



# Leadership & Management Skills for Supervisors

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## Leadership & Management Skills for Supervisors

### Course Summary:

As people progress in their career and are promoted they soon realize that new skills are required to manage other people and to lead teams effectively. This course will provide a framework to understand the key drivers of leadership and management success and a toolbox of essential team leadership and management skills.

- The key team leadership and management skills, and when to use them
- How to motivate and coach teams to higher performance

#### Who Should Attend?

Executives, Managers, Supervisors, Team Leaders, Superintendents, Financial Officers and Controllers, Process Managers, Strategic Planning Managers, Key Personnel, Champions, Officers

## Course Objectives:

## By the end of this course delegates will be able to:

- · Understand the difference between managing and leading
- Explore the main drivers of leadership and management success
- Create a personal development plan based on the above skills
- Develop interpersonal skills that help you communicate, listen and handle conflicts
- Become more effective at influencing others
- Accomplish goals and control outcomes when dealing with staff, peers, management and other departments
- Learn how to work with groups and teams to solve problems and accomplish projects
- Hold performance discussions that result in changed behavior and enhanced productivity
- Analyze your own style of behavior and recognize your strengths/weaknesses

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- Understand the key leadership and management skills, including:
  - o Goal-setting and motivation
  - Impact and influence
  - Customer service
  - Emotional intelligence
  - Delegation
  - o Time management
  - o Listening, feedback, appraisal and learning
  - Managing conflict and challenge
  - o Performance management
  - Reporting up (how to manage your boss)
  - Profit and loss
  - Coaching for performance
  - o Change and transition
  - Personal development

#### Course Outline:

## Leadership

- The history of leadership
- The difference between leadership and management
- · How leadership drives performance
- The leadership cycle: daily, weekly, monthly
- Leadership toolbox: the key leadership and management skills
- Personal leadership inventory

## Leadership Purpose

- Vision and mission
- Purpose and potential
- Presentation skills and personal impact
- Mindset and resilience
- How to create alignment: personal, team and business goals
- Connecting with customers (internal and external)

#### Team Power

- Mindset and motivation
- Limiting beliefs and other brakes on performance

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- Emotional intelligence and influence
- Teamwork and trust
- Deep listening
- · Reflection and learning

#### Team Performance

- Effective delegation
- Coaching for performance: theory
- Coaching for performance: practice
- · Team coaching
- Mission control: managing people and projects
- Time management and profit

## Empower Yourself & Your Team

- · How to empower yourself and your staff
- What leadership is from the supervisor's point of view
- · How to build credibility and trust
- · Analyzing effective listening processes and skills
- · Learning participative leader skills and techniques
- The three steps of the continuous performance appraisal process
- Coaching, mentoring and how to give constructive feedback
- Decision-making tools for effective leadership
- How to apply problem solving techniques to solve actual problems
- Teams vs. work groups: learning to lead and build personal effectiveness