

it also put a ceiling on them. A non-recourse loan program administered by the Commodity Credit Corp. allowed farmers to borrow money from the Government by using their crops as collateral. Until 1972 the government loan rate guarantees were often higher than the market price. So the farmer simply wouldn't redeem his crops at the end of that year.

After their tremendous prosperity of recent years, farmers fear a ceiling more than they want a floor. And that's what the Republican Administration has done: lowered the floor and removed the ceiling. Today loan rates are set deliberately low. Banks offer the farmers \$2.50 per bushel of wheat, vs. the \$1.44 the Government is giving. The result has been that the CCC—once the stockpiler of U.S. reserves—is out of the grain business. In 1971 the CCC owned 144 million bushels of corn and 372 million bush-

els of wheat. In 1975 the CCC no longer owned any grain.

Will The Bottom Drop?

At the moment, therefore, the farmers are providing their own floor, but it's an expensive process—and it may not hold. According to Henry Casso, economist for the Senate Agriculture Committee, the effect of a 1-billion-bushel carryover of wheat, without supporting exports, will mean that the bottom will drop out of farm prices, and that "would put a lot of pressure on Jimmy Carter." The Republican and Democratic platforms offer the farmer some choice: Republicans oppose government-controlled grain reserves. The Democrats are calling for a rebuilding of at least some reserves—a two-month supply, owned half by the farmer and half by the government.

Still, it's hard to find a farmer who

likes the idea of the Government stepping back into his business. Since farm income has almost doubled—from \$14.2 billion in 1972 to \$26 billion last year—farmers feel they have the resources to hold out. And they believe they'll get a better shake with grain reserves in *their* hands, not Washington's. Ironically, the effect of withholding grains might be the very thing that will force the Government back into grain reserve stockpiling.

And as Norman Still points out: "In 1975 if the farmer had arbitrarily—without looking at the market—sold one-twelfth of his corn at the first of every month, he would have averaged \$2.96 for a bushel of corn. By holding their produce, I'm sure they're realizing considerably less."

A free market has advantages. But you must swallow its discipline; you can't have things both ways. That's what farmers are discovering today. ■

The Hedging Phobia

COULD the grain farmer have done *anything* besides withhold his crop to protect himself against the downward pressure on prices of a record harvest like this? Yes, for one, he could have hedged in the futures market. Hedging advisory services have sprung up to counsel farmers when and how to hedge. Universities teach it to agricultural students. Even local bankers attend seminars on how to finance hedging. But only about one farmer in 30 hedges to any extent.

Before 1972 there was no real reason for farmers to do so; government loans and price supports made them less vulnerable to market fluctuations. Now there is good reason, but the complexity and apparent risks can frighten many farmers away.

In a way, it's not surprising. While it may vary with local market conditions, here's essentially what a farmer would need to do: The current cash price of a crop and the value of a futures contract in that same crop almost always move in the same direction. Assume a farmer has 10,000 bushels of wheat coming to harvest in July. To protect that crop in the fall against a decline in wheat prices, he "sells" 10,000 bushels of wheat on the futures market for December delivery.

Suppose, as time goes by, both the cash price and the futures price for winter wheat fall by 80 cents a bushel. The farmer doesn't lose any money. He will lose 80 cents per bushel in the cash market when he sells off his wheat through the usual channels—either to an elevator, miller or exporter. But he will *gain* 80 cents per bush-

el when he buys back his "short" futures contract at 80 cents less than he paid for it. His net difference on the transaction was zero, but hedging made the difference between a profitable year for him and an unprofitable one.

Now suppose both the cash price and futures price *rose* 80 cents a bushel. Again, the farmer loses no money. In the second case, he would have lost in the futures market but made up the difference in his cash crop transaction.

"There's no question that hedging would have helped a farmer this year," explains J. Errol Baxter of Heinold Commodities' farm market division in DeKalb, Ill. "Heck, December wheat futures contracts were as high as \$4.20 around July 5, but since then they've dropped to around \$3.20. Anyone who sold futures around that \$4 mark would have had his price protected."

But, to the cautious farmer, the practice of hedging looks like gambling, says Gordon Linn of Lincoln Commodities. Another thing that keeps a farmer out of the futures market, he believes, is the margin call. Margin money is technically "earnest money," a deposit that a futures trader must make as a financial guarantee that he'll fulfill his obligations. The initial margin is usually 10% of the value of the total contract. To sell a futures contract for 10,000 bushels of wheat at \$4 a bushel would require an initial margin of \$4,000. But if at any point the market does go against the trader (say the futures market moves from \$4 to



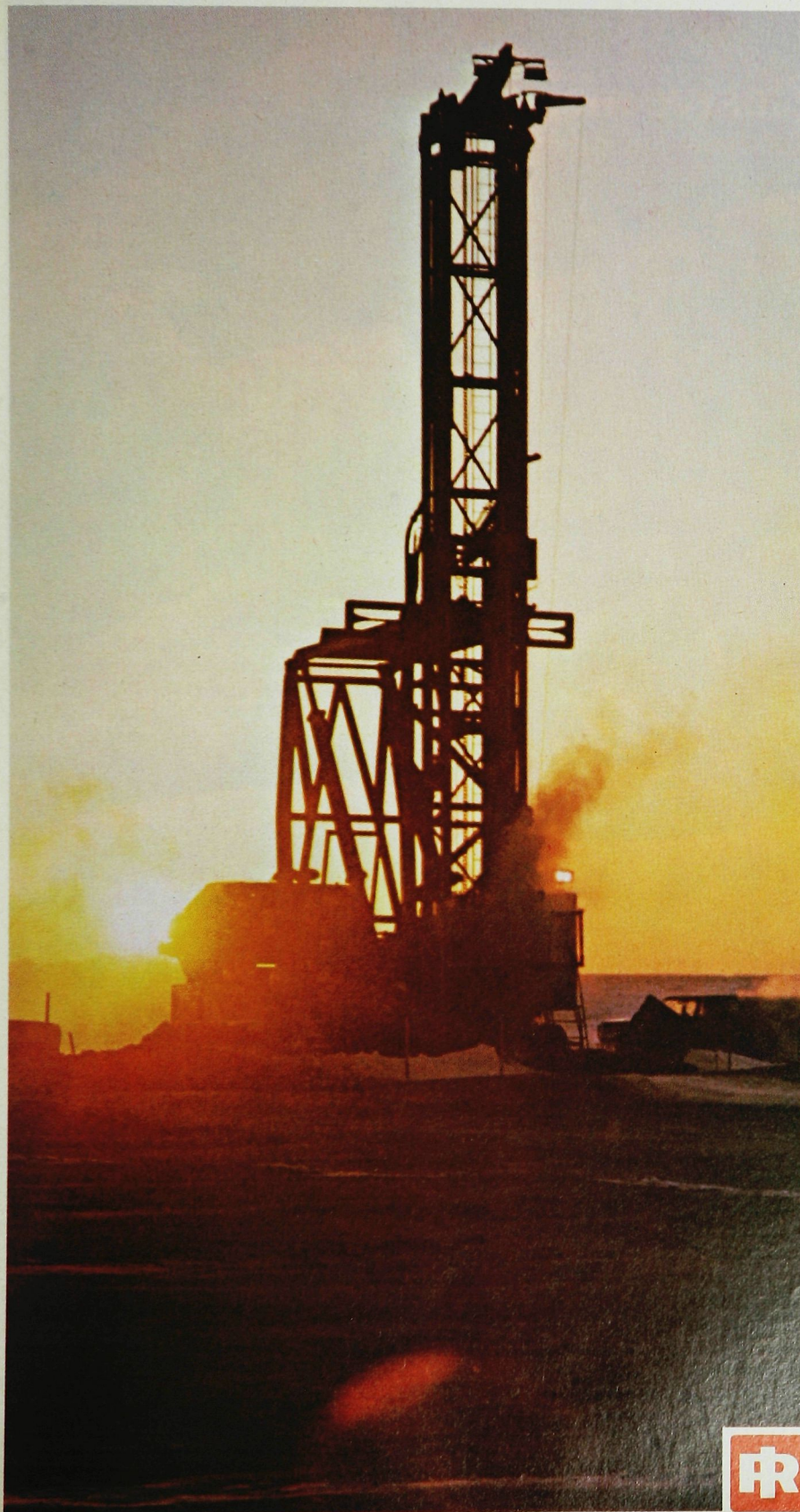
Farmers don't understand what goes on in the pits, so they stay away.

\$5 per bushel) then the farmer is required to put in additional funds to bring his margin back up to the initial margin level. (In this case, an additional \$1,000.)

Says Linn, "If a farmer sells his cash corn today for January shipment, he never has a margin call. He is never reminded that he's been wrong, and when he delivers the corn he doesn't think one thing about it. But when the futures market reminds him with the margin call device that he is wrong in his assessment of the market, he doesn't like it." Even a farmer who understands options, like 32-year-old Ralph J. Sonnicksen, uses the futures market to speculate, but he didn't hedge his corn and wheat this year. Why not? "I wish I had," says Sonnicksen now. "But it's sure easy to say what you should have done when you can see just what the market has done. But predicting tomorrow, isn't so easy."

Agriculture is big business today. Its practitioners will have to accustom themselves to using big business tools.

Oil will flow to you across 3 mountain ranges and 600 streams. A report from Ingersoll-Rand.



The 800-mile Alaska pipeline is one of the largest and most difficult construction projects in history. It crosses extremely rugged terrain where men and machines must frequently function in sub-zero temperatures.

The ecology of the right-of-way is protected by stringent environmental safeguards. Consequently, much of the pipeline has to be supported above ground. Ingersoll-Rand designed new, giant-sized rock drills that are driving more than 80,000 holes in the frozen, rocky earth to anchor support piles. And I-R air compressors are supplying the power.

Two huge terminal stations and a route through the mountains also are being dug, drilled and blasted. I-R also is providing virtually all of the portable air compressors and much of the crawler drilling equipment.

Leadership

Ingersoll-Rand machinery is at work on other productive projects in more than 100 countries around the world. Some of the projects are large. Some small. But in every case, people benefit through Ingersoll-Rand's leadership in industrial machinery.

As a result of our worldwide involvement, Ingersoll-Rand is one of the largest suppliers of industrial machinery and equipment. Our 1975 sales exceeded \$1.7 billion. And our innovative technology, successfully demonstrated on the Alaska pipeline, helps us maintain a leadership position.

Write for our Annual Review or product literature. Ingersoll-Rand, Dept. 760, Woodcliff Lake, N.J. 07675.



Ingersoll-Rand

Elusive metals

'The Ideas Bank' helps dig for more



Copper. Silver. Iron. Nickel.

As modern technology and industry gobble them up, Man must find more. That's where Canadian Imperial Bank of Commerce - over \$24 billion (Canadian) strong - can be especially helpful.

For over a century we have helped finance Canada's vast mining, mineral and metals development. Then we packed up our hard-won experience and took it overseas. That was years ago.

Today, we're involved in a major way in copper, iron and nickel projects from the Dominican Republic to Papua, New Guinea.

Our mining and metals experts look at as many proposals in a month as many banks will see in a year. And often our ideas and expertise make the difference between success and failure.

Years ago, for example, one of our very first mining loans brought a gold mine into being. So we think we know a good idea when we hear one.

Try us. And if you have a mine in mind, we're always in the mood to listen. 'The Ideas Bank'.



**CANADIAN IMPERIAL
BANK OF COMMERCE**

Head Office - Commerce Court, Toronto M5L 1A2, Canada. New York Agency: 22 William St., N.Y. 10005 • (212) 825-7000
Over 1,700 branches in Canada, branches or representative offices in major business centres worldwide.

Copyright of Forbes is the property of Forbes Inc. and its content may not be copied or emailed to multiple sites or posted to a listserv without the copyright holder's express written permission. However, users may print, download, or email articles for individual use.