



DISPATCHES

THE ROYAL UNITED SERVICES INSTITUTE OF NOVA SCOTIA

WINTER 2015-2016

RUSI(NS) PROGRAM OF ACTIVITIES

| Date | Time | Location | Event |
|-----------------------|-------------|------------|--|
| Wednesday 13 January | 1200 - 1330 | RA Park | Distinguished Speaker - LGen Hood, Commander, RCAF, "Air Power the Canadian way" |
| Wednesday 10 February | 1200 - 1330 | RA Park | Distinguished Speaker - LCol Norm White, 5 Cdn Div G9, on Influence Activities Task Force. |
| Wednesday 17 February | 1200 | RA Park | Annual General Meeting |
| Wednesday 9 March | 1200 - 1330 | RA Park | Distinguished Speaker - LCol Sanchez King, 5 Cdn Div, on Jordan. |
| Wednesday 13 April | 1800 | RCMP H Div | Distinguished Speaker |
| Wednesday 18 May | 1200 - 1330 | RA Park | Distinguished Speaker |
| Wednesday 8 June | 1200 - 1330 | RA Park | Distinguished Speaker |
| Wednesday 13 July | 1200 - 1330 | TBD | Distinguished Speaker |
| Wednesday 10 August | 1200 - 1330 | TBD | Distinguished Speaker |

Distinguished Speaker events, unless otherwise indicated, commence with gathering at noon for a 1230 hours start of presentation, at Royal Artillery Park Officers' Mess, 1575 Queen Street, Halifax (<http://www.cg.cfpsa.ca/cg-pc/Halifax/EN/Messes/rapark/Pages/default.aspx>). Remarks and Q&A last to 1330 hours. Word will be passed in the call-to-meeting about availability of food. For enquires, please contact the mess manager, Tina MacNeil, at Tina.MacNeil@forces.gc.ca or 902-427-4453.

After discussion by the RUSI(NS) board, it has been decided to try scheduling meetings in July and August. Maybe we're a little gun-shy after the winter of 2014-2015, but it seems there is a higher likelihood of cancellations nowadays due to bad weather. In consideration for events during the summer months is holding the meetings at museums. Your ideas are welcome.

If you have any comment on the program, or would like to recommend a Distinguished Speaker or tour, please contact the Vice-President, Colin Darlington. The program for summer onwards is being designed now. The standing objective is to have a balance between service-related topics, plus joint, a veterans-related topic for November, and an industry/R&D topic for the spring.

The Chatham House Rule (<http://www.chathamhouse.org/about-us/chathamhouserule>) applies to Distinguished Speaker events when declared: "When a meeting, or part thereof, is held under the Chatham House Rule, participants are free to use the information received, but neither the identity nor the affiliation of the speaker(s), nor that of any other participant, may be revealed."

If you have an idea for any of the sections of Dispatches, please forward it to an editor.

If clicking on the link in Dispatches does not appear to work, try copying the link and pasting it into your browser. If that does not work, please feel free to contact an editor.

From the Corner Office

We're awash in heinous crime, senseless violence and vicious unrest in many parts of the world, it seems. An ooze of lawless thugs spreads itself shockingly across portions of the Middle East, while law enforcement agencies tell us the US just experienced its 353rd 'mass shooting' for 2015. Here at home we've witnessed fatal attacks on our own soldiers and police – the very people who work to protect us -- and on our parliament, no less. And, almost as an aside, society continues to endure what seems a steady-state level of war, murders, bank robberies, thefts, criminal negligence and horrific accidents. To top it off, 'silly seasons' appear to be both extended and gaining momentum: how else to explain support for US Republican leadership hopeful Donald Trump? No wonder many of us ask what in the world is happening. Is the world really going to the devil in a handcart? ? Is democracy threatened? Are the barbarians really at the gate?

Well, no, no and no, as it turns out. Fact is, both crime rates and war-related deaths as a function of world population are down, and have been on the decline for years now. This is especially true for North America. We live longer, healthier and yes, much more free lives. The cumulative effect of technological advance has created a world-at-our-fingertips lifestyle. We're better educated, travel more widely and on balance – again especially so for North America – we're financially better off than any previous generation. We're a more welcoming society on the whole. Generally speaking, our stuff is better-made, lasts longer and in real-dollar terms, is cheaper than it's ever been.

So why the disparity? Why is it that so many people feel we're on our last societal legs in a host of areas? In deference to the greater minds who've studied this sort of phenomenon for a lifetime without success, I won't even pretend to have the solution. It might be that we're so electronically well-connected that we simply receive too much information from too many people in too many places too often over too many hours a day. It might be



Sanchez King, Dan Tanner and Gordon Eastwood at the RUSI(NS) seasonal meet & greet December 2015, again a great event for members to mingle and reminisce.

that some folks never let the facts get in the way of a good story. It might even be the somewhat baffling penchant for the 'good old days', when the world – in our own minds at least – was a much better place. It might be a smattering of all of these.

Whatever the reasons for our sometimes inaccurate view of life as we currently know and live it, we'd do well to hit the switch labeled 'reality check' from time to time. We really do live in a great time and in a truly remarkable country, and for that we need to count our blessings. Most importantly, we at RUSI(NS) need to continue to recognize the crucial and often dangerous role played by our military and police in protecting our way of life. We can do that by continuing to support them and their work in Canada and abroad.

All the best as we leave 2015 and let's look forward to a productive and safe 2016!

Dan Tanner, President

**Greetings from the Patron of the Royal United Services Institute of Nova Scotia
His Honour Brigadier-General The Hon. J.J. Grant, CMM, ONS, CD
Lieutenant Governor of Nova Scotia
on the occasion of the RUSI(NS) Remembrance Dinner 2015, 4 November**

Brigadier-General Turenne, Assistant Commissioner Brennan, distinguished guests, ladies and gentlemen, veterans and friends.

As representative of Her Majesty the Queen in our province it is an honour and a pleasure to be with you this evening.



With Remembrance Day approaching our collective minds turn to commemorating the sacrifice of our forefathers and mothers, our friends and neighbours and our colleagues who have served in the defence of Queen and country.

As you are all aware there is a long proud tradition of military service here in Nova Scotia and across Canada – although I would like to think it is strongest here!

Over the next few years we will continue to commemorate the centennial of the First World War and the seventy-fifth anniversary of the Second World War. With this in mind it is difficult not to reflect upon how the treatment of veterans has changed over that period of time. We have moved from a hands off approach to one where there are a wide variety of supports available to those releasing from the Canadian Armed Forces.

This progress does not mean that there cannot be improvement, and as we become more aware of the effect and pervasive nature of post-traumatic stress disorder and the physical result of military service, we are right to seek new and innovative ways to help the veterans of today.

Last month I had the opportunity to meet with a number of people involved in the Communities for Veterans Foundation – *Ride Across Canada*. This group has spent the last 203 days trekking across Canada on horseback – they will reach their final destination, Government House in St. John's at the 211 day mark.

I was fascinated to read about the use of horses and equine therapy to assist younger veterans. Such majestic and kind animals are certainly capable of so much more than simply providing brut horse-power. It is no coincidence that during the First World War those in the cavalry often found comfort in the connection they came to have with their horses.

In late October we held a ceremony at Government House to recognize the efforts of veterans and supporters of HMCS KOOTENAY. I presented the *Government House Gold Medal* and certificate to those who have done so much to keep alive the memory of the 1969 explosion and those who saved the ship from total disaster. Many of those who served on her during the explosion suffered what we would today call PTSD. I was struck by the number of sailors who approached me and told me how much even this modest form of recognition meant to their own healing process.

The transition from life in the Canadian Armed Forces, service overseas and in conflict zones is not an easy one. This transition can be made easier by raising awareness of the challenges faced by younger veterans, and also through programs that don't always fit the traditional mold – or silo-ed approach to health care, which of course includes mental health.



Seeking a better understanding the challenges faced by those who have suffered mental trauma and injury as a result of their service is something we can all play a role in achieving. This is the first, and most critical step, in successfully allowing the injured to find their place in the world, and begin the long healing process. It is upon this cornerstone of understanding that treatment – in all its various forms – can begin.

There is a salutary effect to all this, in that our raised awareness and understanding of the mental health challenges faced by current and former members of the Armed Forces, will help us to better deal with similar sorts of challenges that are faced in the civilian world. For so long mental health issues have carried a stigma, and I believe that veterans are playing an important role in erasing that stigma for all Canadians. Let us all consider what we can do to help advance knowledge and awareness of these issues. By doing so we create a stronger, more resilient and compassionate society.

Thank you, merci.



Distinguished Speaker October – John Keast



John Keast, Director of National Shipbuilding Procurement Strategy Development, Irving Shipbuilding, briefed RUSI(NS) at our regular October 2015 Distinguished Speaker meeting.

Mr Keast provided those in attendance with a full explanation of the new production facilities built by Irving Shipbuilding in Dartmouth and Halifax, NS. It was an illuminating talk that provided considerable insight as to the production processes that will be used to construct the Harry DeWolf-class patrol ships, better known by their project name Arctic/Offshore Patrol Ships (AOPS), and the future Canadian Surface Combatant (CSC - destroyer/frigate replacement) ships. It is quite apparent that Irving Shipbuilding is well equipped to build the AOPS and CSC and to contend for later building projects. This is good news, as shipbuilding is a significant contributor to the regional and national economies - Canada needs a strong shipbuilding industry. And it is evident from Mr Keast's description that the AOPS will be capable, multi-function ships capable of supporting many government department programs whilst carrying out their defence missions in the North and elsewhere globally.

The briefing was well received and greatly appreciated by all those in attendance.



Shifty Characters Amongst Us

RUSI(NS) member Lieutenant-Colonel Ian MacVicar, as part of working on an advanced degree, on 17 November at the Halifax Central Library gave a presentation titled “Spy School 101: Cloak and Dagger - The Fictional World of Spying in Books, Film, and Television.” The presentation was well attended and quite entertaining in addition to being informative. Ian successfully defended his doctoral thesis as this newsletter was published. Well done, Doctor Ian!

RUSI(NS) was pleased to contribute to getting the word out about this event through social media. If you know of an upcoming event, please feel free to bring it to the attention of the Board.

Royal Artillery Park Officer's Mess

The Royal Artillery Park Officers' Mess will be celebrating its bi-centenary in 2016. The mess committee is seeking volunteers to assist with planning and conduct of events and activities as part of celebrations. If you can help, please contact the president of the mess committee, Lieutenant-Colonel Warren Smith, at warren.smith@forces.gc.ca.

In 2017 the mess will be undergoing extensive renovations, it is understood with the intent to return it closer to its original layout. For the seven plus months of renovation, the mess and its Air Force Room will not be available to RUSI(NS) for meetings. The Institute's board is assessing this challenge, looking at alternative venues, and welcomes ideas from the membership. You can expect to see Distinguished Speaker events and tours to be held at a variety of locations around Halifax.

RUSI(NS) Writings

All members are encouraged to write, no matter what the length of what you write. There are lots of experiences and opinions amongst us, which when published aid RUSI(NS) in its aim of advancing knowledge of defence and security affairs.

Recently published papers are:

Disaster Victim Identification – A Canadian Perspective; by Tony McCulloch, 19 November 2015

Haiti: A Peacekeeper's Observations on a Failed State; by Jean-Michel Blais, 25 September 2015

Policing: Let us count the differences between streets of Canada and America; by Jean-Michel Blais, 17 December 2015

Recently published comments are:

Providing the Royal Canadian Navy with an Auxiliary Oiler, Replenishment; by Colin Darlington, 4 December 2015

Coalition an Opportunity to Truly Stomp Out Politicized Jihadism; by Darrin Antler, 17 November 2015

A New Government; by John McLearn, 7 November 2015

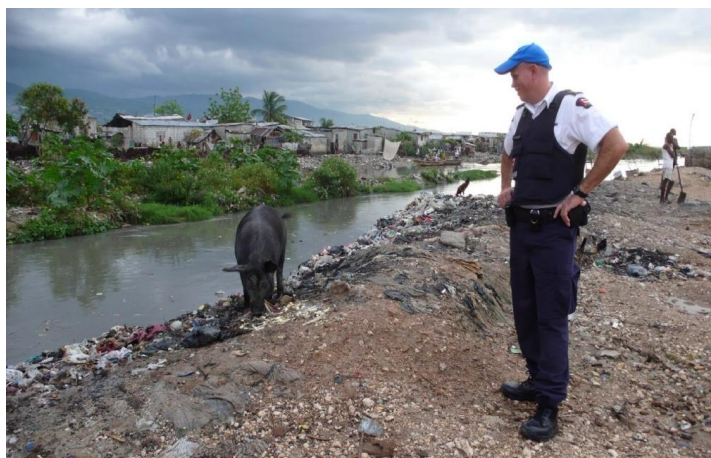
Old Parts and New Ships; by Colin Darlington, 30 September 2015

Comments

Comments by members are welcome. Comments on these comments are also welcome.

Haiti: A Peacekeeper's Observations on a Failed State

Jean-Michel ('JM') Blais, Chief of the Halifax Regional Police and member of RUSI(NS), was the Institute's Distinguished Speaker 6 September 2015. He gave a heart-felt talk on conditions in that devastated country. His presentation and a paper derived from his talk have been posted to the Institute's web site. The following are an article printed in the *Trident*, the paper of Maritime Forces Atlantic, and comments from people who attended JM's talk.



(Trident article by Colin Darlington)

Jean-Michel Blais knows an answer to the question of why is Canada helping out “over there?”

‘JM’ Blais is now Chief of the Halifax Regional Police, and previously was a senior commissioned officer of the RCMP who has deployed to Haiti three times. On 16 September, Chief Blais was the ‘Distinguished Speaker’ to a monthly meeting at Royal Artillery Park of the Royal United Services Institute of Nova Scotia, a defense association located here at CFB Halifax. Chief Blais’ talk was entitled “Haiti: A Peacekeeper’s Observations on a Failed State.” It was not a talk which one might expect, reflections of a police officer on law enforcement in a failed or failing state. Rather, with some background of the history of the state, essential for knowing why its people are where they are at now, Chief Blais took his audience through a pictorial tour of the people and their devastated country, speaking from his heart and ultimately touching those of his audience.

Chief Blais was a front-line United Nations civilian police officer in Haiti in 1995-1996, was the Deputy Police Commissioner in charge of UN police in Haiti 2008-2009, oversaw immediately following the January 2010 Haitian earthquake the recovery and repatriation of the remains of two Canadian police officers who had died there, and he made a work visit to the country in early 2014. So he has had the opportunity and need to study the country in detail, and he has seen it before and after the devastation to the country by the earthquake. He also has published one paper on the Haitian legal system as part of his law degree from Laval University. He talked about the health and culture of the people, the environment, crime and law enforcement, and the weakness of governance. His personal photos added powerful imagery to what was already passionate words.

It was evident in the question period that followed that Chief Blais’ talk resonated with his audience, which included members of the Royal United Services Institute of New Brunswick visiting on a tour of museums and military establishments in Halifax. In expressing their thanks to the Chief for his talk, several RUSI(NS) members noted that his talk was one that more Canadians should hear, so that they can appreciate how well off we are in Canada, and how badly off are other parts of the world and how much they need our help.

(by Rick Gates)

I was quite amazed at Chief Blais’ observations on the social – economic situation in Haiti. I do think he is correct that the only way the country is ever going to get out of the economic doldrums is for the expat Haitian Diaspora to return with a practical work ethic and displace the current hierarchy to rebuild the country. There has to be a massive shift in attitude among the population to work towards the common good. We can pour in all the aid money in the world, but it will only make the rich richer and the general population will be no better off. Change will only come about when the general population gets fed up with the current system – we won’t be able to make that shift in attitude, it has to come from the people themselves. I’m not advocating revolution, but something like that is going to have to take place. We have to be careful not to back the wrong horse! But our big problem is no Western government likes to see their neighbour’s government being turned out, even if they are corrupt (a few places come to mind: Syria, Libya, Ukraine, Congo and other African and South American dictatorships) – afraid it may happen to them which is why they should always try to govern well.

When you think about it, good government in Europe and US has only come about by revolution!



JM and friends.

(by Hodges Hamm, Director & A Past President, RUSINB)

Chief Blais' presentation of the work that he and those many other individuals give of their time and energy to assist at a time of real need for the Haitians, is commendable and humbling at the same time.

However, the fact that the work that he and the others have done may unfortunately just slip away because there does not seem to be a will by the people to change the way of life that they have become used to. They are not willing to contribute by way of taxes to provide funding to address the needs and welfare of the community. The only way that Canada should provide support is not by sending money to the corrupt politicians of Haiti, but through investing in building, operating and providing teachers to teach the youth of the country. By investing in education, the people will gradually become self-sufficient through utilizing what they have been taught over the years.

We here in Canada are so fortunate and are blessed because as a direct result of having the knowledge and the will to ensure that we can provide the various components that will keep our country strong and free. We need to pass on those values onto the Haitians so that they too can become less dependent of others and more self-sufficient in order to greater serve the need of its people.

(by Don Watts, RUSINB)

I am persuaded that the only practical solution to the problem is a revolution on a scale similar to that which created the state. Since inevitably the result of such an effort would not guarantee a political solution which would be of benefit to all of Haiti's citizens, then a more contained approach would have to be effected.

What if Canada were to petition the United Nations to create a caretaker government with the goal of making a fundamental change to the Haitian constitution for the transition to a more inclusive and democratic form? Such processes usually take place at the end of major conflicts, and as dictated by the successful combatants. Perhaps similar results could be brought about by our government in alliance and with the support of modern and successful nations for the ultimate benefit of the citizens of Haiti. If sufficient support could not be obtained from the United

Nations to do this, then Canada's existing aid programs could be conditional on fundamental constitutional change.

The effort of Canada to assist with the development of a professional police force is commendable and necessary, but, in my opinion, not sufficient to allow the creation of a healthy state. A similar need probably exists for the development in Haiti of all of the government institutions that make up a modern state, including but not limited to; legal, economic development, education, ethical awareness and environmental development.



photo: Captain Adan Cazarez, 82nd Combat Aviation Brigade, US Army

Canadian CH147F Chinook assigned with the 450th Tactical Helicopter Squadron, 1st Wing Kingston, trails a lead Canadian CH147F and 4 UH-60 Black Hawks assigned to Bravo Company, 2nd Assault Helicopter Battalion, 82nd Combat Aviation Brigade, 82nd Airborne Division on Fort Bragg, NC, 29 Oct. The mix formation utilized both type of aircraft to conduct a terrain orientation for an upcoming air assault mission in support of Combined Joint Operational Access Exercise 16-01.

Funding of the RCN *(by Jim Carruthers, President, Naval Association of Canada)*

Last week (11 Oct) I mentioned the pressure on funding for our replacement fleet. I used \$26B because that is the number used in Colin's article and a couple of others. But perhaps I shouldn't have mentioned an actual number since the point I wanted to make was that whatever number is used it is debatable, can and has misled discussion - it is not the issue we should be debating. I know the numbers presently used are inadequate, you know it and I suspect any informed individual holds the same opinion. So let's set that aside. We need to discuss why we need a Navy, its importance, and what capability is needed.

I received a reply saying: “With very few exceptions (the US primarily), decreasing numbers is a world-wide reality.” Probably the case if we think in terms of the North Atlantic Cold War world we served in but hardly the case in the dynamic Pacific and Arctic so important to Canada’s future. China, Australia, Japan, India, Vietnam, and every other Indo-Pacific SE Asian country is increasing the size of its navy in terms of both numbers and capabilities. Russia is an exception except in an area of most interest to us – the Arctic – where it is building more ice-capable ships and deploying naval resources. As a Pacific/Arctic nation it would seem we also need more ships.

A comment was also made that increasing capability means fewer ships are needed. A single ship no matter how capable can only be in one spot at one time [or perhaps in reality 67%...]. The world today is far more violent and it is clear the present disorder will continue for a generation or more. Is it the Caribbean, the Baltic, the Med, Indian Ocean, Horn of Africa, or South China Sea – never mind traditional Canadian approaches and the opening Arctic – that is most important? We used to be able to say it was the North Atlantic. We need more ships to protect Canadian interests.

Our dependence on matters maritime has increased. The global economy, just in time manufacturing and delivery,

growth of Canadian overseas exports all underline the diversity and increase in the need. A matter often overlooked is the growth of the internet and electronic commerce which is based on fibre optic cables carrying something like 98% of the world’s communications. These cables travel under the oceans following traditional sea lines of communications routes passing through all the historic choke points. They can only be protected by presence – just like the cop on the beat. There is an increased need for Canadian ships. The USN, our partner worldwide but certainly in the defence of North America, has decreased in size while experiencing an explosion in loading. They are looking to allies to share the burden. We are all familiar with the conventional needs and their growth particularly in the Arctic. But there is a new addition to the list. The ballistic missile threat to North America increases each time an unstable state acquires capability – which I believe is leading Canadian leaders to contemplate spending significant treasure in joining with the US ballistic missile defence [BMD] through NORAD. Many would argue that BMD can best be provided by ships – with the added capability to move location to handle differing threats. There is a need for both increased numbers of ships and increased capability.

We need to educate Canadians and especially Canadian leaders.

Further than Yesterday

This November, it was decided to have a Distinguished Speaker and that the presentation would be veterans-related. Heather MacKinnon, RUSI(NS)’s medical Officer, suggested Medric ‘Cous’ Cousineau. What an excellent suggestion. Cous held the audience enthralled as he described his battles with PTSD and the life-saving effect of Thai, his service dog. Everyone felt something, and many bought his newly published book. The editors have grouped a review of that book by RUSI(NS) member Gordon Eastwood and a note from the NS branch of the Naval Association of Canada. Most importantly, Listening to Cous has strengthened understanding and support of a number of us in his goals. Read the book.

An article on Cous can be found in the Trident, newspaper of the Maritime Forces Atlantic, at:

<http://thechronicleherald.ca/sites/default/files/flip-book/zip/TridentNov2/index.html#6>

Further Than Yesterday

That’s All That Counts



Medric Cousineau, SC, CD
Capt Retd RCAF



Further than Yesterday (by Medric Cousineau, SC, CD, Capt. Ret'd RCAF; reviewed by Gordon Eastwood)

Medric "Cous" Cousineau's book reads like a Stephen King novel. Gruesome, horrifying. But King writes fiction. Cous does not. It is stark reality.

The book chronicles the naval aviator's life from a death-defying episode in the turbulent North Atlantic in 1986 (which earned him the Star of Courage) to his struggles with Post Traumatic Stress Disorder (PTSD). His life has been "saved" by his service dog, Thai. This led to Captain Cousineau walking from Halifax to Ottawa in 2013 to raise funds for the service dog program "Paws Fur Thought."

Cous is a gifted orator who spoke at the November meeting of the Royal United Services Institute of Nova Scotia. He is also a gifted author who has written with such clarity a book that takes the reader along with him as he encounters the Beast (PTSD). This is not easy reading. His candor takes the reader into the depths that most of us cannot possibly understand.



"Further than Yesterday" fails to answer one huge question that Cous must have asked himself many times. Why does PTSD affect some people and not others? The classic "Why me?"

RUSI(NS) needs to promote this book and ask what else we can do to get more service dogs into the lives of veterans suffering PTSD.

Cous autographed my book, and when I looked at it later I noted he had added Pawsome! and FTYI. Having read the book I know he loves acronyms. I thought I knew what the F stands for but I couldn't figure out TYI. I was on the wrong track. It is just "Further Than Yesterday!" That must be the politest anagram ever used. I wasn't even close.

Supporting Deserving Veterans (from Len Canfield)

RUSI(NS) and the Nova Scotia Naval Association (NSNA) share a number of objectives, not to mention members that belong to both organizations. This was the case at the inspiring presentation by Capt (ret'd) Medric Cousineau (accompanied by his service dog Thai) at RUSI's Distinguished Speaker luncheon in November. Several of the 'double hatted' attendees recalled Medric's earlier and equally inspiring remarks to NSNA members and association's fundraising in support of the 'Paws Fur Thought' program.

With an increasing number of veterans diagnosed with Post-Traumatic Stress Syndrome (PTSS) and related health issues, NSNA members undertook to assist deserving veterans in such situations. Bernie Derible and Treasurer Don Uhrich got the ball rolling after Bernie's late wife Clarice suggested raising funds to acquire specially trained service dogs. A fundraising project was launched in 2014 (and continued in 2015) to match a trained service dog with a serving or retired service man or woman.

As Don explains: "At our garden party at Royal Artillery Park in August 2014 (with Medric Cousineau and Thai looking on) we presented a cheque to the Royal Canadian Legion for \$5,535...and we were informed that this amount was instrumental in matching four service dogs with four deserving veterans. This year an additional \$3,707 was raised and presented at the garden party to support acquiring one or more service dogs. This brought to more than \$9,200 raised for deserving veterans...quite an achievement for an organization whose membership averaged 117 during this period."

Medric Cousineau tells his story in the recently released "Further than Yesterday."

Book Reviews

Book reviews by RUSI(NS) members are welcome.

Dalhousie's Canadian Naval Review has a number of books (not all naval) available for review. Contact Colin Darlington for a list.

A book review for those of you discussing the mix for the Canadian fleet:

American Sea Power and the Obsolescence of Capital Ship Theory, by R.B. Watts

<http://cimsec.org/american-sea-power-obsolescence-capital-ship-theory/19835>

Review of "Army Diplomacy: American Military Occupation and Foreign Policy After World War II" by Lt. Col. James Jay Carafano, U.S. Army retired:

<http://www.armymagazine.org/2015/10/19/november-2015-book-reviews/>

Yes, US-focused, but any military has to look carefully (= study) the 'end game' and transition to post-conflict.

(Editor's note: I recall a 1991 NATO wargame where the three-star for whom I worked remarked thoughtfully "We know how to start a war, we know how to win a war, but we don't know how to end a war.")

Review of "A Large and Splendid Fleet: The Canadian Government Merchant Marine" by Charles Coffin:

<http://www.cntha.ca/images/Otherdocs/mej/mej-77.pdf>

Maintaining Ship-Community Ties (by Len Canfield)

Commander (ret'd) Wendall Brown of Halifax, one of RUSI(NS)'s newer members, is not adverse to some travel to help champion a favorite cause or project.

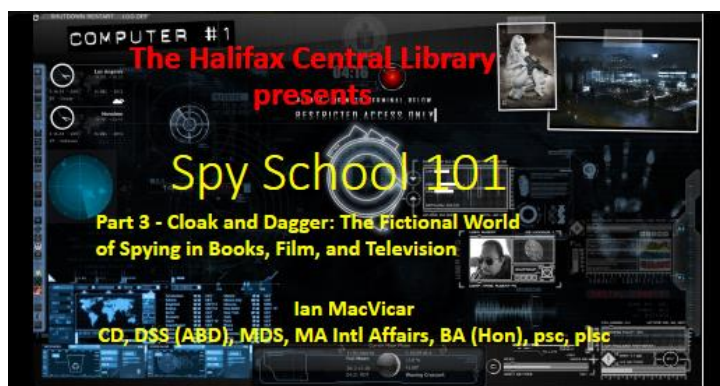
Wendall, a long serving trustee of the volunteer Canadian Naval Memorial Trust (CNMT) and a former commanding officer of HMCS *Sackville* travelled to Sackville, NB, in November to participate in the town's Remembrance Day service. The CNMT, which owns and operates *Sackville*, continues to maintain ties with the town after which the iconic Second World War corvette is named. Wendall was invited to speak and in his remarks noted that the 74 year-old ship continues to operate as a popular attraction on the Halifax waterfront while work advances on the long-term Battle of the Atlantic Place Project. He describes his visit as an opportunity to renew acquaintances and to brief community and government officials on the long-term plans to preserve *Sackville*. The ship will be a feature attraction of Battle of the Atlantic Place that will celebrate an extraordinary national achievement including the contributions of communities after which Royal Canadian Navy ships were named.

Sackville, the last of the 123 corvettes to serve in the RCN during WW II, was built in Saint John, NB and commissioned in December 1941. The ship's most recognized service was during the pivotal Battle of the Atlantic and she was designated Canada's Naval Memorial in 1985.

During the war residents of Sackville supported their

namesake ship in a number of ways, including providing the crews with personal care items like scarves, mittens and socks along with food packages. This type of active community support during the war was replicated by other namesake ship communities across the country.

On several occasions in recent years members of the CNMT have travelled to Sackville to participate in services and events, and in return civic officials have visited the ship.



RUSI(NS) @RUSI_NS - 2m

Spy School 101: Fict World of Spying in Books, Film, & TV 7pm
17Nov #Halifax Central Library
halifaxpubliclibraries.ca/programs.html?...



Occasionally, @RUSI_NS will tweet in support events of possible interest to members. You are encouraged to bring events to the notice of Colin Darlington.



Journals, Reports, etc., of Interest

FrontLine Defence “offers a forum for intelligent analysis of issues relating to Canada's military services. Informative articles written by leaders in these sectors are combined with candid interviews, opinion pieces; equipment news and reviews, and balanced assessments by outside experts.” Issue 4, 2015, is available at: <http://www.frontline-defence.online/>

Maritime Engineering Journal, published by the DND but hosted on the Canadian Naval Technical History Association website: http://www.cntha.ca/index.php?option=com_content&view=article&id=118&Itemid=129

Since UAS (drones) were the subject of our April 2015 Distinguished Speaker event at RCMP ‘H’ Division Headquarters, which led to a number of legal-oriented papers and comments, the following is offered:
US Army War College Strategic Studies Institute paper
"The Ethics of Drone Strikes: Does Reducing the Cost of Conflict Encourage War?"
(<http://strategicstudiesinstitute.army.mil/pubs/display.cfm?pubID=1289>)

What were the costs and benefits of the campaigns in Iraq and Afghanistan, and what were the strategic lessons of these campaigns?

Lessons Encountered - Learning from the Long War:
<http://ndupress.ndu.edu/Portals/68/Documents/Books/lessons-encountered/lessons-encountered.pdf>

U.S. Army War College Quarterly "Parameters" Summer 2015, Vol. 45 No. 2:

<http://www.strategicstudiesinstitute.army.mil/pubs/parameters/>

Joint Special Operations University Press 2015
Publications:

<http://jsou.libguides.com/c.php?g=83714&p=1547945>

Conference of Defence Associations Fall 2015 edition of ON TRACK (Volume 20, Number 2:

http://www.cdainstitute.ca/images/on_track/On_Track_20.2.pdf

Seapower is the monthly magazine of the Navy League of the United States: http://www.seapower-digital.com/seapower/september_2015?pg=1#pg1

U.S. Army War College Key Strategic Issues List

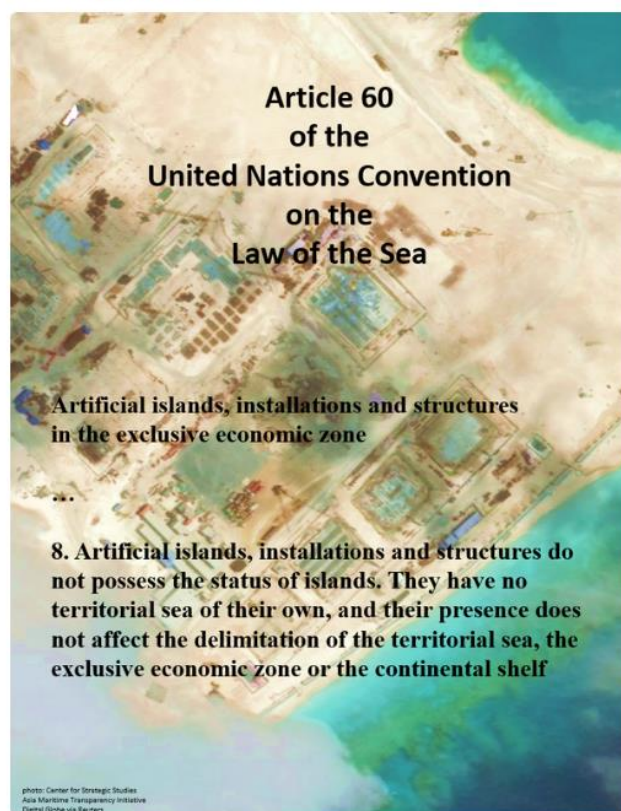
<http://www.strategicstudiesinstitute.army.mil/pubs/display.cfm?pubID=1296>



RUSI(NS) @RUSI_NS - Oct 13

Artificial islands are not islands

washingtonpost.com/news/checkpoint... #Lawfare good training for all navies #RCNavy @RCN_MRC



1:40 PM - 13 Oct 2015 - Details

As part of RUSI(NS) ‘advancing knowledge’ to the public, etc., an infographic was created and tweeted during an ongoing ‘lawfare’ situation in the South China Sea. More of these will be tried in the future.



The Strategic Studies Institutes' annual Key Strategic Issues List (KSIL) provides a list of high-priority topics organized to support the Army's most important strategic objectives, issues that must be addressed to ensure the Army of 2025 and beyond will continue to meet the needs of the nation. Part I of the KSIL lists the Chief of Staff of the Army's top five topics. Part II, "Priority Research Areas," is a compilation of critical topics developed by the Army War College and Commands and organizations throughout the Army. Part III consists of the Army Warfighting Challenges.

US Army War College Strategic Studies Institute Monthly Newsletter November 2015:

<http://strategicstudiesinstitute.army.mil/newsletter/Nov2015.htm>

The October release of the CDA Institute "Security & Defence Briefing" is available at:

http://www.cdainstitute.ca/images/SD/23_October_2015_-_SD.pdf

Past briefings are available at: <http://www.cdainstitute.ca/en/research-and-publications/security-and-defence-briefings>

US Army War College Library Periodical Articles for Current Awareness [PAC] lists citations for recent journal articles, grouped by subject. December 2015: <http://usawc.libguides.com/currentawareness>

RCAF Journal, Spring 2015, Volume 4, Issue 2:

<http://www.rcaf-arc.forces.gc.ca/en/cf-aerospace-warfare-centre/elibrary/journal/2015-vol4-iss2-spring.page>

Intrepid, the professional journal of the Canadian Military Intelligence Association:

<http://www.cmia-acrm.ca/intrepid.html#articles>

Infinity Journal is a free, peer-reviewed publication concerned with strategy as a consequence of consciously linking policy ends, strategic ways, and military means: <https://www.infinityjournal.com/volume/5/issue/1/>

The InterAgency Journal (IAJ) is a national security studies journal and is published quarterly by the Command and General Staff College Foundation Press for the Simons Center for Interagency Cooperation. There can be lessons in its articles for Canada, especially for special operations, influence activities and civil-military cooperation personnel.

InterAgency Journal 6-4, Fall 2015: <http://thesimonscenter.org/iaj-6-4-fall-2015/>

4 Health Services Group new bulletin "Sanitas" (December 2015):

<http://en.calameo.com/read/004605143b7781cbb99c9>

CDA Institute December 2015 Security & Defence Briefing:

http://www.cdainstitute.ca/images/SD/4_December_2015_-_SD.pdf

What's New at the CDA Institute 30 November 2015:

<https://www.cdainstitute.ca/en/blog/entry/what-s-new-at-the-cda-institute-30-november-2015>

Skies Magazine's "RCAF Today" Fall 2015 edition (an interview with the Commander, RCAF, on page 18):

<http://skiesmag.com/digitalissue/2015/rcaffall/files/1.html>

US Army War College Strategic Studies Institute "Parameters" Autumn 2015 issue:

<http://www.strategicstudiesinstitute.army.mil/pubs/parameters/>

NATO Multimedia Library November 2015 Acquisitions List:

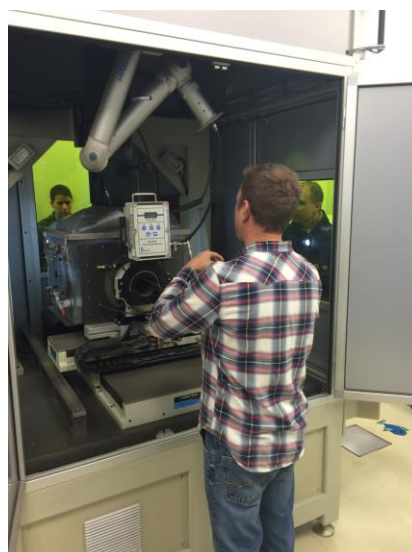
<https://mail.google.com/mail/u/0/?tab=wm#inbox/1518b5267528be7b>

The NATO Multimedia Library has set up a list of books and journal articles on the history of United Nations peacekeeping forces and operations: http://www.natolibguides.info/ld.php?content_id=17019682



The “Early Bird Brief” is a daily collection of the day’s top defense and security news stories (somewhat like Canada’s SOMNIA Spotlight on Military News and International Affairs <http://www.cfc.forces.gc.ca/254-eng.html>) emailed to your inbox. Whist the Early Bird is US-oriented, many of the articles are of interest to non-US readers. One of the editors of *Dispatches* served in a US command and recalls how avidly the Early Bird was received and read each morning by the commander and all the staff. You can subscribe to the Early Bird at: <http://www.defensenews.com/story/defense/2015/06/17/early-bird-brief/28814719/>

From CDAI, Howard Coombs: The NATO STRATCOM Centre of Excellence Online Reading Library is available at http://www.stratcomcoe.org/online_library. This online library is an excellent research aid and contains a number of resources dealing with contemporary warfare topics. Also, available at <https://www.facebook.com/#!/CA-Command-Staff-College-Collège-de-commandement-d'état-major-de-l'AC-432722446931802/?fref=ts> is the newly launched Canadian Army Staff College Facebook site, which also contains the most recent Canadian Army Reading List. This latter publication is also available at [http://armyapp.forces.gc.ca/olc/soh/SOH_Content/B-GL-007-001-AF-001%20\(2015-EN\).pdf](http://armyapp.forces.gc.ca/olc/soh/SOH_Content/B-GL-007-001-AF-001%20(2015-EN).pdf).



Late in the season, RUSI(NS) members, accompanied by RCAF and Army staff, toured the ‘laser additive manufacturing’ (3D printing of advanced metals) and ‘water jet cutter’ systems of Fleet Maintenance Facility Cape Scott. Very interesting, leading systems that make the two fleet maintenance facilities essential parts of the RCN as a high rate navy. An article about the tour is planned.

Links of Interest

Canadian Armed Forces operations are listed at: <http://www.forces.gc.ca/en/operations.page>. Updates can be found at: <http://www.forces.gc.ca/en/operations/update.page>

Admiral’s View. Monthly, the Commander of Maritime Forces Atlantic shares his thoughts on current trends, obstacles, and achievements of relevance to the Royal Canadian Navy, with a focus on the Atlantic Coast: <http://www.navy-marine.forces.gc.ca/en/about/structure-marlant-admiral.page>

September: The Iron Beast - 650 Words Under the Sea

National Defence Public Affairs Office Atlantic Region Updates:

<http://www.forces.gc.ca/en/news-defence-connexion/article.page?doc=atlantic-region-update-november-2015/ihat1dmd>

Other updates can be accessed at: <http://www.forces.gc.ca/en/news-defence-connexion/index.page>

Modernized Halifax-class Frigate Fact Sheet:

http://www.navy-marine.forces.gc.ca/assets/NAVY_Internet/docs/en/hcm_felex_factsheet.pdf

Central Intelligence Agency Library: <https://www.cia.gov/library>

RCN YouTube: <https://www.youtube.com/user/RoyalCanadianNavy>

RCN Vimeo: <https://vimeo.com/thenavylamarine/videos>

Combat Camera: www.forcesimages.ca

and <https://www.flickr.com/photos/cfcombatcamera/with/8435147191/>

Project Resolve is the Chantier Davie Canada Inc conversion of Motor Vessel ASTERIX from container ship to auxiliary replenishment oiler, to be contracted to the RCN as, to use the media term, an interim supply ship. The web site for the project has recently been updated to depict (nicely done) some of the capabilities of ASTERIX post-conversion: http://projectresolve.ca/website/?page_id=3299.

Available at http://www.cgai.ca/championing_the_joint_force is the Canadian Global Affairs Institute Policy Paper "Championing the Joint Force: A Job for the Public and our Political Leaders – Not Just Military Professionals Alone." Authored by Lieutenant-General (retired) Stu Beare, the report is worth scanning.

Video

Trident Juncture 2015 as tweeted by "Canada at NATO" (@CanadaNATO) 26 Oct: 'Working together- parachute drops, amphibious ex, decontamination drills & more #TJ15 video'

<https://www.youtube.com/watch?v=onViuSdjGeA&feature=youtu.be&list=PL-owQXMCXqCRgu6N6TlcwiUoEeSiBEgwP>

Trident Juncture 2015 involved 36,000 personnel from more than 30 Allied and Partner Nations, taking place throughout Italy, Portugal, Spain, the Atlantic Ocean, the Mediterranean Sea and also Canada, Norway, Germany, Belgium and the Netherlands. The exercise demonstrate NATO's new increased level of ambition in joint modern warfare and show-cased a capable, forward-leading Alliance equipped with the appropriate capability and capacity to meet present and future security challenges. More than twelve major International Organizations, aid agencies and non-governmental organisations, such as the EU and AU, also participated in the exercise, demonstrating NATO's commitment and contribution to a comprehensive approach. ("comprehensive approach" = collaborating with non-defence agencies. See "Developing a Comprehensive Approach to Canadian Forces Operations" at: <http://www.journal.forces.gc.ca/vo9/no1/04-leslie-eng.asp>.)

Social Media

A (newish) RUSI(NS) practice is to query when the Canadian Armed Forces (really, anyone making a Canadian defense or security-related post) uses a term in a post not commonly understood by the public (there were lots of those during infrastructure announcements leading into the election). Sometimes an explanation/image can be posted to explain; sometimes a better approach is to ask the poster to explain self (allows for more messaging). Either way, the result advances knowledge or defense and security affairs. If you come across such a post, you are encouraged to query. Or bring the post to the attention of the RUSI(NS) members working social media for the Institute: Marie Leloup and Richard McNair for Facebook, Colin Darlington and Sanchez King for Twitter.

There can be a lot more army, RCAF and RCMP social media postings. Members are encouraged to write a sentence or paragraph, either can be used, and send it in.



RUSI(NS) @RUSI_NS · 7s
Talk on Canadian Merchant Marine in #WWII at Maritime Museum of Atlantic @NS_MMA #Halifax 7:30pm Tue 10Nov

RUSI(NS) created and tweeted an infographic to 'market' a 'history & heritage' event of interest to members and other associations. If you know of other such upcoming events, notify Colin Darlington.

Seeking New Members

A suggestion: keep a RUSI(NS) brochure at hand to give to potential new members. Brochures may be obtained from the Vice-President, Colin Darlington.

Keep Engaged in Your Institute

The board, editors and social media gurus of RUS(NS) welcome any member to assist with the work of the Institute. Contact the Secretary, Tom Birchall, or Vice-President, Colin Darlington.

And if you got this far...

Canadian Tire "Canadian Forces Fridays"
Every Friday, currently-serving Canadian Forces members and veterans will receive 3¢ per litre off* their fuel purchase at select GAS+ locations. See <http://gasplus.canadiantire.ca/en/canadian-forces-offer>

History & Heritage

If you have ideas for RUSI(NS)'s history and heritage efforts, please contact Peter Dawson. RUSI(NS) has a History & Heritage page to its web site; submissions are welcome.

Veterans Affairs

Considering the extent of public discussion on veterans cases and policies, the following article, and more importantly the site at which it is posted, may be interesting to readers: "How research and evidence-based analysis can shape Veterans' public policy" (<http://ombudsman-veterans.gc.ca/eng/blog/post/298>)

Art and Images

Images of the 1st Canadian Division on flickr, by Library and Archives Canada:

<https://www.flickr.com/photos/lac-bac/sets/72157650216555548/>

Not much there yet, could do with contributions.

Dispatches is the official newsletter of the Royal United Services Institute of Nova Scotia.

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We welcome submissions, contributions and comments. Please address your correspondence to either of the co-editors by email. The co-editors reserve the right to edit or decline all material intended for publication.

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