

Dated: August 30, 2021

To Whom It May Concern

It gives me pleasure to write this letter for Mr. Salman Ubaid Bhatti for his admission in PhD program in the field of Computer Science. I know Mr. Salman Ubaid Bhatti for the last three years in the capacity of faculty member at Department of Computer Science, The University of Lahore (UOL), Lahore, Pakistan. He was student of MS (Computer Science) program. He was my student in a course titled "Software Evolution and Maintenance".

As a course teacher, I found him hardworking and committed person. He remained in top ten percent students in the course. He actively participated in class activities during the lectures. He enthusiastically worked on the course assignments and worked on the industrial case study in software maintenance. He is a self-starter and have ability to work hard under stress.

I strongly recommend him as a candidate for the PhD studies in your esteemed university. I wish him very best for his future career endeavor.



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