

Koeki Shadan Hojin Yokohama Country and Athletic Club

Financial Statement : Profit and Loss Statement

FY2012-FY2016	FY2015	Actual FY2016
Revenue	A	B
Dues, Fees, Interest		
Acceptance Fees	2,850,000	6,565,000
Subscription Fees	148,976,400	132,111,350
Absent Member Dues	590,000	270,000
Investment Income (Blocked Fund-Nomura and SMBC Interest Income)	17,906	0
Misc Income (Late Payment Interest Income)	1,556,462	1,113,183
Sub-Total-1	153,990,768	140,059,533
Departments		
Food & Beverage	99,367,593	99,508,401
Member Service	1,607,474	383,600
Events/Photo	7,201,535	5,418,650
Grounds	36,988,170	36,248,850
Sports Ops.	17,350,168	20,451,166
Service Ops.	838,585	3,109,598
House	9,423,570	8,242,082
Parking	8,628,667	6,979,090
Multi purpose Room	0	0
Sub-Total-2	181,405,762	180,341,437
Total Revenue	335,396,530	320,400,970
Expense		
Management & Overhead		
Salary & Employee Benefit	32,788,140	26,460,868
Utilities	28,476,668	27,853,355
Outside Services	1,498,683	4,629,988
Property Tax	28,609,992	28,512,208
Depreciation	32,436,226	35,997,013
Insurance	3,565,950	3,496,820
General Administration	21,485,720	19,381,081
Membership/Marketing	407,719	5,141,067
Interest Expense (AWS + Overdraft)	757,401	887,048
Sub Total-1	150,026,499	152,359,448
Departments		
Food & Beverage	104,040,145	108,014,651
Member Service	4,358,406	681,926
Events/Photo	2,849,199	141,124
Grounds	17,684,259	18,622,703
Sports Ops.	31,490,668	29,073,350
Service Ops.	14,305,471	14,744,489
House	16,812,250	16,548,065
Parking	2,026,336	1,437,599
Multi purpose Room		
Sub-Total-2	193,566,734	189,263,907
Total Expense	343,593,233	341,623,355
Net Income(LOSS) before Extraordinary items	△ 8,196,703	△ 21,222,385
Allow for Bad Debt Loss		354,000
Abstraction Loss		△ 12,847,032
Corporate Tax		△ 74,500
Net Income	△ 8,196,703	△ 33,789,917