

Total Marks:35

Your overall performance is good. Revise all your previous topics at least once in a week rather allocate a day in a week for revision and evaluating your performance. This will help you memorize topics and bind out shortcomings in your preparation.

SCMP E

Q.1

* Didn't understand this que, so referred solution for guidance

Soln: (i) Variable cost per unit that will be affected by learning & experience curve = $4400 \times 50\% = 2200$
Let r be the learning curve rate

| No. of batch | Cumulative avg. cost/unit |
|--------------|---------------------------|
| 1 | 2200 |
| 2 | $2200r$ |
| 4 | $2200r^2$ |

6 marks

$$\therefore 2200r^2 = 4120 - 2200$$

$$2200r^2 = 1920$$

$$r^2 = \frac{1920}{2200} = 0.8727$$

well attempted!!!

$$r = 0.934 \text{ or } 93.4\%$$

(ii) Calculation of optimum price

| Price per unit | Demand | VC * per unit | VC ** per unit | Total VC per unit | Cost ^r p.u. | Total Cost ^r p.u. |
|----------------|--------|---------------|----------------|-------------------|------------------------|------------------------------|
| 11,100 | 1000 | 2200 | 2200 | 4400 | 6700 | 67,00,000 |
| 10,700 | 2000 | 2046 | 2200 | 4246 | 6454 | 1,29,08,000 |
| 9600 | 3000 | 1960.86 | 2200 | 4160.86 | 5439.14 | 1,63,17,420 |
| 8700 | 4000 | 1902.78 | 2200 | 4102.78 | 4597.22 | 1,83,58,500 |

* This represents VC affected by learning curve

** This represents VC not affected by learning curve

| W.N. output in batches | VC per unit | Avg. cost of first unit | $x^{-0.1047}$ | Cumulative avg. cost per unit |
|------------------------|-------------|-------------------------|---------------|-------------------------------|
| 1 | | 2200 | 1.0000 | 2200 |
| 2 | | 2200 | .9299 | 2046 |
| 3 | | 2200 | .8913 | 1960.86 |
| 4 | | 2200 | .8649 | 1902.78 |

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$$r = a \times b$$

$$b = \text{loss of learning} \div \text{log of 2}$$

$$= \text{log } 0.93 \div \text{log } 2$$

$$= 0.0315 \div 0.3010$$

$$= 0.1047$$

Q.2

Soln:

Impact of dropping flight GP 022 :

| | |
|--|-----------|
| Loss of contribution | \$,88,000 |
| <u>less:</u> Savings in costs. | |
| Salaries flight assistants | 31,500 |
| Liability insurance $(\frac{1,47,000}{3})$ | 49,000 |
| Overnight costs | 12,600 |
| Fuel of aircraft | 2,32,000 |
| Flight promotion | 28,000 |
| Net loss | 228,900 |

Notes:

1) Salaries of flight assistants, **5 marks** liability insurance, overnight cost, fuel of aircraft, flight promotion etc are variable costs & relevant for decision making

2) Salaries of flight crew, Baggage loading & flight preparation, Dep of aircraft, Hangar parking fee are fixed expenses and hence irrelevant for decision making.

Conclusion: If flight is discontinued, it would result in loss of 228,900. The statement showing loss of 1,58,100 is misleading as it considers, fixed

you have correctly solved this question.

& irrelevant cost.
∴ They highest GP or must continue.

Q 3

Soln.

(i) Unit contribution margin for each product

| | Super Grade | Good Grade | Normal grade |
|-------------------------------|--------------------|--------------------|--------------------|
| Unit Selling price | 3600 | 3400 | 3000 |
| Direct material p.u. | 2100 | 1900 | 1720 |
| Variable conversion cost p.u. | 1200 (12 x 100) | 1200 (12 x 100) | 1000 (10 x 100) |
| Cont p.u. | 300 | 300 | 280 |

8 marks

(ii) As the furnace is a bottleneck, contribution per unit per furnace hour should be calculated.

| | Super Grade | Good grade | Normal grade |
|------------------------------|-------------|------------|--------------|
| Contribution p.u. | 300 | 300 | 280 |
| Furnace hrs per unit | 6 | 5 | 4 |
| Contribution per furnace hr. | 50 | 60 | 70 |
| Ranking | III | II | I |

you did this question accurately.

Analysis: Super grade & Good grade have higher contribution of ₹ 300 per unit whereas normal grade has lower contribution of ₹ 280 per unit.

However this information is misleading as the furnace activity is a bottleneck. When contribution per bottleneck activity is computed, normal grade shows the highest contribution of ₹ 70 per furnace hour.

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(ii) Revised price of super grade:

$$70 = \frac{\text{Revised SP} - (2100 + 1200)}{6}$$

$$\text{Revised SP} = 420 + 2100 + 1200 = ₹ 3720$$

Revised price of Normal grade

$$70 = \frac{\text{Revised SP} - (1900 + \frac{1200}{5})}{5}$$

$$\text{Revised SP} = 380 + 1900 + \frac{1200}{5} = ₹ 3450$$

84

Solⁿ:

(i) Computation of labour & overhead rate:

| Particulars. | Casting making | Melting & pouring | Moulding | Cleaning & grinding |
|-------------------------|----------------|-------------------|----------|---------------------|
| Labour & OH | 10000 | 26000 | 9000 | 6500 |
| Labour & OH rate per hr | 9 | 6.5 | 6 | 5.2 |
| No. of hours | 2000 | 4000 | 1500 | 1250 |
| Labour | 10,000 | 16000 | 6000 | 4500 |
| Variable OH | 3000 | 1000 | 1000 | 1000 |
| Labour rate / hr | 5 | 4 | 4 | 3.6 |
| Variable OH / hr | 1.5 | 0.25 | 0.67 | 0.8 |

(ii) you did this question correctly. the order.

| Particulars | Amount |
|-------------------------------|---------------|
| Materials | 15000 |
| Labour & variable OH (C.W.N.) | 25645.5 |
| Additional fixed OH | 1000 |
| Total cost per month | 41645.5 |
| No. of months | 6 |
| Total price for the order | <u>249873</u> |

W.N. Computation of Labour & Variable OH for order

| Particulars | Core making | Melting & Pouring | Moulding | Cleaning & Grinding |
|------------------|--|--|--|--|
| Labour rate / hr | 5 | 4 | 4 | 3.6 |
| Variable OH / hr | 1.2 | 0.25 | 0.67 | 0.3 |
| Total rate / hr | 6.2 | 4.25 | 4.67 | 3.9 |
| Hours required | 1350 | 2250 | 900 | 900 |
| | $\left(\frac{90000 \times 0.09}{6}\right)$ | $\left(\frac{90000 \times 0.15}{6}\right)$ | $\left(\frac{90000 \times 0.06}{6}\right)$ | $\left(\frac{90000 \times 0.05}{6}\right)$ |
| Total cost | 8370 | 9562.5 | 4203 | 3510 |

$\therefore 8370 + 9562.5 + 4203 + 3510$
 $= 25645.5$

Calculation of area to be cultivated in respect of each crop to achieve the largest total profit

Soln. (i)

| | Potatoes | Pears | Carrots | Tomatoes |
|-------------------------------|----------------------|-----------------------|---------------------|----------------------|
| Boxes per hectare | 350 | 100 | 70 | 180 |
| Market price | 30.76 | 31.74 | 36.8 | 44.55 |
| less. variable costs: | | | | |
| Direct material | 2.72 $(952/350)$ | 4.32 $(432/100)$ | 5.49 $(384/70)$ | 3.47 $(624/180)$ |
| Labour growing | 5.12 $(1792/350)$ | 12.16 $(1216/100)$ | 10.63 $(744/70)$ | 5.87 $(1056/180)$ |
| Harvesting & packing | 2.2 | 6.56 | 8.8 | 10.4 |
| Transport per box | 10.4 | 10.4 | 8 | 19.2 |
| Cont ^r per box | 5.32 | (1.7) | 3.88 | 5.61 |
| Cont ^r per hectare | 1862 | (170) | 271.6 | 1009.8 |
| Rentings | (1) | (4) | (3) | (2) |

Land available for all four vegetables = 340 hectares

Land for pears & carrots = 140

Total land : 480

Min req for each variety = 5000 boxes

Max req for each variety = 113750 boxes.

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Best cultivation plan:

From 140 hectares of peas & carrots

Peas: Minimum 500 boxes = $5000 \div 100 = 50$ hectares

Carrots: Balance land 140 hectares - 50 hectares = 90

From 340 hectares all four vegetables

Since ranking of peas & carrot is lowest & has already been allocated 140 hectares, no further land shall be allotted

Tomatoes: Minimum 5000 boxes = $5000 \div 18 = 28$ hectaresPotatoes: Balance of land i.e. $340 - 28 = 312$ hectares

Area to be cultivated for each variety

| | Potatoes | Peas | Carrots | Tomatoes |
|------------------------|----------|--------|---------|----------|
| Hectares | 312 | 50 | 90 | 28 |
| Contribution / hectare | 1862 | (170) | 231.6 | 1009.8 |
| Contribution | 580944 | (8500) | 24444 | 28274.4 |

∴ Total contribution = 625162.4

less: Fixed exp (424000)

Profit 201162.40

(ii) Analysis to show whether land development should be undertaken

carrot yield a lower contribution per hectare than potatoes & tomatoes, but it is given in

excess of the requirement of 5000 boxes or

72 hectares i.e. 5000 boxes / 70 = 72

18 hectares i.e. $90 - 72$ can be made available for potatoes and tomatoes by land improvement

Contribution after land improvement

Present contribution per hectare 1009.8

Savings Per hectare after improvement 460 (2.6 x 180)

1477.8

∴ Allocation of 18 hectares available

| Crop | Maximum Sales (boxes) | Present prod ⁿ (boxes) | Add ⁿ req (boxes) | Yield | Add ⁿ hectares |
|----------|-----------------------|-----------------------------------|------------------------------|-------|---------------------------|
| Potatoes | 113750 | 109200 | 4550 | 350 | 13 |
| Tomatoes | 113750 | 5000 | 900 | 180 | 5 |

∴ Profit by revised cultivation plan

| | Potatoes | Peas | Carrots | Tomatoes | Total |
|-----------------------------|----------|--------|---------|----------|----------|
| Hectares | 325 | 50 | 72 | 33 | 480 |
| Cont ⁿ / hectare | 1862 | (170) | 271.6 | 1477.8 | |
| Total cont ⁿ | 605150 | (8500) | 19555.2 | 48767.4 | 664872.6 |
| less: Fixed cost | | | | | (440200) |
| Profit | | | | | 222472.6 |
| Capital expenditure | | | | | 158000 |
| Interest @ 15% | | | | | 16200 |
| Existing fixed exp. | | | | | 424000 |
| | | | | | 440200 |

∴ Since the profit after land development is greater, the company should implement the proposal to develop 18 hectares of land.