

# Enterprise Architecture–Driven Business Transformation

## Board → Daily Execution Operating Model

**BOARD**  
Strategy • Risk Appetite • Funding Envelope • Enterprise OKRs

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**EXECUTIVES**  
Target Operating Model • Capability Funding • Decision Rights

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**PORTFOLIO**  
Intake • Capability Mapping • Prioritization • Quarterly Funding

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**ENTERPRISE ARCHITECTURE**  
Reference Architecture • Standards • Guardrails • Golden Paths

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**SOLUTION ARCHITECTURE**  
Gate 1 • Solution Design • ADR Decisions

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**PLATFORM**  
Self-Service • CI/CD Templates • Automated Guardrails

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**PRODUCT & TEAMS**  
Capability Backlog • Pull Work • Code • Pipeline • Deploy

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**METRICS & FEEDBACK**  
KPIs → OKRs → Funding Adjustment → Board Review

### Funding Gates (Money Enforces Behavior)

Gate	Owner	Purpose
G0	Board	Strategic alignment
G1	Enterprise Architecture	Architecture readiness
G2	Product	Delivery readiness
G3	SRE / Ops	Release readiness
G4	Executives	Value realization
G5	Board	Scale / Stop

### Decision Rights Summary

Board = Strategy & Risk  
Executives = Funding & Priorities  
Portfolio = Sequencing  
Enterprise Architecture = Standards & Guardrails  
Solution Architecture = Design Choices  
Product = Backlog & Outcomes  
Teams = Implementation Details

*Principle: Automation replaces approvals. Funding enforces compliance. Metrics drive behavior.*