its business. In determining the extent of its accommodation obligations, SEDL may consider, among other factors, business necessity and financial costs and/or other expenditures.
 - 3. In offering employment or promotion to Veterans of the Vietnam Era, qualified disabled veterans, Other Eligible Veterans, Newly Separated Veterans, and disabled individuals, SEDL will not reduce the amount of compensation offered because of any disability income, pension, or other benefit the individual receives from another source.

4. Specific Procedural Matters

- a. SEDL has established a procedure inviting all staff members who believe themselves covered under the Vietnam Era Veterans Readjustment Assistance Act of 1974, the Uniformed Services Employment and Reemployment Rights Act of 1994, the Veterans Employment Opportunities Act of 1998, the Jobs for Veterans Act of 2002, the Rehabilitation Act of 1973, as amended, or the Americans with Disabilities Act of 1990, to identify themselves.
- b. Procedures exist for dissemination of notice of vacancy announcements to educational, government, and community organizations. These organizations include the Texas Workforce Commission, the Veterans Administration, America's Job Bank, and the Texas Department of Rehabilitation for a reasonably comprehensive recruitment base. SEDL will continue to evaluate, modify, and improve its recruitment efforts as required.

4. SEX DISCRIMINATION GUIDELINES

- A. Applicants of both sexes will be recruited for all vacancies unless sex has been established as a bona fide occupational qualification.
- B. It is the policy of SEDL to provide equal employment opportunities to all staff members and applicants for employment without regard to sex, except where sex is a bona fide occupational qualification.
- C. Staff members are paid based on job-related skills, experience and education required, the level of effort and responsibility required, performance, and external market forces.
- D. Staff members are promoted based on SEDL's need, the staff members' job-related experiences and skills, and performance factors.
- E. SEDL treats pregnancy in the same manner it treats any other medical condition.
- F. SEDL has a separate policy clearly prohibiting any form of sexual harassment.

5. SEXUAL HARASSMENT GUIDELINES

SEDL shall not tolerate any form of sexual harassment of staff members or applicants for employment. Sexual harassment includes unwelcome sexual advances, requests for sexual favors, and other verbal, visual, or physical

conduct of a sexual nature when submission to the conduct enters into employment decisions and/or the conduct unreasonably interferes with an individual's work performance or creates an intimidating, hostile, or offensive working environment.

6. IDENTIFICATION OF FOCUS AREAS

- A. SEDL will focus on increasing the representation of minorities and, to the extent that funding permits new-hires, internal transfers, or promotions, SEDL will strive to utilize more minorities during calendar year 2009.
- B. Due to the unpredictability and the instability of the institution's funding, it is difficult, if not impossible, to anticipate future employment needs.
- C. In personnel actions involving transfer or promotion, SEDL is consistent in its application of affirmative action. If vacancies occur, every effort is made to fill the vacancies with qualified staff members from within the organization. Those staff members possessing the necessary qualifications are given consideration.
- D. The most qualified applicants for employment are interviewed, and the final selection is recommended by the appropriate budget authority and approved by the President & CEO. In its present work force of 76 regular staff members, SEDL has a total of 64 female and/or minority staff members (i.e., 84.2%).
- E. The application form conforms with local and federal regulations.
- F. SEDL has formal, written job descriptions, and the duties of each position are known by the budget authorities and are explained to staff members when they are employed.
- G. All SEDL sponsored activity programs (if any) will be conducted in a non-discriminatory manner.
- H. There are no segregated facilities in existence at SEDL.