PROJECT MANAGEMENT

BTS

Training & Consultancy

Certified Project Management Professional: The PMP Certification Exam Preparation

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Introduction:

This course is intended for candidates undertaking the Project Management Institute (PMI) ® Project Management Professional (PMP) ® examination based on the 5th edition of the Project Management Body of Knowledge (PMBoK). The designation title PMP® is an internationally accepted recognition of project management knowledge and professionalism of the successful candidate. In ever increasing numbers, organizations are turning to project management to help them gain competitive advantage.

Highlights of this course are:

- The course is developed and facilitated by a professional subject expert with extensive industrial experience and academic background.
- Course emphasis is on providing practical skills in rationalizing proper managerial actions, as in the case of typical PMP® examination multiple-choice questions.
- Get to interact with other delegates and build a learning network for industrial experience and for the PMP® examination.
- Understanding the behavioral and ethical aspects of professional project managers to exercise proper judgement in the decision-making process.
- Discussions of case studies and exercises emphasizing the learning across the five process groups and the professional responsibility domain.

Objectives:

The PMP® course helps in:

- Building confidence to immediately take the PMP® examination upon the conclusion of the course.
- Providing tips to delegates to answer difficult multiple-choice questions.
- Creating a study technique and setting up a network of learners or group study.
- Practicing answering questions like in the real examination during the classes and outside classes.

- Rationalizing answers to examination questions.

Training Methodology:

The Facilitator through presentations will give the participants help and guidance during the pre-examination process and the sessions are challenging and practical through the use of simulated test questions and answers where learning comes with a test of 15 key and very challenging questions upon the completion of each module. A separate web-based testing is available to allow candidates to practice more questions, and at their pace.

Organisational Impact:

The PMP® course helps organizations to benefit from:

- Excelling in project management practice and increasing organizational maturity
- Equipping employees in refining abilities for project leadership and management
- Gaining confidence from customers by having project professionals having a world-renown professional certification in project management

Personal Impact:

- Becoming an expert in project management practice
- Gaining confidence and professional insights needed for a project management career
- Applying best practices that apply to diverse projects in multiple industries
- Obtaining a world-renown professional certification in project management
- Passing the PMP® examination could boost the earning potential by developing project management skills
- Project management experience can open up the doors to rapid promotion

Who Should Attend?

- Associate project managers, project managers, IT project managers, project coordinators, project analysts, project leaders, senior project managers, team leaders, product managers, program managers, project sponsors, and project team members

- Project management professionals planning on taking the PMP Exam

Program Outline:

Day 1

MODULE 1: Framework

- PMI® certification process to become a PMP®
- Define processes, methodologies, and concepts within the 10 knowledge areas
- Define key terms
- Describe application of principles and techniques to manage projects
- Personal expectations correlated to learning objectives

MODULE 2: PMP® Preparation

- Review of PMP® Certification process
- Test-taking strategies
- Review of the 5 project management process areas and the professional responsibility domain
- Review the 10 knowledge areas

MODULE 3: Project Integration Management

- Develop Project Charter
- Develop Project Management Plan
- Direct & Manage Project Work
- Monitor & Control Project Work
- Perform Integrated Change Control
- Close Project or Phase

Day 2

MODULE 4: Project Scope Management

- Plan Scope Management
- Collect Requirements
- Define Scope

- Create WBS
- Validate Scope
- Control Scope

MODULE 5: Project Stakeholders Management

- Identify Stakeholders
- Plan Stakeholders Management
- Manage Stakeholder Engagement
- Control Stakeholder Engagement

Day 3

MODULE 6: Project Time Management

- Plan Schedule Management
- Define Activities
- Sequence Activities
- Estimate Activity Resources
- Estimate Activity Durations
- Develop Schedule
- Control Schedule

MODULE 7: Project Cost Management

- Plan Cost Management
- Estimate Cost
- Determine Budget
- Control Costs

Day 4

MODULE 8: Project Quality Management

- Plan Quality
- Perform Quality Assurance
- Perform Quality Control

MODULE 9: Project Human Resource Management

- Develop Human Resource Management
- Acquire Project Team
- Develop Project Team
- Manage Project Team

MODULE 10: Project Communications Management

- Plan Communications Management
- Manage Communications
- Control Communications

Day 5

MODULE 11: Project Risk Management

- Plan Risk Management
- Identify Risks
- Perform Qualitative Risk Analysis
- Perform Quantitative Risk Analysis
- Plan Risk Responses
- Control Risks

MODULE 12: Project Procurement Management

- Plan Procurement Management
- Conduct Procurements
- Control Procurements
- Close Procurements