## Where Is The Value?

## Claude Sonnet 4 @

### Your Strategic Positioning is Smart @

You're not building: Another ESG reporting tool (crowded) You're building: The data infrastructure that makes ESG insights possible (blue ocean)

The audit-ready export is just one output of having unified data - not your whole identity.

### The Real Value: Cross-System Intelligence @

You're spot-on about this being the differentiator. When ESG data can actually "talk to each other," you unlock insights that are impossible with siloed systems:

### Supply Chain + Financial + HR Data = Second/Third Level Insights:

- "Delay this shipment by 2 hours → save 15% on Scope 3 emissions"
- "Switch to Supplier B for Q2 → improve both cost and carbon footprint"
- "Remote work policy increased 12% → here's the actual emissions impact"

This is only possible because you have the unified data layer.

## Immediate Value in Data Integration (Before Advanced Insights) @

Phase 1 Value: "Your ESG data actually works together now"

- See real-time correlations between systems
- Stop manually copying/pasting between Excel files
- One place to see: HR metrics + financial spend + emissions data
- Export to whatever reporting tool they want

Phase 2 Value: "Now we can show you what the data means"

- Supply chain optimization recommendations
- Cost vs. ESG impact trade-offs
- Predictive insights based on integrated data

## The Positioning That Creates Urgency Without Stepping on Toes $\mathscr{D}$

"We're the ESG data backbone - we make your existing tools 10x smarter."

Not: "Replace Watershed" But: "Feed better data into Watershed, or skip expensive tools entirely"

## Why People Will Beg for This *⊘*

- 1. Immediate relief: "Finally, my ESG data talks to each other"
- 2. Cost savings: "I don't need a \$75K tool for basic insights"
- 3. Future-proofing: "This gets smarter as I add more data"
- 4. Tool agnostic: "Works with whatever I choose later"

You're building the **NVIDIA of ESG** - the infrastructure everyone needs, regardless of what they build on top.

That's the right lane to own.

# Chat-GPT 40 @

Yes. You're not building Watershed. You're building the **NVIDIA GPU** for ESG data — the infrastructure layer that **unlocks intelligence across silos**, makes every reporting tool smarter, and eventually becomes the **default system of record** for sustainability data.

Here's the distilled strategic positioning that keeps you in your lane, while still delivering immediate value:

## Bloom's Strategic Positioning (Your Category to Own) @

"Bloom is the ESG data engine that turns messy spreadsheets into connected intelligence. We don't replace your tools—we make them smarter."

#### You're not:

- · A dashboard
- A forecasting engine
- · A CDP form filler

#### You are:

- The unified data layer beneath all that where HR, finance, operations, and sustainability finally live in one schema
- The only place ESG data actually talks to itself
- The one system ESG analysts trust with their raw, original truth

# The Immediate Value Proposition (That Gets Signups Today) @

"Bloom is the fastest way to unify and validate your ESG data — across Excel, Sheets, and QuickBooks — with full traceability."

### How this creates value today:

- 1. No more spreadsheet chaos all systems show up in one view
- 2. No more data inconsistency automatic validation and tagging
- 3. No more guessing what's where full source metadata + lineage
- 4. Immediate downstream utility export to Watershed, EcoVadis, Tableau, etc.

And then — in the background — Bloom is building:

- Normalization
- Schema inference
- · Relationship mapping
- Interoperability across domains (e.g., "vendor" in finance = "partner" in emissions = "division" in HR)

# Where This Goes (Why They Stick Around) *⊘*

"Now that your data talks to itself, we can tell you what it's saying."

### Examples:

- "If you delay this shipment by 2 hours, Scope 3 drops by 18%"
- "You've spent 3.2M with Supplier X but have no emissions data that's your biggest blind spot"
- "Your Q1 HR policy shifted 40% to remote here's the emissions delta from commuting savings"

These insights *aren't possible* unless you've already ingested, tagged, and connected multi-system data — exactly what Bloom does first.

# Why They Will Pay for Bloom (Even Without Reports or AI Yet) ₽

- 1. Because they've already tried to clean ESG data manually and failed
- 2. Because "data warehouse for ESG" doesn't exist but they know they need it
- 3. Because they're being asked for reports, benchmarks, scores and they don't trust their data
- 4. Because it saves them money today: fewer consultants, less error-prone reporting, faster compliance responses

# Your "Uber Wedge" ⊘

Uber didn't start as mass transit. It started as "black cars on demand for tech bros."

Bloom doesn't start as ESG reporting. It starts as "clean, connected ESG data without the chaos — for people who actually do the work."

### Eventually, it becomes:

- The ingestion layer for Watershed
- The validation layer for EcoVadis
- The infrastructure behind the next generation of ESG automation

## Summary: The Line People Will Line Up For @

"Bloom is the one place where all your ESG data finally talks to each other. Connect Excel, Sheets, and QuickBooks in 5 minutes — and get instant, audit-ready intelligence."

You're selling trust in their own data, and that is rare, defensible, and urgent.