

Agenda

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04	Risks & Mitigations
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Kroger must leverage augmented reality to transform their in-store shopping experience

Kroger is a major grocery chain the invests heavily in technology aimed at improved the customer experience.

Traditional and emerging competitors are reshaping grocery shopping by focusing on digital convenience and personalized experiences. These shifts risk pulling customers away from Kroger's stores and damaging its competitive advantage in delivering a premium in-store experience.

How can Kroger use AR technology to create a competitive advantage surrounding the customer experience?

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Leverage AR to display real-time nutrition and product details via mobile app

How it Works

Customers scan a product (box, label, or barcode) in the app \rightarrow AR overlay displays nutrition facts . The overlay appears in real time, directly on top of the product within the camera view.

- ✓ Reduces friction: no need to flip or pick up items to read panels
- ✓ Helps health-conscious shoppers compare items quickly and make better decisions.
- ✓ Enhances **trust and transparency**: consumers increasingly expect easy access to ingredient and nutrition information
- Drives differentiation: customers may prefer stores with augmented access to data

AR is technically viable >> Minimal hardware needed >> Digital nutrition labels already exist

- > Phase 1 (0–6 months): Pilot in select stores with a limited set of product categories
- > Phase 2 (6–12 months): Expand to all categories, refine UI/UX based on user feedback
- ➤ Phase 3 (12–18 months): Market broadly, integrate with loyalty program and promotional campaigns

AR usage in retail leads to ~17% increase in purchase intent and strong preference for retailers offering AR experiences

61% of consumers said they prefer retailers that provide AR features



Forbes, Reydar

Digitize deals and campaigns with AR to boost engagement and traffic by offering coupons, deals, and experiences

How it Works

QR codes, AR markers, or floor decals placed next to products, on shelves, or on signs. <u>Customers scan trigger</u> and an <u>interactive experience</u> launches.

- ✓ Turns deal hunting into an engaging experience
- ✓ Rewards adult shoppers with coupon convenience and families with playful interaction
- ✓ Increases emotional connection to the brand through unique, fun, and innovative experiences

Start with lowcost QR codes and simple AR overlays

Integrate with coupon systems, Kroger's app, and eventually loyalty systems

- ▶ Phase 1 (0–6 months): Pilot QR-based AR coupon experiences in a few stores
- Phase 2 (6–12 months): Expand to seasonal campaigns (holiday, back-to-school) and loyalty tie-in
- ➤ Phase 3 (12–24 months): Chain-wide rollout, integration with AR markers, brandsponsored campaigns.

"AR coupons and interactive features strengthen brand affinity and create memorable experiences." (Easter Capital)



Credence Research, EMarketer

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Invest in AR navigation to make in-store shopping more streamlined and efficient

How it Works

Shopper enters an item or shopping list in the Kroger app. <u>AR overlays</u> appear on the camera view, guiding customers to the correct aisle and shelf.

- ✓ Reduces confusion: useful in large stores or if products are relocated
- ✓ **Saves time for shoppers** who do not have time to wander Appeals to unfamiliar visitors, those with long lists, or those who want a structured experience
- ✓ Enhances perception of Kroger as a modern, oriented and innovative retailer
- ✓ Encourages deeper store exploration by simplifying navigation
- ✓ Will drive incremental sales by directing customers past highmargin or promotional items

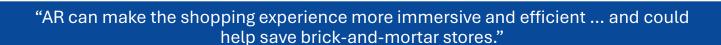
Phase 1 (6–12 months): Feasibility and pilot in a limited number of stores

Leverage Kroger's existing product location and shelf mapping data

AR arrows and visual markers are used to guide customers in stores

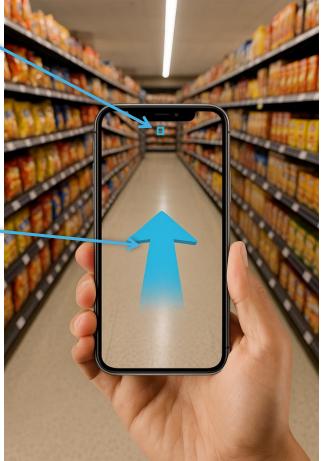
Financial Analysis





Phase 2 (12–24 months): Broaden pilot across varying store formats, refine UI, test reliability

Phase 3 (24–36 months): Full rollout and integration with loyalty and promotional systems



BizTech, IoT for All, RetailNext, Reydar

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A roadmap that balances AR testing, roll-out, and speed

3-year project scope, shown by		Year 1					Yea	ar 2		Year 3				
quarter		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
	Development													
AR Product Info	Piloting													
	Rollout													
AR for interactive	Development													
deals and	Piloting													
campaigns	Rollout													
AR-guided	Development													
navigation	Piloting													
liavigation	Rollout													

Current Situation Recommendations Timeline Financial Analysis Risks & Mitigation Conclusion

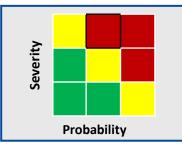
Planning risk management early ensures that risks can be avoided

Risk

Degree

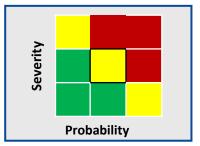
Mitigation

Customer adoption is lower than expected



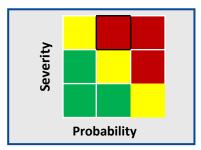
- Launch pilots with clear UX and marketing (e.g., in-store signage, staff promotion)
- Offer immediate, tangible value (e.g., \$1 off, clear nutrition info)
- Collect early feedback to refine UI/UX

Technology does not meet expectations



- Start with simple, low-cost pilots (QR codes before full AR mapping)
- Leverage existing databases and tech partners to minimize internal build burden
- Phase rollout to fix bugs before full launch

Competitors replication AR technology quickly



- Move fast with pilots and scale before rivals
- Differentiate wit specific angles: health-focused positioning, loyalty program integration
- Form exclusive brand partnerships around AR campaigns

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With a structured and meticulously planned AR rollout time, Kroger can deliver a superior in-store experience

- ✓ AR Product Insights empower customers with instant, transparent nutrition and product information to optimize their shopping experience
- ✓ Interactive AR Deals & Campaigns create innovative promotions to drive traffic, engagement, and brand partnerships
- ✓ **AR Guided Navigation** create frictionless and time-saving shopping journeys to lock in loyalty and keep customers coming back

These initiatives position Kroger as the most innovative and customer-centric grocery chain, driving higher foot traffic, larger baskets, and ultimately financial performance

Start small with pilots, measure impact, and scale quickly to seize first-mover advantage before competitors close the gap.

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Appendices

Al Disclosure

Alternative Solutions

In-Depth Timeline

Elaborated Risks & Mitigations

Al-usage disclosure

How it was used

Al was used to research, draft, and create visual mockups for this proposal. It sped up analysis and design but did not replace idea creation or development.

- Al served as a search engine to find sources
- Al helped organize ideas into a structured consulting slide deck
- Al served as a spell & grammar checker, and helped refine text on the slides

What I did:

- Independently developed the challenge, solution, and recommendations
- Validated research and ensured data was reasonable and relevant
- Designed slide deck, the presentation structure, and speaking part of the presentation

Alternative AR solutions

AR Recipe Integration	 Allows customers scan products to instantly see recipe ideas. This could grow basket size by prompting complementary purchases. Not chosen because it overlaps with meal-kit competitors and requires heavy recipe management.
AR Shelf Stock Transparency	 Enables shoppers to scan shelves and see stock levels or restock timing. This would reduce frustration from out-of-stock items. Not chosen because inventory accuracy is unreliable and the value is greater for employees than customers.
AR Personalized Loyalty Offers	 Shows tailored discounts when customers scan items through the app. This could boost loyalty engagement and targeted upsell. Not chosen due to privacy concerns and lack of clear differentiation from competitors.

Detailed timeline

3-year project scope, shown by quarter		Year 1				Year 2				Year 3				
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
L		Build AR scanning feature												
	Developmei	Integrate with existing nutrition database												
		Conduct initial usability testing												
AR Product	Piloting	Launch in select pilot stores												
Info	Filoting	Collect feedback on usability and adoption												
		Expand to all categories and stores												
	Rollout	Market as a "health empowerment tool"												
		Explore loyalty tie-ins												
		Design AR coupon UI/UX												
1	Developmer	Integrate with coupon and loyalty systems												
AR for		Establish brand sponsorship framework												
interactive	Piloting	Launch campaigns in test markets.												
deals and		Run seasonal pilots (holiday)												
campaigns		Track KPIs												
Jumpungno		Scale across chain												
	Rollout	Full loyalty program integration												
		Introduce campaigns with partners												
	Developmei	Conduct feasibility study and store mapping												
1		Partner with AR navigation providers												
		Build prototype												
AR-guided navigation		Deploy in select high-traffic stores												
		Gather feedback on accuracy and adoption												
		Refine UI												
		Broader rollout												
	Rollout	Integrate into loyalty and promotions system												
		Explore associate use cases												

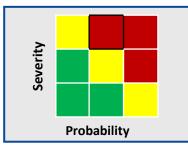
Elaborated risks & mitigations

Risk

Degree

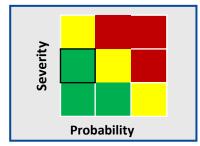
Mitigation

Customer Privacy Concerns



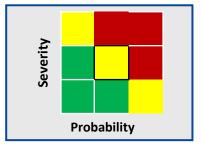
- Keep AR features opt-in and transparent
- Focus messaging on "helping customers" (health, convenience), not "tracking customers."
- Provide clear privacy assurances and avoid over-personalization in early stages.

Overwhelming in-store experience



- Curate AR touchpoints carefully prioritize high-value areas like seasonal displays, new products, or health categories
- Rotate campaigns instead of running everything simultaneously
- Test store layouts for usability before scaling.

Brands/partners do not align



- Start with Kroger's private label brands to ensure baseline content
- Build sponsorship packages with clear ROI metrics for CPG partners (scan rate, redemption, sales lift)
- Demonstrate early wins in pilots to attract more brand buy-in.