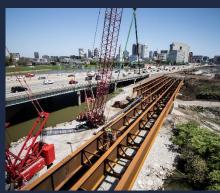
FISCAL YEAR 2023 ANNUAL REPORT









JULY 1, 2022 TO JUNE 30, 2023





MESSAGE FROM THE DIRECTOR

When it comes to transportation, Ohio is truly the heart of it all. Located within a day's drive of 60% of the population in the United States and Canada, Ohio is 6th in the nation for volume of freight with nearly 1.4 billion tons moved through annually. A safe and efficient transportation system is vital to our state's economy.

The Ohio Department of Transportation continues to invest in ensuring our infrastructure is in the best shape possible. This year, 95 percent of the \$2.5 billion invested went to preserving our existing roads and bridges. As Ohio's economic engine continues to rev up, we are positioning our transportation system for meeting the needs of the future.

Safety remains our top priority. Ohio now boasts the largest safety investment, per capita, in the nation. While we do all we can to engineer our roadways to be safe, we still rely on drivers to make the right choices behind the wheel. In April 2023, Ohio made distracted driving a primary violation. I believe this new law will undoubtedly save lives.

DriveOhio continues making sure Ohio is the heart of it all for developing, testing, and deploying the next generation of transportation. They've also been working hard to make sure Ohio is ready to power the growing number of electric vehicles.

However, transportation isn't just about moving freight or vehicles, it's about people. I'm proud of ODOT's efforts to continue working with local governments around the state to invest in pedestrian and bicycle safety. From distributing 10,000 bicycle helmets for children through the Put A Lid On It campaign with the American Academy of Pediatrics, Ohio Chapter to grants funding dozens of safety projects that directly benefit vulnerable road users, we're working to drive down the alarmingly high number of pedestrian-related traffic deaths in Ohio. We have much more work to do.

All these great accomplishments are simply not possible without ODOT's greatest asset: Our people. The men and women of ODOT work hard every day to keep our state moving. Their passion is fueled by a commitment to public service and the fact that their families also rely on the work they do each day. No matter the challenge, ODOT is ready to take it on and thrive.

Respectfully.

Marchbanks, Ph.D., ODOT Director

k Marchbanks



ODOT'S STRATEGIC PLAN

The Ohio Department of Transportation maintains the state's largest man-made asset - the transportation system. ODOT's mission is to provide the safe and easy movement of people and goods from place to place. As a \$3 billion per year enterprise, ODOT invests the bulk of its resources in system preservation through maintenance, construction and snow and ice operations.

OUR MISSION

To provide a transportation system that is safe, accessible, well maintained, and positioned for the future.

OUR VISION

A world-class transportation system that improves the lives of all Ohioans.

OUR GUIDING PRINCIPLES

We put the safety of the public and our workforce first.

We value innovation, efficiency, and quality.

We invest public resources wisely and where it provides the greatest benefit.

We set the standard of excellence for maintaining our infrastructure.

We foster relationships based on trust and mutual respect.

We communicate simply and clearly with employees, partners, and communities.

We value the diversity and inclusion of our people and customers.

We work collaboratively with business partners and local agencies.

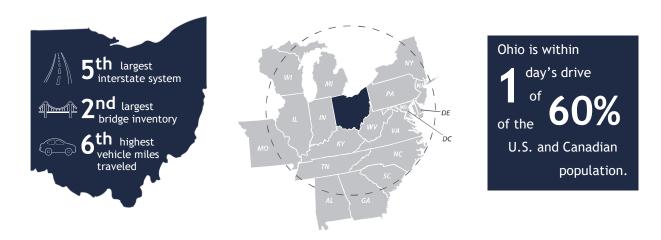
We work transparently and hold ourselves accountable to our partners and stakeholders.

To serve all Ohioans, we work together as One ODOT.

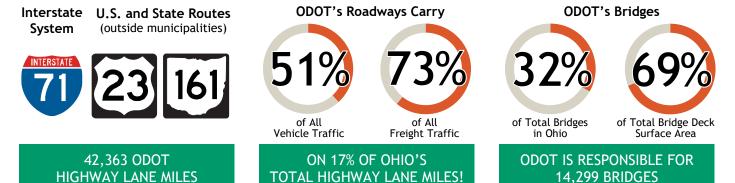


OHIO'S TRANSPORTATION SYSTEM

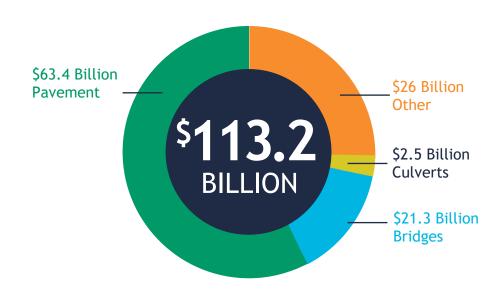
Transportation is what keeps the country and economy moving and Ohio is truly a vital crossroad with a large and robust transportation network.



ODOT'S TRANSPORTATION RESPONSIBILITIES



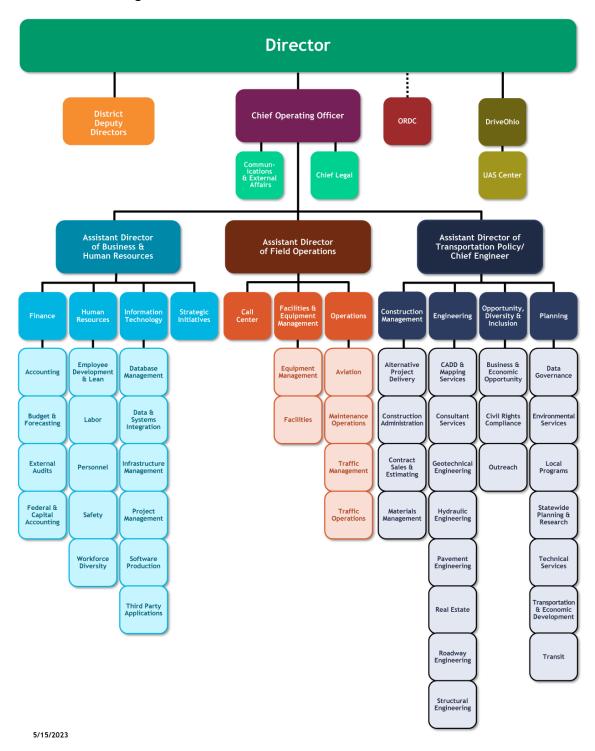
VALUE OF OHIO'S TRANSPORTATION ASSETS



ODOT TABLE OF ORGANIZATION

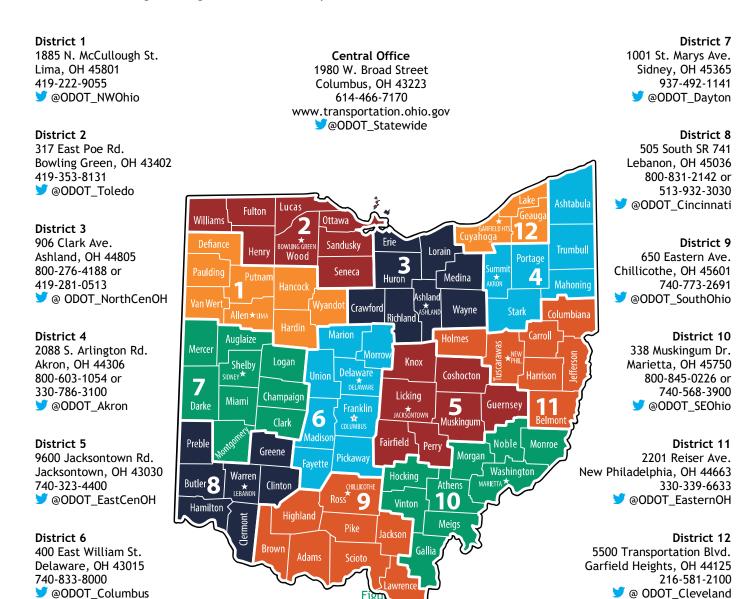
ODOT continues to refine its structure for streamlined operations and better functional alignment across the department and its 12 district offices. While this chart defines a distinct hierarchy of divisions and offices, ODOT emphasizes transparent boundaries that encourage cooperation, interaction, and teamwork throughout the entire department.

Figure 1 ODOT Table of Organization



ODOT'S DISTRICTS & CENTRAL OFFICE

With nearly 5,000 employees and full-service facilities in every county of the state, ODOT's 12 District Offices represent the first contact many Ohio's citizens and businesses have with the department. ODOT's district team members are responsible for the planning, engineering, construction, and maintenance of the state transportation system in their regions, including cooperation and coordination with local communities and other transportation partners. ODOT's Central Office plays a vital role in statewide oversight and guidance of the department's activities.



ODOT Distr

FY 2023 CONSTRUCTION SUMMARY

odot 2023 CONSTRUCTION SEASON HIGHLIGHTS



INVESTING IN OHIO'S FUTURE

The following figures represent a summary of ODOT construction awards for Fiscal Year (FY) 2023. Figure 3 shows the Project Delivery breakdown for ODOT and Local Agency-awarded projects. The combined total program delivered in FY 2023 was \$2.45 billion. The department continues to emphasize that projects are delivered on time - if not earlier - to both minimize any inconvenience to the traveling public and to help ensure consistent and predictable budgeting year-to-year.

Figure 3: FY 2023 Project Delivery as of program lockdown in Jan 2022	ODOT Awarded	Local Awarded	Other Agency Let	Total Awarded
Projects Committed in FY 2023	601	192	-	793
Construction Funding Committed	\$1,526,461,952	\$322,846,980	-	\$1,849,308,932
Projects Delivered *	658	297	-	957
Construction Funding Awarded	\$1,924,194,937	\$517,744,500	\$12,842,588	\$2,454,782,025
Project Delivery to Commitments Ratio	126.06%	160.37%	-	132.74%

Figure 4 on the next page shows an itemized listing of construction contract awards by work type categories. Figure 5, on page 9, illustrates the distribution of all ODOT and Local Awarded projects across ODOT's 12 Districts in FY 2023. As in previous years, higher totals are generally awarded in the more metropolitan districts with larger projects, higher populations, and more lane miles (District 2 -Toledo; District 4 - Akron/Canton; District 6 - Columbus; District 7 - Dayton; District 8 - Cincinnati; and District 12 - Cleveland).



A major rehabilitation project on the Valley View Bridge on I-480 in Cuyahoga County, the state's most traveled bridge, wrapped up in 2023. A new third span temporarily carried traffic while the decks on the two existing bridges were replaced. The third bridge is now used as an express lane to bypass two interchanges and reduce congestion.

FY 2023 CONSTRUCTION SUMMARY

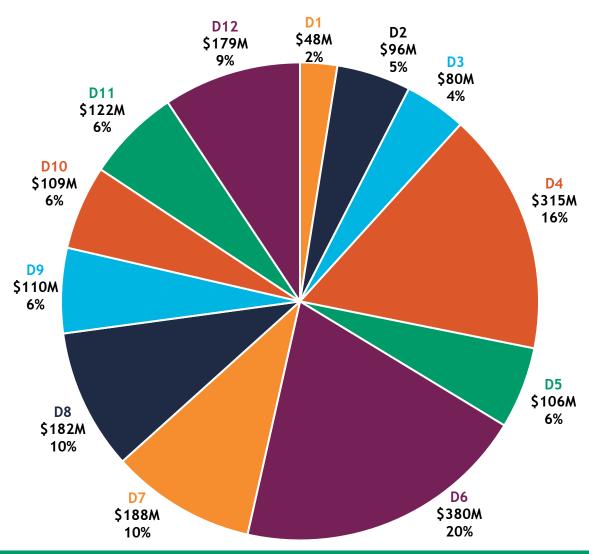
Figure 4 - FY 2023 Construction Program by Work Type

	June-December		January-June		Totals					
roject Type	# Projs	C	onstruction \$	# Projs		Construction \$	# Projs		Construction \$	Bridge
ystem Preservation										
Pavement Projects	126	\$	343,820,697	95	\$	293,207,262	221	\$	637,027,958	392
2-Lane Roads	79	\$	182,305,513	49	\$	113,702,520	128	\$	296,008,034	240
4-Lane Roads	24	\$	77,775,741	30	\$	131,098,950	54	\$	208,874,691	102
Interstates	15	\$	71,303,912	7	\$	30,422,428	22	\$	101,726,340	50
Other Pavement Related	8	\$	12,435,530	9	\$	17,983,363	17	\$	30,418,893	
Total Lane Mileage			3,092			2,278			5,370	
Bridge Projects	59	\$	102,986,800	65	\$	297,745,624	124	\$	400,732,424	286
Preservation\Replacement	53	\$	98,879,320	56	\$	267,591,994	109	\$	366,471,314	237
Maintenance	6	\$	4,107,479	8	\$	14,779,191	14	\$	18,886,670	48
New Bridge		\$	-	1	\$	15,374,440	1	\$	15,374,440	1
Culvert Projects	17	\$	12,216,578	19	\$	9,779,321	36	\$	21,995,899	15
Subtotal:	202	\$	459,024,074	179	\$	600,732,207	381	\$	1,059,756,281	69:
ew Construction \ Major R	econst	truct	ion							
New Construction \ Major	5	\$	102,403,897	8	\$	301,448,839	13	\$	403,852,736	51
Reconstruction						301,446,639	13	·	403,832,730	J1
Subtotal:	5	\$	102,403,897	8	\$	301,448,839	13	\$	403,852,736	51
afety Upgrades										
Intersection Improvement	20	\$	53,699,078	25	\$	97,295,950	45	\$	150,995,029	6
Interchange Improvement	1	\$	12,009,866	4	\$	36,655,902	5	\$	48,665,769	5
Lighting	1	\$	686,917	4	\$	5,251,428	5	\$	5,938,345	1
Pavement Treatment		\$	-		\$	-		\$	-	
Roadway Improvement	2	\$	5,044,903	3	\$	10,953,161	5	\$	15,998,065	1
Roadside Improvement	4	\$	4,809,373	7	\$	9,241,991	11	\$	14,051,364	
Traffic Control	15	\$	11,674,643	32	\$	53,400,853	47	\$	65,075,496	
Subtotal:	43	\$	87,924,781	75	\$	212,799,285	118	\$	300,724,066	7
	73	٠	07,724,701	73	٠	212,777,203	110	-	300,724,000	
ther Project Types										
Bicycle \ Pedestrian	11	\$	7,883,708	20	\$	15,408,226	31	\$	23,291,934	1
Buildings \ Facilities	8	\$	4,718,509	6	\$	2,041,039	14	\$	6,759,547	
Slide Repair	14	\$	35,818,849	26	\$	23,042,912	40	\$	58,861,761	
TSMO		\$	-	2	\$	2,711,536	2	\$	2,711,536	
Miscellaneous	26	\$	25,237,536	21	\$	15,038,402	47	\$	40,275,938	2
Subtotal:	59	\$	73,658,602	75	\$	58,242,115	134	\$	131,900,717	3
ocal System Projects										
Pavement Preservation	22	\$	37,094,655	79	\$	83,411,031	101	\$	120,505,686	4
Bridge \ Culvert	22	\$	48,298,085	80	\$	71,064,953	102	\$	119,363,038	110
New Construction \ Major			· ·							
Reconstruction	4	\$	9,560,056	8	\$	41,229,221	12	\$	50,789,278	1
Safety Upgrade	25	\$	44,664,478	33	\$	115,956,566	58	\$	160,621,044	4
Bicycle \ Pedestrian	3	\$	13,378,983	18	\$	26,403,548	21	\$	39,782,531	
TSMO	,	\$	13,370,703	1	\$	3,241,445		\$		
	0	\$	4 290 449			197,951	1		3,241,445	
Slide Repair	8		4,289,118	1	\$	· · · · · · · · · · · · · · · · · · ·	9	\$	4,487,069	
Buildings \ Facilities	1	\$	50,885,792	2	\$	2,774,741	3	\$	53,660,533	
Miscellaneous	2	\$	5,873,446	2	\$	224,155	4	\$	6,097,601	1
Subtotal:	87	\$	214,044,613	224	\$	344,503,612	311	\$	558,548,226	120
Statewide Total:	396	\$	937,055,967	561		1,517,726,058	957	\$	2,454,782,025	874

FY 2023 CONSTRUCTION SUMMARY

Figure 5: Percent of All Projects Awarded by District

Percent of All Projects Awarded by District SFY 2023



Installation of two roundabouts at the intersection of State Route 93 and U.S. 52 in Lawrence County will make travel safer and more efficient.

Roundabouts reduce crashes by more than 40% and serious injury and deadly crashes by nearly 90%.



FY 2023 FINANCIAL STATEMENTS

FISCAL YEAR 2023 FINANCIAL STATEMENTS

The following figures show the current allocations and projected financial summary for the Ohio Department of Transportation. As the state's infrastructure continues to age, the department must continue maximizing resources for the benefit of Ohio's economy, transportation system and citizens. Figures 6, 7, and 8 detail the department's 2023 cash balance and disbursement allocations, and total operating and capital disbursements. The bulk of ODOT's budget, approximately 68 percent, is currently prioritized toward highway construction, where it is most effective in meeting the state's transportation needs. Of the department's construction funds, 95 percent is devoted to preservation.

ODOT will continue to cut operating costs and explore alternative delivery methods so any available money can be put towards much-needed transportation projects. With a focus on financial responsibility and operational efficiency, the department continues to seek and secure additional savings.

Figure 6

STATEMENT OF CASH BALANCES **ACTIVITY BETWEEN JULY 1st AND JUNE 30th FISCAL YEAR 2023**

(Without Regard to Fund Year) (1)

<u>CATEGORIES</u>	<u>F.Y. 2023</u>	
BEGINNING CASH BALANCE:	\$2,000,729,622	
REVENUE AND RECEIPTS:	\$3,738,783,351	
TOTAL CASH AVAILABLE:	\$5,739,512,973	
DISBURSEMENTS:	AMOUNT	%
PAYROLL & PERSONAL SERVICES	\$558,812,485	15.6%
GENERAL MAINTENANCE	\$128,046,248	3.6%
ROADWAY MAINTENANCE	\$151,124,680	4.2%
EQUIPMENT	\$53,634,235	1.5%
HIGHWAY CONSTRUCTION	\$2,447,055,115	68.5%
SUBSIDIES (Grants to Local Governments)	\$61,759,922	1.7%
LOANS & BOND DEBT SERVICE	\$160,723,802	4.5%
MISCELLANEOUS	\$10,086,964	0.3%
GRAND TOTAL DISBURSEMENTS:	\$3,571,243,451	100%
ENDING CASH BALANCE:	\$2,168,269,522	

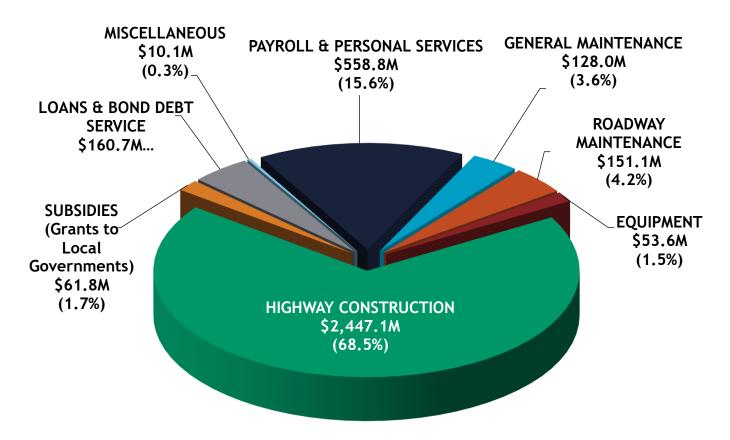
All activity posted between the first day of the fiscal year (July 1) and the last day of June (June 30) without regard to the fund year

ODOT's Ending Cash Balance covers future committed and projected capital and operating outlays beyond the FY 2023 reporting period.

FY 2023 FINANCIAL STATEMENTS

Figure 7

STATEMENT OF CASH BALANCES DISBURSEMENT ALLOCATION FY 2023



The chart above in Figure 7 represents all disbursements made from July 1, 2022, through June 30, 2023. This does not take into account the outstanding encumbered liabilities yet to be disbursed. The disbursements are broken down by key expenditure categories. The largest portions of ODOT's expenditures are related to the capital program. The second largest component is payroll & personal services which include payroll costs associated with highway maintenance, as well as snow and ice control.

FY 2023 FINANCIAL STATEMENTS

Figure 8

THE OHIO DEPARTMENT OF TRANSPORTATION **TOTAL OPERATING & CAPITAL DISBURSEMENTS***

FOR THE PERIOD JULY 1, 2022 THRU JUNE 30, 2023, REGARDLESS OF FUND YEAR

(Amounts to the nearest dollar)

	DISTRICT/DIVISION		FY 2023
1	LIMA		120,448,238
2	BOWLING GREEN		237,865,368
3	ASHLAND		238,126,796
4	AKRON		332,328,564
5	NEWARK		171,720,338
6	DELAWARE		392,514,348
7	SIDNEY		194,531,230
8	LEBANON		386,955,264
9	CHILLICOTHE		175,545,218
10	MARIETTA		157,562,113
11	NEW PHILADELPHIA		169,273,457
12	CLEVELAND		263,917,906
	MPOs		184,975,964
		Subtotal Districts	3,025,764,8
14 15 16 17 18 19 20 21 22 23 24 27 28 35 36 37	COMMUNICATIONS CHIEF LEGAL COUNSEL DIRECTOR'S OFFICE HUMAN RESOURCES FINANCE (1) FACILITIES & EQUIPMENT MGMNT PLANNING ENGINEERING OPERATIONS ASSISTANT ATTORNEY GENERAL RAIL COMMISSION CONSTRUCTION MANAGEMENT INFORMATION TECHNOLOGY UNMANNED AERIAL OPPORTUNITY, DIVERSITY & INCLUSION DRIVEOHIO		2,700,134 2,180,187 2,572,264 6,378,067 164,727,437 50,286,001 169,326,750 20,330,974 47,820,951 3,245,877 10,314,737 13,331,880 39,815,611 0 5,910,378 6,537,400
		Subtotal Central Office	545,478,6

^{(1) \$132} million and \$16 million of Finance's \$161 million is for the State and Federal portions of ODOT's annual GARVEE debt service and Transportation Building Fund Capital Facilities Bonds (TBBF) debt service, respectively. The proceeds from GARVEE bonds are used to fund highway capital projects.



Mike DeWine, Governor

Jack Marchbanks, Ph.D., Director

2023 ANNUAL REPORT

JULY 31, 2023

For more information on ODOT, visit: transportation.ohio.gov



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