Diversifying Customer Segments and Boosting Web Interactions at General Motors

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Understanding Build and Buy:

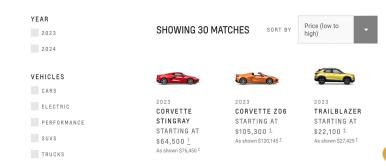
Key Insights and Learning Objectives

"Build and buy" typically refers to the options consumers have when purchasing a product, especially customizable products like vehicles.

It often involves choosing between building a custom product or buying a pre-built option from available inventory.

BUILD & PRICE

Our filter tools were developed to help you find the best Chevy model based on the criteria you're looking for in a vehicle. Select the model you're interested in and use our Build & Price tool to configure a vehicle by trim level, options and other accessories.



What leads to purchase conversion in **Build and Buy**?

Customers
who used
Build & Buy
Purchase
Vehicle
Customers
who used
Build & Buy
Don't
purchase
vehicle

- 1. How do they interact with GM website?
- 2. How do they respond to promotional emails?

How do they interact with GM Website?

Purchased Customers

• Request a Quote Rate: 33.2%

Search Inventory Landing Rate: 39.5%

• Events Per Person: 27.1

• BYO form completion rate: 58.1%

 Average Time Spent on Request a Quote Rate: 1,270 sec

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Non-purchased Customers

• Request a Quote Rate: 20.7%

Search Inventory Landing Rate: 20.8%

Events Per Person: 12.6

• BYO form completion rate: 52.5%

Average Time Spent on Request a

Quote Rate: 866 sec

Key Takeaways

- 1. Request a Quote Rate is the most important factor
- 2. Non-purchased customers leave during the Request a Quote process
- 3. It is important to prevent potential customers to leave during the process

How do they respond to promotional emails?

Purchased Customers

• Email Received Rate: 99.8%

• Email Open Rate: 91.0%

• Email Click Rate: 86.5%

Non-purchased Customers

Email Received Rate: 51.6%

• Email Open Rate: 92.7%

Email Click Rate: 88.2%



Key Takeaways

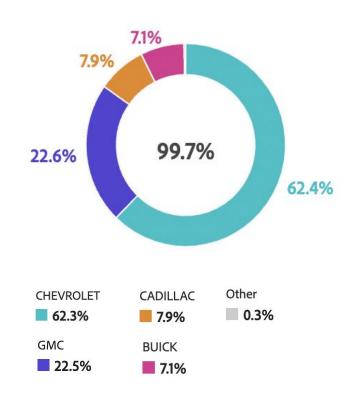
- 1. No significant difference on Email Open Rate, and Email Click Rate
- 2. Significant difference on Email Received Rate
- 3. Almost all customers who purchased received promotional emails

Most Popular General Motors Car Brand

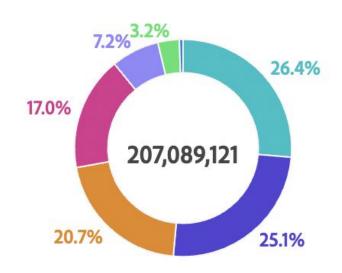
Chevrolet, the most popular brand under GM, accounts for 62.3% of purchase events across all brands.



Vehicle Purchase Event



Events





Most Preferred Vehicle Type

SUVs and **Trucks** are the vehicle types that gained the most traction.

Trucks are the preferred vehicle type among consumers with three cars.

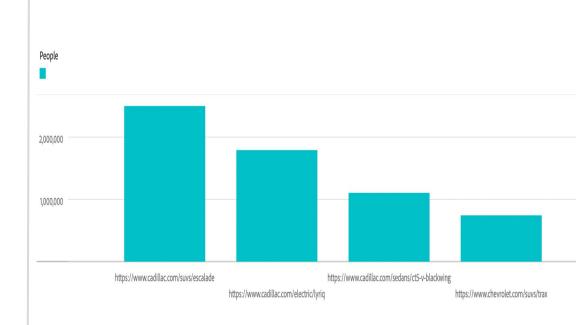
Meanwhile, first-time and second-time buyers show interest in GM's crossover vehicles.



Most Popular Brand by Web Search

According to URL searches, Cadillac, GM's luxury brand, is the **most searched**, per the unique number of people interacting with the site.





General Motors Customer Demography



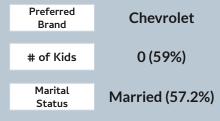


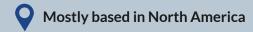


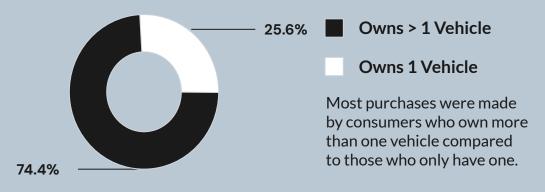


The top 4 consumer base has a household income of at least \$100,000.

U.S. median pay: \$75,000

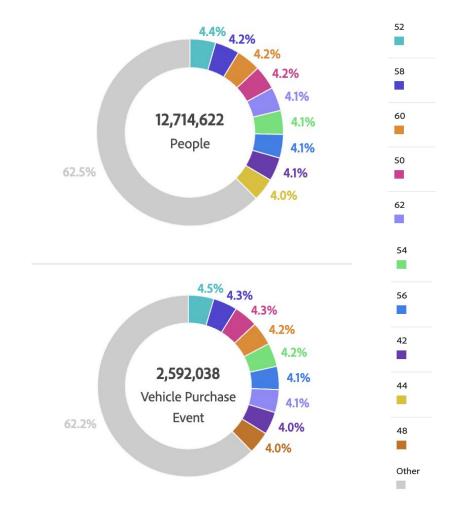




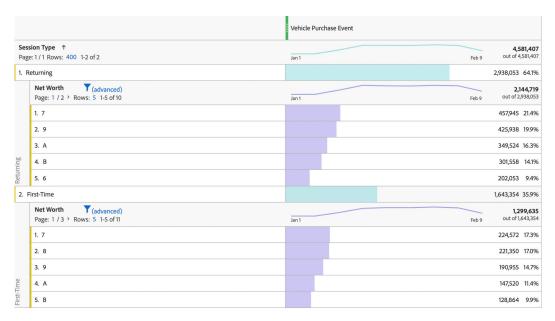


Age of Customer Base

The top 10 customer base, who both **interact with the site** and **purchase vehicles**, fall within the age range of **42-62**.

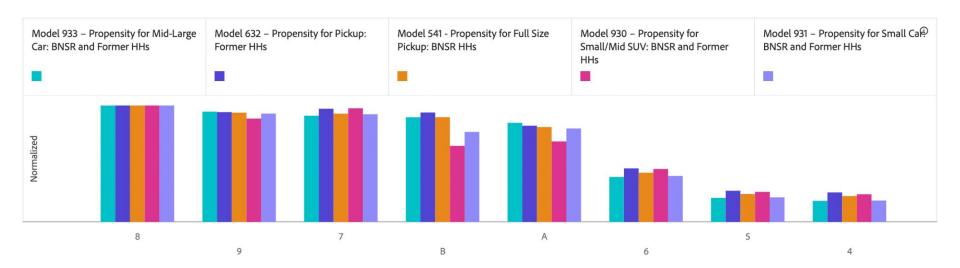






Returning visitors drive most purchases (vs. 35.9% of first-time visitors).

Both groups predominantly belong to the \$100,000+ demographic, comprising over 50% of both returning and first-time visitors.



Propensity to buy and preferences skewed towards **high-income earners** across all GM brands.

Low awareness of GM cars among young and first-time car buyers.

Luxury brands lack visibility among medium-income earners.

Less traction on website from medium-income earners.

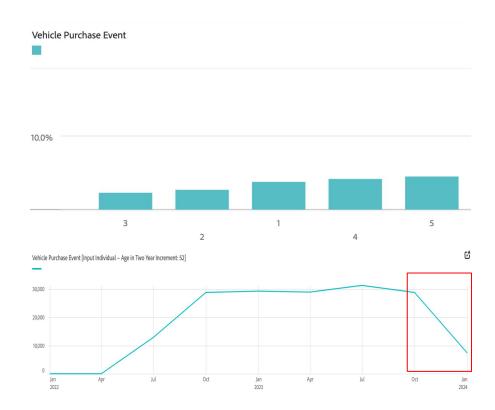
Sales over the Years

- → Evidence of strong consumer loyalty from our identified market base.
- → However, **stagnant growth** even in the most popular demographic as purchases are only focused on this certain demographic.
- → Low net worth clients spend more time on websites and have lower click-through rates and conversion rates.

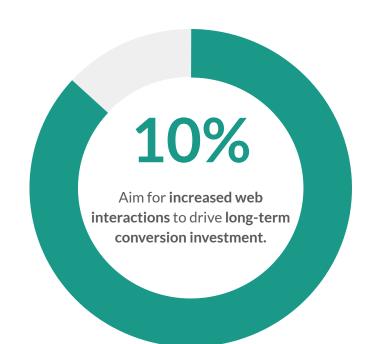
Market
Stagnation

Drop in Sales in Peak Season (Oct-Jan 2024)

Lack of Price Barrier



Things to Consider



Diversify Marketing Campaign and Outreach

Customer Market Expansion



- Consider advertising cost-saving packages instead of upselling higher-end modifications.
- Target first-time car buyers as a potential market segment.
- Focus on crossovers as to entice customers seeking cheaper options than SUVs or trucks.

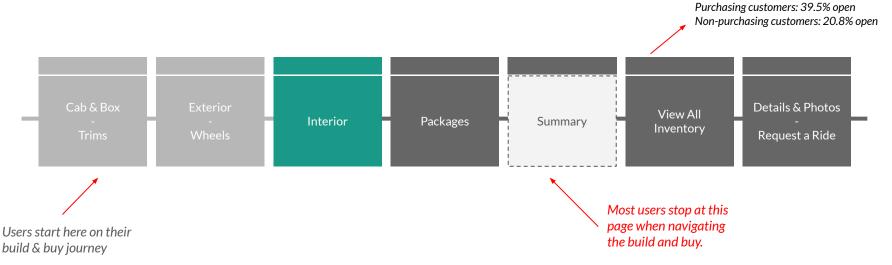
Diversify Marketing Timeline

Refined Marketing Approach

- Adjust marketing email timing to target late-night browsing periods for increased engagement when users are more likely to interact with build and buy features.
- Peak engagement hours observed between midnight (12 AM - 2 AM), early morning (3 AM -4 AM), and night time (7 PM - 8 PM).
- Provide purchasing incentives to those who completes the BYO tool by requesting for a quote or a test drive.

Customer Journey On Build & Buy Webpage

Address UI/UX issues on the website to prevent potential buyers from abandoning purchases.



Diversifying to Increase Interaction, Not Just "Immediate Conversion"

- Increase brand awareness among younger customer segments.
- Focus on building brand reputation rather than immediate conversions.
- Address the aging customer base by targeting younger demographics.



Thank you!

Questions?