Process Capability (Cp / Cpk / Pp / Ppk) Global Training Material

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NOTE – All comments and improvements should be addressed to the creator of this document.



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Process Capability - Evaluating Manufacturing Variation

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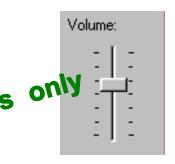
Jim Christy

Section 1

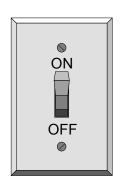
Variation, Tolerances and Dimensional Control

Two Types of Product Characteristics

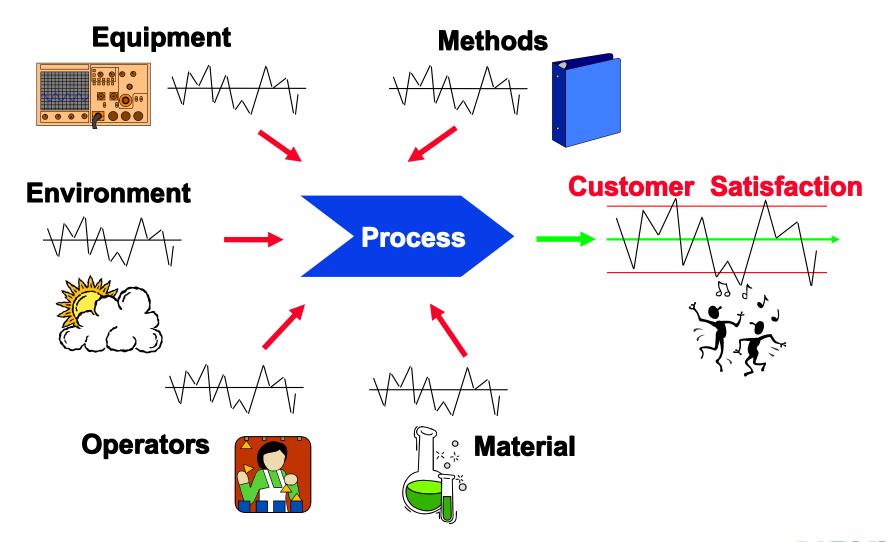
Variable: A characteristic measured in physical In this training we deal with variables only units, e.g. millimetres, volts, amps, decibel and seconds.



Attribute: A characteristic that by comparison to some standard is judged "good" or "bad", e.g. free from scratches (visual quality).



The Sources of Process/System Variation



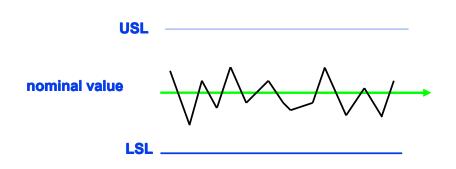
Two Types of Processes

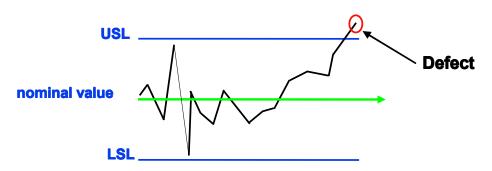
- All processes have:
 - —Natural (random) variability => due to common causes
- Stable Process: A process in which variation in outcomes arises only from common causes

Unnatural variability

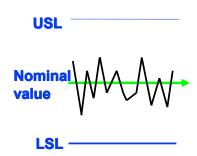
=> due to special causes

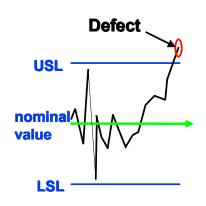
Unstable Process: A process in which variation is a result of both common and special causes





The Two Causes of Variation





Common Causes:

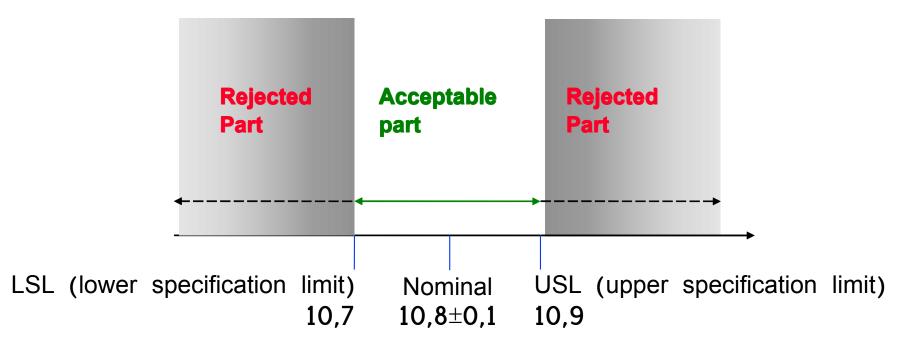
- Causes that are implemented in the process due to the design of the process, and affect all outcomes of the process
- Identifying these types of causes requires methods such as Design of Experiment (DOE), etc.

Special Causes:

- Causes that are not present in the process all the time and do not affect all outcomes, but arise because of specific circumstances
- Special causes can be identified using Statistical Process Control (SPC)

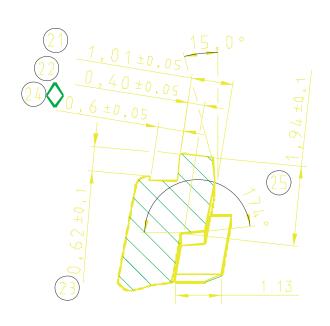
Tolerances

A tolerance is a allowed maximum variation of a dimension.



Measurement Report

In most cases we measure only one part per cavity for measurement report



	Α	В	C D		E F		G	Н		
36										
37								Dim ou		
38				14	100,00%					
40	Dim. Number	Grid Reference	Measured Part	Nom. Dim.	Tole rance (FMC)	USL	LSL	Diff.	Result	Measured 1
41	21	A7		1,01	f	0,05	0,05	-1,01	NOT OK	
42	22	A7		0,40		0,05	0,05		NOT OK	
43	23	B7		0,60		0,10	0,10		NOT OK	
44	240	A7		0,60		0,05	0,05		NOT OK	
45	240	A7		0,60	f	0,05	0,05		NOT OK	
46	240	A7		0,60	f	0,05	0,05	-0,60	NOT OK	
47	240	A7		0,60	f	0,05	0,05	-0,60	NOT OK	
48	240	A7		0,60	f	0,05	0,05	-0,60	NOT OK	
49	240	A7		0,60	f	0,05	0,05	-0,60	NOT OK	
50	240	A7		0,60	f	0,05	0,05	-0,60	NOT OK	
51	240	A7		0,60	f	0,05	0,05	-0,60	NOT OK	
52	240	A7		0,60	f	0,05	0,05	-0,60	NOT OK	
53	240	A7		0,60	f	0,05	0,05	-0,60	NOT OK	
54	25	A8		1,94	т	0,10	0,10		NOT OK	
55										
56										

Example of Capability Analysis Data

 For some critical dimensions we need to measure more than 1 part

 For capability data we usually measure 5 pcs 2 times/hour=100 pcs (but sampling plan needs to be made on the basis of production quantity, run duration

and cycle time)

<u>rcia tima) </u>			
1st Subgroup	2nd Subgroup	3rd Subgroup	4th Subgroup
118.53	118.52	118.54	118.56
118.54	118.54	118.52	118.55
118.51	118.51	118.50	118.55
118.53	118.51	118.52	118.55
118.51	118.54	118.54	118.55
5th Subgroup	6th Subgroup	7th Subgroup	8th Subgroup
118.55	118.54	118.57	118.60
118.54	118.56	118.56	118.57
118.55	118.55	118.57	118.55
118.54	118.54	118.55	118.56
118.56	118.53	118.54	118.55
9th Subgroup	10th Subgroup	11th Subgroup	12th Subgroup
118.60	118.61	118.58	118.60
118.59	118.60	118.60	118.63
118.58	118.61	118.61	118.63
118.60	118.59	118.60	118.61
118.59	118.59	118.59	118.64

Process Capability - What is it?

- Process Capability is a measure of the inherent capability of a manufacturing process to be able to consistently produce components that meet the required design specifications
- Process Capability is designated by C_p and C_{pk}
- Process Performance is a measure of the performance of a process to be able to consistently produce components that meet the required design specifications. Process Performance includes special causes of variation not present in Process Capability
- Process Performance is designated Pp and Ppk

Why Make Process Capability Studies

These parts are out of spec and could be approved if only one good part was measured

A process capability study would reveal that the tool should not be accepted

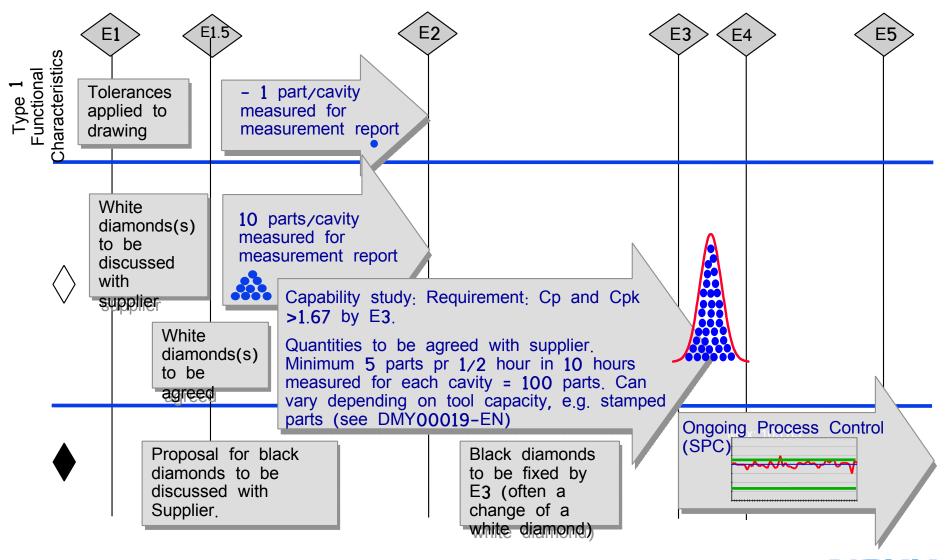
LSL (lower specification limit)

This part is within spec. The tool would be approved if only this part was measured

Nominal USL (upper specification limit) 10,8±0,1 10,9

When a dimension needs to be kept properly within spec, we must study the process capability but still this is no guarantee for the actual performance of the process as it is only an initial capability study

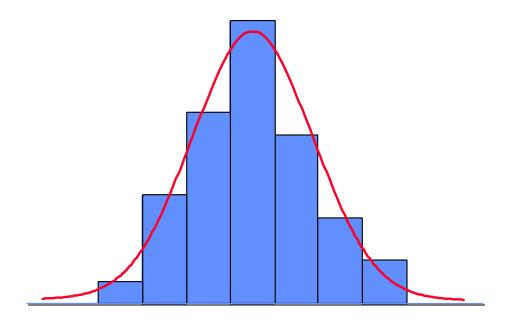
The Nokia Process Verification Process



Section 2.

Population, Sample and Normal Distribution

The Bell Shaped (Normal) Distribution



- Symmetrical shape with a peak in the middle of the range of the data.
- Indicates that the input variables (X's) to the process are randomly influenced.

Population versus Sample

Population

 An entire group of objects that have been made or will be made containing a characteristic of interest

Sample

- The group of objects actually measured in a statistical study
- A sample is usually a subset of the population of interest

"Population Parameters"

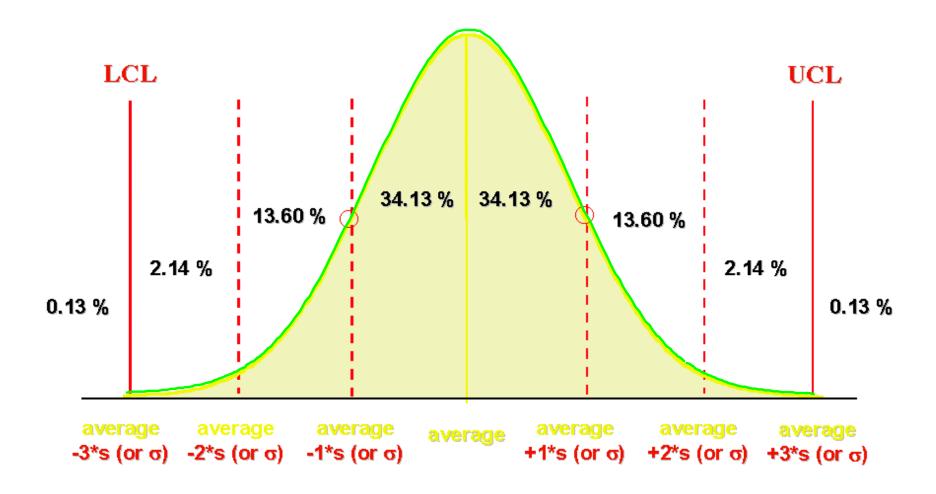
 μ = Population mean

 σ = Population standard deviation s = Sample standard deviation

"Sample Statistics"

 \overline{x} = Sample mean

The Normal Distribution



What Measurements Can Be Used to Describe a Process or System?

• μ (mü), a measure of central tendency, is the mean or average of all values in the population. When only a sample of the population is being described, mean is more properly denoted as (x-bar)

•

$$\overline{x} = \frac{x_1 + x_2 + \ldots + x_N}{N}$$

• $\underline{\text{mean}}$ (average) \bar{x} or describes the location of the distribution

Example:
$$x_1 = 5$$
 $x_2 = 7$ $x_3 = 4$ $x_4 = 2$ $x_5 = 6$

$$\overline{x} = \frac{5+7+4+2+6}{5} = \frac{24}{5} = 4.8$$

What Measurements Can Be Used to Describe Process variation?

• The most simple measure of variability is the <u>range</u>. The range of a sample is defined by as the difference between the largest and the smallest observation from samples in a sub-group, e.g. 5 consecutive parts from the manufacturing process.

$$R = \max(x_1, x_2, ..., x_N) - \min(x_1, x_2, ..., x_N)$$

Example:
$$x_1 = 5$$
 $x_2 = 7$ $x_3 = 4$ $x_4 = 2$ $x_5 = 6$

$$R = \max(5,7,4,2,6) - \min(5,7,4,2,6) = 7 - 2 = 5$$

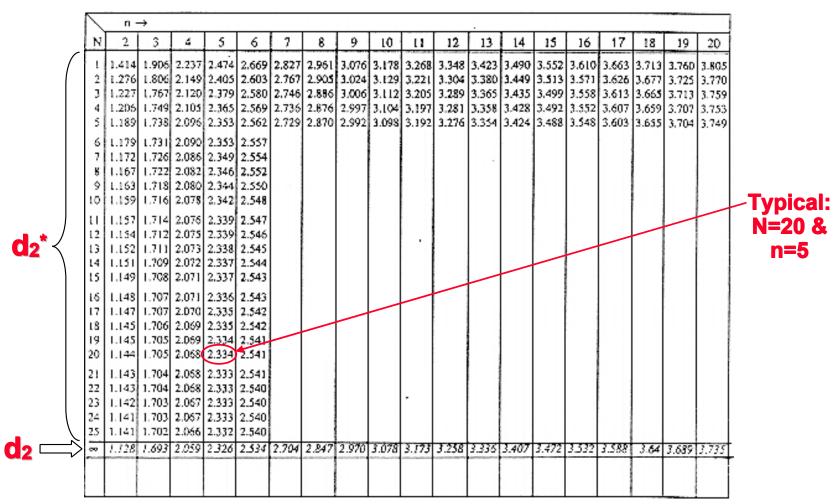
What Measurements Can Be Used to Describe Process variation?

• s_{ST} – often notated as σ or sigma, is another measure of dispersion or variability and stands for "short-term standard deviation", which measures the variability of a process or system using "rational" sub-grouping.

$$s_{ST} = \left(\sum_{j=1}^{N} R_j/N\right) / d_2^* = \overline{R}/d_2^*$$

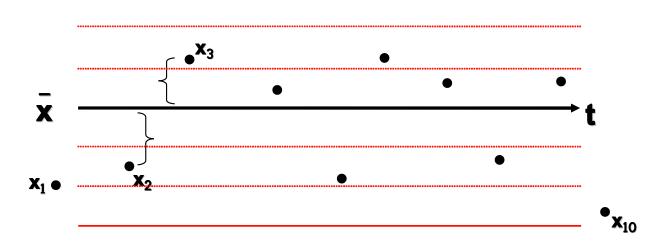
where $R_j = X_j^{\text{max}} - X_j^{\text{min}}$ is the *range* of subgroup *j*, *N* the number of subgroups, and d_{2^*} depends on the number N of subgroups and the size *n* of a subgroup (see next slide)

d₂* values for S_{ST}



Where: N = no. of sub-groups, n = no. of samples in each sub-g

What Measurements Can Be Used to Describe Process variation?

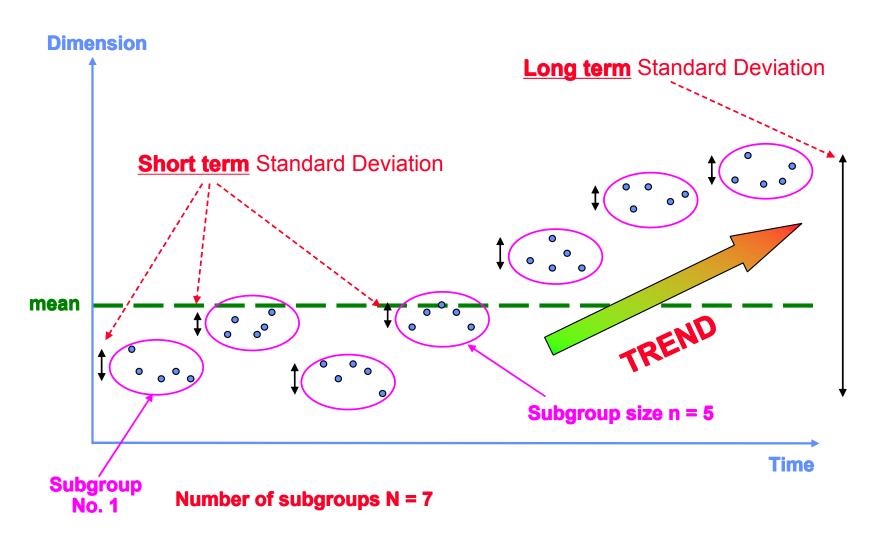


$$s_{LT} = \sqrt{s_{LT}^2} = \sqrt{\frac{(x_1 - \overline{x})^2 + (x_2 - \overline{x})^2 + \dots + (x_N - \overline{x})^2}{N - 1}}$$

Example:

$$s_{LT} = \sqrt{\frac{(5-4.8)^2 + (7-4.8)^2 + (4-4.8)^2 + (2-4.8)^2 + (6-4.8)^2}{5-1}}$$
$$= \sqrt{3.7} = 1.92$$

The Difference Between S_{ST} and S_{LT} !!



The difference between s_{ST} and s_{LT}

Long-term standard

deviation:

$$S_{LT} = \sqrt{\frac{(x_1 - \overline{x})^2 + (x_2 - \overline{x})^2 + ... + (x_N - \overline{x})^2}{N - 1}}$$

Short-term standard deviation:

$$s_{ST} = \left(\sum_{j=1}^{N} R_j / N\right) / d_2^* = \overline{R} / d_2^*$$

The difference between the standard deviations s_{LT} and s_{ST} gives an indication of how much better one can do when using appropriate production control, like **Statistical Process Control** (SPC).

The difference between s_{ST} and s_{LT}

- •The difference between s_{LT} and s_{ST} is **only** in the way that the standard deviation is calculated
- $ullet s_{\mathcal{LT}}$ is always the same or larger than $s_{\mathcal{ST}}$
- •If s_{LT} equals s_{ST} , then the process control over the longer-term is the same as the short-term, and the process would **not** benefit from SPC
- •If s_{LT} is larger than s_{ST} , then the process has lost control over the longer– term, and the process would benefit from SPC
- •The reliability of s_{LT} is improved if the data is taken over a longer period of time. Alternatively s_{LT} can be calculated on several occasions separated by time and the results compared out to the compared of the compared of the compared of the company confidential occasions.

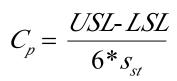
Exercise 1: Sample Distributions

- 1. In Excel file "Data exercise 1.x/s" you find 100 measurements being the result of a capability study. The specification for the dimension is 15,16±,01
- 2. How well does the sample population fit the specification, e.g. should we expect any parts outside spec?
- 3. Mention possible consequences of having a part outside spec .
- 4. Mention possible causes of variation for parts.
- 5. Calculate the sample mean and sample standard deviation for the 100 measurements. Use the average and stdev functions Excel.

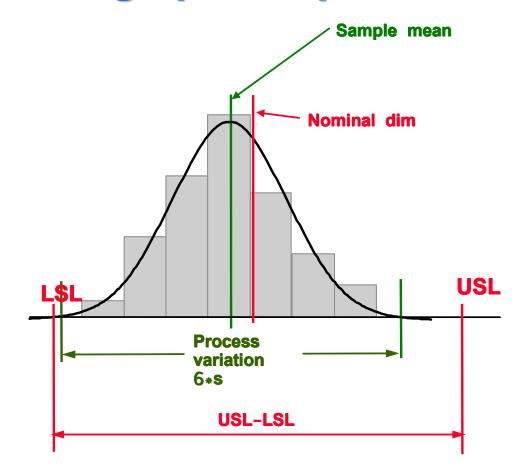
Section 3.

Cp and Cpk Concept

Defining Cp and Pp

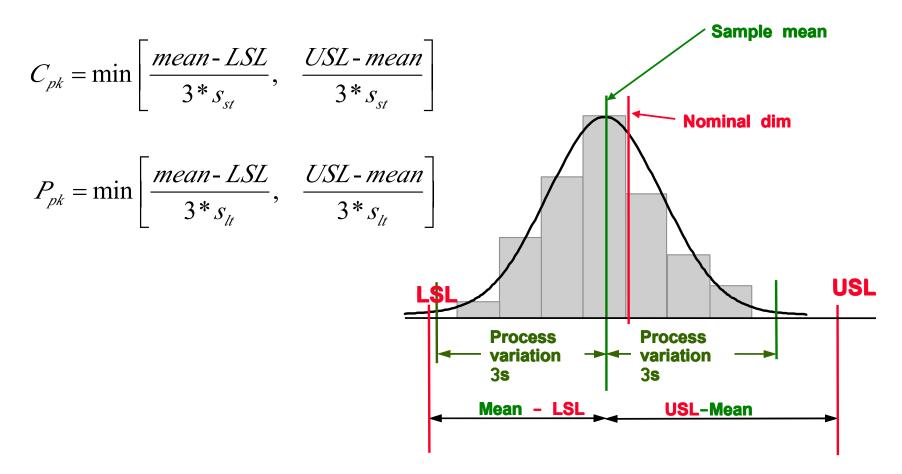


$$P_p = \frac{USL-LSL}{6*s_{tt}}$$



The tolerance area divided by the total process variation, irrespective of process centring.

Defining Cpk and Ppk

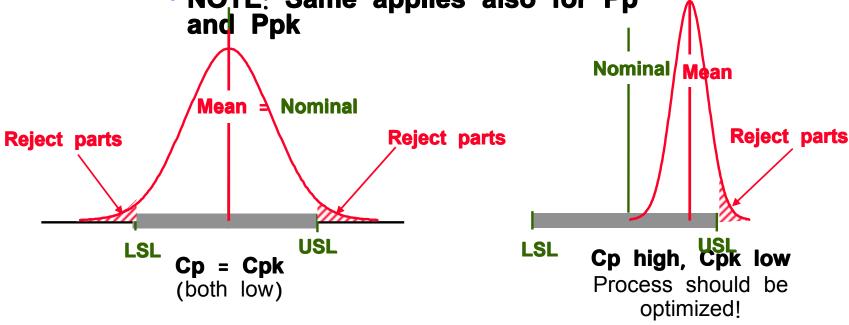


C_{pk} and P_{pk} Indexes account also for process centring.

What is the Difference Between Cp and Cpk?

- The Cp index only accounts for process variability
- The Cpk Index accounts for process variability and centering of the process mean to the design nominal
- Therefore, Cp ≥ Cpk

NOTE: Same applies also for Pp

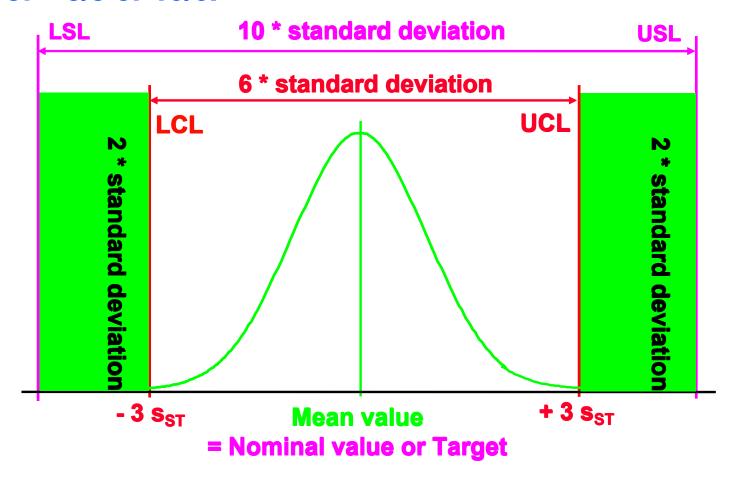


What Do These Indexes Tell Us??

- Simple numerical values to describe the quality of the process >> The higher the number the better
- Requirement for C_p and C_{pk} is 1.67 min.
- Recommendation for P_p and P_{pk} is 1.33 min.
 - This leaves us some space for the variation, i.e. a safety margin
 - Are we able to improve our process by using SPC?
- If index is low, following things should be given a thought:
 - Is the product design OK?
 - Are tolerance limits set correctly?
 - Too tight?
- Is the process capable of producing good quality products?
 Process variation? DOE required?
- Is the measuring system capable? (See Gage R&R)

C_{pk} - With a 2-sigma safety margin

• Requirement for C_p and C_{pk} is 1.67 min. 1.67 is a ratio of = 5/3 or 10/6.



Acceptability of Cpk Index



 $^{\circ}C_{pk} < 1.67$ the process **NOT CAPABLE**

 $^{\circ}C_{pk} >= 1.67$ the process is **CAPABLE**

 $^{\circ}C_{pk} >= 2.0$ the process has reached **Six Sigma** level

What Do These Indexes Tell Us??

• If
$$C_p = C_{pk}$$
,

• If
$$P_p = P_{pk}$$
,

... then process perfectly centred

- If $C_{pk} < C_p$, ... then process **not centred** (check process • If $P_{pk} < P_{p}$, mean against design nominal)
- If $C_{pk} = P_{pk}$,
- If $C_p = P_p$, ... then process is not affected by special causes during the study run. SPC would **not be effective** in this case
- If $P_{pk} < C_{pk}$,
- If $P_p < C_p$, ... then process is affected by special causes. Investigate X-bar/R-chart for out-of-control conditions. SPC may be effective

Cp and Cpk Indices and Defects

(both tails of the normal distribution)

Cpk /Ppk										Ср/Рр											
	0.1	0.2	0.3	0.4	0.5	0.6	0.7	0.8	0.9	1.0	1.1	1.2	1.33	1.4	1.5	1.67	2.0	2.5	3.0	4.0	%/PPM
0.1	76.42	56.61	44.89	40.00	38.56	38.26	38.21	38.21	38.21	38.21	38.21	38.21	38.21	38.21	38.21	38.21	38.21	38.21	38.21	38.21	%
0.2		54.86	38.93	31.02	28.25	27.56	27.44	27.43	27.43	27.43	27.43	27.43	27.43	27.43	27.43	27.43	27.43	27.43	27.43	27.43	%
0.3			36.81	25.09	20.19	18.75	18.45	18.41	18.41	18.41	18.41	18.41	18.41	18.41	18.41	18.41	18.41	18.41	18.41	18.41	%
0.4				23.01	15.10	12.33	11.64	11.52	11.51	11.51	11.51	11.51	11.51	11.51	11.51	11.51	11.51	11.51	11.51	11.51	%
0.5					13.36	8.47	7.03	6.73	6.69	6.68	6.68	6.68	6.68	6.68	6.68	6.68	6.68	6.68	6.68	6.68	%
0.6						7.19	4.41	3.73	3.61	3.59	3.59	3.59	3.59	3.59	3.59	3.59	3.59	3.59	3.59	3.59	%
0.7							3.57	2.13	1.83	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79	%
0.8								1.64	0.95	0.84	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	%
0.9									0.69	0.40	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	%
1.0										2700	1509	1363	1350	1350	1350	1350	1350	1350	1350	1350	PPM
1.1											967	532	485	484	483	483	483	483	483	483	PPM
1.2												318	165	160	159	159	159	159	159	159	PPM
1.33													63	38	33	33	32	32	32	32	PPM
1.4														27	14	13	13	13	13	13	PPM
1.5					Pn-	Ppk=	1 22								7	3	3	3	3	3	PPM
1.67					. p-	50 v	nm	defec	ote -		06%					0.6	0.3	0.3	0.3	0.3	PPM
2.0					7 (\rightarrow 63 ppm defects = 0, \bigcirc									1		0.0	0.0	0.0	0.0	PPM
2.5																		0.0	0.0	0.0	PPM
3.0																			0.0	0.0	PPM
4.0																				0.0	PPM

Cp=Cpk=1,67 → 0,6 ppm defects = 0,00006%

Note: Ppm reject rates calculated from Cp & Cpk are based on the short term variation which may not represent the long term reject rate

The Effects of Cpk and Cp on FFR

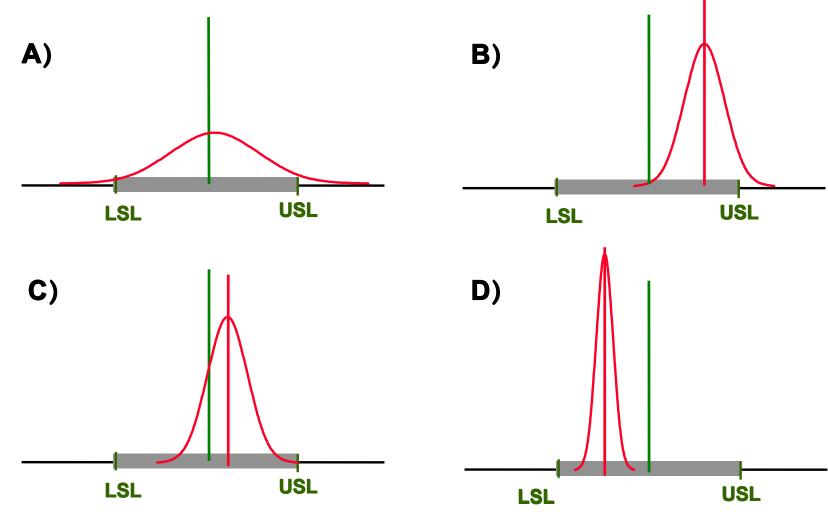
Cpk	Ср	Ppm	Total	Total number	
		defects number of		of defects if	
			defects for	phone has 10	
			50,000,000	of these parts	
			parts		
0.8	1.33	8,200	410,000	4,100,000	
1	1.33	1,350	67,500	675,000	
1.33	1.33	63	3,150	31,500	
1.33	1.67	33	1,650	16,500	
1.50	1.50	7	350	3,500	
1.67	1.67	1	30	300	
2.00	2.00	0	0	1	

Exercise 2: Cp and Cpk

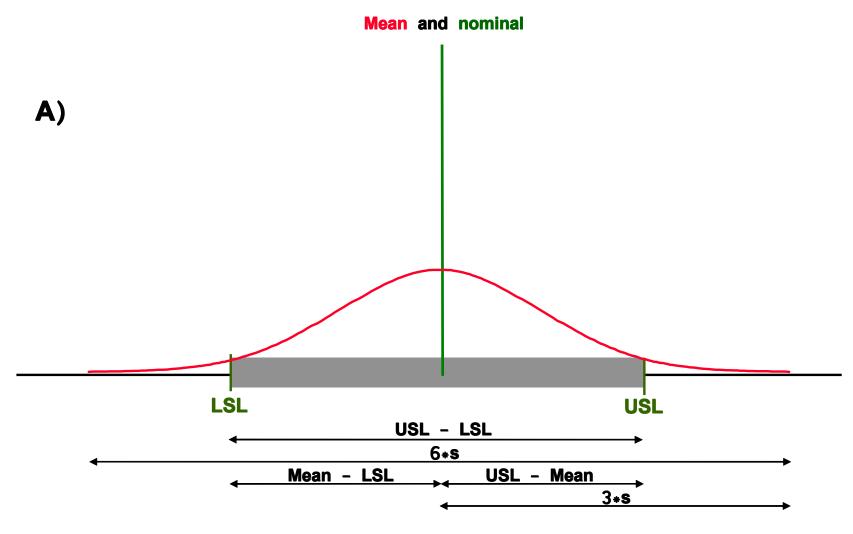
- Calculate Cp and Cpk for the 100 measurements in the file
 "Data exercise 1.x/s"
- Determine the approximate Cp and Cpk for the 4 sample populations on the following page
- Should actions be made to improve these processes. If yes, which?

Estimate Cp and Cpk?

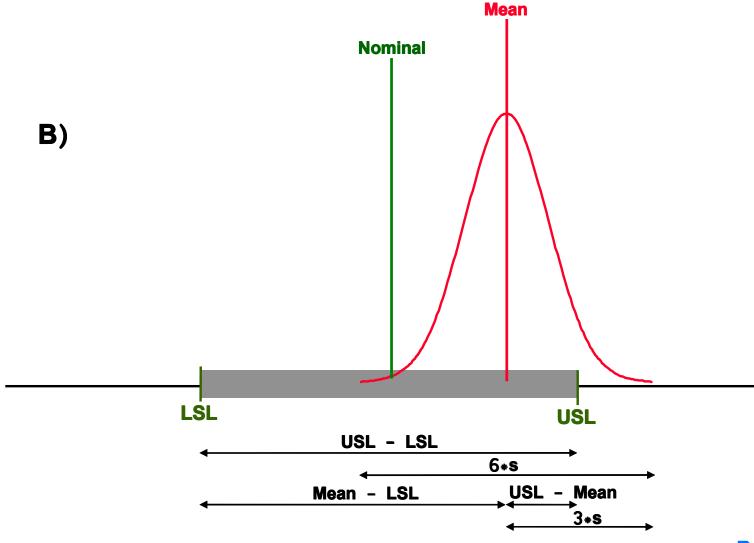
The width of the normal distributions shown include $\pm 3*s$



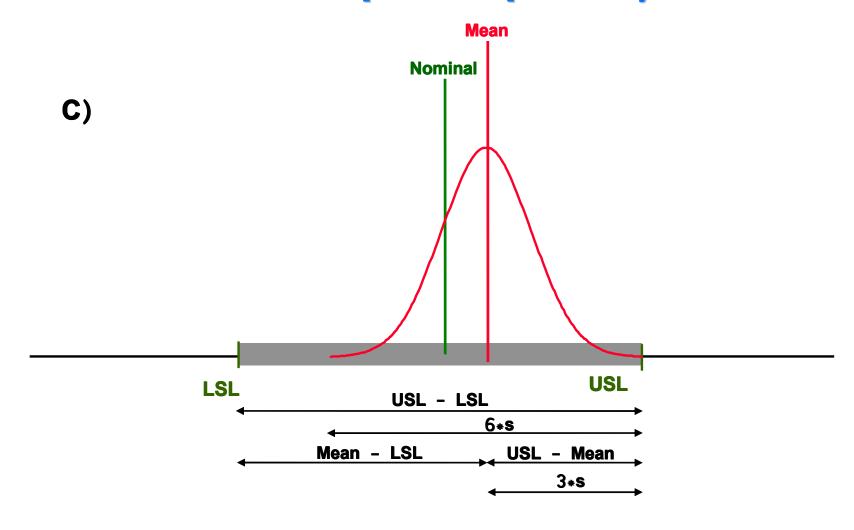
Estimate Cp and Cpk? - A)



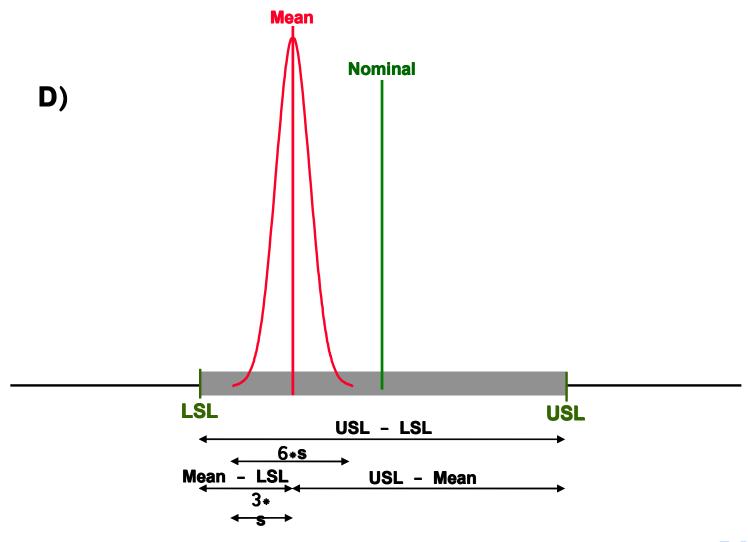
Estimate Cp and Cpk? - B)



Estimate Cp and Cpk? - C)



Estimate Cp and Cpk? - D



Section 4.

Use of the NMP Data Collection Spreadsheet

Example of how to Collect Data

- 1. Run in and stabilise process
- Note the main parameters for reference
- When the process is stable run the tool for 10 hours
- Take 5 parts out from each cavity every half hour and mark them with time, date and cavity. Total 20 sets of 5 parts from each cavity must be made, or according to agreimenien 0.5 hours between samples taken

- 4. After the last sample lot note the main process parameters for reference
- 5 Measure and record the main functional characteristics (white diamonds)
- 6. Fill data into the NMP
- 7. Analyse!

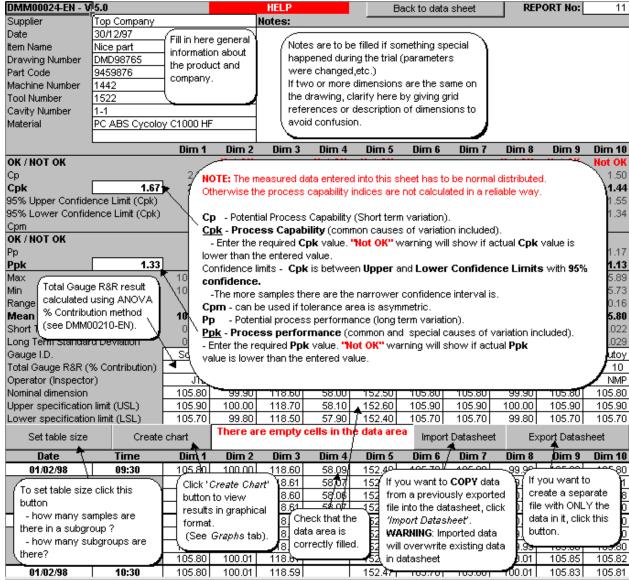
data collection spreadsheet
Analyse! DMY 00019-EN Marking Classification and Marking of Functional Characteristics

Note: For clarity, only 6 subgroups are shown

Number of subgroups N = 20Subgroup size n = 5

Time

Data Collection Sheet (DMM00024-EN-5.0)



Data Collection Sheet (DMM00024-EN-5.0)

		Dim 1	Dim 2		
OK / NOT OK		Not OK			
Ср		2.24	3.51		
Cpk	1.67	2.20	1.19		
95% Upper Confidence Limit		2.51	1.37		
95% Lower Confidence Limit	(Cpk)	1.88	8 1.01		
Cpm					
OK / NOT OK		Not OK			
Pp		1.93 1.			
Ppk	1.33	1.90	0.55		
Max		105.850	100.010		
Min		105.750	99.930		
Range		0.100	0.080		
Mean		105.802	99.966		
Short Term Standard Deviation	า	0.015	0.009		
Long Term Standard Deviation	l	0.017	0.021		
	_				
Gauge I.D.		Scope	Scope		
Total Gauge R&R (% Contribu	tion)	15	11		
Operator (Inspector)		JTL	JTL		
Nominal dimension		105.80	99.90		
Upper specification limit (USL)	· –	105.90	100.00		
Lower specification limit (LSL)		105.70	99.80		
Set table size	(Create chart			
Date Tin	ne .	Dim 1	Dim 2		
13/06/01 08:0	00	105.800	100.000		
Subgroup 1		105.810	100.000		
		105.800	100.000		
-Dec-2001 / Jim Christy		105.800	100.010		

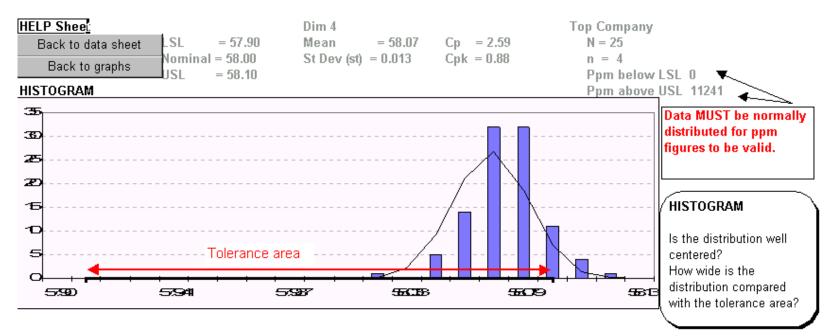
Graphical Presentation: Histogram

What kind of distribution?

Location versus tolerance area Width (deviation)

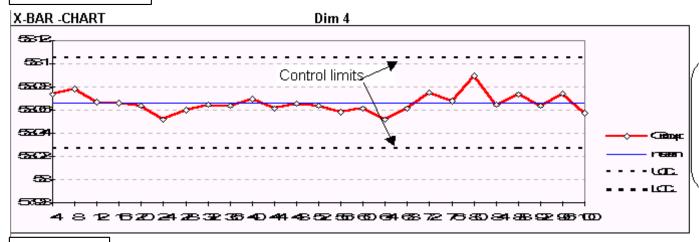
• Example : C_p 2.59 P_p 1.86

• Cpk 0.88 Ppk 0.63



Graphical Presentation: X-bar and R-Chart

X-Bar Chart

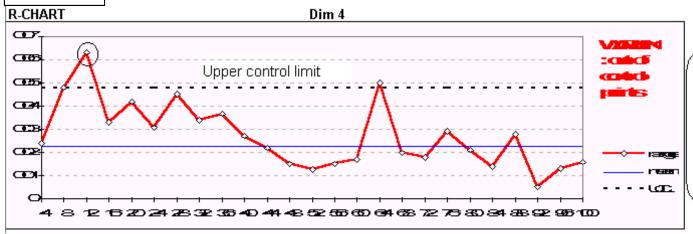


X-BAR CHART -

Averages of the subgroups over time.

Check for trends. unexplained changes, out of control points, etc.

R-Chart



R CHART -

Ranges within the subgroups over time

Check for unexplained changes, out of control points, etc.

The lower the better.

Graphical Presentation - Time Series Plot



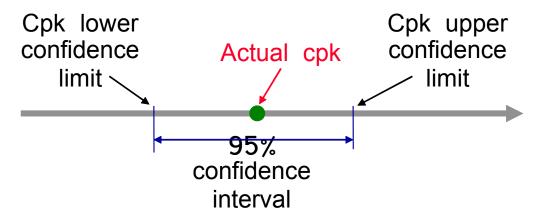
Exercise 3: Cpk Data Spreadsheet

- Open spreadsheet "Data exercice 3.x/s". Dim 13 is identical to the data from the previous exercises.
- Verify the results from the previous exercises for dimension 13.
- Analyse the remaining data sets an comment the process, should any actions be made? Remember to create and look at the charts.

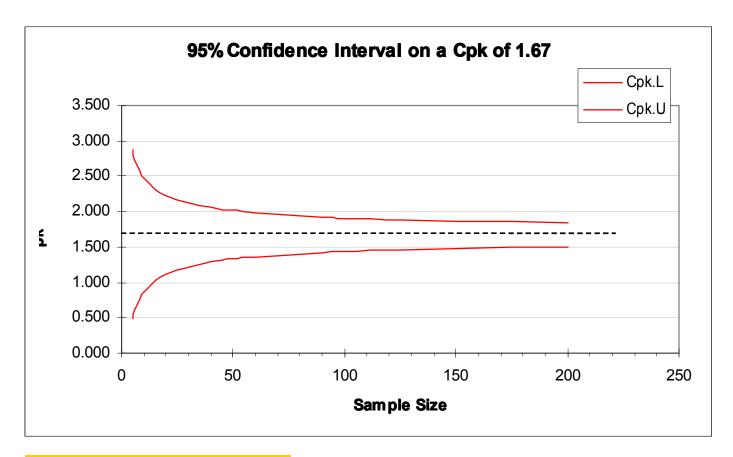
Section 5. Confidence of Cpk

Confidence of Cpk

- Cpk values are not definite numbers as they are based on relatively small samples of a population.
- The 95% confidence interval determines the interval which includes the true Cpk value with a probability of 95%, i.e. "there is a probability of 5% that Cpk is either lower or higher" than this confidence interval.



Confidence of Cpk



Small sample sizes gives wide confidence intervals

Cpk Confidence Limits with a sample size of 100 and a nominal Cpk of 1.67

1.67 Change the values on this row

95% Confidence by Sample Size				95% Confidence, Predicted Tail Area			
Cpk	N	Cpk.L	Cpk.U	Lower Limit	Nominal	Upper Limit	
1.67	5	0.476	2.864	0	0	76448	ppm
1.67	6	0.601	2.739	0	0	35663	ppm
1.67	7	0.693	2.647	0	0	18754	ppm
1.67	8	0.765	2.575	0	0	10846	ppm
1.67	9	0.823	2.517	0	0	6761	ppm
1.67	10	0.871	2.469	0	0	4475	ppm
1.67	15	1.029	2.311	0	0	1013	ppm
1.67	20	1.119	2.221	0	0	393	ppm
1.67	25	1.180	2.160	0	0	200	ppm
1.67	30	1.224	2.116	0	0	120	ppm
1.67	35	1.258	2.082	0	0	80	ppm
1.67	40	1.285	2.055	0	0	58	ppm
1.67	45	1.308	2.032	0	0	44	ppm
1.67	50	1.327	2.013	0	0	34	ppm
1.67	60	1.357	1.983	0	0	23	ppm
1.67	70	1.381	1.959	0	0	17	ppm
1.67	80	1.400	1.940	0	0	13	ppm
1,67	90	1.415	1.925	0	0	11	ppm
1.67	100	1.428	1.912		0	9	ppm
			-			0	