

2. [Solve either by hand or using Excel and submit accordingly] Ryan Patten HW2

Various techniques have been proposed to curb cross-border drug smuggling into a country. The costs of implementing each strategy along a particular rugged section of the border are indicated below. The table also includes a score that is compiled ~~based~~ based on deterrence, interdiction, and apprehension, with a higher score indicated better performance. For a budget of \$60 million, determine which techniques should be employed on the basis of a cost-effectiveness analysis. Note: Activities are independent

| Activity               | Cost, \$ Millions | Score |
|------------------------|-------------------|-------|
| 1. Tethered aerostats  | 3.8               | 8     |
| 2. Boots on-the-ground | 31.4              | 52    |
| 3. Fence               | 18.7              | 12    |
| 4. Motion sensors      | 9.8               | 7     |
| 5. Seismic sensors     | 8.3               | 5     |
| 6. Drones              | 12.1              | 28    |

Cost-effectiveness ratio (CER):  $CER = \frac{\text{Equivalent total cost}}{\text{Total Effectiveness Measure}} = \frac{C}{E}$   
 Total Budget = \$60 Million

CER Calculation

CER Ranking

| Rank | CER    | Activity            | Cost, \$ Millions | Cum. Costs, \$ Millions |
|------|--------|---------------------|-------------------|-------------------------|
| 1.   | 0.4165 | Drones              | 12.1              | 12.1                    |
| 2.   | 0.475  | Tethered aerostats  | 3.8               | 12.1 + 3.8 = 15.9       |
| 3.   | 0.604  | Boots on-the-ground | 31.4              | 15.9 + 31.4 = 47.3      |
| 4.   | 1.4    | Motion sensors      | 9.8               | 47.3 + 9.8 = 57.1       |
| 5.   | 1.558  | Fence               | 18.7              | 57.1 + 18.7 = 75.8      |
| 6.   | 1.66   | Seismic sensors     | 8.3               | N/A                     |

1. Tethered aerostats

$$CER_1 = \frac{3.8}{8} = 0.475$$

2. Boots-on-the-ground

$$CER_2 = \frac{31.4}{52} = 0.604$$

3. Fence

$$CER_3 = \frac{18.7}{12} = 1.5583$$

2. Continued

CER Calculation (Continued)

4. Motion Sensors

$$CER_4 = \frac{9.8}{7} = 1.4$$

5. Seismic Sensors

$$CER_5 = \frac{8.3}{5} = 1.66$$

6. Drones

$$CER_6 = \frac{12.1}{26} = 0.4653$$

## ★ ANSWER ★

For CER performance ~~for~~ for independent projects, select each project so the total project budget isn't exceeded.

∴ Find activities 1, 6, 2, and 4 which are tethered aerostats, drones, boots-on-the-ground, and sensors.