



Premier of Queensland
Minister for Trade

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01 DEC 2020

The Honourable Mark Bailey MP
Minister for Transport and Main Roads
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Dear Minister

On 11 November 2020, I announced a new Cabinet and reaffirmed our commitment to Queenslanders to provide a strong, stable majority Government, and to drive the Queensland Government's policy agenda.

The Government's objectives for the community are comprehensive and include safeguarding our health, supporting jobs, backing small business, supporting Making it for Queensland and Building Queensland, growing our regions, investing in skills, backing our frontline services and protecting the environment.

Queenslanders have entrusted us with providing principled and stable government, and delivering on the promises we made. It is critical to work hard to prove ourselves worthy of this trust.

For this reason, I write to outline the delivery priorities to meet our Government's objectives. For many of these delivery priorities, it will be essential that you work closely and constructively with other Ministers to deliver the best outcome for Queenslanders and drive our response and recovery from COVID-19 in the short and long-term.

The attached Portfolio Priorities Statement defines your key priorities for this term of Government. It is intended that these priorities will also inform Chief Executive Officer performance agreements and shape the functions and activities of departments and agencies.

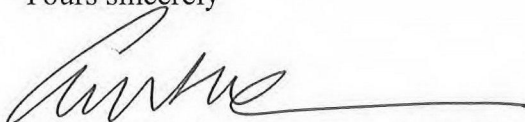
As part of these delivery priorities, it will be essential that you focus attention on your role in Australia's intergovernmental relations architecture to ensure Queensland's interests are proactively represented and the benefits to Queenslanders are maximised. This will include the National Cabinet Reform Committees, National Federation Reform Council Taskforces, the updated Ministerial Forum structures and new processes for development and finalisation of intergovernmental agreements.

I intend to regularly meet with you to discuss progress in implementing the actions identified.

I expect that at all times, Ministers will make all decisions and take all actions in the public's interest without regard to personal, party political or other immaterial considerations. I refer you to Governing Queensland, on the Department of the Premier and Cabinet website at <https://www.premiers.qld.gov.au/publications/categories/policies-and-codes/handbooks.aspx> for a suite of policy and administrative handbooks.

I look forward to working closely with you to deliver great outcomes for Queensland.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Annastacia', followed by a long horizontal line.

**ANNASTACIA PALASZCZUK MP
PREMIER OF QUEENSLAND
MINISTER FOR TRADE**

***Encl**

Portfolio Priorities Statement

Minister: Minister for Transport and Main Roads

Department: Transport and Main Roads

The Hon Mark Bailey MP

Whole-of-Government Priorities

Overarching Direction	<p>All Ministers to work together to deliver the government's objectives for the community:</p> <ul style="list-style-type: none">• Safeguarding our health;• Supporting jobs;• Backing small business;• Making it for Queensland;• Building Queensland;• Growing our regions;• Investing in skills;• Backing our frontline services;• Protecting the environment.
Consultation	<p>All Ministers and their staff to meet regularly with the community and key stakeholders to inform policy development and achieve the best outcomes for all Queenslanders.</p>
Integrity and Accountability	<p>All Ministers and their staff demonstrate transparent, accountable and ethical behaviour and make all decisions and take all actions in the public interest without regard to personal, party political or other immaterial considerations.</p>
Collaboration	<p>All Ministers, supported by their Chief Executive Officers, establish strong working relationships across portfolios to deliver the Government's priorities.</p>
Investing in Our People	<p>All Ministers support their Chief Executive Officers to focus on motivating and increasing the capability of the public sector.</p>

Government Commitments

Election Commitments	<p>All Ministers prioritise the delivery of all election commitments.</p>
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Delivery Priorities

Transport	<p>Work with other Ministers to assist Queensland to recover from COVID-19, including working in partnership with other levels of government to deliver better road and transport infrastructure across Queensland.</p> <p>Oversee the implementation of programs to ensure an effective, efficient and accessible public transport system, including through overseeing the Queensland Accessible Transport Advisory Committee.</p> <p>Build Queensland trains in Queensland, delivering a \$1 billion guaranteed pipeline of train building work in Maryborough and strengthening regional supply chains, including in Rockhampton. Support the purchase of the site of the former Rockhampton Rail Workshops to support rail manufacturing regional supply chains.</p> <p>Continue to oversee the development and delivery of the Smart Ticketing system in Queensland.</p> <p>Continue improving the Queensland cycle network and encourage active transport through working with local Governments, including the Active Transport Advisory Committee, and bike riding groups to deliver active transport projects and provide more options for Queenslanders to get to and from work.</p> <p>Continue the implementation of personalised transport industry reforms to provide greater choice for passengers, while ensuring safety, accessibility, affordability and accountability.</p> <p>Oversee the implementation of the <i>Queensland Walking Strategy 2019–2029</i>.</p> <p>Continue investment in the Mount Isa to Townsville rail line and work with the Mount Isa to Townsville Economic Zone group to identify opportunities for future investment in freight, transport and logistics hubs to maximise freight movement efficiency.</p> <p>Develop a set of Best Practice Industry Conditions for civil construction within the Transport Infrastructure and Services procurement category in consultation with the Minister for Energy, Renewables and Hydrogen and Minister for Public Works and Procurement.</p> <p>Continue implementation of <i>The Future is Electric: Queensland's Electric Vehicle Strategy</i>, including delivering a trial of electric vehicle (EV) buses, and prepare for a transition to greater uptake of EVs to ensure Queensland is in the best position to capture benefits and opportunities.</p> <p>Oversee continued implementation of the recommendations made by the Strachan Commission of Inquiry and Forde Commission of Inquiry.</p> <p>Support the Minister for Seniors and Disability Services and Minister for Aboriginal and Torres Strait Islander Partnerships to publicly report on acceptance and findings arising from the Royal Commission into violence, abuse, neglect and exploitation of people with disability.</p> <p>Ensure planning for priority transport infrastructure projects considers the State Government's delivery objectives regarding potentially hosting the 2032 Olympic and Paralympic Games and the associated funding strategy.</p>
Main Roads	<p>Continue to ensure value for money and timely delivery of the Queensland Transport and Roads Investment Program.</p> <p>Oversee the implementation of the congestion-busting plan to build a better M1 and commence construction on the second M1, including working with the Federal Government to ensure the delivery of jointly funded projects.</p> <p>Continue delivery of the jointly funded Bruce Highway Upgrade Program and continue to seek additional Federal Government funding towards the minimum annual investment of \$1 billion (80:20 Federal:State funding basis) on Bruce Highway upgrades, with a focus on prioritising local jobs, contractors and suppliers.</p> <p>Deliver improvements to Queensland's Inland Freight Route to improve safety, resilience and freight efficiency.</p>

	<p>Oversee the implementation of programs to improve freight and supply chain efficiency, including through industry consultation as part of the Ministerial Freight Council.</p> <p>Continue to implement the <i>Safer Roads, Safer Queensland: Queensland's Road Safety Strategy 2015-21</i> and the <i>Safer Roads, Safer Queensland: Queensland's Road Safety Action Plan 2020-21</i>, and develop a new road safety strategy for future years to help Queensland move towards the long term vision of zero deaths and serious injuries on Queensland roads.</p> <p>Continue to oversee the Bruce Highway Trust, including its expansion to ensure equitable representation from regional Queensland and delivery of a Safer Bruce 2030 Action Plan.</p>
Ports and Marine Infrastructure	<p>Continue to oversee improvements to marine infrastructure across Queensland, including boat ramp construction projects and oversight of the Gold Coast Waterways Authority.</p> <p>Continue to implement the <i>Reef 2050 Long-Term Sustainability Plan</i> in conjunction with the Minister for Environment and the Great Barrier Reef and Minister for Science and Youth Affairs.</p> <p>Finalise master planning for the priority ports of Abbot Point and Hay Point/Mackay.</p> <p>Assist the health response to COVID-19 through overseeing the Maritime Jobs Taskforce and implementation of Taskforce recommendations to revitalise Queensland's coastal shipping industry, including by encouraging a better balance between foreign and locally crewed vessels</p> <p>Implement measures to increase Queensland's ready access to coastal shipping and maintain essential transport links.</p> <p>Oversee an audit of Queensland's maritime based work force and implement recommendations that will target areas of skill shortages.</p>
Cross River Rail	<p>Continue to deliver Cross River Rail, consisting of a 10.2 kilometre rail line from Dutton Park to Bowen Hills, with 5.9 kilometres of twin tunnels under the Brisbane River and CBD to ease congestion, improve network reliability and increase heavy rail accessibility to the Brisbane CBD and across the South East Queensland region.</p> <p>Continue oversight of the Cross River Rail Delivery Authority established under the <i>Cross River Rail Delivery Authority Act 2016</i> to plan, carry out, promote and coordinate activities to facilitate economic development, and development for community purposes; and to facilitate the efficient delivery of the cross river rail project and transport-related projects.</p> <p>Finalise the Cross River Rail Priority Development Areas for the Cross River Rail Precincts to ensure the activation of the stations and surrounds and to deliver concurrent activities and developments in the precinct areas.</p> <p>Continue to implement the <i>Cross River Rail Precincts Delivery Strategy</i> for the five Cross River Rail precincts.</p> <p>Facilitate the efficient delivery of the transport-related projects including three new Gold Coast train stations to support patronage growth and improve rail access for growing Gold Coast communities, working with Minister for Transport and Main Roads.</p> <p>Continue to plan and deliver options for a Brisbane entertainment centre in cooperation with the Cross River Rail Delivery Authority.</p>
National Agreements, National Partnerships & Significant National Reform Projects	<p>Support the Treasurer and Minister for Investment in relation to negotiation, management and implementation of any intergovernmental funding agreements relevant to your portfolio.</p> <p>Represent Queensland on the Infrastructure and Transport Ministers' Meeting, in conjunction with the Deputy Premier and Minister for State Development, Infrastructure, Local Government and Planning.</p>