

# Enterprise Architecture–Driven Business Transformation

## Board → Daily Execution Operating Model

### BOARD

Strategy • Risk Appetite • Funding Envelope • Enterprise OKRs

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### EXECUTIVES

Target Operating Model • Capability Funding • Decision Rights

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### PORTFOLIO

Intake • Capability Mapping • Prioritization • Quarterly Funding

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### ENTERPRISE ARCHITECTURE

Reference Architecture • Standards • Guardrails • Golden Paths

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### SOLUTION ARCHITECTURE

Gate 1 • Solution Design • ADR Decisions

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### PLATFORM

Self-Service • CI/CD Templates • Automated Guardrails

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### PRODUCT & TEAMS

Capability Backlog • Pull Work • Code • Pipeline • Deploy

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### METRICS & FEEDBACK

KPIs → OKRs → Funding Adjustment → Board Review

### Funding Gates (Money Enforces Behavior)

Gate	Owner	Purpose
G0	Board	Strategic alignment
G1	Enterprise Architecture	Architecture readiness
G2	Product	Delivery readiness
G3	SRE / Ops	Release readiness
G4	Executives	Value realization
G5	Board	Scale / Stop

### Decision Rights Summary

Board = Strategy & Risk

Executives = Funding & Priorities

Portfolio = Sequencing

Enterprise Architecture = Standards & Guardrails

Solution Architecture = Design Choices

Product = Backlog & Outcomes

Teams = Implementation Details

*Principle: Automation replaces approvals. Funding enforces compliance. Metrics drive behavior.*