

FINAL PROJECT STATUS REPORT

Project Name:	DIA Great Hall Expansion Project
Prepared by:	Sahib Bajwa
Date (MM/DD/YYYY):	04/27/2021
Reporting Period:	01/14/2021 – 04/26/2021

Enter the end of project status information in the sections below:
Note: for classroom purposes you may provide hypothetical project status.

1. Executive Summary

Overall Status:

	Green ¹ (Controlled)	Yellow ² (Caution)	Red ³ (Critical)	Reason for Deviation
Budget:	[]	[x]	[]	DEN had to refund 25% of construction cost to GHP which was their initial investment in the project. Den also paid for outstanding invoices and costs.
Schedule:	[x]	[]	[]	N/A
Scope:	[x]	[]	[]	N/A
Quality:	[]	[x]	[]	Had to terminate a 34-year contract with Great Hall Partners because they felt that they could not deliver the project to their standards.
Risk:	[x]	[]	[]	N/A

¹ Project is within budget, scope and on schedule.

² Project has deviated slightly from the plan but should recover

³ Project has fallen significantly behind schedule, is forecast to be significantly over budget, and/or has taken on tasks that are out of scope.

Comments: New contractors were found, and the project is back on track and progressing smoothly within the new allocated budget. The quality of the project is also not negatively affected after the termination of the contracts with previous Great Hall partners.



2. Controls (add rows as needed)

Issue Status (Issues requiring resolution by Project Team or Executive Committee):

Covid-19 restrictions and safety protocols.

Termination of previous Great Hall Partner's contracts.

Change Status (Changes raised for consideration that change the approved project baselines. Would require approval by the Project Sponsor and possibly the Executive Committee): **(add rows as needed)**

Communication changes due to no in-person contact.

Working from home when possible.

Scope changes and updates.

Budget changes and updates.

Risk Status (Report on any change in priority or status of major project risks, and any risks discovered since earlier risk assessments along with proposed risk response):

<https://drive.google.com/file/d/1mQ0SKkB1oeKqxa8mjvritoSltD7Rfdz/view?usp=sharing>

Multiple sources for materials have been discussed when concerning construction.

3. Budget Report: [Link_To_Cumulative_Cost_Curve](#)

Expense	Budget to Date	Actual to Date	Variance	Estimate to Complete	Budget Total Cost	Estimate at Completion
Labor						
▪ Internal Project Team	N/A	N/A	N/A	N/A	\$160,770	\$160,770
▪ External (contractors, vendors, or suppliers)	N/A	N/A	N/A	\$37,848,548	\$40,167,171	\$40,167,171
▪ Other	N/A	N/A	N/A	N/A	\$29,604,652	\$29,604,652
Hardware, equipment, materials, or other resources. (including labor)	N/A	N/A	N/A	N/A	\$700,067,407	\$659,505,000
Software licenses or leases if appropriate.	N/A	N/A	N/A	N/A	N/A	N/A
Total (cost to production)	N/A	N/A	N/A	N/A	\$770,000,000	\$729,437,593
Comments:						

4. Scheduled Milestones / Deliverables

List any Project Milestones that are late as well as Milestones due in the next 4 to 6 weeks.

Milestone	Approved Schedule	Actual	Current Forecast	Status
• Project Start	Q1 2020	Q1 2020	N/A	Complete
Phase 1 Start	Q1 2020	Q1 2020	N/A	Complete
Ticket Pod Steel Completion	Q3 2020	Q3 2020	N/A	Complete
Ticket Pod Completion	Q4 2020	Q4 2020	N/A	Complete
Commissioning	Q4 2020	Q4 2020	N/A	Complete
Phase 1 Substantial Completion	Q4 2020	Q4 2020	N/A	Complete
Phase 2 Start	Q3 2021	N/A	On Schedule	Not Started
West Steel Completion	Q3 2022	N/A	On Schedule	Not Started
Level 5 North Security Fully Reopened	Q3 2023	N/A	On Schedule	Not Started
Level 6 West Security Substantial Completion	Q4 2023	N/A	On Schedule	Not Started
Patchwork Completion	Q2 2024	N/A	On Schedule	Not Started
• Project end	Q2 2024	N/A	On Schedule	Not Started

5. Accomplishments / Plans

Accomplishments during *this Reporting Period* (Should relate to milestones):

Deliverables completed:

Ticket Pod Steel Completion

Ticket Pod Completion

Commissioning

Phase 1 Substantial Completion

Plans during the *next Reporting Period* (Should relate to milestones):

After action items (any follow up activities needed to close the project):

Phase 2 Start

West Steel Completion

Level 5 North Security Substantial Completion

Patchwork Completion



6. Lessons Learned from this project (add rows as needed):

This section is for those things that you learned that you may want to change for the next project:

Scope changes may be inevitable and need to be prepared for.

Negotiate multiple sources for materials for construction.

Terminating contracts can be costly but necessary.

Covid-19 proves that unexpected events can occur at any time and to succeed you need to adapt.

7. Project Monthly Status Report / Signatures

Project Name:	DIA Great Hall Expansion Project		
Project Manager:	Sahib Bajwa		
<i>I have reviewed the information contained in this Project Monthly Status Report and agree:</i>			
<i>Name</i>	<i>Title</i>	<i>Signature</i>	<i>Date (MM/DD/YYYY)</i>
Sahib Bajwa	Project Manager	Sahib Bajwa	04/27/2021

The signatures above indicate an understanding of the purpose and content of this document by those signing it. By signing this document, they agree to this as the formal Project Monthly Status Report document.