

2024 Results & 2025 Objectives

Executing consistently our strategy,

Delivering accretive growth and resilient attractive shareholder returns

February 5, 2025



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2024

Executing our strategy and anchoring free cash flow growth

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2025

Delivering accretive growth and resilient shareholder returns

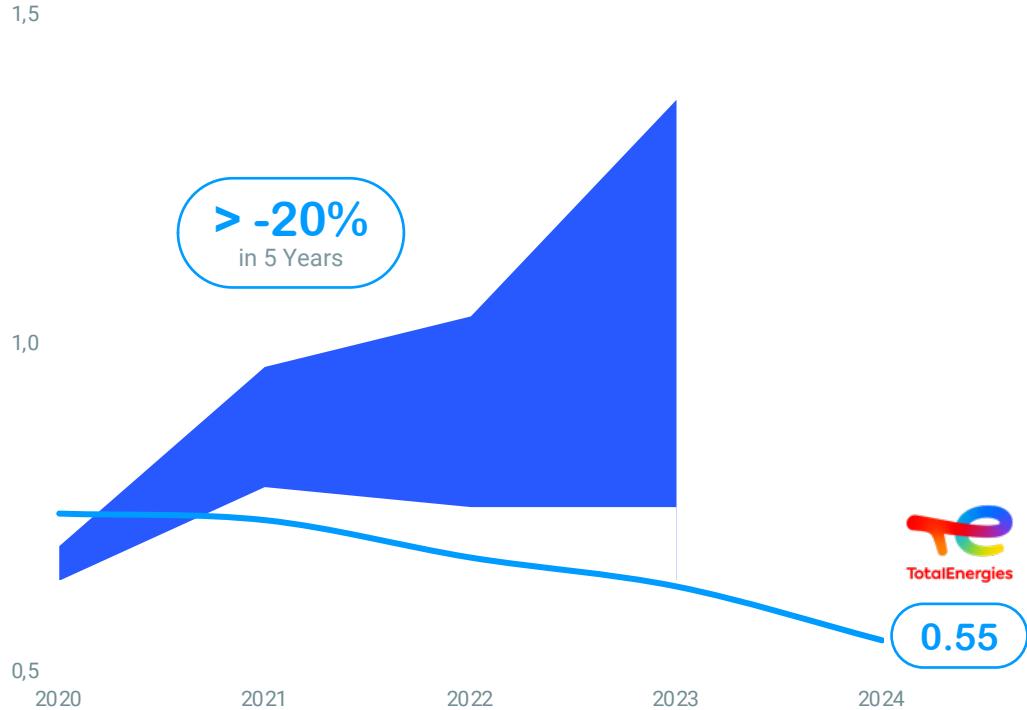
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Safety: core value

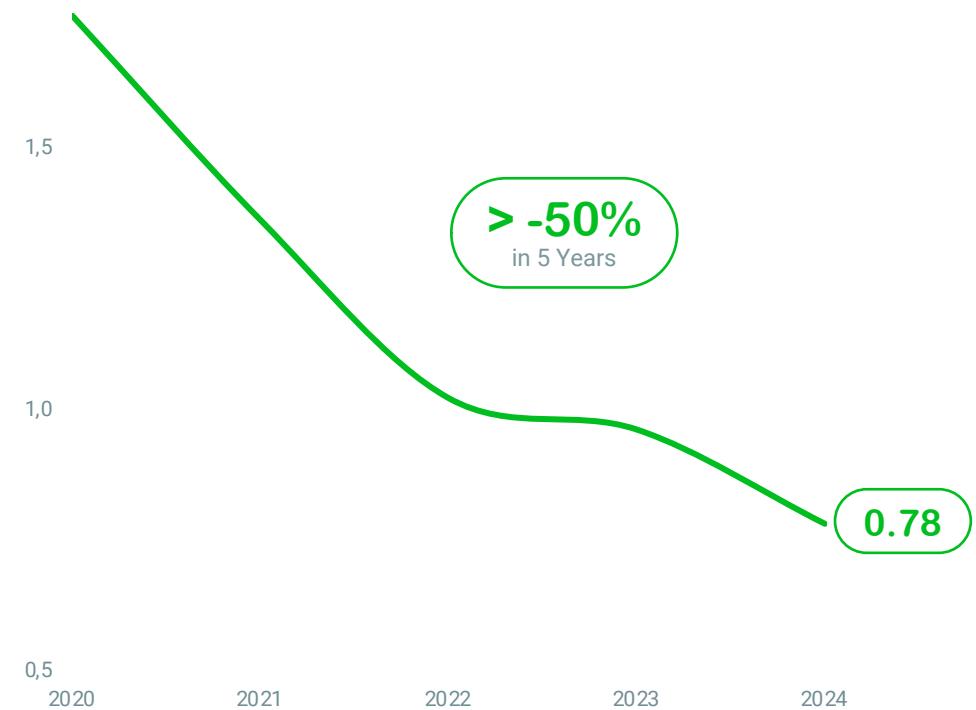
Continuous progress in 2024, but one fatality – Objective: zero fatality



Total recordable injury rate versus peers
per million man-hours



Integrated Power total recordable injury rate
per million man-hours





2024
Executing our strategy
and anchoring
free cash flow growth

2024: a year of progress on our two pillars



Oil & Gas



Oil

- Start-up of five major oil and gas projects
- FID of four major oil projects (Suriname, Brazil and Angola)
- Namibia: progressing towards first development

Gas & LNG

- Signature of > 6 Mtpa LNG LT sales contracts
- Marsa LNG FID (Oman)
- Acquisition of interests in upstream gas assets in the Eagle Ford, Texas (US) and of SapuraOMV (Malaysia)

2024 achievements

2024 FIDs anchor 3%/year cash-accretive production growth 2025-2030

Proved reserves replacement ratio of **157%**

Integrated Power



- Acquiring flexible assets (Texas, UK) to provide Clean Firm Power to customers
- Building Integrated Power value chain in Germany

2.6 B\$

Integrated Power CFFO

Attractive shareholder distributions while keeping a strong balance sheet



2024 Cash flow allocation

B\$



→ **29.9 B\$ CFFO⁽¹⁾**

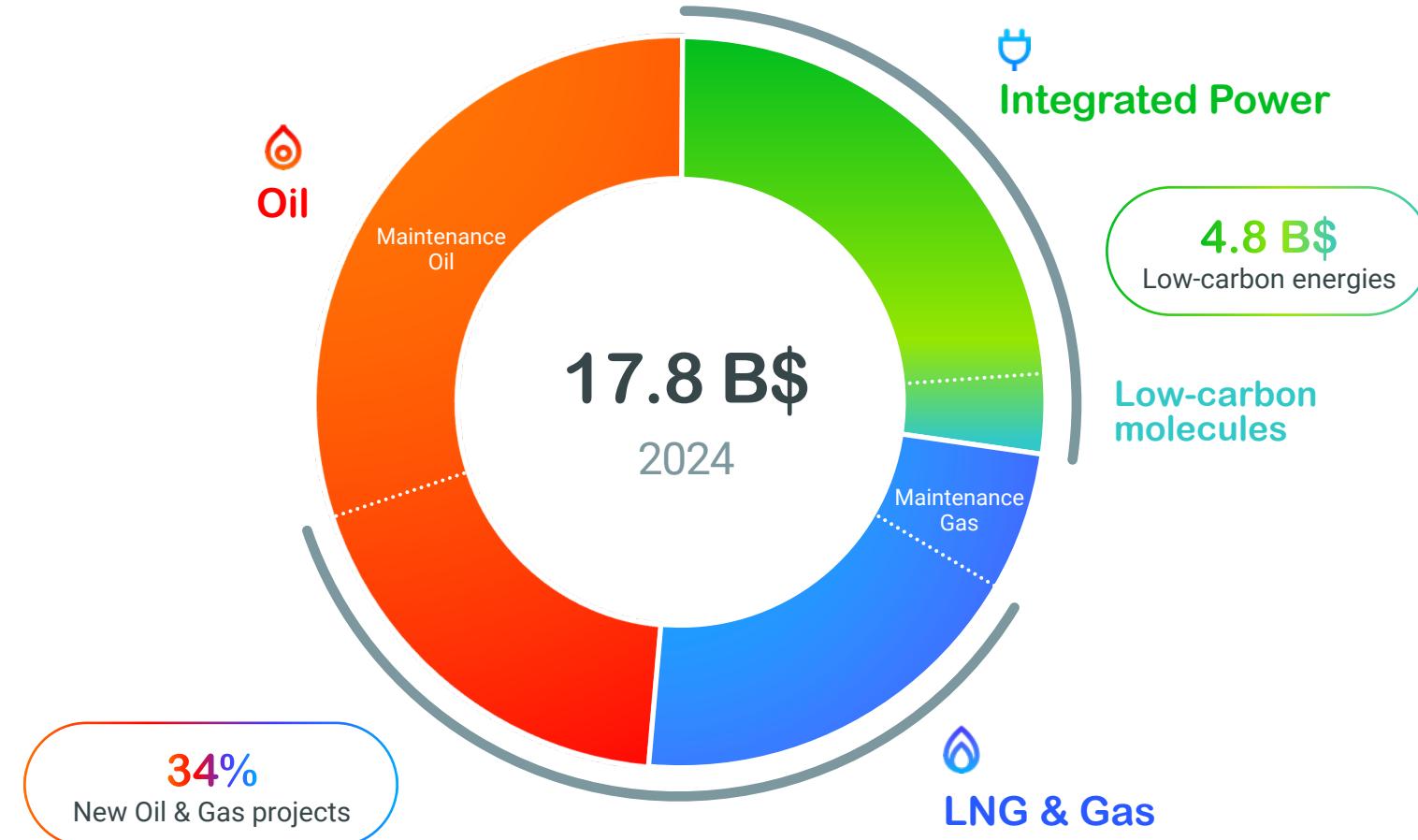
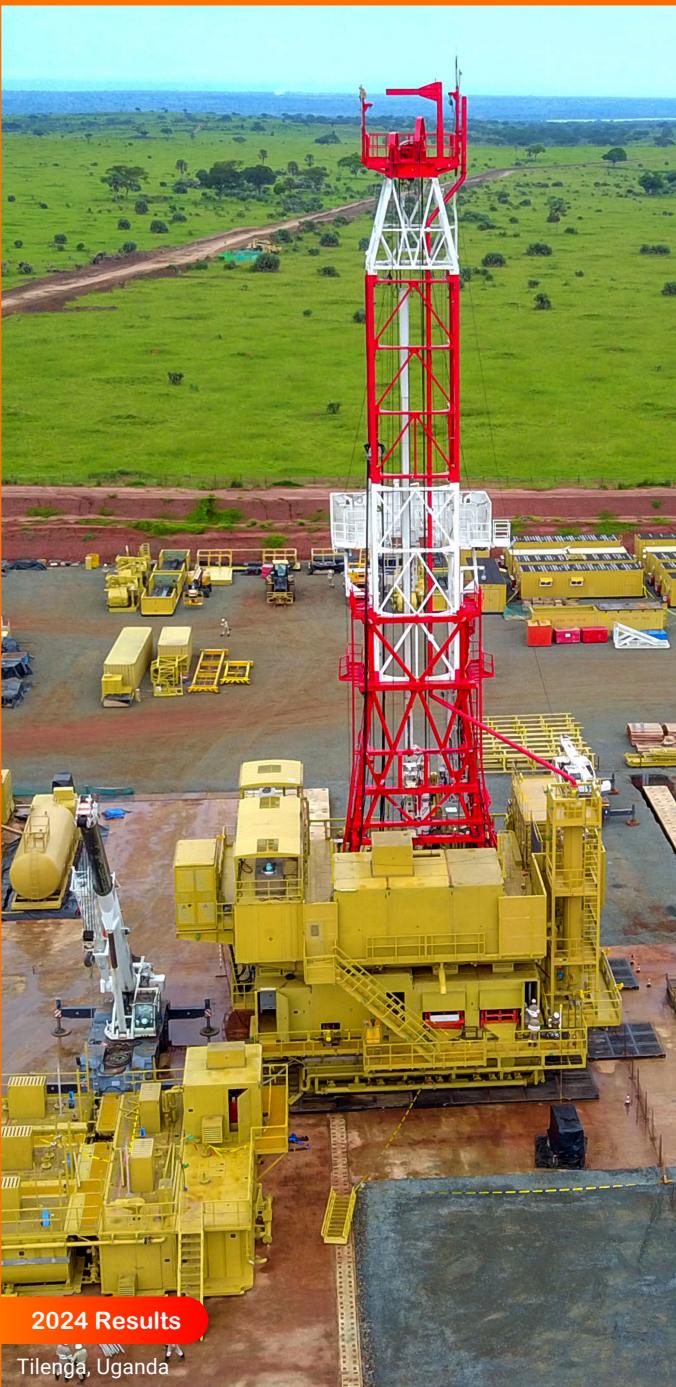
→ **18.3 B\$** Adj. net income, TotalEnergies share

- 14.8% ROACE
- 15.8% Return on Equity
- 15.8 B\$ IFRS net income

→ **8.3%** gearing at end-24, ~9.5% normalized gearing⁽²⁾

→ **15.7 B\$ of dividends + buybacks⁽³⁾**

Disciplined Capex within guidance



Capex = 16.4 B\$ organic investments + 4.6 B\$ acquisitions – 3.2 B\$ divestments

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2024 FIDs from our rich Upstream hopper

3%/y production growth through 2030 while successfully replenishing portfolio



2024 Project sanctions

Oil

		Op.	Production capacity	Share	First Oil
GranMorgu	Suriname	•	220 kboe/d	40%*	2028
Kaminho	Angola	•	70 kboe/d	40%	2028
Atapu 2	Brazil		225 kboe/d	15%	2029
Sepia 2	Brazil		225 kboe/d	16.9%	2029

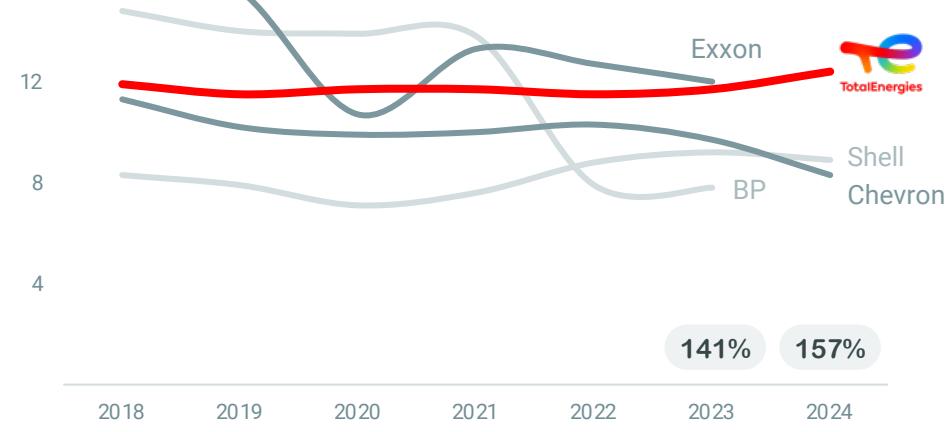
Gas & LNG

		Op.	Production capacity	Share	First Gas/LNG
Marsa LNG	Oman	•	1 Mtpa	80%	2028
Ubeta	Nigeria	•	70 kboe/d	40%	2027

- Anchoring 3%/y accretive production growth through 2030
- De-risking project costs with largely lumpsum EPC contracts

Reserves replacements

Proved reserves life index years

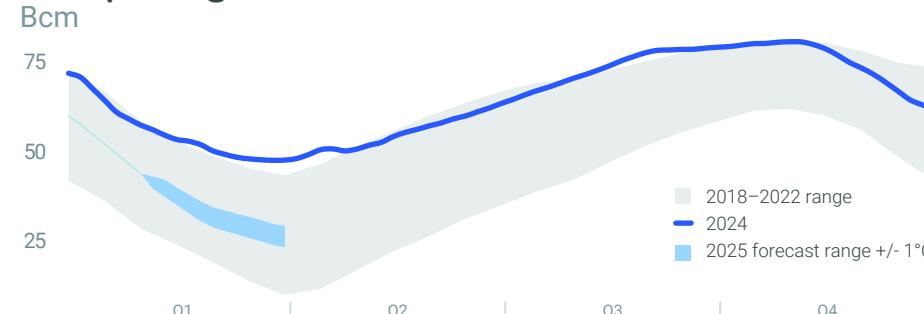


157% reserves replacement in 2024, 150% organic
→ 12.4 years proved reserves
→ 18.5 years proved + probable reserves

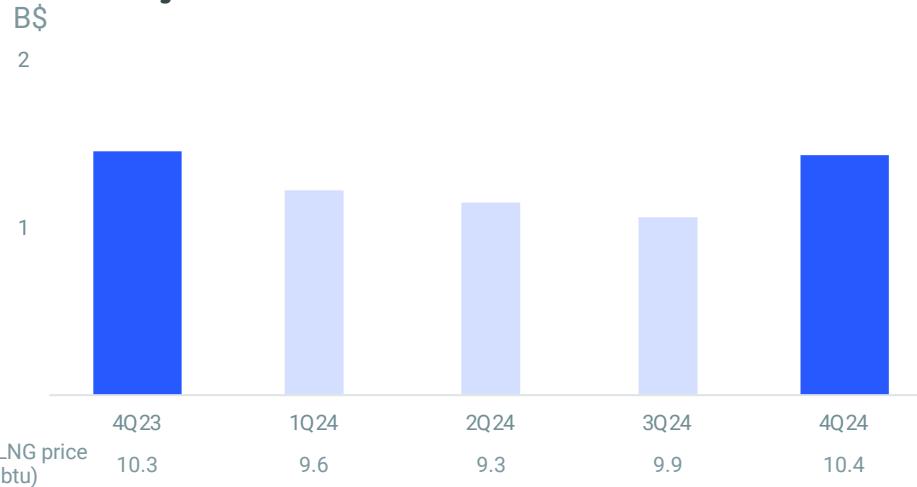
Integrated LNG: 4Q24 benefiting from improved markets



European gas inventories*



iLNG Adjusted NOI



2024: Facing low volatility in European gas market

- Mild winter 2023/24 leading to high stock levels in 2024 + low gas demand
 - Low volatility
- Limited trading opportunities because of balanced worldwide LNG market (modest growth in China)

Tighter market expected in 2025

- Colder winter 2024/25 and low end-of-season storage expected in 2025
- End of Russia-Ukraine transit agreement
- Tightness in Europe leading to more competition between Europe and Asia with more opportunities for arbitrage on Atlantic flexible cargoes

2024: Integrated Power model yielding results

Reaching our objective of > 2.5 B\$ CFFO



	2021		2024
Production TWh o/w Renewables TWh	21 7	↗	41 26
CFFO B\$	0.7	↗	2.6
NOI B\$	0.7	↗	2.2
ROACE	7%	↗	10%

Growing flexible capacities

- Acquisition of gas-fired plants in the US (1.5 GW) and in the UK (1.3 GW)
- Acquisition of Kyon, a major player in the BESS market in Germany

Consolidating our Renewables portfolio

- 1.2 GW successfully farmed-down = 1 B\$ of capital recycled with > 10% return
- Acquisition of VSB in Germany: a renewable developer with a pipeline of 18 GW

Strengthening our differentiated road to market

- Capturing premium prices through Clean Firm Power: ~3 TWh sold to large industrial and big techs
- Acquisition of Quadra, a renewable aggregator in Germany (10 TWh in 2024)

Steadily reducing emissions, ahead of objectives



		2015	2023	2024	
				Objectives	Realizations
Scope 1+2 operated Mt CO₂	Oil & Gas facilities	Vs 2015	- 34%		- 36%
		46	30.3		29.4
	CCGT	0	4.3		4.9
Overall scope 1+2		46	35	< 38.8	34
Methane operated kt CH₄		Vs 2020	- 47%	- 50%	-55%
		96	34		29
Lifecycle carbon intensity* (Scope 1+2+3)		73	- 13%	- 14%	-17%
		g CO ₂ e/MJ			

Relentlessly tracking methane

2024 achievements

- - 50% target (vs. 2020) reached a year early
- Gabon: **routine flaring eliminated**, 2 years early
- Decision to deploy **continuous detection systems** across all operated upstream sites

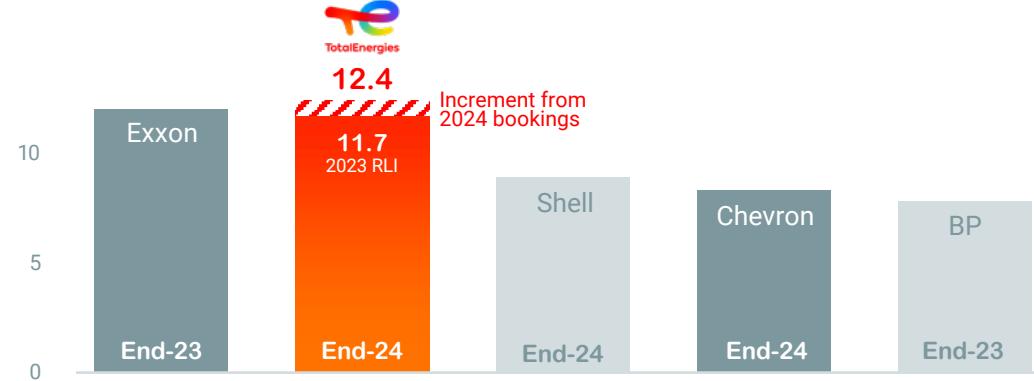
2025 improved targets: - 60%

- Deployment of ~13 000 equipment for continuous methane tracking
- Further **technological improvements**: switch gas instrument to air, flare tips replacement...

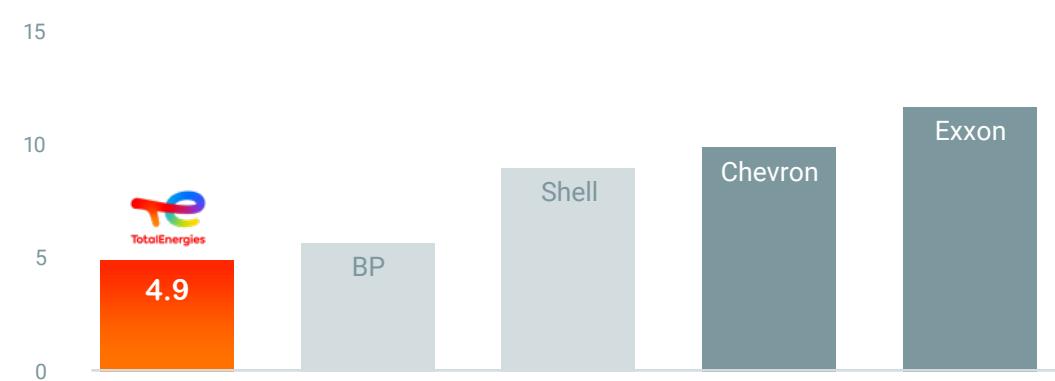
Deep low cost portfolio delivering superior returns and shareholder distributions



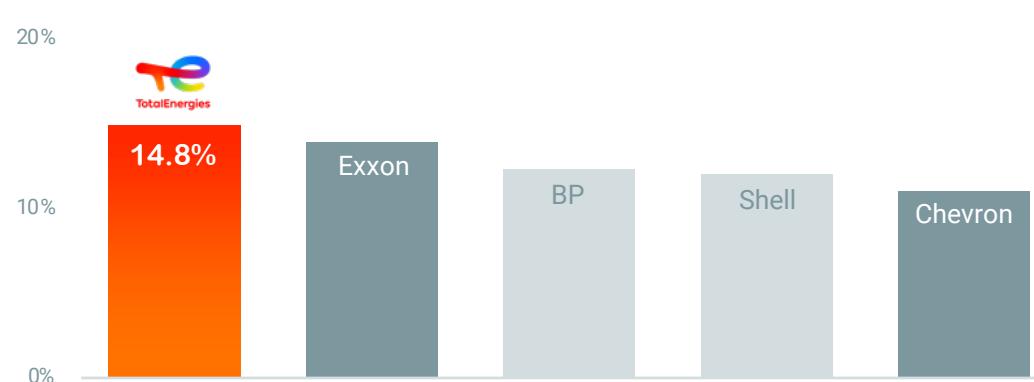
Proved reserves life index
years



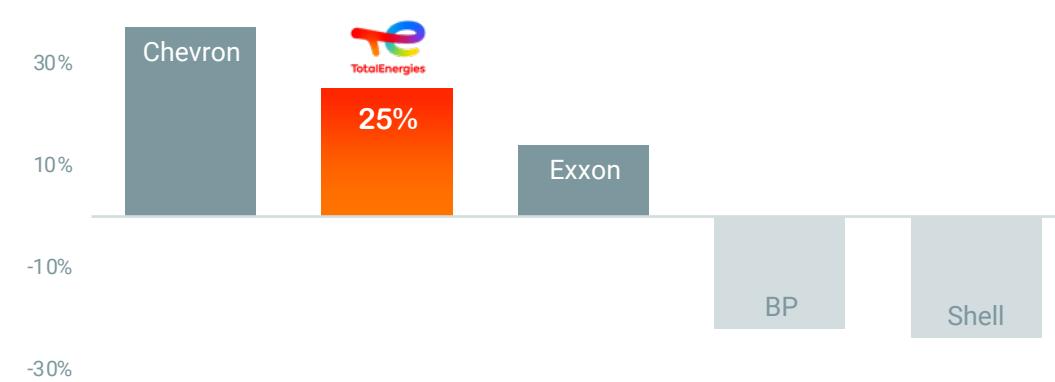
Upstream production costs⁽¹⁾
\$/boe



ROACE full-year 2024⁽²⁾
%



Dividend per Share⁽³⁾
Growth 2024 vs. 2019



2024 Results

(1) ASC 932; 2023 for peers

(2) BP: 12 MR at end 3Q24

(3) Interim dividend 4Q24 vs 4Q19 in announced currency. BP: 3Q24 vs 3Q19



2025
**Delivering accretive
growth and resilient
shareholder returns**

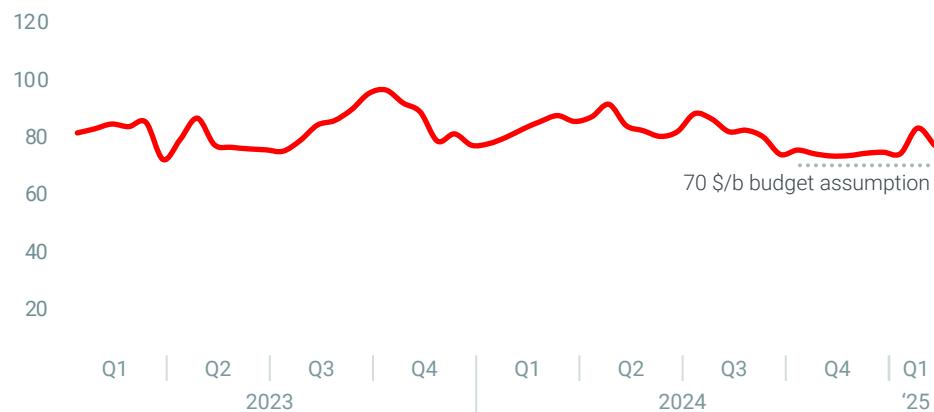
2025 Oil and LNG market drivers



Oil

Oil price

Brent, \$/b

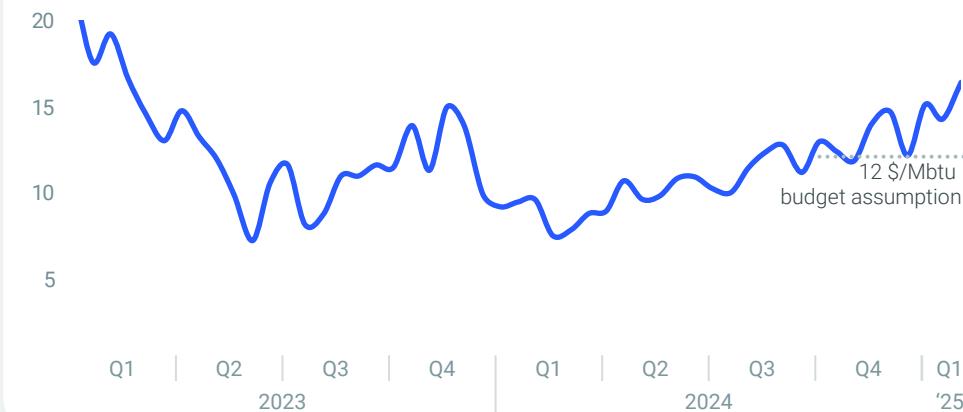


- Oil demand growth expected at **1.1 Mb/d** in 2025 vs. 0.8 Mb/d in 2024, supported by emerging Asia (IEA)
- **Non-OPEC** strong supply growth, supported by **US policy**
- **OPEC+** taking actions to balance the market

Gas

TTF

\$/Mbtu



- **Limited additional LNG capacity** (+5%) on stream in 2025, with delays at key projects
- In **Europe**, lower Russia pipeline flow and low storage levels will increase LNG call in 2025
- **Asia and Europe** to compete for LNG supply

Strong differentiated growth in 2025

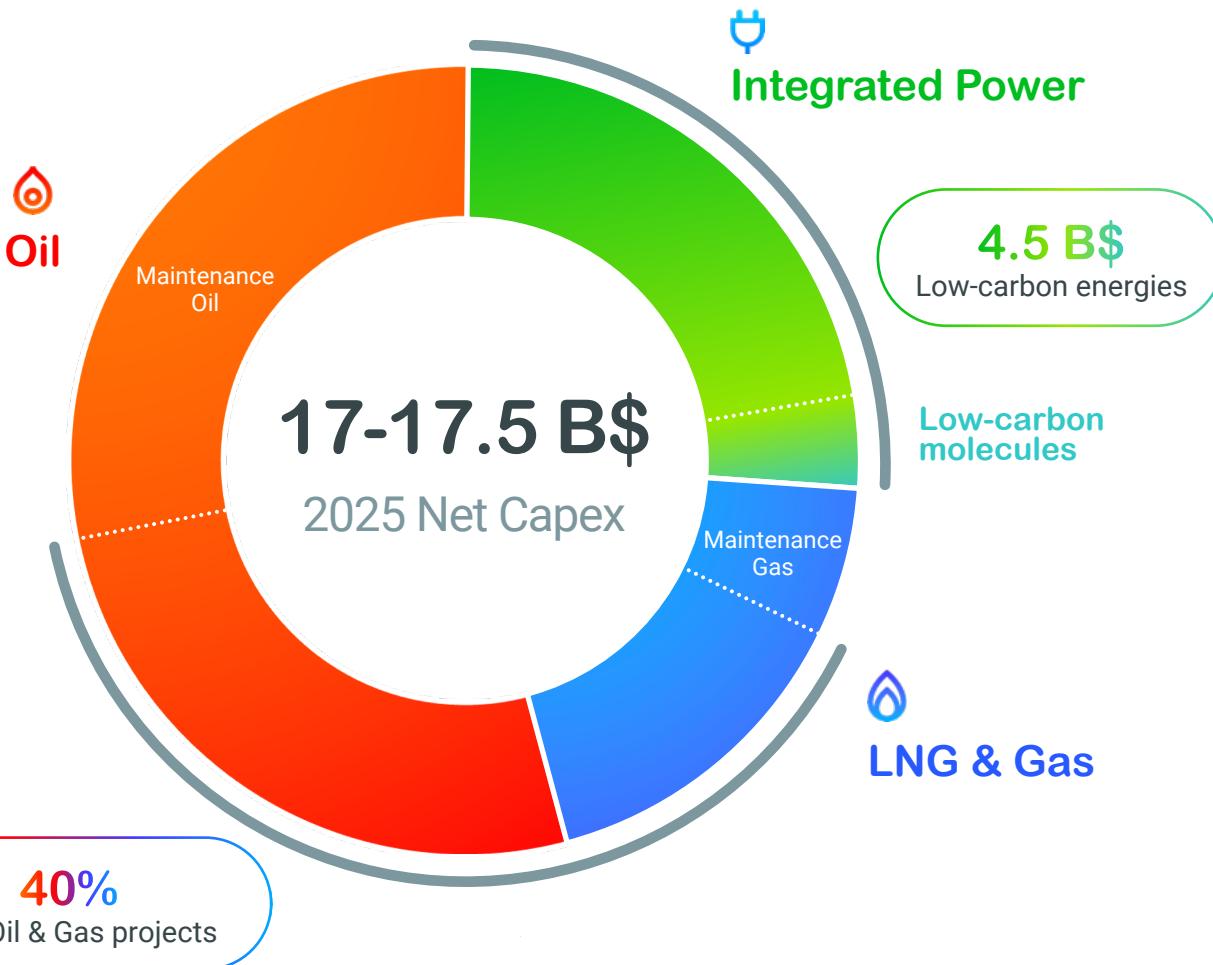


2025 objectives		
More energy	Energy production growth	+ 5%*
	Upstream production growth	> + 3%
	Electricity net production	> 50 TWh*
	Refining utilization rate	> 85%
	LNG Sales	> 40 Mt
	Renewables gross installed capacity	35 GW
Less emissions	Scope 1+2 from operated facilities	< 37 MtCO ₂ e
	Methane from operated facilities vs 2020	- 60%
	Lifecycle carbon intensity** vs 2015	> - 17%
Growing free cash flow	Upstream production costs ASC 932	< 5 \$/boe
	CAPEX	17-17.5 B\$
	CFFO 70\$/bbl Brent, 12\$/Mbtu TTF and 35\$/t ERM	> 29 B\$ at 70 \$/bbl

* Assuming 35% flexible capacity utilization rate

** Lifecycle carbon intensity of energy products sold used by end-customers - See Sustainability & Climate 2024 Progress Report

2025: Streamlined capital investment to accretive growth opportunities



2025 Organic Capex ~17 B\$

- Reduced Organic Capex from 18 B\$ guidance* to 17 B\$
- Focus on core growth projects, through largely lumpsum EPC contracts
- Spanning low equity model in low-carbon molecules and EV charging
- Additional 1 B\$ Organic Capex flexibility available in case of challenging market conditions

Ramp-ups and start-ups fueling 2025 production growth at > 3%

New projects ~ +150 kboe/d in 2025

			kboe/d	share	op.	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Mero 2	Brazil	180	19.3%		●	▶	→		✓				
Anchor	US	75	37.1%		●			▶	→		✓		
Fenix	Argentina	70	37.5%	●				▶	→	✓			
Mero 3	Brazil	180	19.3%		●				▶	→	✓		
Tyra	Denmark	70	43.2%	●				▶	→	✓			
SK408, Jerun	Malaysia	160	40%	●				▶	✓				
Al Shaheen ext.	Qatar	40	30%					▶	✓				
Ballymore	US	75	40%							▶	→	✓	
Mero 4	Brazil	180	19.3%							▶	→		

▶ First Oil/Gas → Ramp up ✓ Production plateau



Growing cash-accretive production

Upstream cash flow growth outpacing production growth



SEC Production

Mboe/d

3,0

2,5

2,0

1,5

1,0

0,5

Gas

Oil

2024

2025

Upstream CFFO

at 70 \$/b Brent and 12 \$/Mbtu TTF

B\$

20

15

10

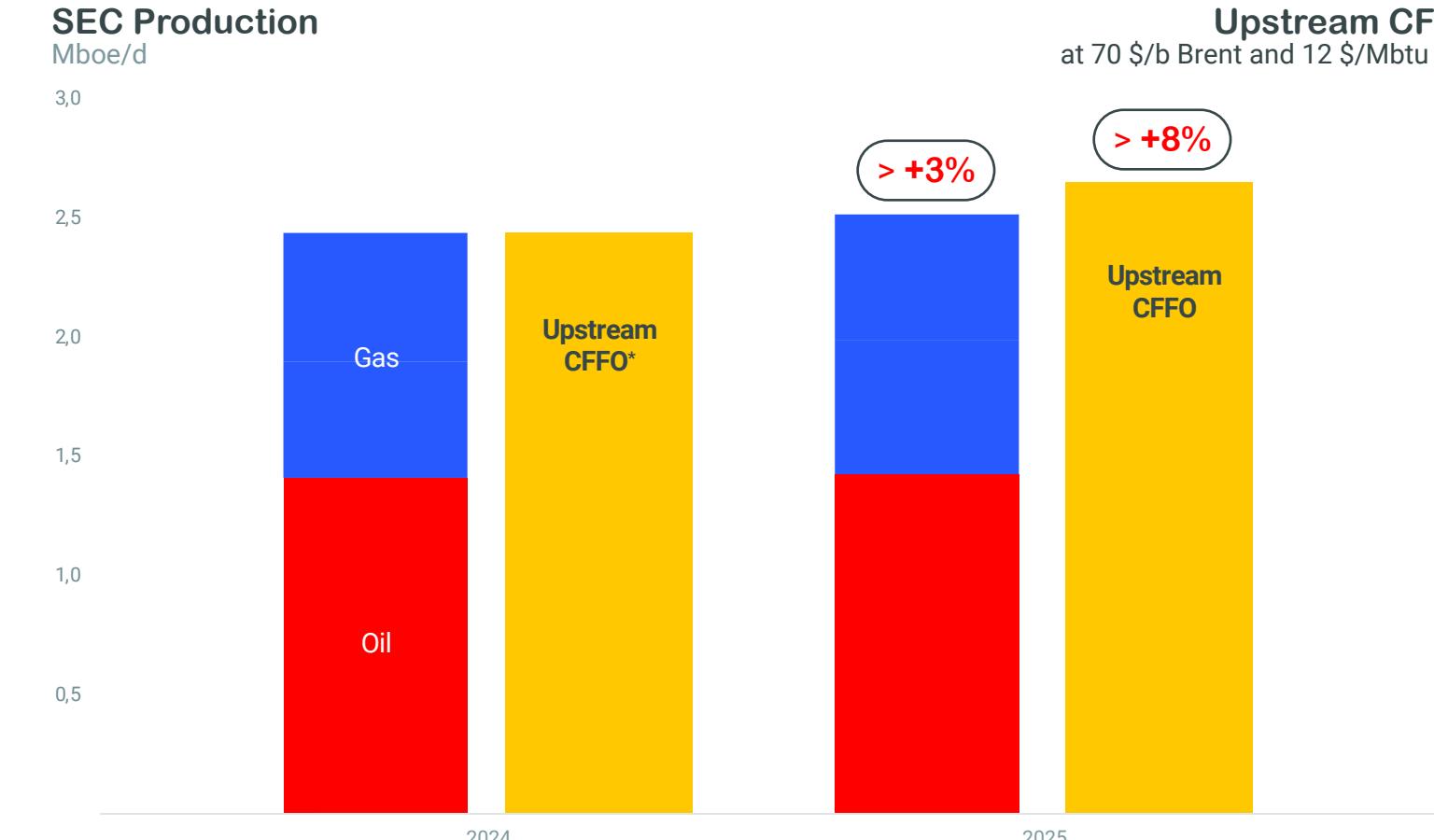
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Upstream CFFO

> +8%

> +3%

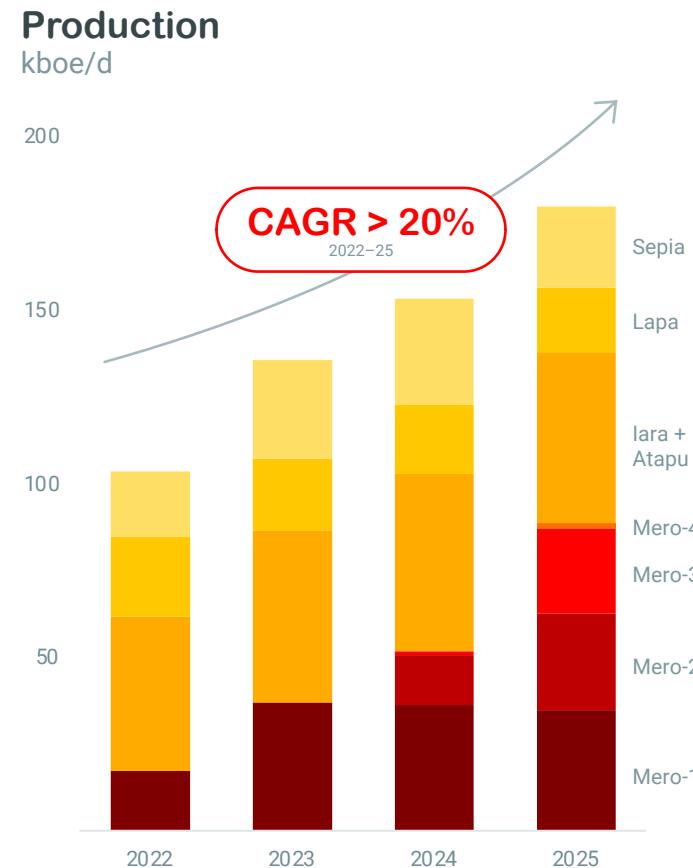
Upstream CFFO*



* 2024 Upstream CFFO rebased at 70 \$/b Brent and 12 \$/Mbtu TTF

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Brazil: #1 in cash-flow in 2025 with more to come



Strong accretive growth

- 8 FPSOs in production, 1 start-up expected in 2025, 2 under construction
- Further production growth expected from 2024 FIDs Sepia & Atapu 2, with start-ups in 2029
- Further exploration potential

> x3
SEC Production
2021-2025

> 35 \$/boe
CFFO
in 2025 at 70\$/bbl

> 1 B\$
2025
Net Investment

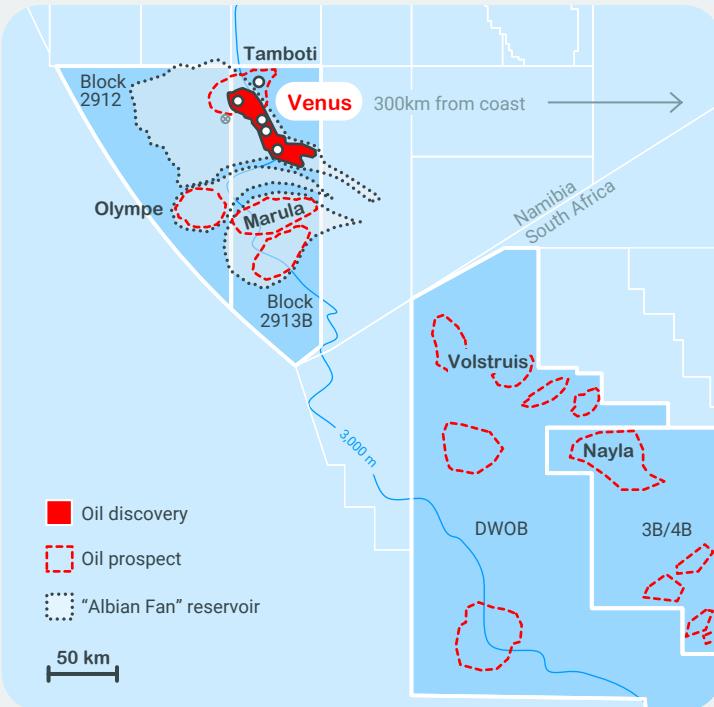
~ 1.4 B\$
Free Cash Flow
in 2025 at 70\$/bbl

Namibia: advancing towards a first project



Block 2913B at the heart of the system

Better density, better permeability than neighboring blocks



One thick reservoir
80-120 m

Oil in place density
10-20 Mbo/km²

Target
20 \$/boe
Capex + Opex

Permeability
2-4 mD

Engineering a first development

- Two challenges: low permeability and high GOR
- 150 kb/d oil production (~45° API) plateau with a long, shallow decline afterwards
- Design to minimize emissions, targeting GHG intensity around 15 kgCO₂e/boe



Exploration

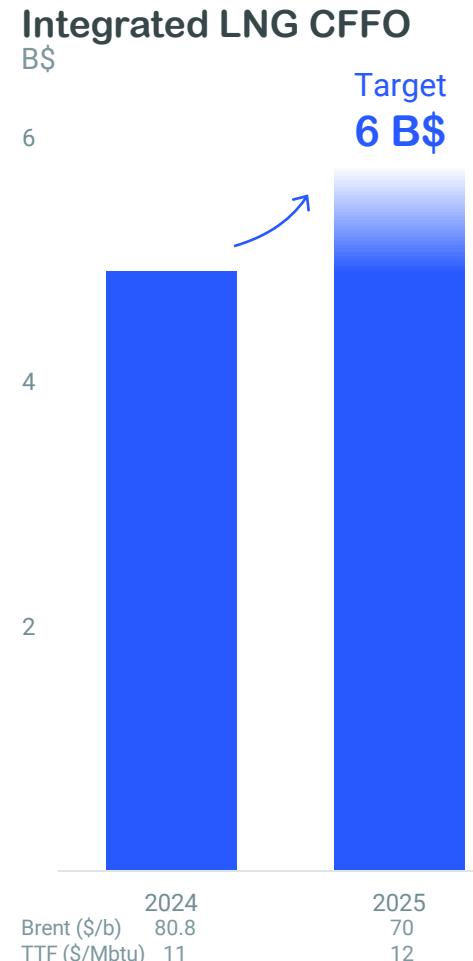
Namibia: Continue to assess full potential

- Pursue drilling program: Marula Q1 25, Olympe end-25

South Africa: promising plans in the southern Orange Basin

- Progressing permitting for 2026 drilling (Volstruis, Nayla...)

2025: leveraging our strong Atlantic position in a tighter market



Execute our projects with low liquefaction costs, top-tier in the merit curve



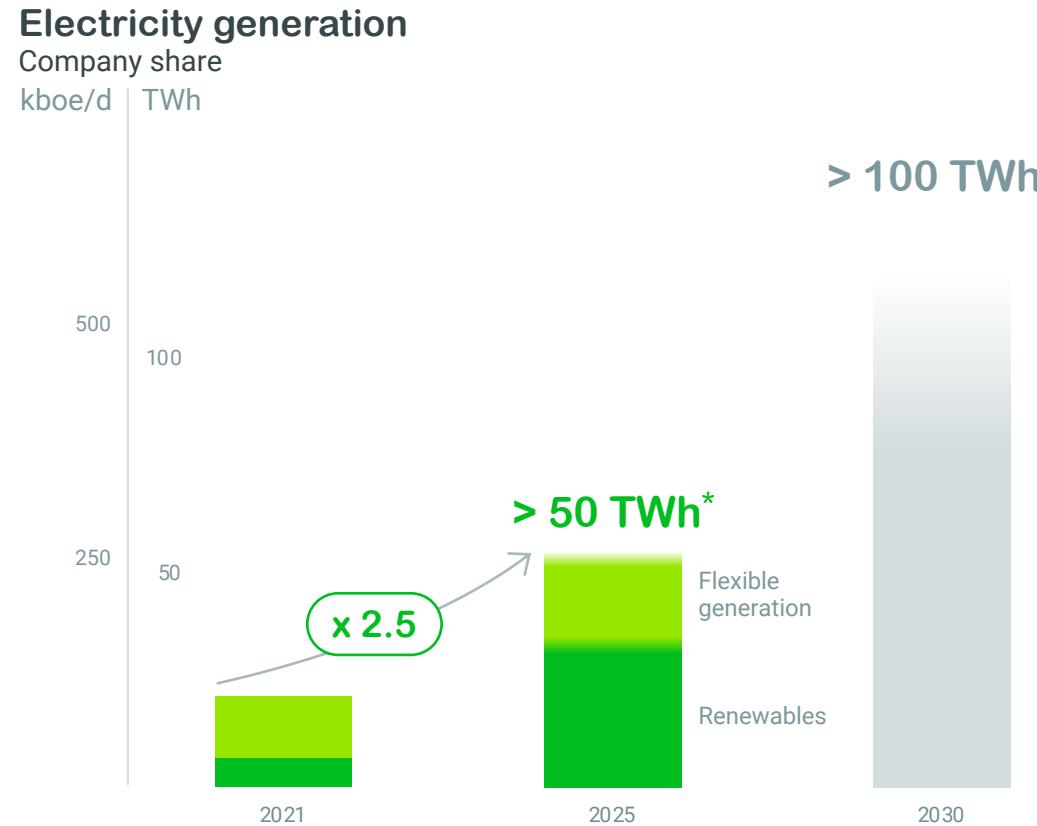
Execute our marketing strategy

- Manage exposure to Henry Hub through US upstream gas integration
- Manage exposure to spot gas prices by transforming Henry Hub supply into oil-indexed sales

2025: Reaching a sizeable Integrated Power business



~10% of the energy produced by TotalEnergies, halfway to 2030 objectives



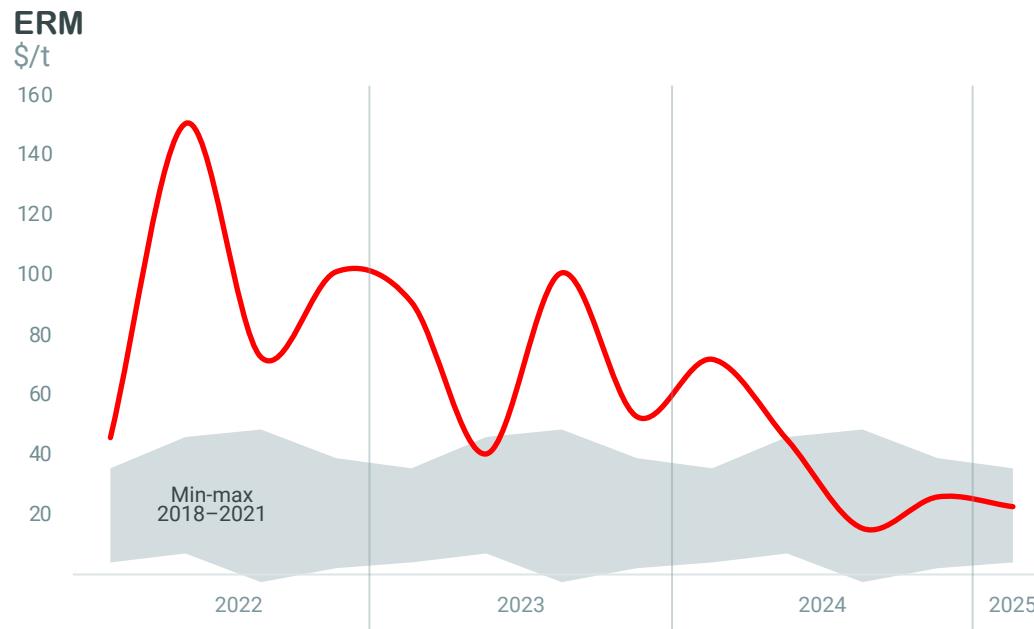
2025 Objectives

* Assuming 35% flexible capacity utilization rate

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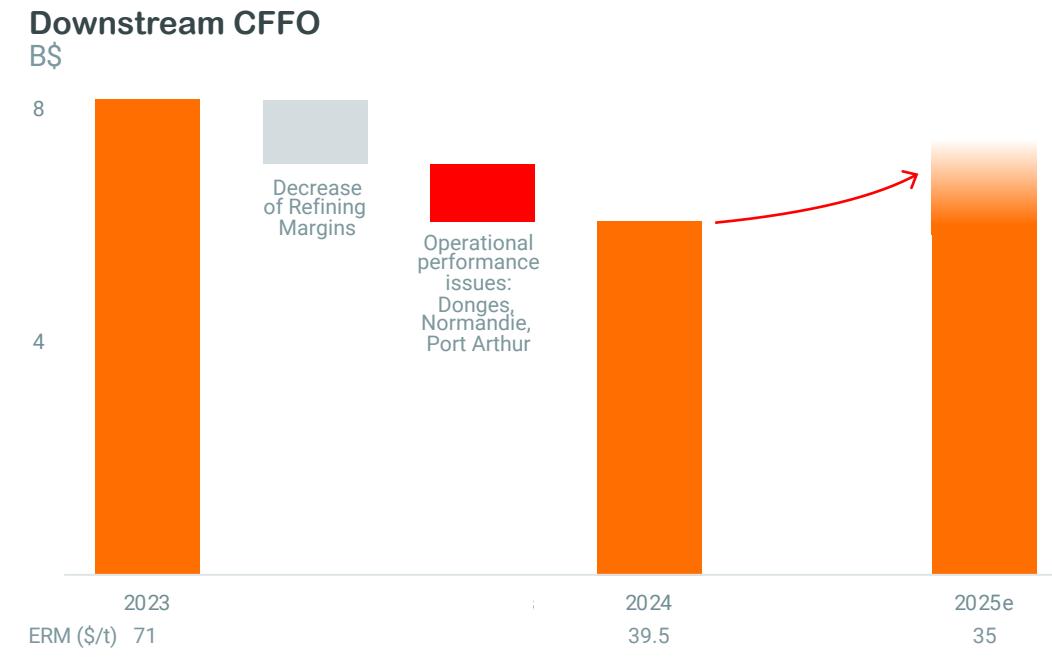
Restoring Downstream cash flow in 2025

in a challenging environment



Refining environment back to 2018-2021 conditions

- Abundant supply
- Market normalization following the disruption in Russian supply
- Refining capacity shutdowns to resume in 2025



Focusing on operational excellence in Refining & Chemicals

- Discipline on costs
- Deliver energy efficiency savings programs: 100 M\$/y savings from 2025
- Focus on plant availability (target > 85% utilization)

Targeting 7 B\$ Downstream CFFO in 2025 supported by resilient Marketing & Trading

Strong track record of dividend growth and consistent buybacks pursued in 2025



2024 dividend proposed at 3.22 €/share with final dividend increasing by 7.6% to 0.85 €/share

Paid dividend

€/share



Buybacks

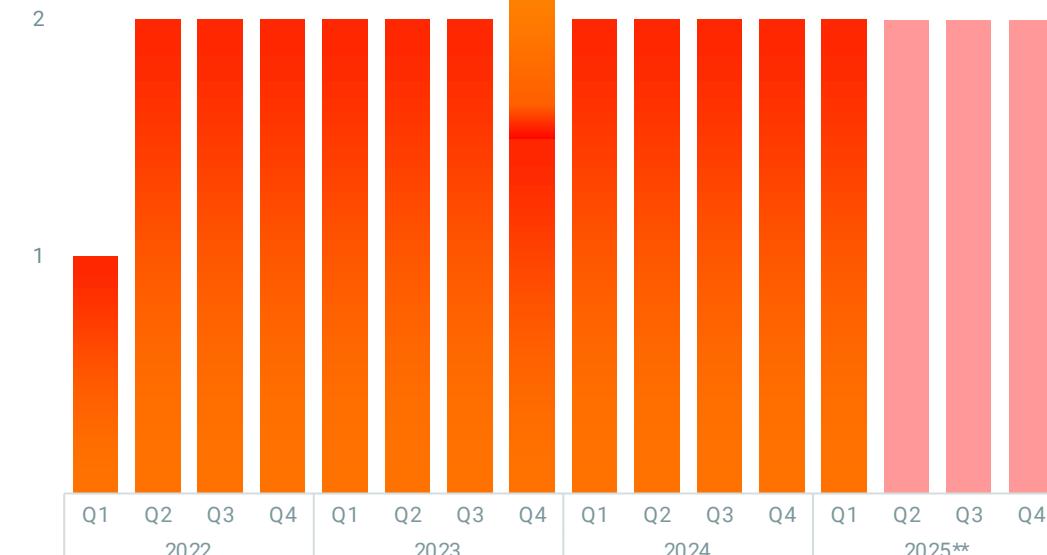
B\$

3

2

1

** Assuming reasonable market conditions

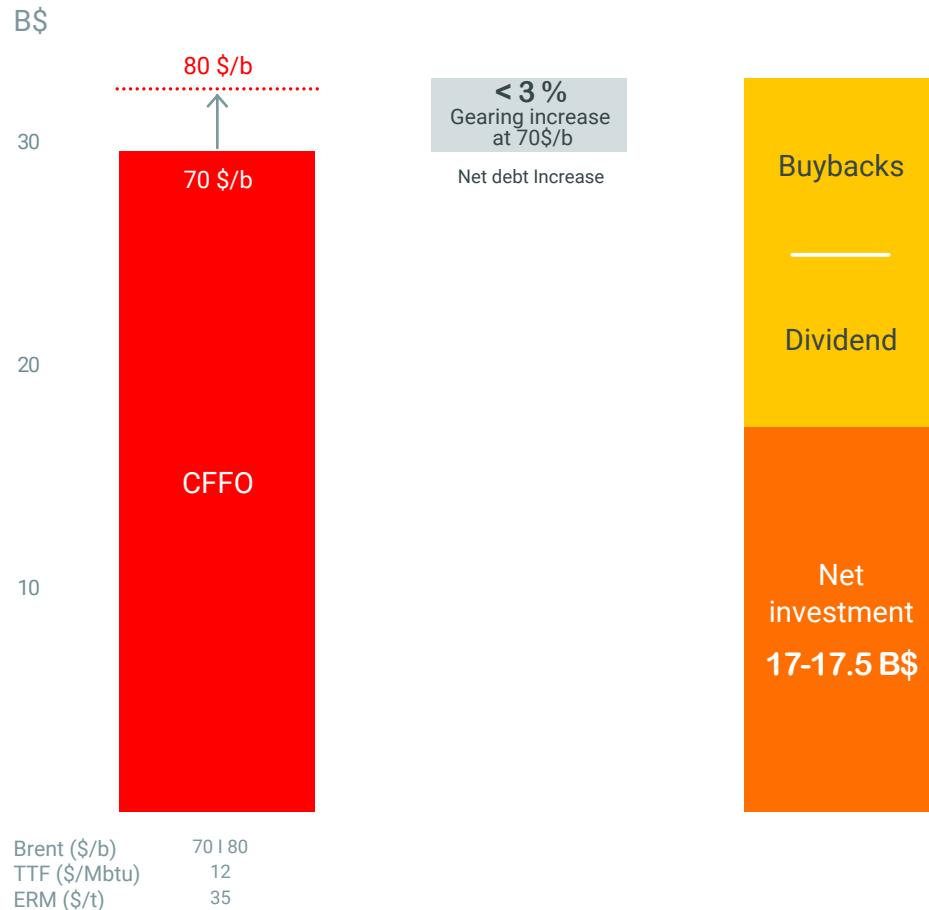


2025: Delivering consistent superior shareholder returns

While maintaining a strong balance sheet to navigate an uncertain environment



2025 CFFO and cash flow allocation



Resilient superior shareholder returns

- 2024 dividend growth **+7%**: 3.22 vs 3.01 €/share
- 2025 Buybacks: pursuing **2 B\$/qtr** assuming reasonable market conditions
- Pay-out **> 40%**

Strong balance sheet: normalized gearing **~9.5% end-24**

- At 70 \$/b, gearing at **12-13%** by end-25

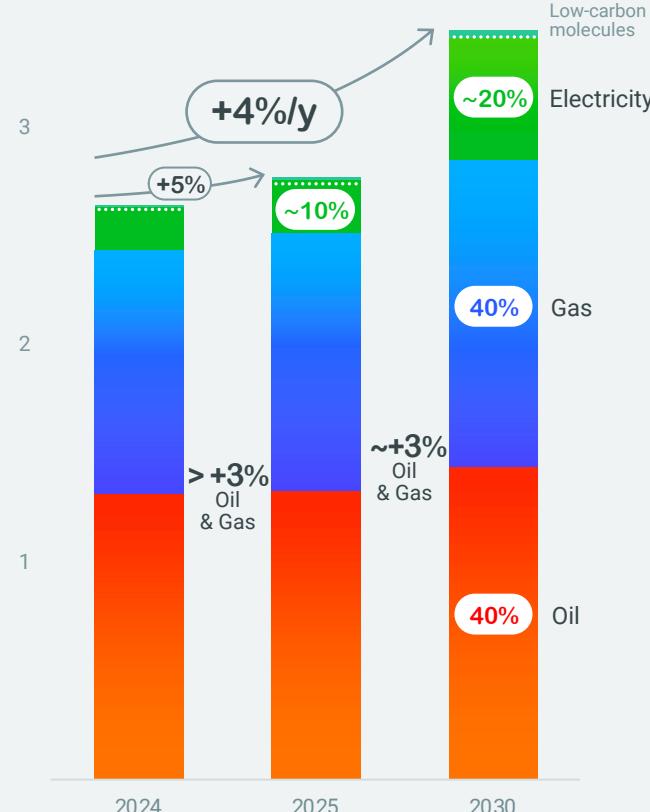
2025 CFFO sensitivities

- **+2.8 B\$/y** for +10 \$/b Brent*
- **+0.4 B\$/y** for +2 \$/Mbtu TTF
- **+0.5 B\$/y** for +10 \$/t ERM

More energy, less emissions, growing free cash flow

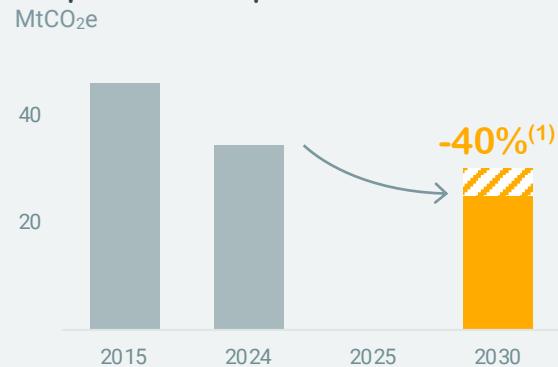


Energy production Mboe/d

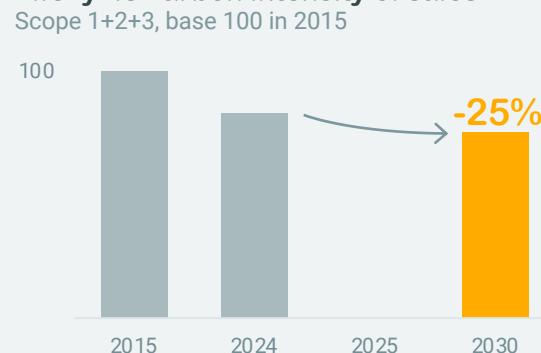


GHG emissions

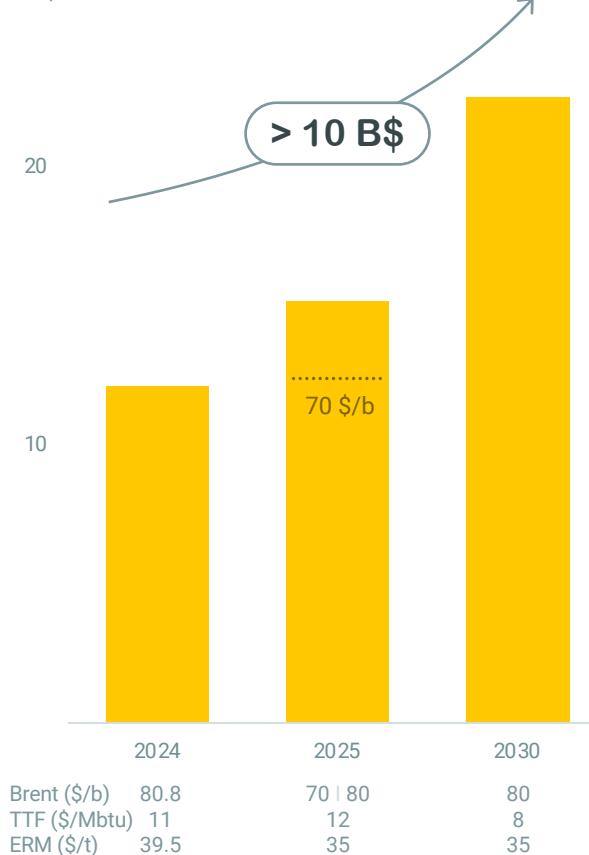
Scope 1+2 from operated facilities



Lifecycle carbon intensity of sales⁽²⁾



Free Cash Flow⁽³⁾ B\$



(1) Net of nature-based carbon sinks

(2) Lifecycle carbon intensity of energy products sold used by end-customers – See Sustainability & Climate 2024 Progress Report

(3) Free Cash Flow = CFFO – Net investments



More energy, less emissions, growing free cash flow



Strategic consistency, growth and resilience

De-risked high-margin growth
from deep upstream portfolio

LNG growth: de-risking
exposure to spot gas

Integrated Power:
on the way to 12% ROACE

> 40% payout through the cycles: growing dividend, sustained share buybacks

Disciplined Capex & Opex,
low-cost operator

Low breakeven portfolio

Strong balance sheet

Disclaimer

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This document presents the results for the fourth quarter of 2024 and the full year of 2024 from the consolidated financial statements of TotalEnergies SE as of December 31, 2024 (unaudited). The audit procedures by the Statutory Auditors are underway. The consolidated financial statements (unaudited) are available on the website totalenergies.com. This document does not constitute the annual financial report (*rapport financier annuel*) within the meaning of article L.451.1.2 of the French monetary and financial code (*code monétaire et financier*).

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Financial information by business segment is reported in accordance with the internal reporting system and shows internal segment information that is used to manage and measure the performance of TotalEnergies. In addition to IFRS measures, certain alternative performance indicators are presented, such as performance indicators excluding the adjustment items described below (adjusted operating income, adjusted net operating income, adjusted net income), return on equity (ROE), return on average capital employed (ROACE), gearing ratio, operating cash flow before working capital changes, the shareholder rate of return. These indicators are meant to facilitate the analysis of the financial performance of TotalEnergies and the comparison of income between periods. They allow investors to track the measures used internally to manage and measure the performance of TotalEnergies.

These adjustment items include:

1. Special items

Due to their unusual nature or particular significance, certain transactions qualifying as "special items" are excluded from the business segment figures. In general, special items relate to transactions that are significant, infrequent or unusual. However, in certain instances, transactions such as restructuring costs or assets disposals, which are not considered to be representative of the normal course of business, may qualify as special items although they may have occurred in prior years or are likely to occur in following years.

2. Inventory valuation effect

In accordance with IAS 2, TotalEnergies values inventories of petroleum products in its financial statements according to the First-In, First-Out (FIFO) method and other inventories using the weighted-average cost method. Under the FIFO method, the cost of inventory is based on the historic cost of acquisition or manufacture rather than the current replacement cost. In volatile energy markets, this can have a significant distorting effect on the reported income. Accordingly, the adjusted results of the Refining & Chemicals and Marketing & Services segments are presented according to the replacement cost method. This method is used to assess the segments' performance and facilitate the comparability of the segments' performance with those of its main competitors.

In the replacement cost method, which approximates the Last-In, First-Out (LIFO) method, the variation of inventory values in the statement of income is, depending on the nature of the inventory, determined using either the month-end prices differential between one period and another or the average prices of the period rather than the historical value. The inventory valuation effect is the difference between the results under the FIFO and the replacement cost methods.

3. Effect of changes in fair value

The effect of changes in fair value presented as an adjustment item reflects, for trading inventories and storage contracts, differences between internal measures of performance used by TotalEnergies' Executive Committee and the accounting for these transactions under IFRS.

IFRS requires that trading inventories be recorded at their fair value using period-end spot prices. In order to best reflect the management of economic exposure through derivative transactions, internal indicators used to measure performance include valuations of trading inventories based on forward prices. TotalEnergies, in its trading activities, enters into storage contracts, whose future effects are recorded at fair value in TotalEnergies' internal economic performance. IFRS precludes recognition of this fair value effect. Furthermore, TotalEnergies enters into derivative instruments to risk manage certain operational contracts or assets. Under IFRS, these derivatives are recorded at fair value while the underlying operational transactions are recorded as they occur. Internal indicators defer the fair value on derivatives to match with the transaction occurrence.

The adjusted results (adjusted operating income, adjusted net operating income, adjusted net income) are defined as replacement cost results, adjusted for special items, excluding the effect of changes in fair value.

Euro amounts presented for the fully adjusted-diluted earnings per share represent dollar amounts converted at the average euro-dollar (€-\$) exchange rate for the applicable period and are not the result of financial statements prepared in euros.

Cautionary Note to U.S. Investors – The SEC permits oil and gas companies, in their filings with the SEC, to separately disclose proved, probable and possible reserves that a company has determined in accordance with SEC rules. We may use certain terms in this document, such as "potential reserves" or "resources", that the SEC's guidelines strictly prohibit us from including in filings with the SEC. U.S. investors are urged to consider closely the disclosure in the Form 20-F of TotalEnergies SE, File N° 1-10888, available from us at 2, place Jean Millier – Arche Nord Coupole/Regnault - 92078 Paris-La Défense Cedex, France, or at our website totalenergies.com. You can also obtain this form from the SEC by calling 1-800-SEC-0330 or on the SEC's website sec.gov.

Corporate Communications

TotalEnergies SE

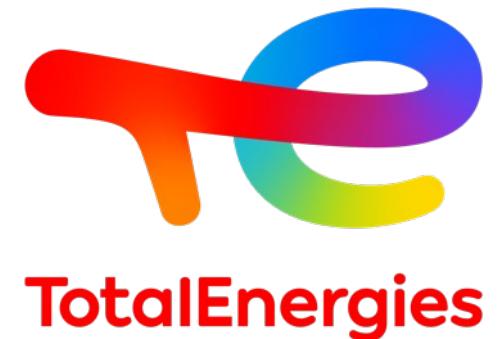
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For more information go to
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