



HAIR STYLING TEAM

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Technology
Arts Sciences
TH Köln



Our Agenda



Introduction

A hair cutting shop offers three services:

1. Shampooing (washing)
2. Cutting
3. Coloring hair

The percentage of customers service request is randomly distributed.

- But if a customer asks for washing one or two additional services are required.
- But if the hair should be coloured then it should be washed before.

Exactly one employee is responsible for washing only. This employee is not allowed to cut or colour.

All other employees are allowed to process all services. But they will wash only when the hair washer is busy.

The shop's employees work 4.5 hours. They should take a 30-min break preferable in the middle of their shift

Assumption: Customers will decide whether they wait depending on the current waiting queue. A distinct percentage of the customers will return to the shop after a random distributed time period.

Customers who can't wait are to refer to as lost customers resulting in a loss in the business.

Project goal:



The shop manager wants to have a tool to optimize the hairdressers' schedule from an economic point of view:

- Maximize profit
- Minimize loss
- Minimize wait time for the customers

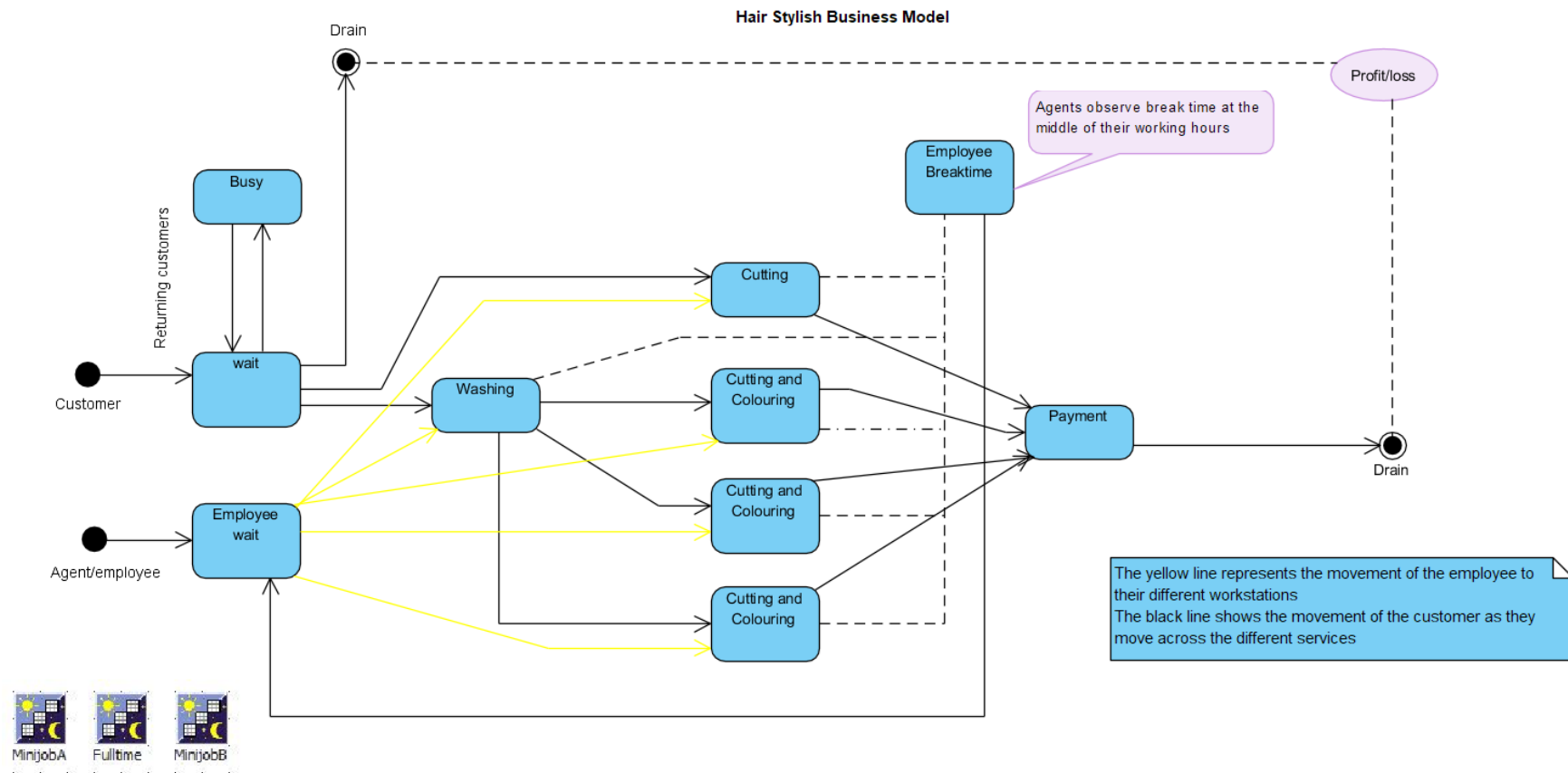
Needed Data

Before moving into the project implementation, it is important we talk about the data available and the assumed data in order to accomplish this project.

Available Data	Assumed Data
Period length (p=1 hour=3600 seconds)	Number of customers in each period 10
Working hours for employee =4.5 hours	Number of agents in each period 3
Break and refreshment time = 30 minutes	Traffic Intensity 0.83
Number of Stations= 5 Stations/Seats	Service duration(5min) & Average Service duration
	Price for cutting, coloring and washing (10Euro)
	Target Answer time

Business Model

Before moving further into the details of the project, it is important we understand the business and give a description of the project overview in lame man term.



Plant building boxes used for the simulation

Material Flow



Connector



Source



Drain



SingleProc



Buffer



EventController

User Interface



Chart

Information Flow



Method



Variable



TableFile

Resources



ShiftCalendar



WorkerPool

Tools

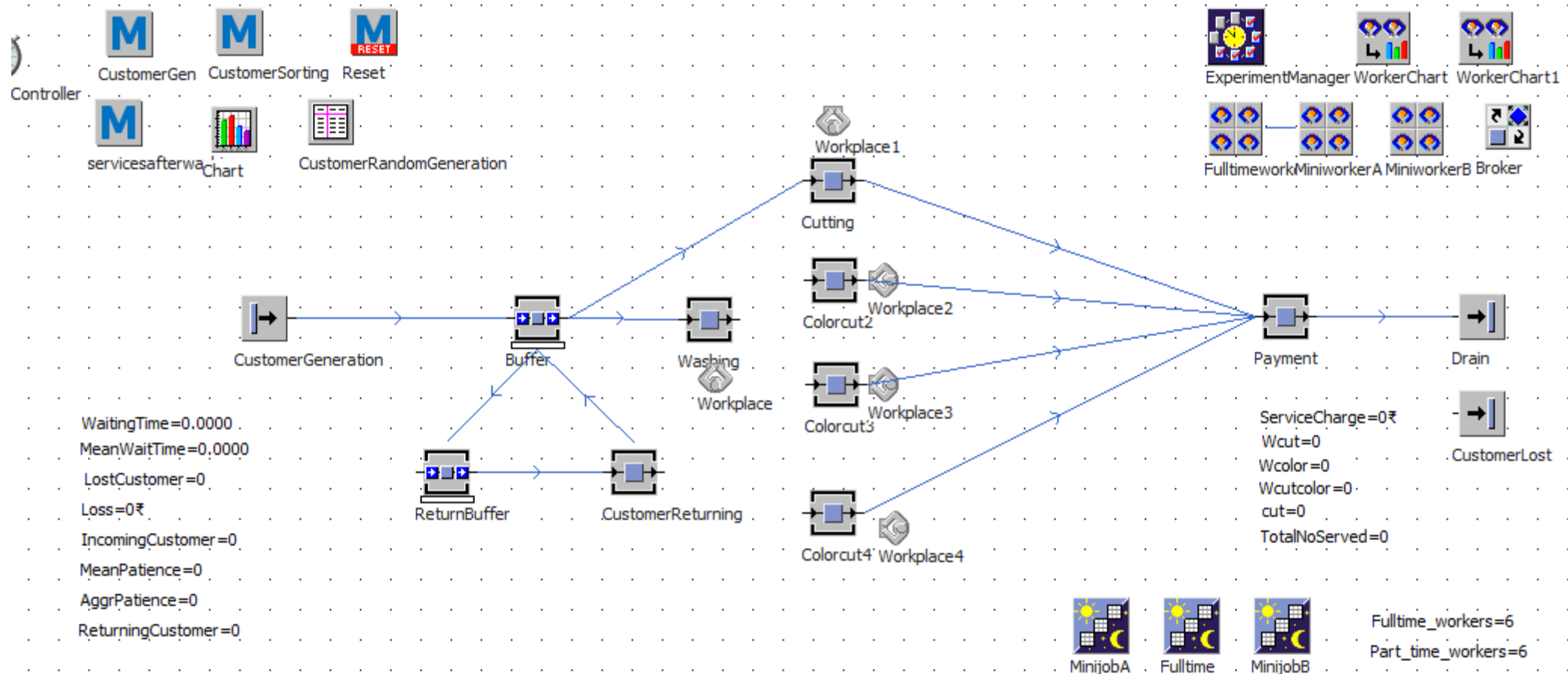


ExperimentManager



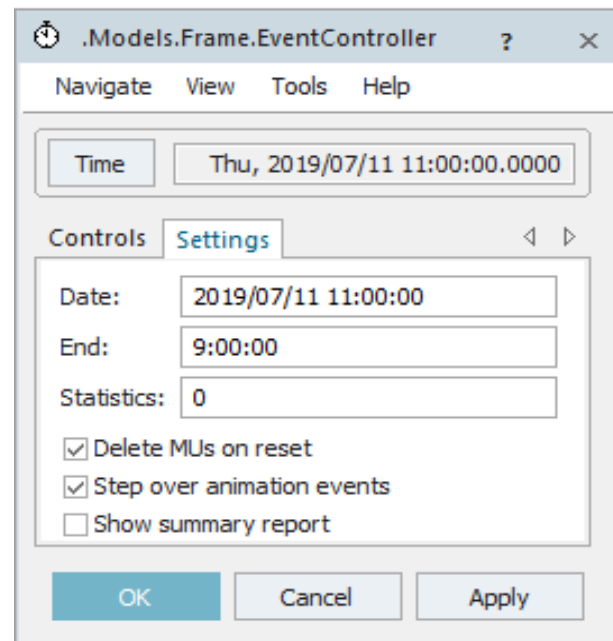
WorkerChart

Plant Simulation Model



TEST CONCEPT

The event controller is used to keep track of the simulation time. We set our simulation time to 9 hours, since our saloon opens from 11:00 to 20:00.

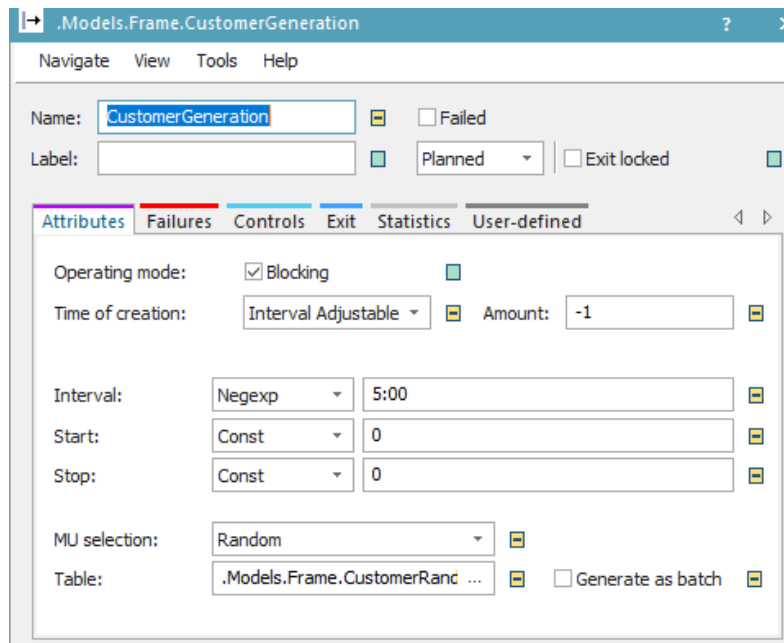


Event Controller

TEST CONCEPT

Customer Generation

Customers are randomly generated at interval at the source. This is done using a probability function (Negexp) and a Table.



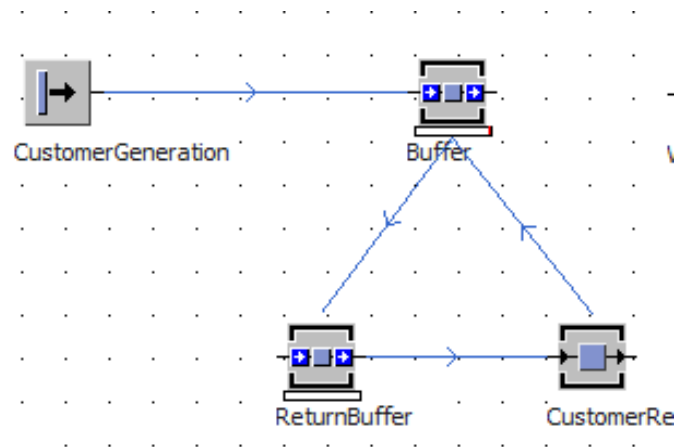
	object 1	real 2	integer 3	string 4	table 5
string	MU	Frequency	Number	Name	Attributes
1	.MUs.Wcut	0.40			
2	.MUs.Wc...	0.40			
3	.MUs.Wc...	0.50			
4	.MUs.cut	0.30			
5					
6					
7					
8					
9					
10					
11					

Fig 1.2: Probability distribution for Customer generation

TEST CONCEPT

Customer Wait or Return

Customers will decide whether they wait depending on the current waiting queue. A distinct percentage of the customers will return to the shop after a random distributed time period. Some of the customers who are not willing to wait are recorded lost as customers



```
if Buffer.NumMU >= 4 AND @.WaitingTolerance = FALSE then
var CustomerReturn := z_uniform(1,0,1);
if CustomerReturn < 0.5 then
  @.move(CustomerLost)
  LostCustomer:= LostCustomer + 1
else
  @.move(ReturnBuffer)
end
end
```

```
// Customer Patience and Tolerance attributed

var zval1 := z_uniform(1,0,1);
var zval2 := z_triangle(1,20,0,160);
if zval1 > 0.5 then -- 50% tolerate waiting

  @.WaitingTolerance := TRUE;
  @.Patience := zval2;
  print "Values zval1: ",zval1," zval2: ", zval2;

else @.WaitingTolerance := FALSE;

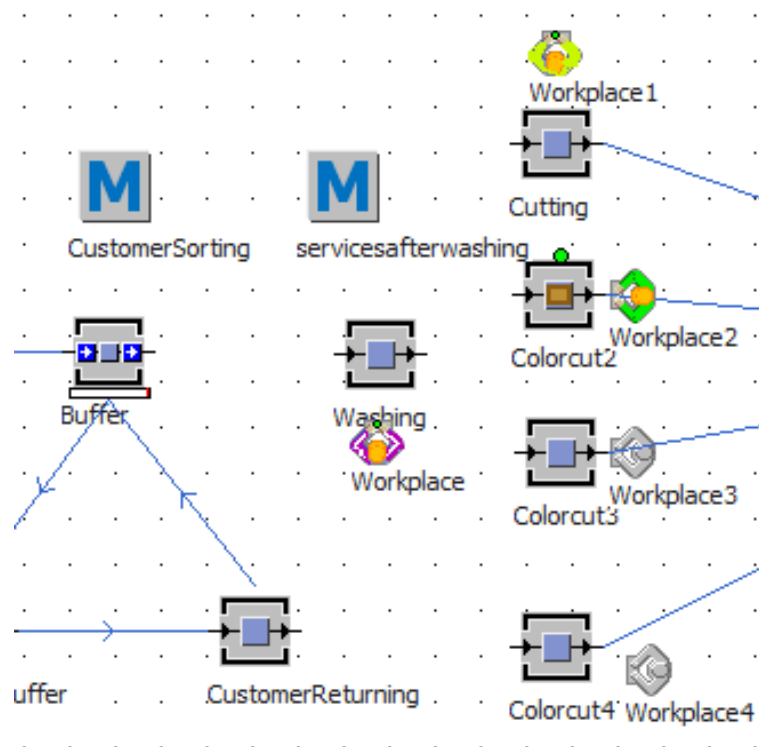
end;

IncomingCustomer:= IncomingCustomer + 1;
```

```
// Returning Customers joins Queue or Leave based on Queue length
if Buffer.NumMU < 4 then
  @.move(Buffer)
  ReturningCustomer:= ReturningCustomer + 1
else @.move(CustomerLost)
end
```

TEST CONCEPT

Routing and Processing Time



```
-- Direct customers based on their the service request
```

```
var ar: object[]
ar :=makeArray(Cutting,Colorcut2,Colorcut3,Colorcut4)
```

```
switch @.Name
case "Wcut"
    @.move(Washing)
case "Wcolor"
    @.move(Washing)
case "Wcutcolor"
    @.move(Washing)
case "cut"
    @.move(ar)
end
```

```
-- Direct cutomers based on their the service request
```

```
var ar: object[]
ar :=makeArray(Colorcut2,Colorcut3,Colorcut4)
```

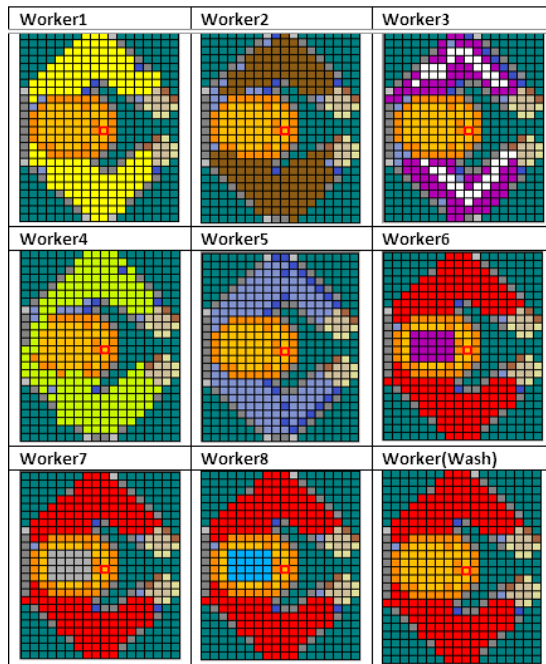
```
if @.Name = "Wcut"
    @.move(ar)
elseif @.Name = "Wcolor"
    @.move(ar)
elseif @.Name = "Wcutcolor"
    @.move(ar)
end
```

```
--if @.Name = "Wcutcolor" spend twice the processing time
```

```
if @.Name = "Wcutcolor"
    Colorcut2.ProcTime := 10:00.0000
else
    Colorcut2.ProcTime := 5:00.0000
end
```

TEST CONCEPT

Employee Shift Implementation



Workers in all shifts:

Shift 1: Worker, Worker1, Worker2,

Shift2: Worker3, Worker4, Worker5,

ShiftA, ShiftB: These employees are available for both shifts to do mini job in case of break. Worker6, Worker7, Worker8

Conditions:

Worker- This agent is only for Washing, He cannot perform cutting or coloring job, If he goes on break, other worker comes and serve his place

We have three shift calendars in our Simulation

1. FullTime: Shift Calendar
2. Mini Job AShift calendar
3. Mini Job BShift calendar

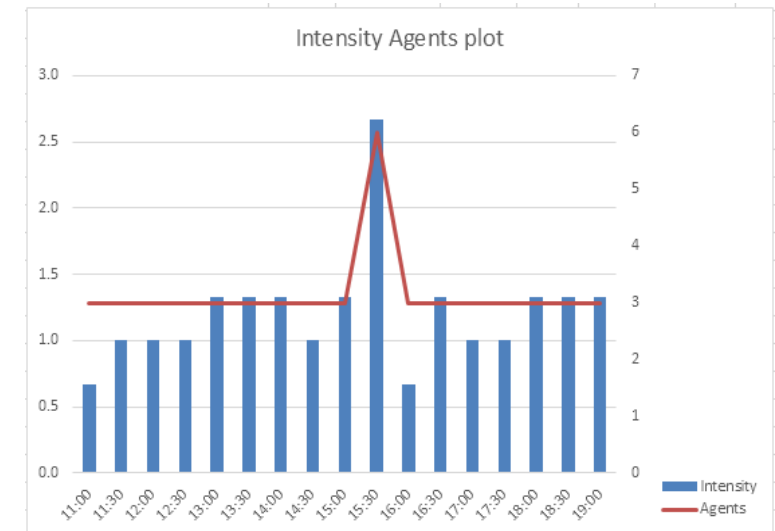
TEST CONCEPT

Employee Shift Implementation

We obtained above graph in which it shows intensity of customers versus time and showing how agents provides services to agents according to time schedule.

We have three shift calendars in our Simulation, for FullTime(Shift Calendar) following settings are implemented

Time	Customers	Intensity	Agents	Occup.	Worker	Worker1	Worker 2	Worker 3	Worker 4	Worker 5	worker6	worker 7	worker 8
11:00	2	0.7	3	22%	1	1	1						
11:30	3	1.0	3	33%	1	1	1						
12:00	3	1.0	3	33%	1	1	1						
12:30	3	1.0	3	33%	1	1	1						
13:00	4	1.3	3	44%	1	1	1						
13:30	4	1.3	3	44%	0	0	0				1	1	1
14:00	4	1.3	3	44%	1	1	1						
14:30	3	1.0	3	33%	1	1	1						
15:00	4	1.3	3	44%	1	1	1						
15:30	8	2.7	6	44%	1	1	1	1	1	1			
16:00	2	0.7	3	22%				1	1	1			
16:30	4	1.3	3	44%				1	1	1			
17:00	3	1.0	3	33%				1	1	1			
17:30	3	1.0	3	33%				1	1	1			
18:00	4	1.3	3	44%				0	0	0	1	1	1
18:30	4	1.3	3	44%				1	1	1			
19:00	4	1.3	3	44%				1	1	1			
19:30	3	1.0	3	33%				1	1	1			
20:00	3	1.0	3	33%				1	1	1			



TEST CONCEPT

Employee Shift Implementation

1. Full time shift calendar:

.Models.Frame.Fulltime

Name: ☒ Active

Label:

Shift Times | Calendar | Resources | User-defined

	Shift	From	To	Mo	Tu	We	Th	Fr	Sa	So	Pauses
1	Shift-1	11:00	15:30	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	13:30-14:00
2	Shift-2	15:31	20:00	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	18:00-18:30

OK Cancel Apply

.Models.Frame.Fulltimeworker

Name: ☐ ☐ Planned

Label: ☐

Attributes | Statistics | Controls | User-defined

Workers: ☐ Get job orders in the pool only ☐ Workers can work remotely

Travel mode: ☐

Broker: ☐

.Models.Frame.Fulltimeworker.CreationTable

*.Resources.Worker

	Worker	Amount	Shift	Speed	E...	Additional Services
1	*.Resources.Worker	1	Shift-1			washjob
2	*.Resources.Worker1	1	Shift-1			Colorcut
3	*.Resources.Worker2	1	Shift-1			Colorcut
4	*.Resources.Worker3	1	Shift-2			washjob
5	*.Resources.Worker4	1	Shift-2			Colorcut
6	*.Resources.Worker5	1	Shift-2			Colorcut

OK Cancel Apply

Fulltime Worker pool

TEST CONCEPT

Employee Shift Implementation

2. Mini Job A Shift calendar:

Shift Times

Shift	From	To	Mo	Tu	We	Th	Fr	Sa	So	Pauses
1 a	13:30	14:00	✓	✓	✓	✓	✓			

Controls

Workers: ☐ Get job orders in the pool only ☐ Workers can work remotely

Travel mode: Beam to workplace

Broker: Broker

Creation Table

	Worker	Amount	Shift	Speed	Efficiency	Additional Services
1	*.Resources.Worker6	1	a			washjob
2	*.Resources.Worker7	1	a			Colorcut
3	*.Resources.Worker8	1	a			Colorcut

MinijobA Worker pool

Controls

Workers: ☐ Get job orders in the pool only ☐ Workers can work remotely

Travel mode: Beam to workplace

Broker: Broker

Creation Table

	Worker	Amount	Shift	Speed	Efficiency	Additional Services
1	*.Resources.Worker6	1	b			washjob
2	*.Resources.Worker7	1	b			Colorcut
3	*.Resources.Worker8	1	b			Colorcut

MinijobB Worker pool

TEST CONCEPT

Payment implementation

Total service charge is computed and also total money lost due to lost customers.

```
// Servicecharge for all service Booths
if @.Name = "Wcut" then
    ServiceCharge := ServiceCharge + 20;
    Wcut:=Wcut + 1;

elseif @.Name = "Wcolor" then
    ServiceCharge := ServiceCharge +20;
    Wcolor:=Wcolor + 1;

elseif @.Name = "cut" then
    ServiceCharge := ServiceCharge +10;
    cut:=cut + 1;

elseif @.Name = "Wcutcolor" then
    ServiceCharge := ServiceCharge + 30;
    Wcutcolor:=Wcutcolor + 1;

end;

TotalNoServed:= Wcut + Wcolor + Wcutcolor + cut;
```

```
//Loss due to lost Customers
if @.Name = "Wcut" then
    Loss := Loss + 20;

elseif @.Name = "Wcolor" then
    Loss := Loss + 20;

elseif @.Name = "cut" then
    Loss := Loss + 20;

elseif @.Name = "Wcutcolor" then
    Loss := Loss + 30;

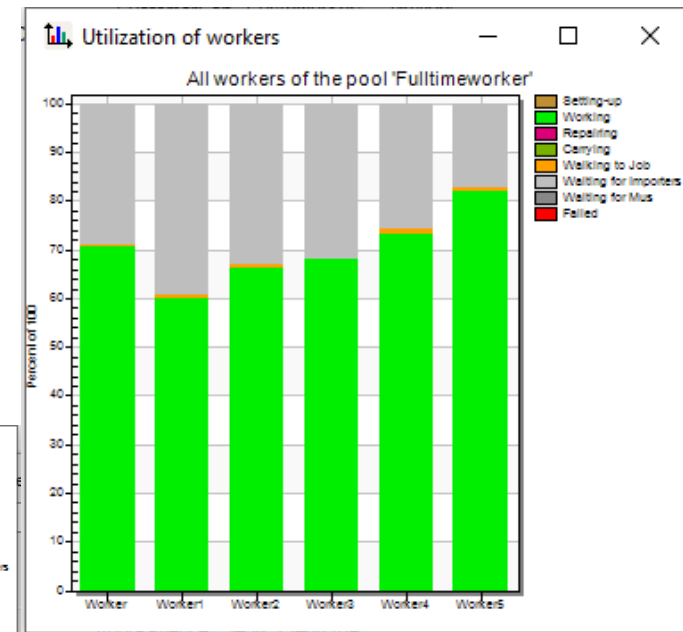
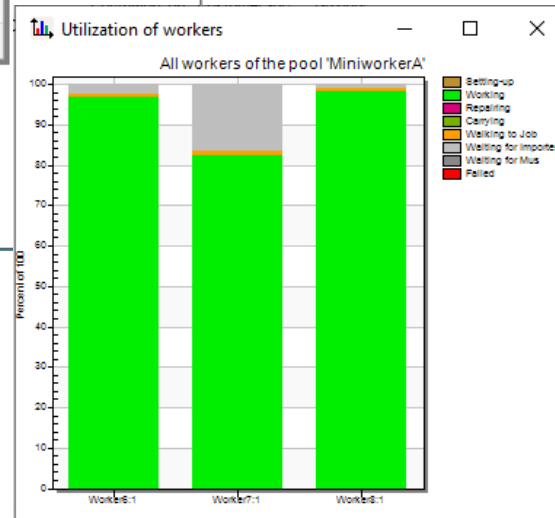
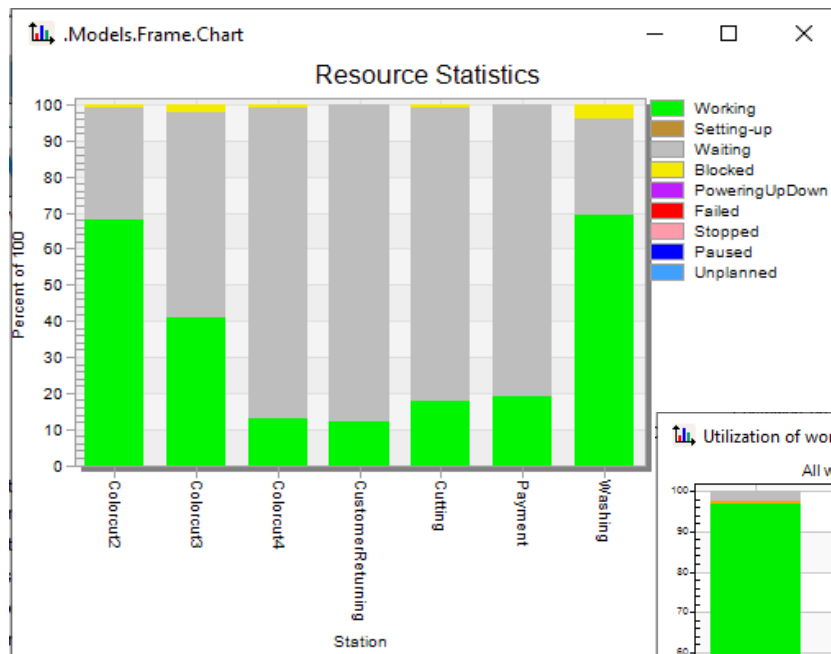
end;
```

$$\text{Total Profit} = \frac{\text{Profit (Service charge)}}{\text{Profit(service charge) + Loss(lost customers)}} * 100\%$$

TEST, SIMULATION, EVALUATION

Charts

We have implemented bar charts to observe the % occupancy of our service units within our model and also agent % utilization over the working duration

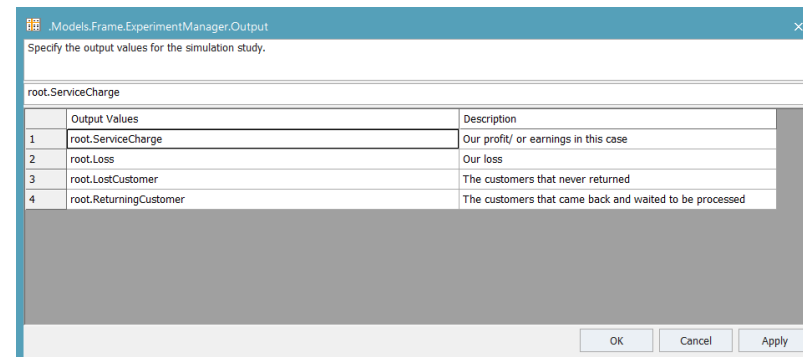
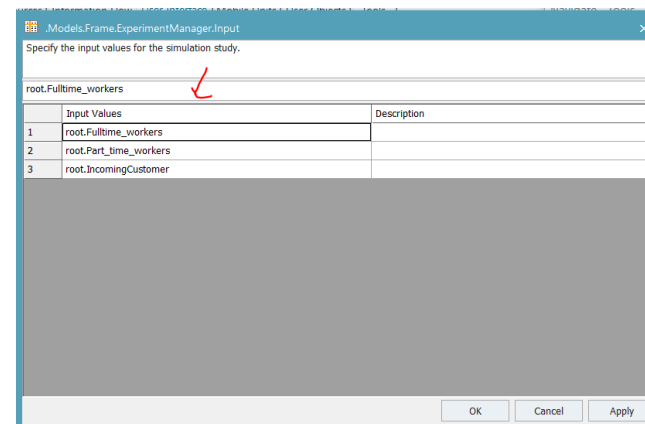
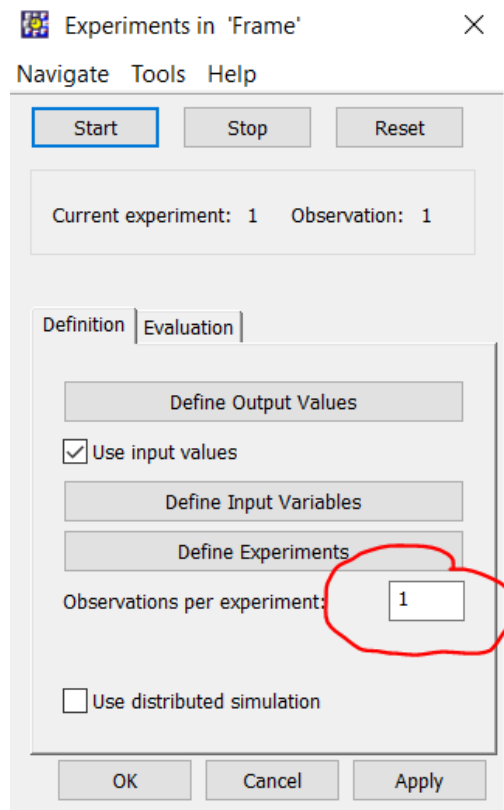


TEST, SIMULATION, EVALUATION

Using the ExperimentManager

Experiments in general, comprises of changes in input variables and investigation of the output variable behaviours.

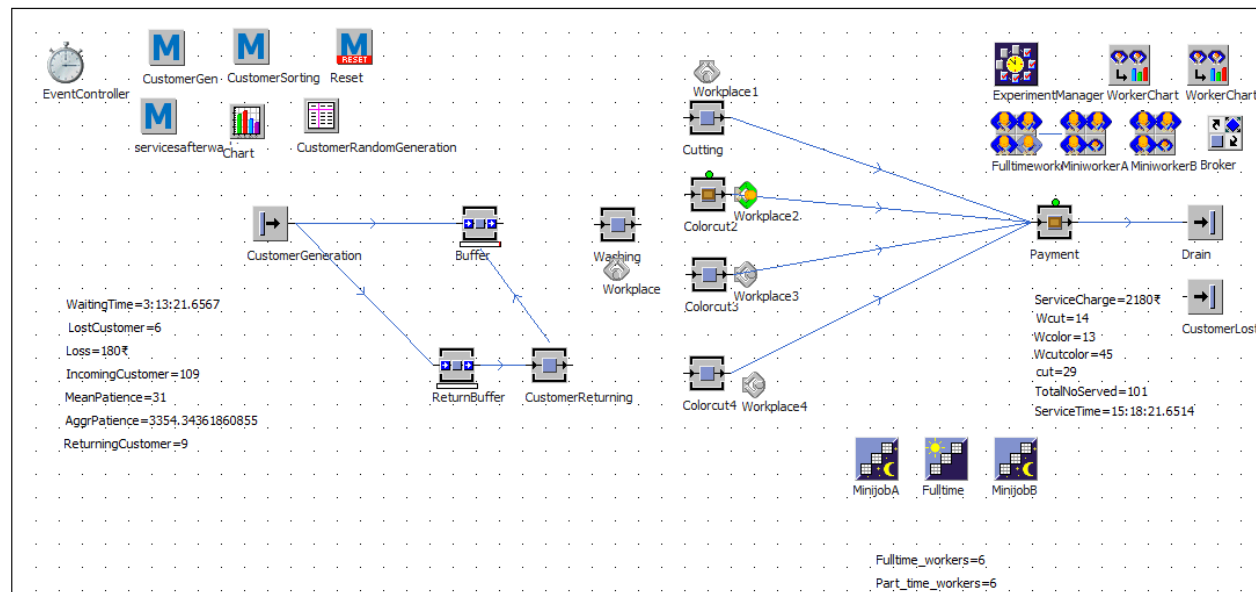
The ExperimentManager is a crucial tool that is used for planning and executing experiments.



TEST, SIMULATION, EVALUATION

Results with 1 observation

Model



.Models.Frame

Overview

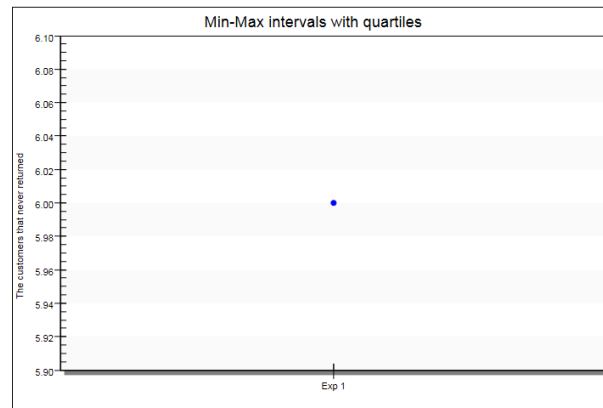
Overview of all executed experiments, their parametrizations and the mean values of the target values.

	root.Fulltime_workers	root.Part_time_workers	root.IncomingCustomer	Our profit/ or earnings in this case	Our loss	The customers that never returned	The customers that came back and waited to be processed
Exp 1	6	6	109	2180	180	6	9

TEST, SIMULATION, EVALUATION

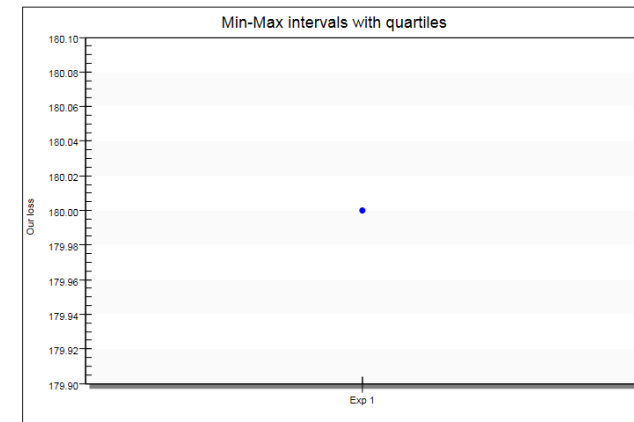
Output results

Evaluations of the output value 'The customers that never returned'



Experiment	The customers that never returned	Standard Deviation	Minimum	Maximum	Left interval bound	Right interval bound
Exp 1	6	0				

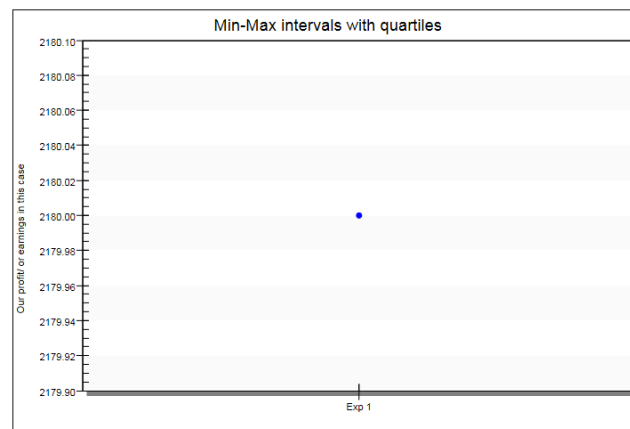
Evaluations of the output value 'Our loss'



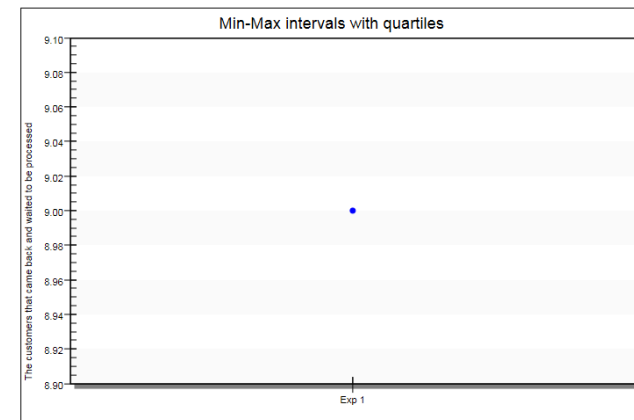
Experiment	Our loss	Standard Deviation	Minimum	Maximum	Left interval bound	Right interval bound
Exp 1	180	0				

Statistics of output values

Evaluations of the output value 'Our profit/ or earnings in this case'



Evaluations of the output value 'The customers that came back and waited to be processed'



Experiment	The customers that came back and waited to be processed	Standard Deviation	Minimum	Maximum	Left interval bound	Right interval bound
Exp 1	9	0				

TEST, SIMULATION, EVALUATION

Results with 100 observations

Experiments in 'Frame' ×

Navigate Tools Help

Start Stop Reset

Current experiment: Observation:

Definition Evaluation

Define Output Values

☒ Use input values

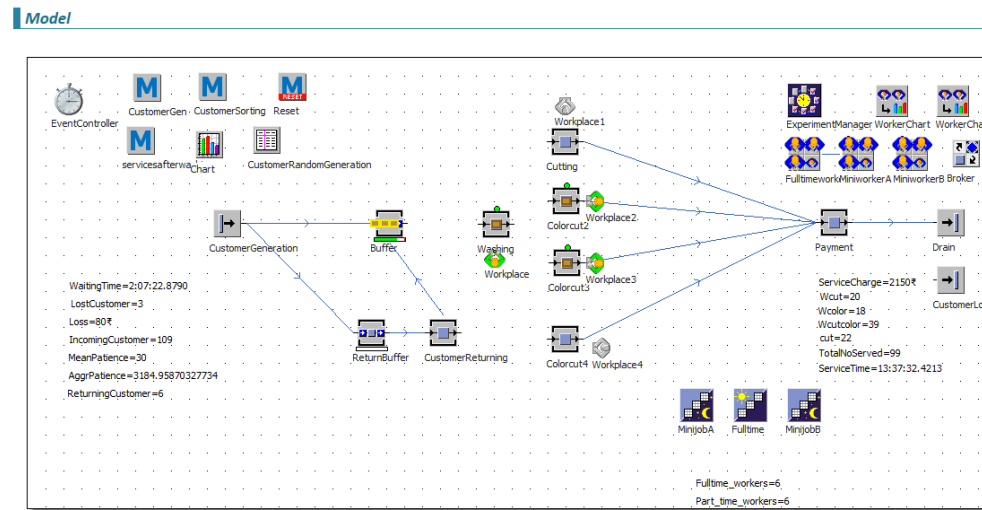
Define Input Variables

Define Experiments

Observations per experiment: 100

☐ Use distributed simulation

OK Cancel Apply



Overview

Overview of all executed experiments, their parametrizations and the mean values of the target values.

	root.Fulltime_workers	root.Part_time_workers	root.IncomingCustomer	Our profit/ or earnings in this case	Our loss	The customers that never returned	The customers that came back and waited to be processed
Exp 1	6	6	109	2177.4	153.7	5.81	4.76

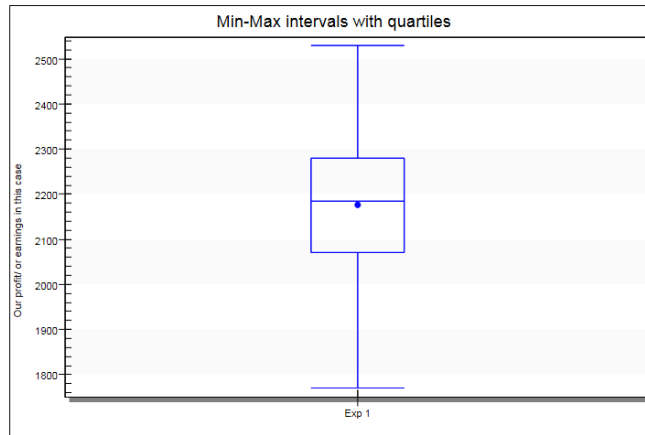
Simulation effort: 1 experiments with 100 simulation runs
No special diagrams

TEST, SIMULATION, EVALUATION

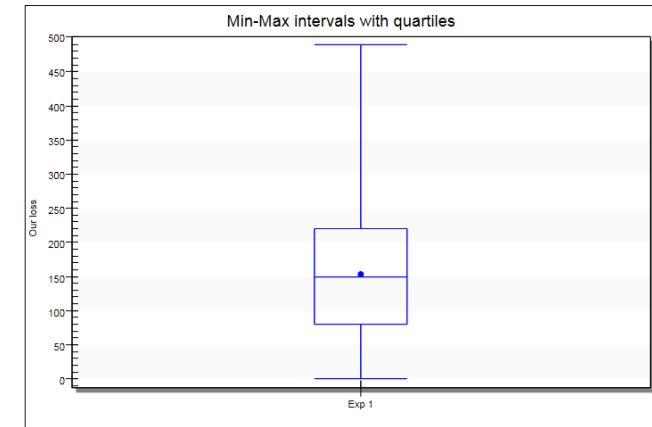
Output results

Statistics of output values

Evaluations of the output value 'Our profit/ or earnings in this case'

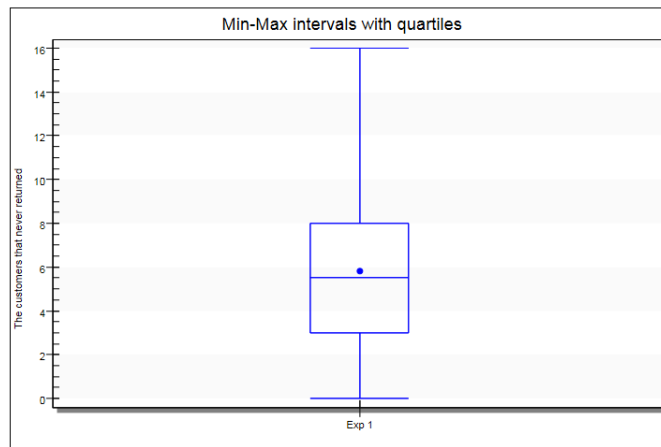


Evaluations of the output value 'Our loss'

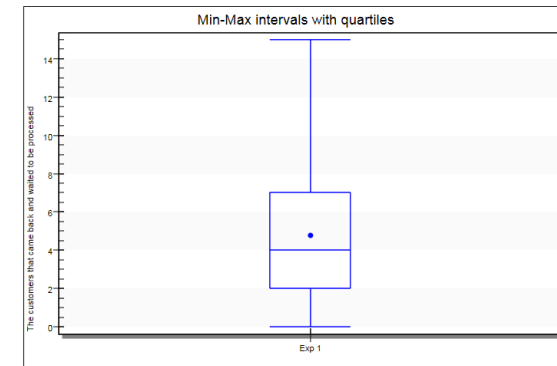


Experiment	Our loss	Standard Deviation	Minimum	Maximum	Left interval bound	Right interval bound
Exp 1	153.7	100.168091050226	0	490	133.819961383801	173.580038616199

Evaluations of the output value 'The customers that never returned'



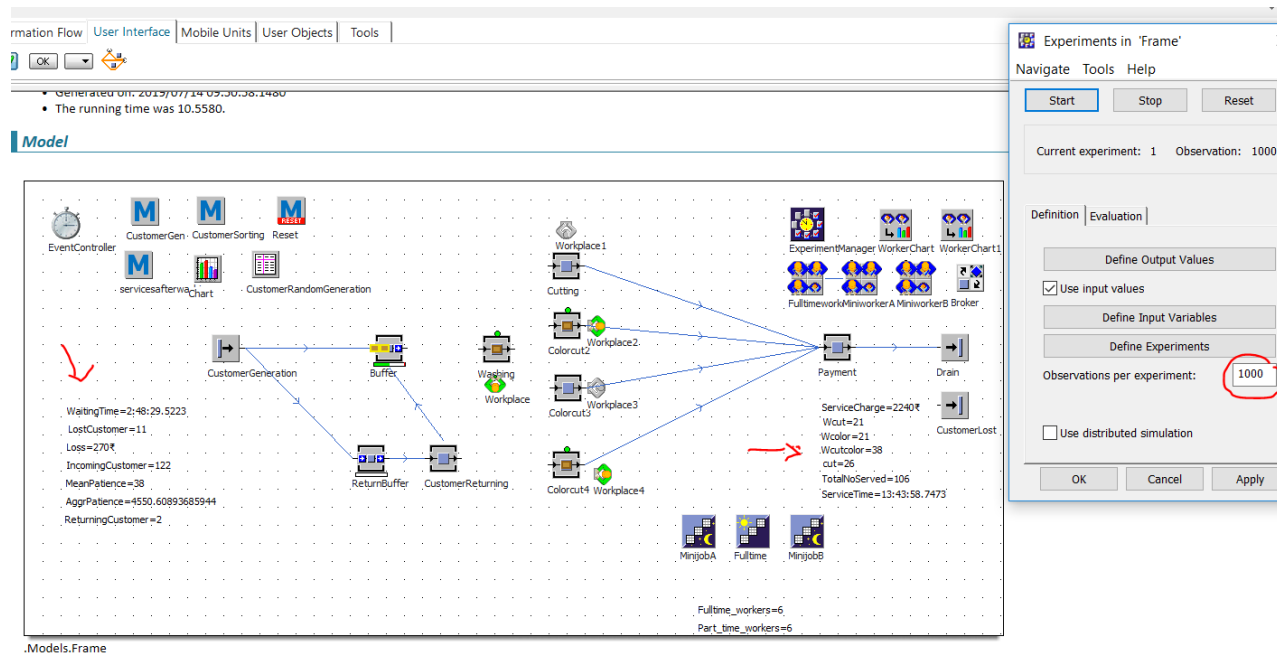
Evaluations of the output value 'The customers that came back and waited to be processed'



Experiment	The customers that came back and waited to be processed	Standard Deviation	Minimum	Maximum	Left interval bound	Right interval bound
Exp 1	4.76	3.64073474657925	0	15	4.03743509340671	5.48256490659329

TEST, SIMULATION, EVALUATION

Results with 1000 observations



Overview

Overview of all executed experiments, their parametrizations and the mean values of the target values.

	root.Fulltime_workers	root.Part_time_workers	root.IncomingCustomer	Our profit/ or earnings in this case	Our loss	The customers that never returned	The customers that came back and waited to be processed
Exp 1	6	6	109	2176.85	156.96	5.88	5.048

Simulation effort: 1 experiments with 1000 simulation runs
No special diagrams

LIVE DEMO!

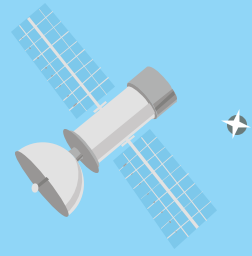
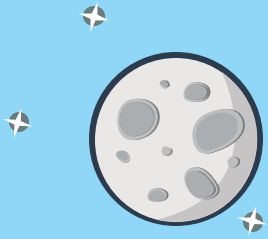


Conclusion

Experimenting with this model we discovered that quite a number of variables influences our goal of reducing waiting time and making profit. One of such is customer intensity and agent occupancy. To achieve our goal for this project, we tested out several methods and strategies and implemented those which gave optimum results for our target goal.

References

- Lecture slides delivered by Prof. Dr. Hartmut Westenberger
- Dr.ir. M.R.K. (Martijn) Mes, Department of Industrial Engineering and Business Information Systems .
Simulation Modelling using Practical Examples: A Plant Simulation Tutorial



THANKS FOR LISTENING

