

# **Adaptive Hybrid Intelligent Systems for the Competitive Advantage of Enterprises**

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Olten, 19 May 2023

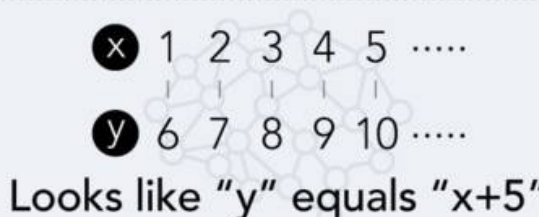

Emerging Topics in Information Systems, SS 2023

**Recap**

# From AI to Hybrid Intelligence

# From AI to Hybrid Intelligence

## Statistical AI (Machine learning) vs. Symbolic AI

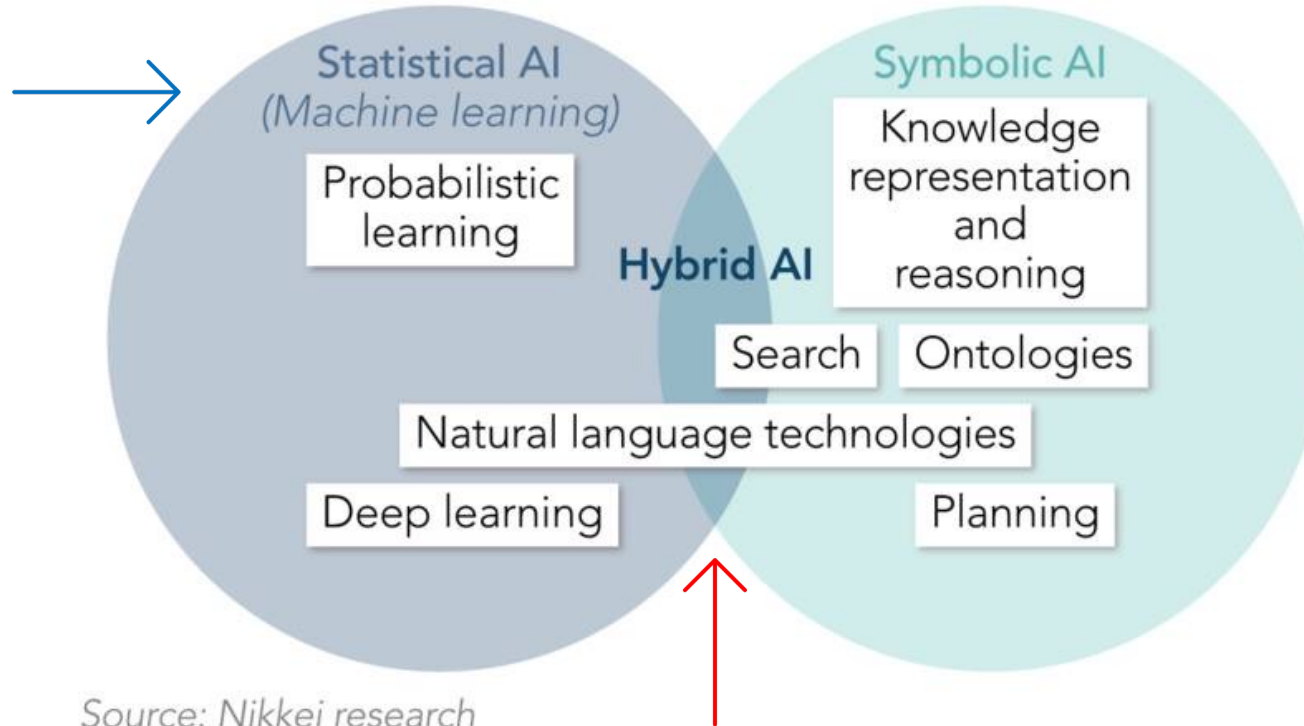
Statistical AI	Symbolic AI
Examines data and learns statistically probable correlation	Humans provide knowledge ( <i>Rule</i> )
 <p>Looks like "y" equals "x+5"</p>	 <p>Rule <math>y=x+5</math></p>
Provides answer according to learned correlation	Provides deterministic answer based on given rule
Problem $\longrightarrow$ Solution If $x=10$ $y=15$ ( <i>Probably</i> )	Problem $\longrightarrow$ Solution If $x=10$ $y=15$

Source: Nikkei research

# From AI to Hybrid Intelligence

## AI systems and their subfield technologies

Also: Connectionist  
or Sub-symbolic AI



Source: Nikkei research

Also: Neuro-symbolic AI, MAKE

# From AI to Hybrid Intelligence

- *Hybrid AI* refers to systems combining symbolic and sub-symbolic approaches
- Anywhere from loosely coupled to tightly integrated (d'Avila Garcez & Lamb, 2023)
- Loosely coupled typically involves a human → human-in-the-loop (HITL)
- Tightly integrated: neuro-symbolic AI

# From AI to Hybrid Intelligence

- Hybrid intelligent systems: humans and AI work together towards common goals, *augmenting* the human intellect and overcoming human limitations and cognitive biases (Akata et al., 2020).
- Korteling et al. (2021):
  - cognitive abilities of human intelligence are limited by the biological substrate and biological and evolutionary origin of intelligence
  - improve outcomes of AI system by developing human-aware AI systems that support human decision-making rather than pursuing Artificial General Intelligence

# Adaptive Hybrid AI

# Adaptive AI Systems

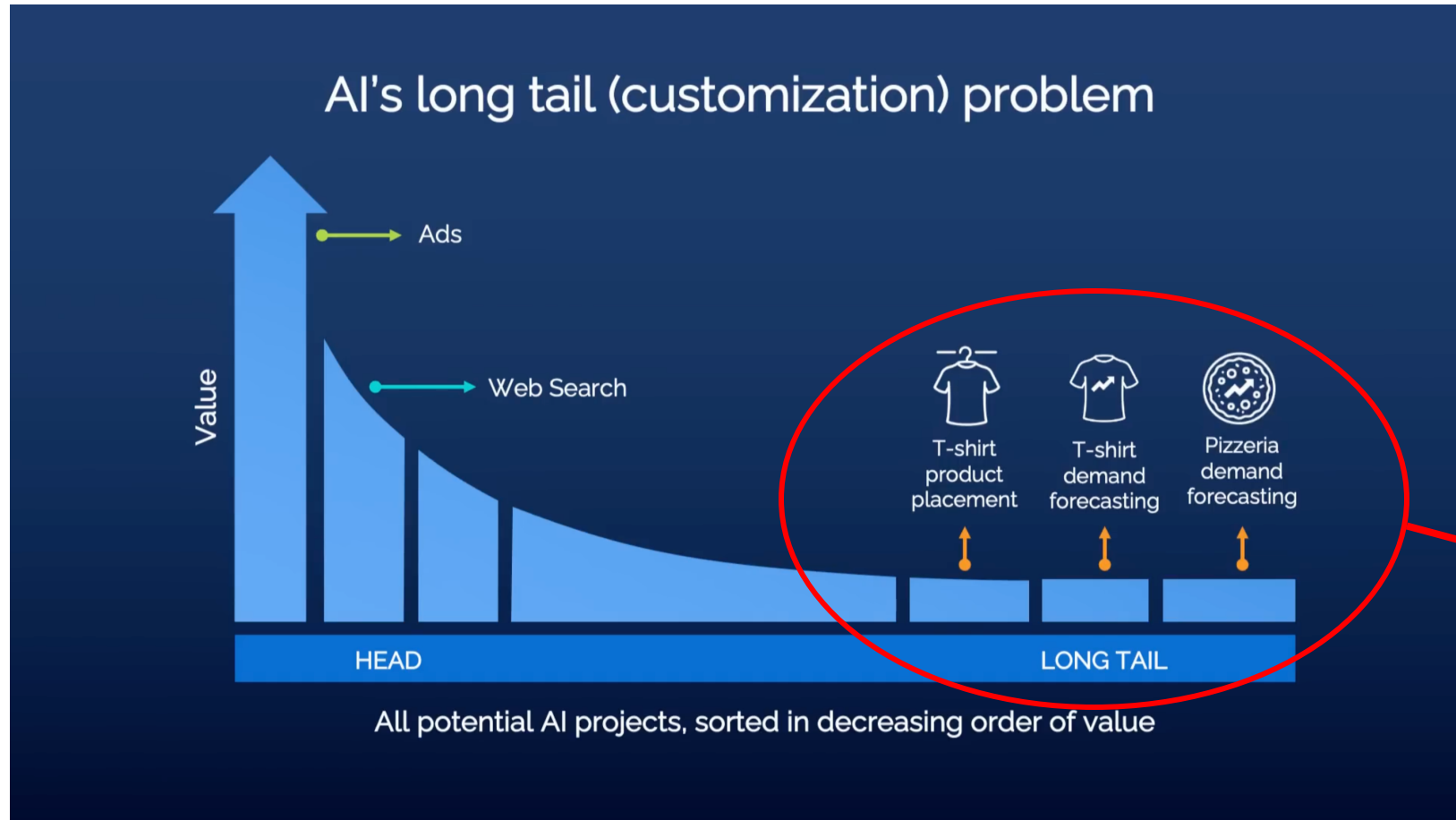
- Human-aware AI systems should adapt to (based on non-exhaustive literature review):
  - 1) Different user's needs
  - 2) Various user tasks
  - 3) Joint task completion
  - 4) Interactions with agents
  - 5) Changing environment



# Adaptive AI – 1) Different User Needs

- Recommender systems, think of Netflix recommendations
- Netflix should learn *my* preferences
- **Cold-start problem:** no data about new user
- **Data sparsity problem:** a lot of data in aggregate, but very few data points for each individual user
- Promising hybrid AI approach: graph-learning recommender systems (GLRS) (Zhang et al., 2023)

# Adaptive AI - 2) Various User Tasks

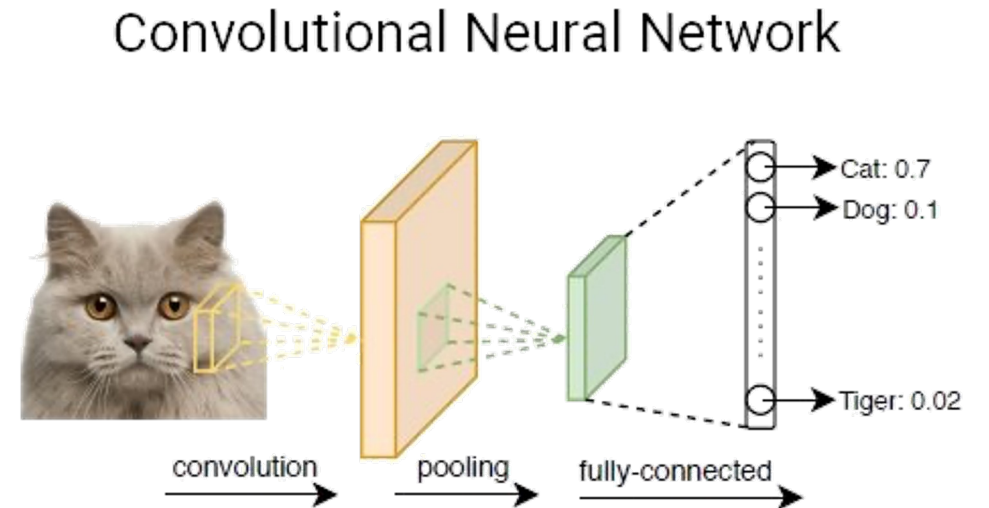


Andrew Ng  
TED Talk, 2022  
(predates ChatGPT)

Not many working in these areas, but in aggregate represents enormous value.

# The Long Tail: Narrow AI?

- “Narrow AI” refers to machine learning models that are trained for one (narrowly defined) use case
- Example:
  - classify animal in image as cat, dog, ..., tiger
  - If model has never seen a giraffe in training data, it will classify it as any other animal
- Thus not very adaptable: each use case requires plenty of training examples. Each new class type needs retraining of model.



# Narrow vs. Broad AI



## Narrow AI

- Specific use cases, high accuracy
- Requires many specific data examples
- In aggregate very expensive to build as we need specific data and train a new model for each specific use case
- Does not easily adapt to other tasks (but: transfer learning)
- Does not easily adapt to another user
- If data changes: needs to be retrained

## Broad AI

- E.g. LLMs, Foundation Models
- Generic, huge models (dozens to hundreds billions of parameters)
- Emergent capabilities (Wei et al., 2022)
- In-context learning / “few shots learners” (Brown et al., 2020)
- *train-then-fine-tune* or *prompt-based learning*



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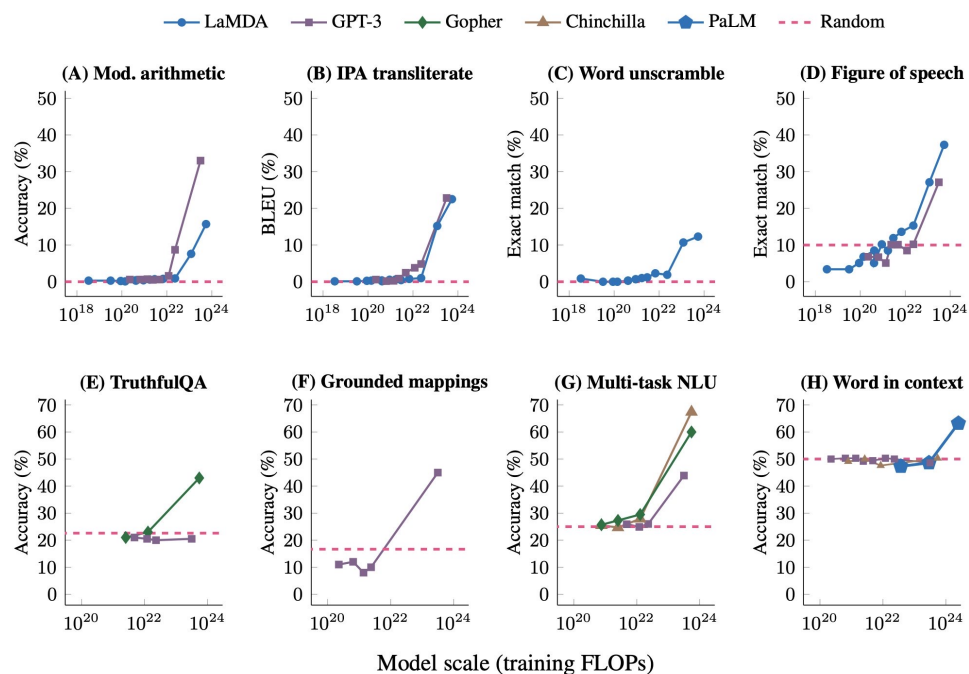


I combed through the large language model literature and made a repository of 137 “emergent abilities”, which are only present in sufficiently-large language models.

100+ emergent tasks can be found in BIG-Bench and MMLU alone.

[jasonwei.net/blog/emergence](https://jasonwei.net/blog/emergence)

Scaling seems to work...



# Emergent Abilities

Wei et al. (2022)

Performance of models on many NLP and NLU tasks is only *marginally better than random until a certain model size is reached.*

# The Promise of Broad AI

## *Train-then-fine-tune*

- Pre-train large base model (base model for text, base model for image recognition, base model for video sequence analysis, etc.)
- Fine-tune model to specific use cases with few examples only
- Fine-tune model to specific user with few examples only

## *Prompt-based learning (see, e.g., Zhou et al., 2023)*

- user gives an example or two (context)
- AI adapts based on example in context
- (context in GPT3: 2K tokens, ChatGPT: 4K tokens, GPT4: 8k tokens, GPT4-32K: 32K tokens)

# Tokens & Context

Given a text string (e.g., "tiktoken is great!") and an encoding (e.g., "cl100k\_base"), a tokenizer can split the text string into a list of tokens: ["t", "ik", "token", "is", "great", "!"]

Source: [https://github.com/openai/openai-cookbook/blob/main/examples/How\\_to\\_count\\_tokens\\_with\\_tiktoken.ipynb](https://github.com/openai/openai-cookbook/blob/main/examples/How_to_count_tokens_with_tiktoken.ipynb)

What to put into the context?

- New emerging discipline of “Prompt Engineering”
- Users may need to learn completely new strategies such as *chain of thought* prompting (Wei et al., 2023) and *least-to-most prompting* (Zhou et al., 2023)

# Adaptive AI: GitHub Copilot



- Launched October 2021
- AI-powered code completion tool by GitHub & OpenAI
- Trained on public code repos on GitHub.com, GitLab.com, etc.
- Provides suggestions for line completion and entire function blocks
- **Learns and adapts to user's coding style**
- Aims to increase developer productivity
  - Provides boilerplate code, avoids errors (bugs), avoids looking up documentation



# Adaptive AI – 3) Joint Task Completion

AI agents need to adapt as part of human-AI teams (Zhao et al., 2022):

- to goals and intentions of the human teammates;
- to cognitive features of the human;
- to physical factors of the human in robot-human interactions (e.g., fatigue of the human); and
- adaptation of learned human models to transfer a learned model to interaction with another human.

# Adaptive AI – 4) Others Agents

AI may adapt to other agents:

- changing team composition (new human members, other AI agents)
- AI should account for effects of its own actions on other agents

Multiagent reinforcement learning (MARL):

- AI agent is trained based on the effect of its actions on the environment while consider potential (re)actions of the other agents (Canese et al., 2021).
- MARLtrained AI agent show high adaptability to other agents.

# Adaptive AI – 5) Changing Environment

Societal trends, political or legal changes, etc.

- **concept drift:** changes to objectives that AI models were designed for
- **data drift:** changes in the data distribution (Lu et al., 2020)

Requires re-training of AI model to adapt:

- Online training: continuous training and redeploy of AI model
- **Model drift:** performance of continuously retrained model degrades over time

# Competitive Advantage of AI

# Competitive Advantage of AI

- Davenport (2018):
  - AI primarily used by large enterprises, technology companies, AI start-ups
  - AI capabilities:
    - robotics and robotic process automation (RPA)
    - gaining insights from data through machine learning
    - AI-based engagement with employees, customers through chatbots or intelligent agents
- AI can fuel new business models (Iansiti & Lakhani, 2020)

# Competitive Advantage of AI

Types of benefits of AI for enterprises (Ho et al., 2022):

- reduced costs
- improved performance
- better decision-making
- higher customer satisfaction
- better customer segmentation
- improved customer experience
- Better products & services
- business innovation

Hands-on / Discussion

# Instructions

- We build 4 groups, ca. 6-7 persons each
- Go to Teams channel for *Emerging Topics* > *Files* > *Workshop\_Didi*
  - Read the \_Group\_Assignments.pdf
  - A Powerpoint file is prepared for each group to record your results
  - Each group is confronted with a scenario (see your group's powerpoint!)
  - Discuss and reason about the adaptive, hybrid AI use case in the group, and to what type of competitive advantage this could lead.
  - Record your results in the powerpoint



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