# Best Neighbourhood to Start a New Café in Toronto

### Situation

Imagine a couple of friends hanging out at a Tim Hortons, talking about how much they get frustrated at work. All of a sudden, one of them noticed the huge lineup at the store, then made the suggestion.

"Why don't we start our own business? Maybe a café or Tim Hortons like this?"

## Starting a Tim Hortons franchise in Toronto

#### **Factors to consider**

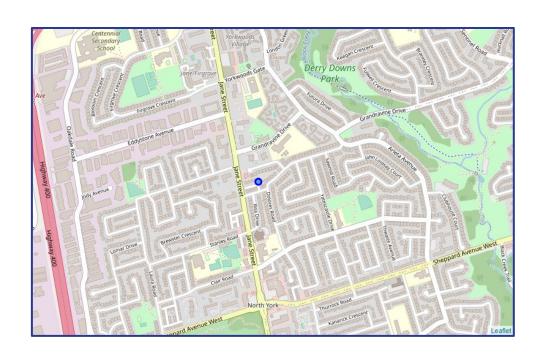
- Population size (market)
- Competitors
- Traffic
- Cost

#### Complication

Toronto may be populous, but the market is saturated

Which is the best neighbourhood to start a new café like Tim Hortons?

# What I think is the best neighbourhood



#### **Glenfield - Toronto**

Population: 30,491

Number of

similar venues: 11

# **Explanation**

What makes Glenfield better than the other neighbourhoods in Toronto?



# Methodology

Competitors using location data within a 2km radius of every neighbourhood in Toronto...



Lots of potential competitors, easier to organize with charts and diagrams

### Result

After searching and cleaning up the data, this is what I found...

|     | Neighbourhood           | Number of Competitions |  |
|-----|-------------------------|------------------------|--|
| 1   | University              | 149                    |  |
| 2   | Annex                   | 149                    |  |
| 3   | Kensington-Chinatown    | 144                    |  |
| 4   | Palmerston-Little Italy | 144                    |  |
| 5   | Bay Street Corridor     | 142                    |  |
|     | ***                     |                        |  |
| 131 | Kennedy Park            | 12                     |  |
| 132 | West Hill               | 11                     |  |
| 133 | Guildwood               | 11                     |  |
| 134 | Bayview Woods-Steeles   | 11                     |  |
| 135 | Glenfield-Jane Heights  | 11                     |  |

Although Glenfield doesn't have the most population out of all the neighbourhoods in Toronto, the number of competitors is ranked one of the lowest!

### Result Cont'd

| Neighbourhood                     | Population | Competitions | Competition per Capita |
|-----------------------------------|------------|--------------|------------------------|
| Rouge                             | 46496      | 6            | 0.000129               |
| Glenfield-Jane Heights            | 30491      | 11           | 0.000361               |
| West Hill                         | 27392      | 11           | 0.000402               |
| L'Amoreaux                        | 43993      | 18           | 0.000409               |
| Malvern                           | 43794      | 19           | 0.000434               |
| Downsview-Roding-CFB              | 35052      | 16           | 0.000456               |
| Eglinton East                     | 22776      | 12           | 0.000527               |
| Woburn                            | 53485      | 29           | 0.000542               |
| Cliffcrest                        | 15935      | 9            | 0.000565               |
| Mount Olive-Silverstone-Jamestown | 32954      | 19           | 0.000577               |

Glenfield's population to competition is one of the best for its population size.

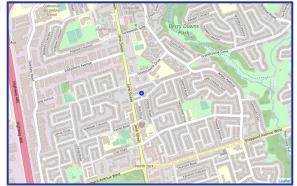
But why did I choose Glenfield instead of Rouge?

### Closer look...

Rouge



**Glenfield** 

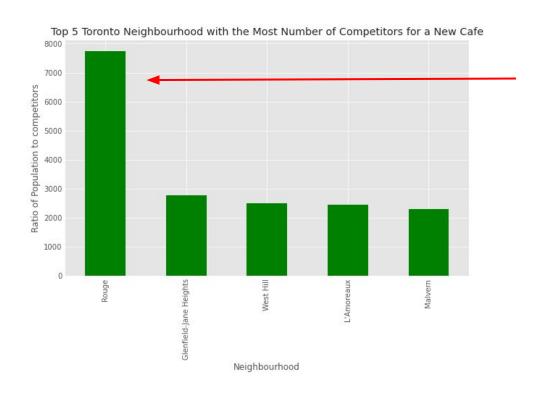


The problem with data gathered for Rouge is that it is centered at the zoo. This ratio is a potential outlier.

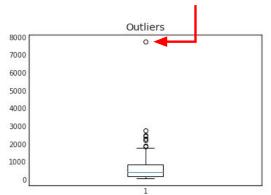
Whereas Glenfield is in the middle of a residential area.

Therefore, I consider Glenfield to be the best neighbourhood for a new café!

### Outlier



These 2 charts confirm Rouge being the biggest outlier compared to the rest of the data set.

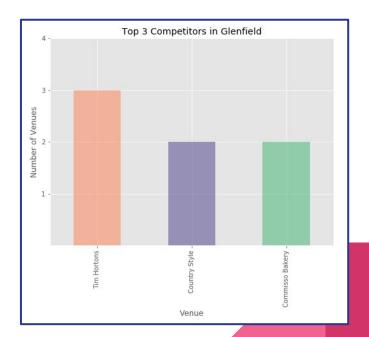


# Starting a Tim Hortons franchise in Toronto

Which is the best neighbourhood to start a new café like Tim Hortons?

#### **Glenfield - Toronto**

- Top 20 population
- Low level of competition
- Accessable



### Limitations

This study only looked at population and competition.

#### **Factors to consider**

- Population size (market)
- Competitors
- Traffic
- Cost

#### **Further studies**

- Traffic is an important factor that will require access of another data source.
- Cost can be mitigated by either having a bigger or smaller venue. A café like Tim Hortons can have a smaller store and focus on takeout.

### **Other Considerations**

#### Risks

Depends on neighbourhood, certain part of Toronto may have a higher crime rate. That can also become another potential factor for future studies as well.

Thank you!