

# PRINCE2

## Agile Foundation

### Introduction

The PRINCE2 Agile Foundation certificate is designed to help professionals deliver agile projects by tailoring PRINCE2 management controls with a broad toolset of agile delivery techniques and frameworks.

The certification will help you to:

- Understand PRINCE2 governance requirements clearly and comprehensively
- Gain a broad range of knowledge of agile concepts and techniques including Scrum, Kanban, Lean Start-up and Cynefin
- Explore the interface between PRINCE2 and agile ways of working.

### Course Objective

To assess whether the candidate can demonstrate sufficient recall and understanding of the PRINCE2 Agile® project management method, as described in the syllabus below, to be awarded the PRINCE2 Agile® Foundation qualification. (The PRINCE2 Agile® Foundation qualification is a prerequisite for the PRINCE2 Agile® Practitioner Examination, which assesses the ability to apply to understand the PRINCE2 Agile® project management method in context.)

### Course Outline

#### MODULE 1: Understand key concepts relating to projects and PRINCE2

- 1.1 Recall the PRINCE2 principles:
  - Continued business justification
  - Learn from the experience
  - Defined roles and responsibilities
  - Manage by stages
  - Manage by exception
  - Focus on products
  - Tailor to suit the project environment
- 1.2 Explain the purpose of the PRINCE2 themes:
  - Business case
  - Organization
  - Quality
  - Plans
  - Risk
  - Change
  - Progress
- 1.3 Explain the purpose of the PRINCE2 processes.
  - Starting up a project
  - Initiating a project
  - Directing a project
  - Controlling a stage
  - Managing product delivery
  - Managing a stage boundary
  - Closing a project

1.4 Explain the purpose of the following PRINCE2 management products.

- Business case (A.2.1)
- Checkpoint report (A.3.1)
- Highlight report (A.11.1)
- Project brief (A.19.1)
- Project initiation documentation (A.20.1)
- Project product description (A.21.1)
- Work package (A.26.1)

1.5 Explain the responsibilities of the following PRINCE2 roles.

- Project board
- Executive
- Senior user
- Senior supplier
- Project manager
- Team manager

## **MODULE 2: Understand key concepts relating to projects and PRINCE2 Agile**

2.1 Explain how PRINCE2 Agile is used in a project context and explain the difference between projects and business as usual (BAU).

2.2 Recall which agile ways of working are suitable for use with PRINCE2 Agile.

- Kanban
- Lean startup
- Scrum

2.3 Describe the need to 'blend and weave' PRINCE2 with agile at all levels of a project (project direction, project management, and product delivery) including the eight guidance points.

2.4 Describe the roles, responsibilities, and competencies of the PRINCE2 Agile delivery team.

- Customer subject matter expert
- Customer representative
- Supplier subject matter expert
- Supplier representative

## **MODULE 3: Understand how PRINCE2 principles, themes, processes, and management products are tailored and/or applied in an agile context**

3.1 Explain how the PRINCE2 principles will be applied in an agile context. (tab 7.1)

- Continued business justification
- Learn from the experience
- Defined roles and responsibilities
- Manage by stages
- Manage by exception
- Focus on products
- Tailor to suit the project environment

3.2 Explain the PRINCE2 Agile behaviors.

- Transparency
- Collaboration
- Rich communication
- Self-organization
- Exploration

3.3 Explain the PRINCE2 Agile guidance for each theme.

- Business case
- Organization
- Quality
- Plans
- Risk
- Change
- Progress

3.4 Explain the PRINCE2 Agile guidance for each process.

- Starting up a project

- Initiating a project
- Directing a project
- Controlling a stage
- Managing product delivery
- Managing a stage boundary
- Closing a project

3.5 Explain the PRINCE2 Agile guidance for tailoring the following PRINCE2 management products. ()

- Business case
- Checkpoint report
- Highlight report
- Project brief
- Project initiation documentation
- Project product description
- Work package

3.6 Explain what to fix and what to flex, including setting tolerances and the five targets.

- Fix and flex tolerances
- Be on time and hitting deadlines
- Protect the level of quality
- Embrace change
- Keep teams stable
- Accept that the customer doesn't need everything

#### **MODULE 4: Understand the agile ways of working, key terms, and techniques.**

4.1 Recall the definition of the following agile terms. (glossary)

- Backlog (sprint, release & product)
- Benefit (value)
- Epic
- Information radiator
- Spike
- Stand up meeting
- Timebox (sprint, release)
- Velocity
- Waterfall methodology

4.2 Explain key Agile concepts and techniques.

- Scrum
- Lean Startup (incl. MVP)
- Retrospectives
- User stories (incl. Definition of 'ready' and 'done')
- Workshops
- Burn charts
- Agile Estimation (points and T-Shirt sizing)
- Working Agreements

#### **MODULE 5: Understand the focus areas in an agile context**

5.1 Explain the PRINCE2 Agile focus areas.

- Agilometer
- Requirements
- Rich communication
- Frequent releases

## **Prerequisites**

PRINCE2 Agile Foundation has no prerequisites. Those without any pre-existing knowledge of PRINCE2 are eligible to sit the certification as this will be covered during the training.

## Target Audience

This certification course is recommended for anyone who delivers projects, large or small, in an agile context. This training course is valuable for anyone working within an agile project environment, whether they're a project manager, project support, or part of the wider project team.

## Training Schedules & Slots

Weekdays	
Days	No. of Hours
Monday	4
Tuesday	4
Wednesday	4
Thursday	4
Friday	4
Monday	4
Total 6 Days	Total 24 Hours

Weekends	
Days	No. of Hours
Saturday	8
Sunday	8
Saturday	8
Total 3 Days	Total 24 Hours