Walmart Inc. Consolidated Statements of Income

| | Fiscal | Years | Ended Janua | ary 31, | |
|------------------------------------------------------------------------|---------------|-------|-------------|---------|---------|
| (Amounts in millions, except per share data) | 2023 | | 2022 | | 2021 |
| Revenues: | | | | | |
| Net sales | \$ 605,881 | \$ | 567,762 | \$ | 555,233 |
| Membership and other income | 5,408 | | 4,992 | | 3,918 |
| Total revenues | 611,289 | | 572,754 | | 559,151 |
| Costs and expenses: | | | | | |
| Cost of sales | 463,721 | | 429,000 | | 420,315 |
| Operating, selling, general and administrative expenses | 127,140 | | 117,812 | | 116,288 |
| Operating income | 20,428 | | 25,942 | | 22,548 |
| Interest: | | | | | |
| Debt | 1,787 | | 1,674 | | 1,976 |
| Finance lease | 341 | | 320 | | 339 |
| Interest income | (254) | | (158) | | (121) |
| Interest, net | 1,874 | | 1,836 | | 2,194 |
| Loss on extinguishment of debt | _ | | 2,410 | | _ |
| Other (gains) and losses | 1,538 | | 3,000 | | (210) |
| Income before income taxes | 17,016 | | 18,696 | | 20,564 |
| Provision for income taxes | 5,724 | | 4,756 | | 6,858 |
| Consolidated net income | 11,292 | | 13,940 | | 13,706 |
| Consolidated net (income) loss attributable to noncontrolling interest | 388 | | (267) | | (196) |
| Consolidated net income attributable to Walmart | \$ 11,680 | \$ | 13,673 | S | 13,510 |
| Net income per common share: | | | | | |
| Basic net income per common share attributable to Walmart | \$ 4.29 | \$ | 4.90 | \$ | 4.77 |
| Diluted net income per common share attributable to Walmart | 4.27 | | 4.87 | | 4.75 |
| Weighted-average common shares outstanding: | | | | | |
| Basic | 2,724 | | 2,792 | | 2,831 |
| Diluted | 2,734 | | 2,805 | | 2,847 |
| Dividends declared per common share | \$ 2.24 | \$ | 2.20 | \$ | 2.16 |

See accompanying notes.

Walmart Inc. Consolidated Balance Sheets

| | | As of Jan | nuary : | |
|-------------------------------------------------------------|----|-----------|---------|---------|
| (Amounts in millions) | | 2023 | | 2022 |
| ASSETS | | | | |
| Current assets: | | | | |
| Cash and cash equivalents | \$ | 8,625 | \$ | 14,760 |
| Receivables, net | | 7,933 | | 8,280 |
| Inventories | | 56,576 | | 56,511 |
| Prepaid expenses and other | | 2,521 | | 1,519 |
| Total current assets | | 75,655 | | 81,070 |
| Property and equipment, net | | 100,760 | | 94,515 |
| Operating lease right-of-use assets | | 13,555 | | 13,758 |
| Finance lease right-of-use assets, net | | 4,919 | | 4,351 |
| Goodwill | | 28,174 | | 29,014 |
| Other long-term assets | | 20,134 | | 22,152 |
| Total assets | S | 243,197 | S | 244,860 |
| LIABILITIES, REDEEMABLE NONCONTROLLING INTEREST, AND EQUITY | | | | |
| Current liabilities: | | | | |
| Short-term borrowings | s | 372 | s | 410 |
| Accounts payable | | 53,742 | | 55,261 |
| Accrued liabilities | | 31,126 | | 26,060 |
| Accrued income taxes | | 727 | | 851 |
| Long-term debt due within one year | | 4,191 | | 2,803 |
| Operating lease obligations due within one year | | 1,473 | | 1,483 |
| Finance lease obligations due within one year | | 567 | | 511 |
| Total current liabilities | | 92,198 | | 87,379 |
| Long-term debt | | 34,649 | | 34,864 |
| Long-term operating lease obligations | | 12,828 | | 13,009 |
| Long-term finance lease obligations | | 4,843 | | 4,24 |
| Deferred income taxes and other | | 14,688 | | 13,474 |
| Commitments and contingencies | | | | |
| Redeemable noncontrolling interest | | 237 | | _ |
| Equity: | | | | |

Time taken to

Scill inventory

Collect cash a

From sales

Pay supplier

Day supplier

Day supplier

| Income | 2023 | | Balance | 2023 |
|-----------------|---------------|------------------|--------------------------|---------------|
| Total Revenues | 611289 | | Inventories | 56576 |
| COGS | 463721 | | Account Receivables | 7933 |
| | | | Account Payables | 53742 |
| | | | | |
| Days Inventory | Outstanding (| DIO) =Inven | tory/COGS x 365 | |
| Dave Salas Out | tonding (DS) |)) =(A accounts | s Receivables)/(Total Re | wanua) w 365 |
| Days Sales Out | standing (DSC |) =(Account | s Receivables)/(10tal Re | evenue) x 363 |
| Days Payable O | utstanding (D | PO) =(Accou | nts Payable)/COGS x | 365 |
| Cash to Cash to | Cycle = DIO | + DSO - DP | 0 | |
| | Year | Month | Days | |
| DOI | 0.1220 | 1.4641 | 44.5316 | |
| DSO | 0.0130 | 0.1557 | 4.7368 | |
| DPO | 0.1159 | 1.3907 | 42.3009 | |
| C2C Cycle | 0.0191 | 0.2291 | 6.9675 | |

COSTCO WHOLESALE CORPORATION CONSOLIDATED STATEMENTS OF INCOME (amounts in millions, except per share data)

| | 53 Weeks Ended | 52 Weeks Ended | 52 Weeks Ended | | |
|-----------------------------------------------------|----------------------|--------------------|--------------------|--|--|
| - | September 3, 2023 | August 28, 2022 | August 29, 2021 | | |
| REVENUE | | | | | |
| Net sales | \$ 237,710 | \$ 222,730 | \$ 192,052 | | |
| Membership fees | 4,580 | 4,224 | 3,877 | | |
| Total revenue | 242,290 | 226,954 | 195,929 | | |
| OPERATING EXPENSES | | | | | |
| Merchandise costs | 212,586 | 199,382 | 170,684 | | |
| Selling, general and administrative | 21,590 | 19,779 | 18,537 | | |
| Operating income | 8,114 | 7,793 | 6,708 | | |
| OTHER INCOME (EXPENSE) | | | | | |
| Interest expense | (160) | (158) | (171) | | |
| Interest income and other, net | 533 | 205 | 143 | | |
| INCOME BEFORE INCOME TAXES | 8,487 | 7,840 | 6,680 | | |
| Provision for income taxes | 2,195 | 1,925 | 1,601 | | |
| Net income including noncontrolling interests | 6,292 | 5,915 | 5,079 | | |
| Net income attributable to noncontrolling interests | _ | (71) | (72) | | |
| NET INCOME ATTRIBUTABLE TO COSTCO | \$ 6,292 | \$ 5,844 | \$ 5,007 | | |
| NET INCOME PER COMMON SHARE ATTRIBUTABLE TO COSTCO: | | | | | |
| Basic | \$ 14.18 | \$ 13.17 | \$ 11.30 | | |
| Diluted | \$ 14.16 | \$ 13.14 | \$ 11.27 | | |
| Shares used in calculation (000's) | • | | | | |
| Basic | 443,854 | 443,651 | 443,089 | | |
| Diluted | 444,452 | 444,757 | 444,346 | | |

COSTCO WHOLESALE CORPORATION CONSOLIDATED BALANCE SHEETS

(amounts in millions, except par value and share data)

| | September 3, 2023 | August 28, 2022 |
|----------------------------------------------------------------------------------------------------|----------------------|--------------------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash and cash equivalents\$ | 13,700 | \$ 10,203 |
| Short-term investments | 1,534 | 846 |
| Receivables, net . | 2,285 | 2,241 |
| Merchandise inventories | 16,651 | 17,907 |
| Other current assets | 1,709 | 1,499 |
| Total current assets | 35,879 | 32,696 |
| OTHER ASSETS | | |
| Property and equipment, net | 26,684 | 24,646 |
| Operating lease right-of-use assets | 2,713 | 2,774 |
| Other long-term assets | 3,718 | 4,050 |
| TOTAL ASSETS\$ | 68,994 | \$ 64,166 |
| LIABILITIES AND EQUITY | | |
| CURRENT LIABILITIES | | |
| Accounts payable | 17,483 | \$ 17,848 |
| Accrued salaries and benefits | 4,278 | 4,381 |
| Accrued member rewards | 2,150 | 1,911 |
| Deferred membership fees | 2,337 | 2,174 |
| Current portion of long-term debt | 1,081 | 73 |
| Other current liabilities | 6,254 | 5,611 |
| Total current liabilities | 33,583 | 31,998 |
| OTHER LIABILITIES | | |
| Long-term debt, excluding current portion | 5,377 | 6,484 |
| Long-term operating lease liabilities | 2,426 | 2,482 |
| Other long-term liabilities | 2,550 | 2,555 |
| TOTAL LIABILITIES | 43,936 | 43,519 |
| COMMITMENTS AND CONTINGENCIES | | |
| EQUITY | | |
| Preferred stock \$0.005 par value; 100,000,000 shares authorized; no shares issued and outstanding | _ | _ |
| Common stock \$0.005 par value; 900,000,000 shares authorized; | | |
| | | - |

| Days Inventor | y Outstanding (| DIO) =Invent | tory/COGS x 365 | |
|-----------------------|------------------|--------------|------------------------|---------------|
| | | | | |
| Days Sales Ou | utstanding (DSC |) =(Accounts | Receivables)/(Total Re | evenue) x 365 |
| | | | | |
| Days Payable | Outstanding (D | PO) =(Accou | nts Payable)/COGS x | 365 |
| | | | | |
| Cash to Cash | to Cycle = DIO | + DSO - DP | 0 | |
| | | | | |
| | Year | Month | Days | |
| | | | Dujo | |
| DOI | 0.1220 | 1.4641 | 44.5316 | |
| | 0.1220 0.0130 | | · | |
| DSO | | | 44.5316 | |
| DOI DSO DPO C2C Cycle | 0.0130 | 0.1557 | 44.5316 4.7368 | |