# Job satisfaction and diversity study

### The FREQ Procedure

Sex	Frequency	Percent	Cumulative Frequency	Cumulative Percent		
Male	288	58.66	288	58.66		
Femle	203	41.34	491	100.00		
Frequency Missing = 9						

Martial Status						
Marital Frequency Percent Cumulative Cumulative Percent						
Never Married	76	15.29	76	15.29		
Married	383	77.06	459	92.35		
Divorced	34	6.84	493	99.20		
Widowed	4	0.80	497	100.00		
Frequency Missing = 3						

Minority	Frequency	Percent	Cumulative Frequency	Cumulative Percent			
No	320	67.94	320	67.94			
Yes	151	32.06	471	100.00			
Frequency Missing = 29							

Foregin	Frequency	Percent	Cumulative Frequency	Cumulative Percent			
No	357	72.41	357	72.41			
Yes	136	27.59	493	100.00			
Frequency Missing = 7							

married	Frequency	Percent	Cumulative Frequency	Cumulative Percent			
No	114	22.94	114	22.94			
Yes	383	77.06	497	100.00			
Frequency Missing = 3							

Education	Frequency	Percent	Cumulative Frequency	Cumulative Percent			
1	1	0.20	1	0.20			
2	49	9.86	50	10.06			
3	114	22.94	164	33.00			
4	201	40.44	365	73.44			
5	68	13.68	433	87.12			
6	2	0.40	435	87.53			
7	62	12.47	497	100.00			
	Frequency Missing = 3						

MaritalStatus					
MaritalStatus	Frequency	Percent	Cumulative Frequency	Cumulative Percent	

Frequency Missing = 3						
4	4	0.80	497	100.00		
3	34	6.84	493	99.20		
2	383	77.06	459	92.35		
1	76	15.29	76	15.29		

Martial Status						
Marital Frequency Percent Frequency Percen						
Never Married	76	15.29	76	15.29		
Married	383	77.06	459	92.35		
Divorced	34	6.84	493	99.20		
Widowed	4	0.80	497	100.00		
Frequency Missing = 3						

Frequency Percent Row Pct Col Pct

Table of MaritalStatus by Marital							
		Marital(I	Martial Statu	ıs)			
MaritalStatus(MaritalStatus)	Never Married	Married	Divorced	Widowed	Total		
1	76 15.29 100.00 100.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	76 15.29		
2	0 0.00 0.00 0.00	383 77.06 100.00 100.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	383 77.06		
3	0 0.00 0.00 0.00	0 0.00 0.00 0.00	34 6.84 100.00 100.00	0 0.00 0.00 0.00	34 6.84		
4	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	4 0.80 100.00 100.00	4 0.80		
Total	76 15.29	383 77.06	34 6.84	4 0.80	497 100.00		
	Frequency M	issing = 3					

Frequency Percent Row Pct Col Pct

Table of married by Marital							
	Marital(Martial Status)						
married	Never Married	Married	Divorced	Widowed	Total		
No	76	0	34	4	114		
	15.29	0.00	6.84	0.80	22.94		
	66.67	0.00	29.82	3.51			
	100.00	0.00	100.00	100.00			
Yes	0	383	0	0	383		
	0.00	77.06	0.00	0.00	77.06		
	0.00	100.00	0.00	0.00			
	0.00	100.00	0.00	0.00			
Total	76	383	34	4	497		
	15.29	77.06	6.84	0.80	100.00		
	Fre	quency Mi	ssing = 3				

Frequency Percent Row Pct



Sex	No	Yes	Total	
Male	52	234	286	
	10.66	47.95	58.61	
	18.18	81.82		
	46.02	62.40		
Femle	61	141	202	
	12.50	28.89	41.39	
	30.20	69.80		
	53.98	37.60		
Total	113	375	488	
	100.00			
Frequency Missing = 12				

## Job satisfaction and diversity study

**Col Pct** 

#### **The MEANS Procedure**

Variable	Label	N	Mean	Std Dev	Minimum	Maximum
New	Commitment to the organization	500	42.2100000	6.7860150	10.0000000	50.0000000
relC	Relations with colleagues at work	500	21.1180000	3.4163458	5.0000000	25.0000000
relM	Relations with magnagement	500	45.9440000	10.7110371	12.0000000	60.0000000
Fair	Fair opportunities for advancement	500	20.3020000	5.0272600	7.0000000	30.0000000
Sat	Job satisfaction	500	14.7880000	3.7076339	4.0000000	20.0000000
SM	Senior managements commitment to diversity	500	12.1240000	3.7593736	3.0000000	18.0000000
newAge		477	42.0607966	9.0782357	20.0000000	64.0000000
Education		497	4.0865191	1.3834270	1.0000000	7.0000000

# Job satisfaction and diversity study

## **Correlations between quantitative variables**

#### **The CORR Procedure**

8 Variables: New relC relM Fair Sat SM newAge Education

Simple Statistics							
Variable	N	Mean	Std Dev	Sum	Minimum	Maximum	Label
New	500	42.21000	6.78602	21105	10.00000	50.00000	Commitment to the organization
relC	500	21.11800	3.41635	10559	5.00000	25.00000	Relations with colleagues at work
relM	500	45.94400	10.71104	22972	12.00000	60.00000	Relations with magnagement
Fair	500	20.30200	5.02726	10151	7.00000	30.00000	Fair opportunities for advancement
Sat	500	14.78800	3.70763	7394	4.00000	20.00000	Job satisfaction
SM	500	12.12400	3.75937	6062	3.00000	18.00000	Senior managements commitment to diversity
newAge	477	42.06080	9.07824	20063	20.00000	64.00000	
Education	497	4.08652	1.38343	2031	1.00000	7.00000	

Prob >  r  under H0: Rho=0 Number of Observations										
	New	relC	relM	Fair	Sat	SM	newAge	Education		
New Commitment to the organization	1.00000	0.42422 <.0001 500	0.45668 <.0001 500	0.54485 <.0001 500	0.44917 <.0001 500	0.30542 <.0001 500	0.07948 0.0829 477	0.00031 0.9945 497		
reIC Relations with colleagues at work	0.42422 <.0001 500	1.00000 500	0.53683 <.0001 500	0.52031 <.0001 500	0.44149 <.0001 500	0.24976 <.0001 500	0.06598 0.1502 477	-0.01058 0.8141 497		
reIM Relations with magnagement	0.45668 <.0001	0.53683 <.0001	1.00000	0.65108 <.0001	0.53481 <.0001	0.29619 <.0001	-0.03239 0.4803	-0.02447 0.5863		

**Pearson Correlation Coefficients** 

	500	500	500	500	500	500	477	497
Fair Fair opportunities for advancement	0.54485 <.0001 500	0.52031 <.0001 500	0.65108 <.0001 500	1.00000 500	0.63800 <.0001 500	0.31199 <.0001 500	0.03228 0.4819 477	-0.03062 0.4958 497
Sat Job satisfaction	0.44917 <.0001 500	0.44149 <.0001 500	0.53481 <.0001 500	0.63800 <.0001 500	1.00000	0.27995 <.0001 500	0.04522 0.3244 477	0.02424 0.5897 497
SM Senior managements commitment to diversity	0.30542 <.0001 500	0.24976 <.0001 500	0.29619 <.0001 500	0.31199 <.0001 500	0.27995 <.0001 500	1.00000 500	0.01638 0.7213 477	-0.02708 0.5470 497
newAge	0.07948 0.0829 477	0.06598 0.1502 477	-0.03239 0.4803 477	0.03228 0.4819 477	0.04522 0.3244 477	0.01638 0.7213 477	1.00000 477	-0.15320 0.0008 475
Education	0.00031 0.9945 497	-0.01058 0.8141 497	-0.02447 0.5863 497	-0.03062 0.4958 497	0.02424 0.5897 497	-0.02708 0.5470 497	-0.15320 0.0008 475	1.00000

## Job satisfaction and diversity study

## **Correlations between quantitative variables**

#### **The GLM Procedure**

Class Level Information						
Class	Levels Values					
Minority	2	No Yes				

Number of Observations Read	500
Number of Observations Used	468

## Job satisfaction and diversity study

## **Correlations between quantitative variables**

#### The GLM Procedure

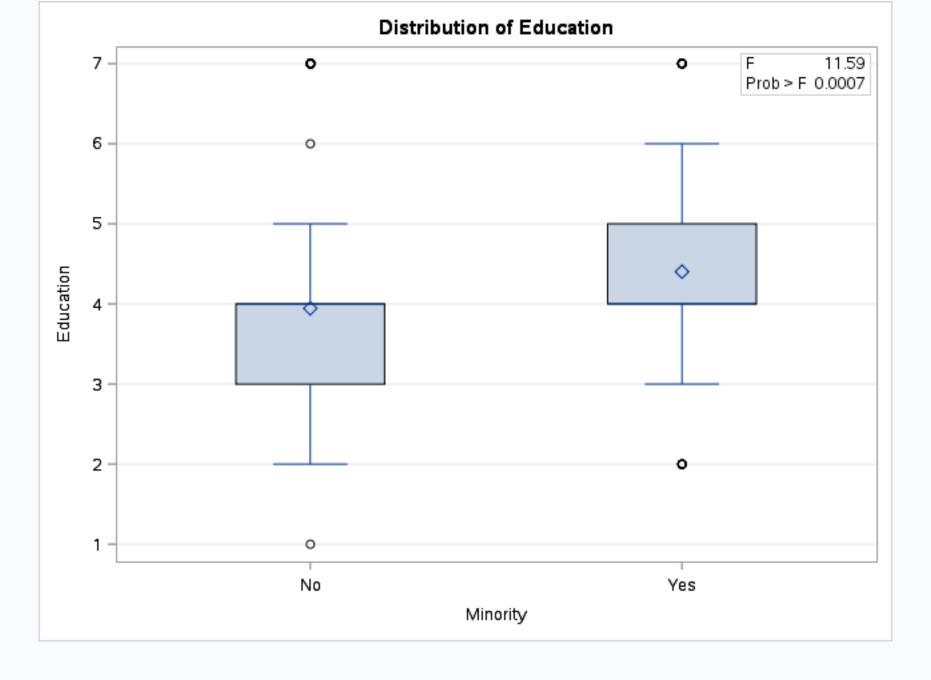
**Dependent Variable: Education** 

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	1	21.4075170	21.4075170	11.59	0.0007
Error	466	860.8232522	1.8472602		
Corrected Total	467	882.2307692			

R-Square	Coeff Var	Root MSE	Education Mean	
0.024265	33.23288	1.359140	4.089744	

Source	DF	Type I SS	Mean Square	F Value	Pr > F
Minority	1	21.40751704	21.40751704	11.59	0.0007

Source	DF	Type III SS	Mean Square	F Value	Pr > F
Minority	1	21.40751704	21.40751704	11.59	0.0007



# Job satisfaction and diversity study Regression with job satisfaction is the response variable

The REG Procedure
Model: MODEL1
Dependent Variable: Sat Job satisfaction

Number of Observations Read	500
Number of Observations Used	438
Number of Observations with Missing Values	62

Analysis of Variance								
Source	DF	Sum of Squares	Mean Square	F Value	Pr > F			
Model	10	2620.26055	262.02606	33.88	<.0001			
Error	427	3302.25314	7.73361					
Corrected Total	437	5922.51370						

Root MSE	2.78094	R-Square	0.4424
Dependent Mean	14.92466	Adj R-Sq	0.4294
Coeff Var	18.63318		

Parameter Estimates							
Variable	Label	DF	Parameter Estimate	Standard Error	t Value	Pr >  t	
Intercept	Intercept	1	2.14976	1.20091	1.79	0.0741	

relC	Relations with colleagues at work	1	0.11125	0.04780	2.33	0.0204
relM	Relations with magnagement	1	0.05362	0.01818	2.95	0.0034
Fair	Fair opportunities for advancement	1	0.32499	0.03767	8.63	<.0001
SM	Senior managements commitment to diversity	1	0.02410	0.03826	0.63	0.5290
Sex		1	0.23226	0.27566	0.84	0.4000
Minority		1	-0.75657	0.36642	-2.06	0.0395
Education		1	0.14196	0.09904	1.43	0.1525
married		1	0.53030	0.33461	1.58	0.1137
newAge		1	0.00601	0.01531	0.39	0.6948
Foregin		1	-0.37406	0.36972	-1.01	0.3122

## Job satisfaction and diversity study Regression with job satisfaction is the response variable

The REG Procedure Model: MODEL1

Test drop Results for Dependent Variable Sat							
Source DF Square F Value Pr > F							
Numerator	6	8.62399	1.12	0.3525			
Denominator	427	7.73361					

# Job satisfaction and diversity study Proportion of remaining variation

**a** 0.0154939

## Job satisfaction and diversity study Regression with 4 significant explanatory variables

The REG Procedure
Model: MODEL1
Dependent Variable: Sat Job satisfaction

Number of Observations Read	
Number of Observations Used	471
Number of Observations with Missing Values	29

Analysis of Variance							
Source	F Value	Pr > F					
Model	4	2818.95457	704.73864	90.58	<.0001		
Error	466	3625.81401	7.78072				
Corrected Total	470	6444.76858					

Root MSE	2.78939	R-Square	0.4374
Dependent Mean	14.78769	Adj R-Sq	0.4326
Coeff Var	18.86295		

Parameter Estimates								
Variable	Label	DF	Parameter Estimate	Standard Error	t Value	Pr >  t		
Intercept	Intercept	1	3.14157	0.83473	3.76	0.0002		
relC	Relations with colleagues at work	1	0.11140	0.04600	2.42	0.0158		
relM	Relations with magnagement	1	0.06051	0.01685	3.59	0.0004		
Fair	Fair opportunities for advancement	1	0.33468	0.03597	9.30	<.0001		
Minority		1	-0.94482	0.28033	-3.37	0.0008		