

Ben Hadlington (bh9g22) David Afonso Shepherd (das1g22) Alejandro Andino Martinez (aam1g22) Patrick Jfremov-Kustov (pjk1g22) Kun Chen (kc4a22)

 $\begin{array}{c} COMP2211 \\ \text{SEng Group Project} \end{array}$ 

Ad Auction Dashboard

Group 24 Version 1 Hand-in 1

# Part I.

# **Envisioning**

# 1. User Understanding

### 1.1. Stakeholder Analysis

Stakeholder	Type	Role/Description
Client	Primary	They use the dashboard to verify the performance
		of their campaigns. More below
Campaign Analyser	Primary	Compares data across campaigns to identify best
		return on investment. Uses the dashboard to make
		these comparisons. More below
Campaign Coordinator	Primary	Carries out marketing campaigns. Submits .csv
		data to the dashboard More below
Ad Graphic Designer	Secondary	Member of the agency that designs advertise-
		ments. Adjusts designs based on analytics expert's
		feedback. More below
Audience	Secondary	The people viewing the ads. They provide the
		input that the dashboard uses to affect the perfor-
		mance of the ads (eg. impressions / clicks). More
		below

**THE CLIENTS** that are having ads curated for them by the marketing agency would be a primary stakeholder in the product.

All clients are directly interacting with the dashboard, using it to analyse the performance of commissioned campaigns developed by the marketing agency. This information provides feedback to the clients as to how successful the advertising campaign was, and indicates whether or not the marketing agency's developed advertisement was effective. The clients also interact with the dashboard by submitting the server log (.csv) to the system.

**THE CAMPAIGN ANALYSER** who analyses campaign reports would be a primary stakeholder.

They would bring up data from different campaigns on the dashboard, identify the successes / failures of each campaign, compare these against other campaigns, then give this information to the campaign coordinator for them to create campaigns that maximise ROI.

**THE CAMPAIGN COORDINATOR** who designs the campaigns would also be a primary stakeholder.

They would create campaigns based on feedback from the campaign analyser, carry these out, and then use the dashboard to submit campaign data (in .csv format) to the system.

**THE AD GRAPHIC DESIGNER** who designs the campaign graphics would be a secondary stakeholder.

The advertisement graphic designer would be instructed on the type of designs that maximise ROI indirectly based on feedback from the campaign analyser that has been passed to the campaign coordinator. They therefore receive output from the system in the form of performance feedback.

**THE AUDIENCE** viewing the advertisements would be a secondary stakeholder.

They contribute to key statistics including clicks, impressions, bounces, conversions, and any subsequent calculations making use of these values. This therefore acts as a direct input to the application (in the form of .csv files) as it is the data that will be presented to the clients, thus making them secondary stakeholders.

#### 1.2. Personas

#### 1.2.1. Veronica Haileys

Veronica is a 37 year old first-time entrepreneur who has developed a new product called QuikClean. She has a good standing credit score and was thus able to take a loan out from the bank. She wishes to use this to advertise her product on the web to accelerate revenue and growth.

She struggles to effectively compare data and to analyse different metrics, thus wanting the assistance of a tool that can perform all necessary calculations and present historical data. She is worried that it will be too expensive to acquire customers and will therefore struggle to pay her loan back. As such, she wishes to minimise her cost-per-acquisition by closely monitoring the performance of her running advertisement campaigns and making adjustments to maximise effectiveness. Additionally, she would require a user guidance documentation because the previous software she has used was given no tutorial and was difficult to navigate and use.



[1]

#### 1.2.2. Sharon McGee



[2]

Sharon is a 59 year old working full-time as a receptionist in a primary school. Outside of working hours, she also has to take care of her children: Matthew (14 years old), Rebecca (16 years old), and Rhys (7 years old).

She finds it very stressful to provide and care for her children as taking care of a family of four alone is extremely difficult. Due to this, she is always all over the place and would desperately like a chance to relax, needing some assistance with providing / caring for her family.

She is not very technical, but has a keen hobby of online shopping. She runs an Etsy store on the side to gain additional income and is actively looking for new products that she can list for sale on her store.

#### 1.2.3. Bill Hawks

Bill is the manager of an online marketing agency with an honours in Advertising and Public Relations. He is 62 years old and designs advertisement campaigns on a commission basis for his clients.

He is very skilled and takes pride in his work, always doing the best he can to satisfy his clients needs. He also enjoys helping people, contributing to multiple charities using his managerial income.



[3]

Bill is extremely busy with his work and would therefore like to hire a team of software engineers to put together a tool that himself and his clients could use to present campaign data, such as bounce rate and cost-per-acquisition.

#### 1.2.4. Marcus Hemmering

Marcus is the founder of a successful business known as "Drinkables". He is 27 years old and engaged to his fiancée of 3 years.



He is very invested in his business and is always interested in learning more things. Due to this, Marcus would like to explore different markets and see which hold potential future success. In order to do this, he would need to run multiple effective advertising campaigns and compare statistical data for each campaign to decide which market has the most potential.

He hopes to gain a large enough net worth through continued ventures in order to be able to set his future wife and children up for life.

# 2. Requirements Planning

#### 2.1. User Stories

Epic 1: Viewing Numerical Data

- 1. As a client I want to view the number of clicks so that I'm able to track the number of people that have clicked my ads
- 2. As a client I want to view the number of bounces so that I'm able to track the level of user retention on my website
- 3. As a client I want to view the number of uniques so that I'm able to track the number of unique users that click on an ad during the course of a campaign

- 4. As a client I want to view the number of impressions so that I'm able to track the number of people that see my ads
- 5. As a client I want to view audience data so that I can target the majority
- 6. As a client I want to view the total cost so that I'm able to track the performance of my ad

### $(YELLOW = CLIENT \mid BLUE = AGENCY)$

#### Epic 2: Viewing Calculated Data

- 7. As a client I want to view the CTR so that I'm able to track the click to impression ratio
- 8. As a client I want to view the CPA so that I'm able to track the cost to acquire a user

10.

9. As a client I want to view the CPC so that I'm able to track the cost-perclick

As a client I want to view the CPM so that I'm able to track the cost-perthousand impressions want to view the bounce rate so that I'm able to track the amount of money wasted for each bounce

As a client I

### Epic 3: Graphing Data

- 11. As a client I want to view historical data so that I can optimise campaigns
- 12. As a client I want to view metric charts to track the performance of my ad
- 14. As a client I want to be able to see performance metrics per time or day or per day of the week so that I can have a more detailed understanding of how my ad is performing

13. As a client I want to view multiple charts at once so that I can compare campaign data

**Epic 4: Configuration** 

15. As a client I want to filter the metrics and charts so that I can analyse my ad campaigns in greater detail

16. As a client I want to define how bounces are registered so that data is personalised to my liking

17. As a client I want to be able to load and compare data from multiple campaigns so that I can have all my insights of all my ads in one place

18. As a client I want to customise the appearance of the application so that I can make it my own and enjoy my time using it

Epic 5: Input / Output

19. As a client I want to export campaign data so that I can share it with others

20. As a campaign coordinator I want to submit campaign data so that it is updated across the dashboard

21. As a client I want to receive error messages so that I can troubleshoot issues (e.g. login failure)

22. As a marketing agency member I want to receive error messages so that I can troubleshoot issues (e.g. login failure)

23. As a client I want to print the analysis so that I can analyse without access to the internet

24. As a client I want to be able to save summary charts to files so that I can easily share with relevant people

Epic 6: Access

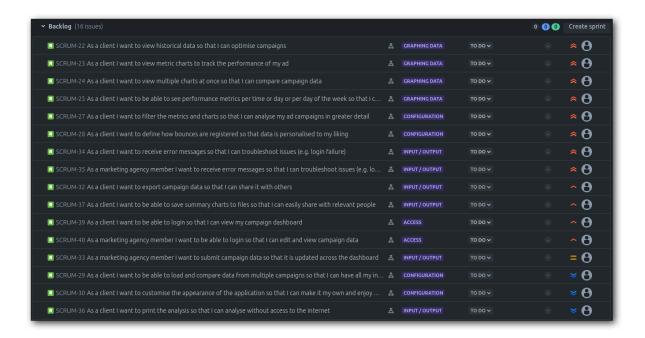
25. As a client I want to be able to login so that I can view my campaign dashboard

26. As a marketing agency member I want to be able to login so that I can edit and view campaign data

### 2.2. Product Backlog

Our backlog was created using Jira, which allowed us to create overarching "epics" that represented a collective group of related stories. This helps us to abstract collectives of stories under different themes, with implementation tasks listed under each story. Each story has been given a MoSCoW priority based on the specification and been ranked in expected order of completion. We are also able to assign each story to a specific team member, and thus effectively distribute the workload as we go. An image of our backlog has been attached below:

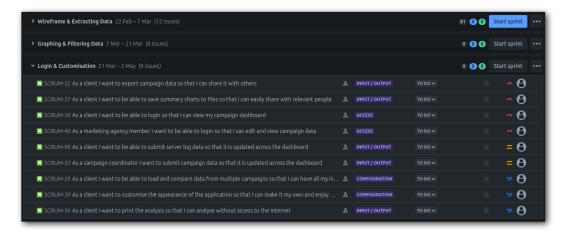




# 3. Project Planning

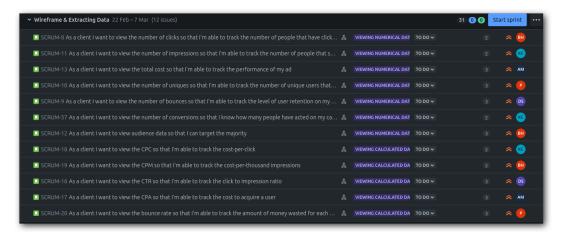
#### 3.1. Increment Plan

To make our increment plan, we took stories that made sense to be developed together (as the delivered product at the end of each increment should be functional) and made sure that any later dependencies relied on earlier sprints (with low-priority stories at the end):



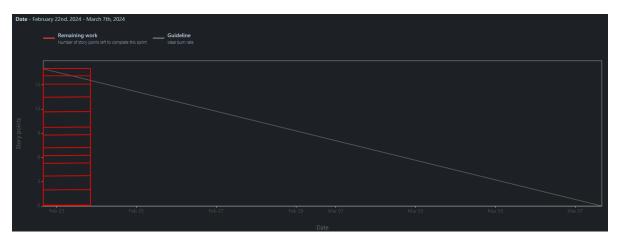
### 3.2. Sprint Plan

In order to plan this, we first assigned story points to each user story (based on the Fibonacci series scheme: 1, 2, 3, 5, ...) to represent the amount of workload that they would require as it was important that all members got as close to an equal workload as possible. This then made the assignment process much easier as we were able to distribute work in a balanced way by taking the total number of story points and dividing it by the number of group members:



#### 3.3. Burndown Chart

With our sprint now planned, we generated a burndown chart through the Jira tool. This is automatically updated throughout the duration of our sprint based on user story completion, showing our current progress timeline against our expected progress timeline. A bar chart representing stories has been included:



# 4. Project Set-up

## 4.1. Risk Analysis

**KEY:** P = Probability (1-5, high); S = Severity (1-5, high); E = Exposure (P \* S)

Risk (Name : Descrip-	P	S	$\mathbf{E}$	Mitigation
tion)				
Delay: Project delivery	3	4	12	Use Jira to track project progress and assign tasks to
time is delayed				each member. Check project progress regularly
Coordination : Failure	2	4	8	Use WhatsApp and ensure communication and co-
of coordination between				ordination between members. Hold regular meetings
project members				to ensure the exchange of information.
Technological obsoles-	2	3	6	Regularly check the version status of the technology
cence : Whether the				used and update the technology version in time
technology used during				
the process is obsolete.				
Participation: The mem-	1	5	5	Develop an alternative plan for how tasks should be
ber cannot continue to				reassigned in the event of a sudden lack of members
participate in the develop-				to keep the project on track.
ment of the project				

Knowledge : A member	2	5	10	Ensure that all members of the project have the
has a lack of programming				minimum capabilities of programming prior to the
knowledge or expertise in				project.
order to meaningfully con-				
tribute to the project				
Code absence: The code	1	5	5	Ensure that the code base is updated regularly on
becomes lost due to data				local and remote repositories.
corruption or accidental				
deletion.				
Integration: The code	4	2	8	Ensure that there's a created template shared be-
doesn't integrate between				tween all members so features can be integrated
all team members when				quicker.
combined.				
Interpretation: Tasks are	2	3	6	Ensure that the requirements for each feature is de-
interpreted differently.				fined clearly with as little ambiguity as possible.
Privacy: the code makes	2	5	10	Ensure that there is appropriate segmentation so that
the user susceptible to pri-				only those to certain access can see and modify cer-
vacy risks like someone				tain parameters.
else having access to their				
ad campaign.				

### 4.2. Agile Methodologies

In order to facilitate an agile approach to development, we have opted to use:

- Jira tracking user story and epic progress, assigning tasks to group members, planning / tracking sprints, and generating burndown charts
- GitHub version control for our application, useful for resolving merge conflicts
- IntelliJ feature-rich IDE with good built-in git integration
- JUnit used to create test harnesses that can easily be ran against our code
- Maven a built in automation tool used to build and manage projects.
- JavaFX a set of packages used for creating GUI's either locally or on the web.
- WhatsApp allows us to quickly communicate with each other and notify of changes. Enables us to call each other for short (but often) SCRUM meetings online

# References

- [1] Persona 1. [Online]. Available: https://stock.adobe.com/uk/images/portrait-of-a-beautiful-37-year-oldwoman/70516679.
- [2] Persona 2. [Online]. Available: https://www.masterfile.com/search/en/59+year+old+women.
- [3] Persona 3. [Online]. Available: https://stock.adobe.com/search/images?k=60+year+old+male.
- [4] Persona 4. [Online]. Available: https://www.istockphoto.com/photo/27-years-old-man-portrait-gm471749879-26325633.