



Premier of Queensland  
Minister for Trade

For reply please quote: *PU/AB – TF/20/31218 – DOC/20/245914*

01 DEC 2020

1 William Street Brisbane  
PO Box 15185 City East  
Queensland 4002 Australia  
Telephone +61 7 3719 7000  
Email [ThePremier@premiers.qld.gov.au](mailto:ThePremier@premiers.qld.gov.au)  
Website [www.thepremier.qld.gov.au](http://www.thepremier.qld.gov.au)

The Honourable Mark Ryan MP  
Minister for Police and Corrective Services and  
Minister for Fire and Emergency Services  
1 William Street  
Brisbane Qld 4000

Dear Minister

On 11 November 2020, I announced a new Cabinet and reaffirmed our commitment to Queenslanders to provide a strong, stable majority Government, and to drive the Queensland Government's policy agenda.

The Government's objectives for the community are comprehensive and include safeguarding our health, supporting jobs, backing small business, supporting Making it for Queensland and Building Queensland, growing our regions, investing in skills, backing our frontline services and protecting the environment.

Queenslanders have entrusted us with providing principled and stable government, and delivering on the promises we made. It is critical to work hard to prove ourselves worthy of this trust.

For this reason, I write to outline the delivery priorities to meet our Government's objectives. For many of these delivery priorities, it will be essential that you work closely and constructively with other Ministers to deliver the best outcome for Queenslanders and drive our response and recovery from COVID-19 in the short and long-term.

The attached Portfolio Priorities Statement defines your key priorities for this term of Government. It is intended that these priorities will also inform Chief Executive Officer performance agreements and shape the functions and activities of departments and agencies.

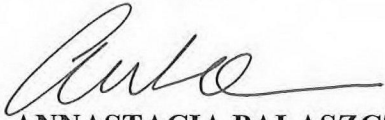
As part of these delivery priorities, it will be essential that you focus attention on your role in Australia's intergovernmental relations architecture to ensure Queensland's interests are proactively represented and the benefits to Queenslanders are maximised. This will include the National Cabinet Reform Committees, National Federation Reform Council Taskforces, the updated Ministerial Forum structures and new processes for development and finalisation of intergovernmental agreements.

I intend to regularly meet with you to discuss progress in implementing the actions identified.

I expect that at all times, Ministers will make all decisions and take all actions in the public's interest without regard to personal, party political or other immaterial considerations. I refer you to Governing Queensland, on the Department of the Premier and Cabinet website at <https://www.premiers.qld.gov.au/publications/categories/policies-and-codes/handbooks.aspx> for a suite of policy and administrative handbooks.

I look forward to working closely with you to deliver great outcomes for Queensland.

Yours sincerely



**ANNASTACIA PALASZCZUK MP  
PREMIER OF QUEENSLAND  
MINISTER FOR TRADE**

**\*Encl**



# Portfolio Priorities Statement

**Minister:** Minister for Police and Corrective Services  
and Minister for Fire and Emergency  
Services

*The Hon Mark Ryan MP*

**Department(s):** Queensland Police Service

*Public Safety Business Agency*

*Queensland Corrective Services*

*Queensland Fire and Emergency  
Services*

## Whole-of-Government Priorities

<b>Overarching Direction</b>	All Ministers to work together to deliver the government's objectives for the community: <ul style="list-style-type: none"><li>• Safeguarding our health;</li><li>• Supporting jobs;</li><li>• Backing small business;</li><li>• Making it for Queensland;</li><li>• Building Queensland;</li><li>• Growing our regions;</li><li>• Investing in skills;</li><li>• Backing our frontline services; and</li><li>• Protecting the environment.</li></ul>
<b>Consultation</b>	All Ministers and their staff to meet regularly with the community and key stakeholders to inform policy development and achieve the best outcomes for all Queenslanders.
<b>Integrity and Accountability</b>	All Ministers and their staff demonstrate transparent, accountable and ethical behaviour and make all decisions and take all actions in the public interest without regard to personal, party political or other immaterial considerations.
<b>Collaboration</b>	All Ministers, supported by their Chief Executive Officers, establish strong working relationships across portfolios to deliver the Government's priorities.
<b>Investing in Our People</b>	All Ministers support their Chief Executive Officers to focus on motivating and increasing the capability of the public sector.

## Government Commitments

<b>Election Commitments</b>	All Ministers prioritise the delivery of all election commitments.
---------------------------------	--



## Delivery Priorities

<p><b>Police</b></p>	<p>Oversee the Government's commitment to recruit over five years from 1 July 2020 an additional 2,025 frontline police officers and police personnel across Queensland.</p> <p>Continue to deliver key initiatives of the Government's Keep our Communities Safe and Tackling Alcohol Fuelled Violence policies.</p> <p>Deliver modern, mobile and flexible policing across Queensland, including 25 new mobile police beat vans across the State, to meet strategic and operational priorities, as well as local needs.</p> <p>Deliver the projects planned through the \$300 million Police Infrastructure Pipeline.</p> <p>Continue to monitor an improved police disciplinary system to ensure accountability and fairness for police officers and the public.</p> <p>Continue to ensure effective counter-terrorism and security arrangements are in place across Queensland commensurate with assessed risk and threat.</p> <p>Continue to ensure police officers have appropriate work protections, support and organisational structures, including effectively implementing the <i>Our People Matter Strategy</i> for all Queensland Police Service employees.</p> <p>Work with other Ministers to increase the proportion of offenders, particularly young people, diverted from the criminal justice system.</p> <p>Roll out new police resources including body-worn video cameras, QLITES, patrol vehicles and integrated load-bearing ballistic vests.</p> <p>Continue the implementation of the Government's Plan for <i>Action on Ice</i> to address use and harm caused by crystal methamphetamine.</p> <p>Work with the Minister for Seniors and Disability Services and Minister for Aboriginal and Torres Strait Islander Partnerships to support the implementation of the National Agreement on Closing the Gap including the development of a jurisdictional implementation plan in a co-design approach with Aboriginal and Torres Strait Islander stakeholders and their representatives.</p> <p>Continue to support the implementation and monitoring of the <i>Domestic and Family Violence Prevention Strategy 2016-26</i> in conjunction with the Attorney-General and Minister for Justice, Minister for Women and Minister for the Prevention of Domestic and Family Violence.</p> <p>Support the Minister for Seniors and Disability Services and Minister for Aboriginal and Torres Strait Islander Partnerships to publicly report on acceptance and findings arising from the Royal Commission into violence, abuse, neglect and exploitation of people with disability.</p>
<p><b>Public Safety</b></p>	<p>Continue to provide strategic oversight on the direction of public safety communications for Queensland public safety agencies and ensuring a coordinated approach between public safety agencies to public safety communications policy and significant ICT investment.</p> <p>Continue to improve the capability of QGAir in delivering safe aviation services to users across the Queensland Government.</p> <p>Finalise the disestablishment of the Public Safety Business Agency (PSBA) and reintegration of functions into the public safety agencies by 30 June 2021.</p>
<p><b>Corrections</b></p>	<p>Continue to progress implementation of the supported recommendations from the <i>Queensland Parole System Review Report</i>.</p> <p>Facilitate progress of agreed infrastructure expansions, including at the Capricornia Correctional Centre.</p> <p>Continue to work with relevant Ministers and departments to reduce demand across the criminal justice system through interventions to help break the cycle of reoffending, such as the enhanced throughcare service delivery model for rehabilitation programs and services for remandees, prisoners and offenders.</p>



	<p>Deliver and open the Southern Queensland Correctional Precinct Stage 2 and the Capricornia Correctional Centre expansion.</p> <p>Oversee amendments to the Ministerial Guidelines to Parole Board Queensland to outline what factors are to be of paramount importance when deliberating whether to grant parole.</p>
<p><b>Fire and Emergency Services</b></p>	<p>Ensure the future sustainability of Queensland Fire and Emergency Services (QFES) through the continued implementation of the <i>QFES Fiscal Sustainability Strategy 2019-2023</i> and the continued effort to improve and modernise the service delivery model to meet emerging priorities and community needs.</p> <p>Continue to contribute to the provision of a timely, coordinated and appropriate response to minimise the effects of fire and emergency events, including the recruitment of an additional 357 frontline firefighters over five years, and progressing works for the development of new and existing fire stations.</p> <p>Continue to strengthen and support Queensland's emergency services volunteer network through the Emergency Volunteers Advisory Forum.</p> <p>Continue collaboration with Rural Fire Brigades in undertaking early preparation activities ahead of the bushfire season.</p> <p>Implement Disaster Management strategies, including supporting the Queensland Government's arrangements to respond and implement recommendations outlined by the Royal Commission into Natural Disaster Arrangements.</p> <p>Maintain a risk-based approach to emergency services and continue to support the State Emergency Service and continue to provide appropriate equipment and training opportunities.</p> <p>Continue oversight of the implementation of the smoke alarm legislation contained in the <i>Fire and Emergency Services (Domestic Smoke Alarms) Amendment Act 2016</i>, which will make Queensland households the safest in Australia in relation to fire safety.</p> <p>Support the expansion of and support to the Marine Rescue sector through:</p> <ul style="list-style-type: none"> <li>• Transitioning to an integrated marine rescue service supported by a Marine Rescue Implementation Working Group; and</li> <li>• Ensuring volunteers can deliver this vital community safety service through the provision of the vessel replacement program.</li> </ul>
<p><b>National Agreements, National Partnerships &amp; Significant National Reform Projects</b></p>	<p>Support the Treasurer and Minister for Investment in relation to negotiation, management and implementation of any intergovernmental funding agreements relevant to your portfolio.</p>