

Pathways to Resilience:

UNITED FRONT'S
IMPACT STRATEGY
FOR THE NORTH-EAST
(2025-2030)



Leading the way for sustainable peace and development in northeast Nigeria.

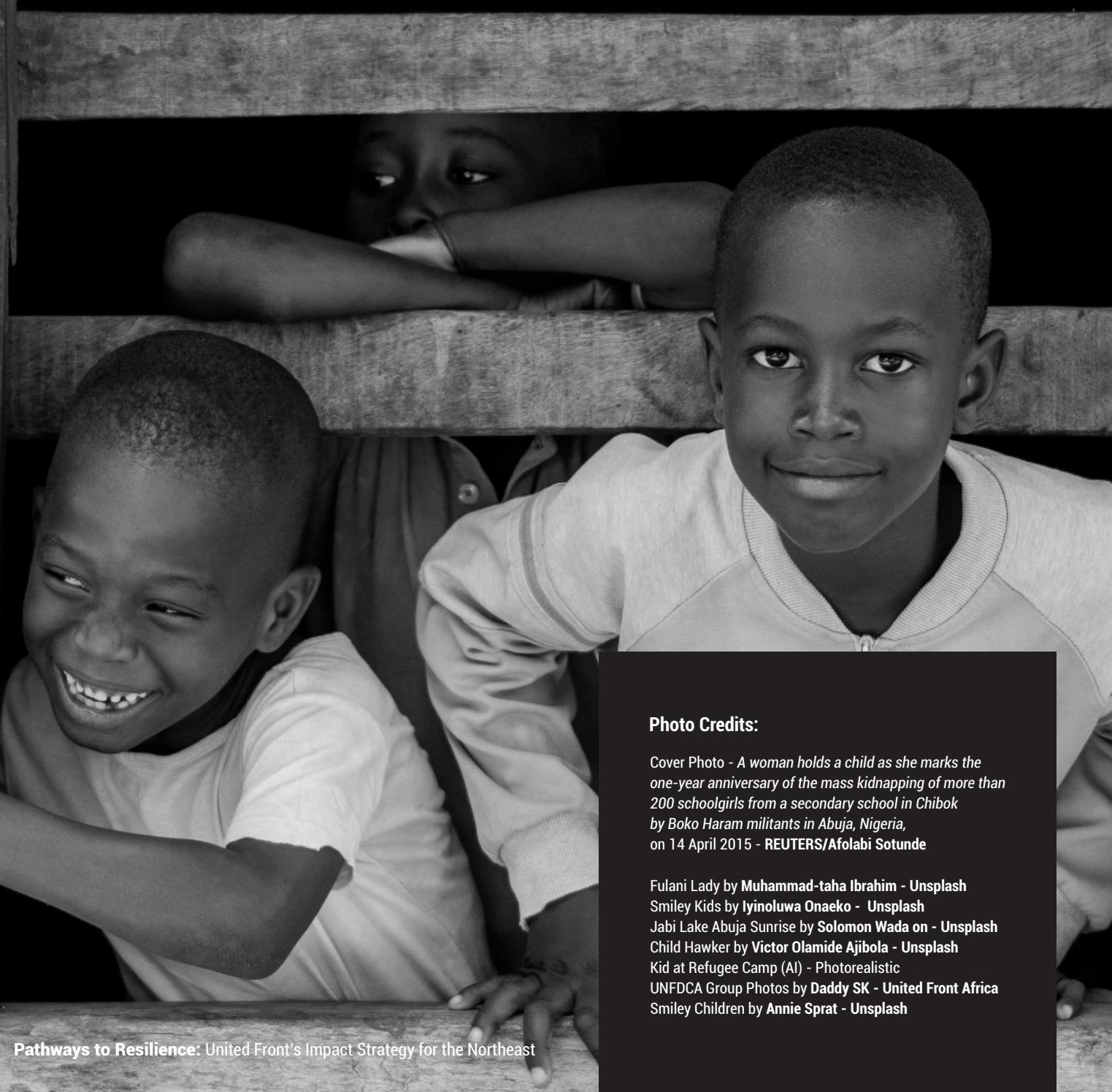


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Cover Photo - A woman holds a child as she marks the one-year anniversary of the mass kidnapping of more than 200 schoolgirls from a secondary school in Chibok by Boko Haram militants in Abuja, Nigeria, on 14 April 2015 - REUTERS/Afolabi Sotunde

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ACRONYM

BAY	Borno, Adamawa, Yobe	OCHA	United Nation Office for the Coordination of Humanitarian Affairs
BGT	Bauchi, Gombe, Taraba	UNFCCC	United Nation Framework Convention on Climate Change
UNOs	United Nation Organizations	IDPs	Internally Displaced Persons
HNO	Humanitarian Needs Overview	KIPs	Key Performance Indicators
UNODC	United Nation Office on Drugs and Crime	NGOs	Non-Governmental Organizations
MPI	Multidimensional Poverty Index	GRR	Gross Risk Rating
SPO	Specific Programmatic Objectives		

EXECUTIVE SUMMARY

Nigeria faces a unique and severe set of challenges that have persisted for decades, contributing to widespread human suffering and impeding development. The northeast sub-region is characterized by extreme poverty, chronic insecurity, rampant corruption, and the growing threat of climate change, all creating a complex web of vulnerabilities.

First published in 2022 as “United Front’s Impact Strategy and Theory of Change”, the revised and rebased edition now “Pathways to Resilience: United Front’s Impact Strategy for the Northeast” is realigned to accommodate new and emerging challenges faced by communities in Northeast Nigeria. The document outlines our approach to addressing pressing issues in Bauchi, Gombe, and Taraba States, where significant gaps exist despite the broader humanitarian focus on Borno, Adamawa, and Yobe States (BAY States). This five-year strategic plan stems from an evidence-based comprehensive assessment of data from relevant United Nations organizations (UNOs), insights from key stakeholders including the Nigeria Humanitarian Needs Overview (HNO), the Youth, Peace, and Security

Agenda, findings from the UNDOC’s Third Survey on Corruption as Experienced by Nigerians, and Nigeria’s National Multidimensional Poverty Index (MPI) report.

These sources outline among others, that over 12 million people in Northeast Nigeria urgently require humanitarian aid, with a notable disparity in support for Bauchi, Gombe, and Taraba (BGT States). While affected by conflict spillover and poverty, BGT States have not received the same level of intervention, necessitating a targeted approach especially considering the protracted crisis and the profound nature of underdevelopment in the region, this strategic plan outlines United Front Africa’s bold ambition to “*make waves, move mountains and change lives.*”

The overall goal of the 2025-2030 strategy period remained that **“vulnerable communities in Bauchi, Gombe, and Taraba states are safer, resilient, and thriving with improved service delivery unhindered by the constraints of corruption, poverty, and climate change.”** This will be achieved through the following **Strategic Programmatic Objectives (SPOs):**

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- SPO 1** PROMOTE RESPONSIVE, INCLUSIVE, AND ACCOUNTABLE ENVIRONMENTAL GOVERNANCE IN COMMUNITIES ADVERSELY AFFECTED BY SOLID MINERAL MINING, MEGA DEVELOPMENT PROJECTS, AND OIL EXTRACTION ACTIVITIES.
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- SPO 2** EDUCATE AND EMPOWER VULNERABLE RURAL COMMUNITIES ON URGENT CLIMATE ACTION, BUILD CAPACITIES FOR FLOOD AND DROUGHT PREPAREDNESS, PROMOTE ENERGY-EFFICIENT PRACTICES TO REDUCE CARBON FOOTPRINTS, AND STRENGTHEN OVERALL ENVIRONMENTAL RESILIENCE.
-
- SPO 3** PROMOTE EQUITABLE ACCESS TO POTABLE WATER, ENHANCE SUSTAINABLE SANITATION SYSTEMS, AND ENCOURAGE HYGIENE BEHAVIORAL CHANGE IN COMMUNITIES WHERE THESE NEEDS ARE MOST CRITICAL.
-
- SPO 4** EMPOWER WOMEN AND PROTECT CHILDREN'S RIGHTS THROUGH COMMUNITY-BASED REHABILITATION INITIATIVES
-
- SPO 5** STRENGTHENS THE CAPACITIES OF GRASSROOTS CITIZENS TO RESIST CORRUPTION IN THE PUBLIC SECTOR AND ADVOCATE FOR ACCOUNTABILITY IN SERVICE DELIVERY.
-
- SPO 6** FACILITATE REGIONAL COOPERATION AMONG STAKEHOLDERS ACROSS THE NORTHEAST THROUGH COLLECTIVE ACTION, JOINT PLANNING, AND COORDINATED RESPONSES TO COMMON AND INTERCONNECTED CHALLENGES OF CORRUPTION, CLIMATE CHANGE, AND INSECURITY.
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To achieve the ambition set out in this strategy, United Front Africa will make some independent and mutually reinforcing efforts to:

Widen its network of partners/funders by identifying and collaborating with like-minded organizations, businesses, and government entities, to leverage resources, expertise, and reach.

Build a strong community of volunteers and offer continuous training and empowerment to enable them to make a lasting impact in their immediate communities.

Strengthen organizational capacity by investing in training and capacity develop-

ment for staff and volunteers with a focus on leadership development, advocacy, and project management.

Advocates for regional cooperation among subnational actors to ensure effective policy coordination and efficient response to common challenges like insecurity and climate change.

Encourage innovation by initiating, supporting, and scaling innovative solutions to social issues.

For effective implementation through the five years, United Front Africa envisages raising around **2,086,340 USD**.

www.unitedfrontafrica.org

**WHO
WE
ARE**



WHO WE ARE

Founded in 2022, **United Front for Development and Climate Action (United Front Africa)** is a youth-led non-profit organization working to accelerate sustainable peace and development in Northeast Nigeria through strategic partnerships, volunteerism, technology, and community-driven innovations.

We seek to build a **frontier of action** to address the root causes of human insecurities, safeguard the rights of poor and vulnerable groups, improve livelihoods, and strengthen communities' resilience to

climate change. Our work centers on developing and scaling innovative solutions, building new-generation changemakers, and working with key stakeholders to address the vicious circles of poverty, insecurity, corruption, and climate change.

Inspired by the need for a community-driven approach, United Front Africa intends to leverage the combined power of **innovation, technology, and young people** as catalysts for change to achieve its overreaching goals.

We envision a Nigeria where communities are resilient, inclusive, and equipped to overcome the challenges posed by climate change, economic instability, and social injustice. This vision is grounded in the belief that sustainable development can only be achieved when all members of society, particularly the most vulnerable (such as women, children, and physically challenged persons) are empowered to contribute to and benefit from economic and social progress.

This vision will be realized through the key programmatic areas of environmental

governance, climate change, community-based rehabilitation, anti-corruption, and social accountability. Each designed and linked to address the multifaceted nature of the challenges faced by communities in the Northeast sub-region..

This approach is deeply rooted in the **principles of integrity, collaboration, innovation, inclusivity, and accountability**. These core values guide the organization's work and are reflected in its commitment to creating long-lasting, positive change.

"As we look to the future, we remain resolute to our mission of fostering sustainable development and building resilient communities that can thrive in the face of adversity."

– Haris Hardo, Executive Director United Front Africa



CONTEXT

Residents carry their salvaged belongings as they flee a flooded area in Maiduguri, the capital city of Borno State.
[Audu Marte/AFP] BBC - Report





BACKGROUND & CONTEXT

Nigeria faces significant development challenges despite being Africa's largest economy and most populous country. The country's human capital index is among the lowest in the world, reflecting poor educational and health outcomes. According to official reports, about 38.9% of Nigerians were living below the poverty line in 2023, with an estimated 87 million people considered extremely poor making Nigeria home to the world's second-largest population of people living in extreme poverty, second only to India.

"The poverty rate is estimated to have reached 38.9% in 2023, with an estimated 87 million Nigerians living below the poverty line – the world's second-largest poor population after India"

Spatial inequalities are widely reported, with some regions performing comparably to upper-middle-income countries, while others lag, with indicators worse than those of low-income countries. The northern region, in particular, suffers from severe development deficits, compounded by recurrent climate shocks such as droughts and floods. Infrastructure gaps especially road networks and electricity supply, further constrain economic opportunities and deepen the divide between rich and poor regions.

Underdevelopment in Northeast Nigeria is both widespread and deeply entrenched. According to the National Bureau of

Statistics (NBS), the region consistently records some of the highest poverty rates in the country, with over 70% of the population living below the poverty line. This poverty is exacerbated by limited access to education, healthcare, and economic opportunities, leading to a cycle of deprivation that is difficult to break. The lack of infrastructure and basic services further compounds the situation, leaving many communities isolated and unable to access the resources they need to improve their lives.

Insecurity is a major challenge in Northeast Nigeria, largely driven by the ongoing insurgency led by Boko Haram and its splinter groups. The violence perpetrated by these extremist groups has resulted in the displacement of millions of people, the destruction of property, and the disruption of livelihoods. According to the United Nations Office for the Coordination of Humanitarian Affairs (OCHA), as of 2023, over 2.2 million people remain internally displaced in the region. The insecurity has also led to a breakdown in social cohesion, with communities torn apart by fear and mistrust. This has made it difficult to implement development initiatives, as both local and international organizations often struggle to operate in such a volatile environment.

"In 2023, 34 percent of citizens in contact with public officials paid a bribe or were asked to pay a bribe and refused." - UNODC, Corruption in Nigeria: Patterns and Trends

In addition to the protracted crisis, corruption is another critical issue that undermines development efforts in Northeast Nigeria. At various levels of government, corruption has led to the mismanagement of resources, the diversion of funds meant for development projects, and a lack of accountability which has hindered the delivery of essential services, exacerbating poverty and inequality. According to Transparency International's Corruption Perceptions Index, Nigeria consistently ranks among the most corrupt countries in the world, with corruption being particularly pervasive in regions like the Northeast, where governance is weak, and oversight mechanisms are lacking. The culture of impunity that often accompanies corruption further erodes public trust in government institutions, making it difficult to mobilize the necessary support for development initiatives.

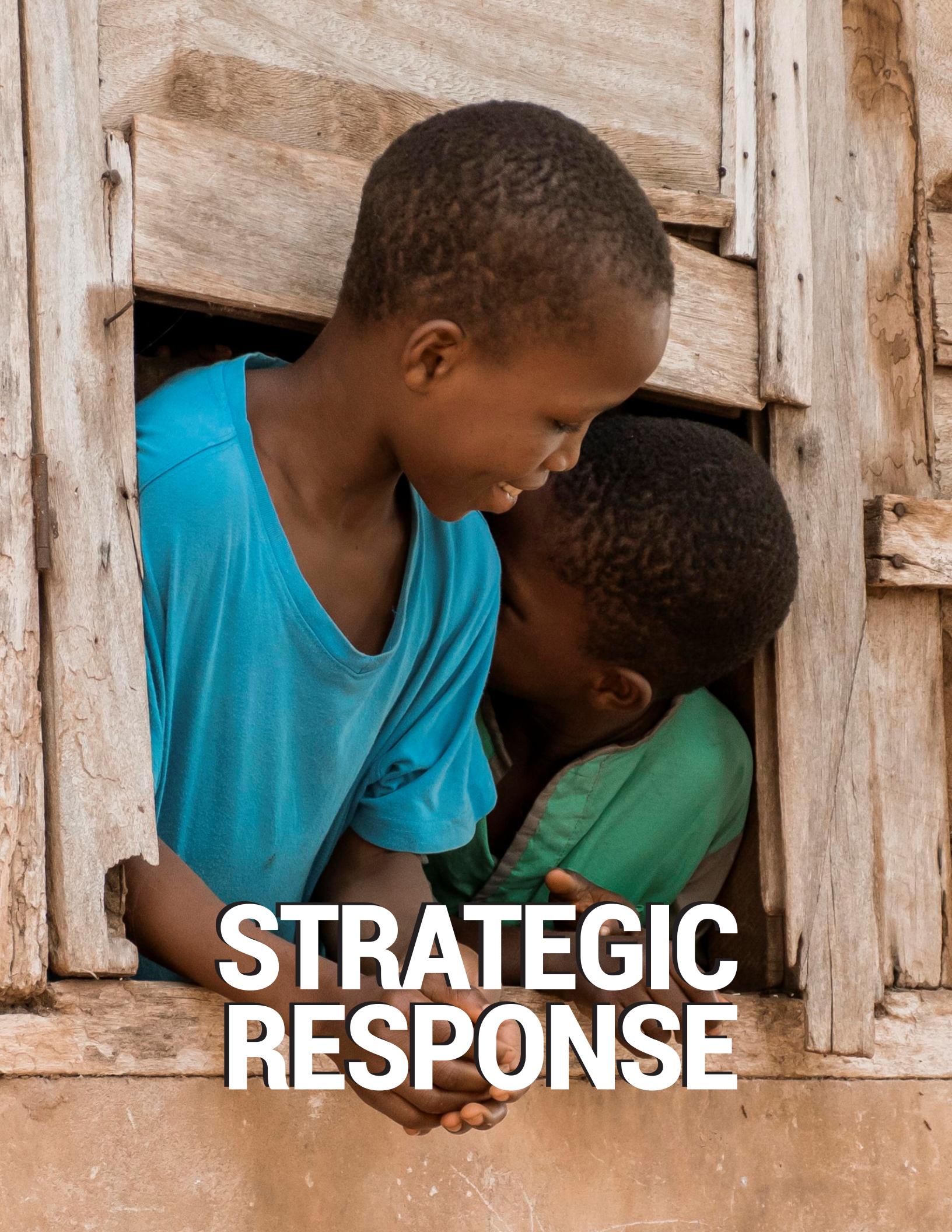
Climate change also presents an additional layer of complexity to the challenges faced by the people in the northeast sub-region. Bauchi, Gombe, and Taraba States in particular are highly vulnerable to the impacts of climate change, including extreme weather events such as droughts, floods, and desertification. These environmental changes have severe implications

for agriculture, which is the main source of livelihood for many in the region. The increasing unpredictability of weather patterns has also led to reduced agricultural productivity, threatening food security and exacerbating poverty. According to the United Nations Framework Convention on Climate Change (UNFCCC), the Lake Chad Basin, which lies in the heart of Northeast Nigeria, has shrunk by 90% since the 1960s, impacting millions of people who rely on it for their livelihoods.

The convergence of poverty, insecurity, corruption, and climate change in Northeast Nigeria creates a “perfect storm” of challenges that are difficult to address in isolation. Each of these issues reinforces the others, creating a cycle of vulnerability that leaves communities trapped in a state of perpetual crisis.

As an organization, we believe, breaking this cycle requires a holistic and integrated approach that addresses the root causes of these challenges, rather than just their symptoms. As such, this strategic plan recognizes that sustainable development in Northeast Nigeria can only be achieved by tackling these issues simultaneously and in a coordinated manner.



A photograph showing two young children, likely brothers, looking down at something on a wooden floor. The child on the left is wearing a blue t-shirt and has his head tilted down. The child on the right is wearing a green t-shirt and is also looking down. They are positioned in front of a rustic wooden structure, possibly a doorway or a window frame.

STRATEGIC RESPONSE

THEORY OF CHANGE

This strategy is driven by the belief that sustainable peace and development in Northeast Nigeria can be achieved by empowering communities to address the root causes of poverty, insecurity, corruption, and climate change. Our Theory of Change is built on the premise that when

communities are equipped with the knowledge, skills, and resources to advocate for their rights, manage their environment, resist systemic corruption, and hold their leaders accountable, they can break free from the vicious cycle of poverty and insecurity.

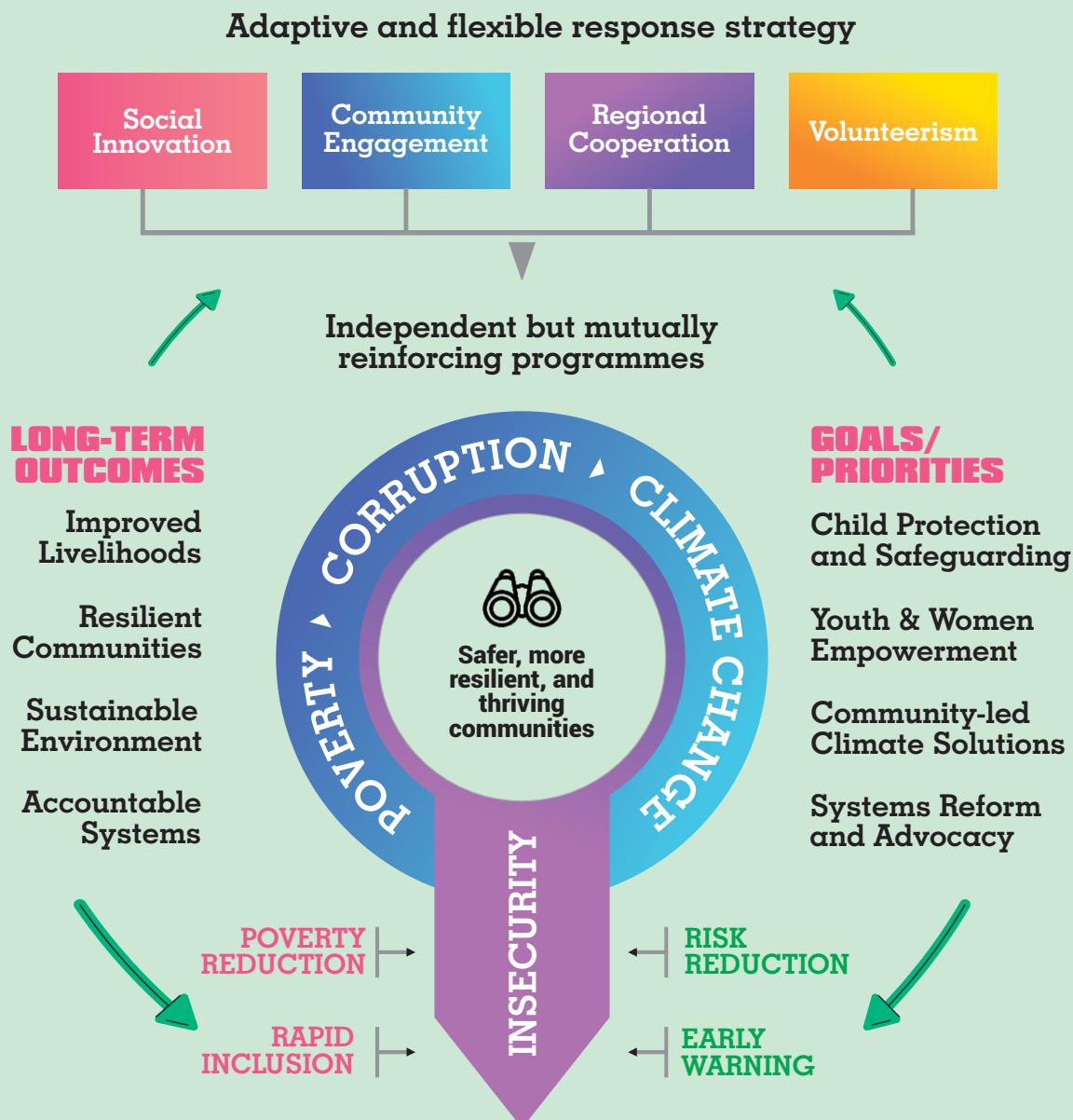


Figure 0.1: United Front Theory of Change



...the frontier of change



HOW CHANGE WILL HAPPEN

- **Change begins with capacity development and empowerment.**

We believe when communities, particularly young people and women, have access to education, vocational training, and capacity-building opportunities, they gain the knowledge and skills necessary to improve their livelihoods and contribute to the development of their communities.

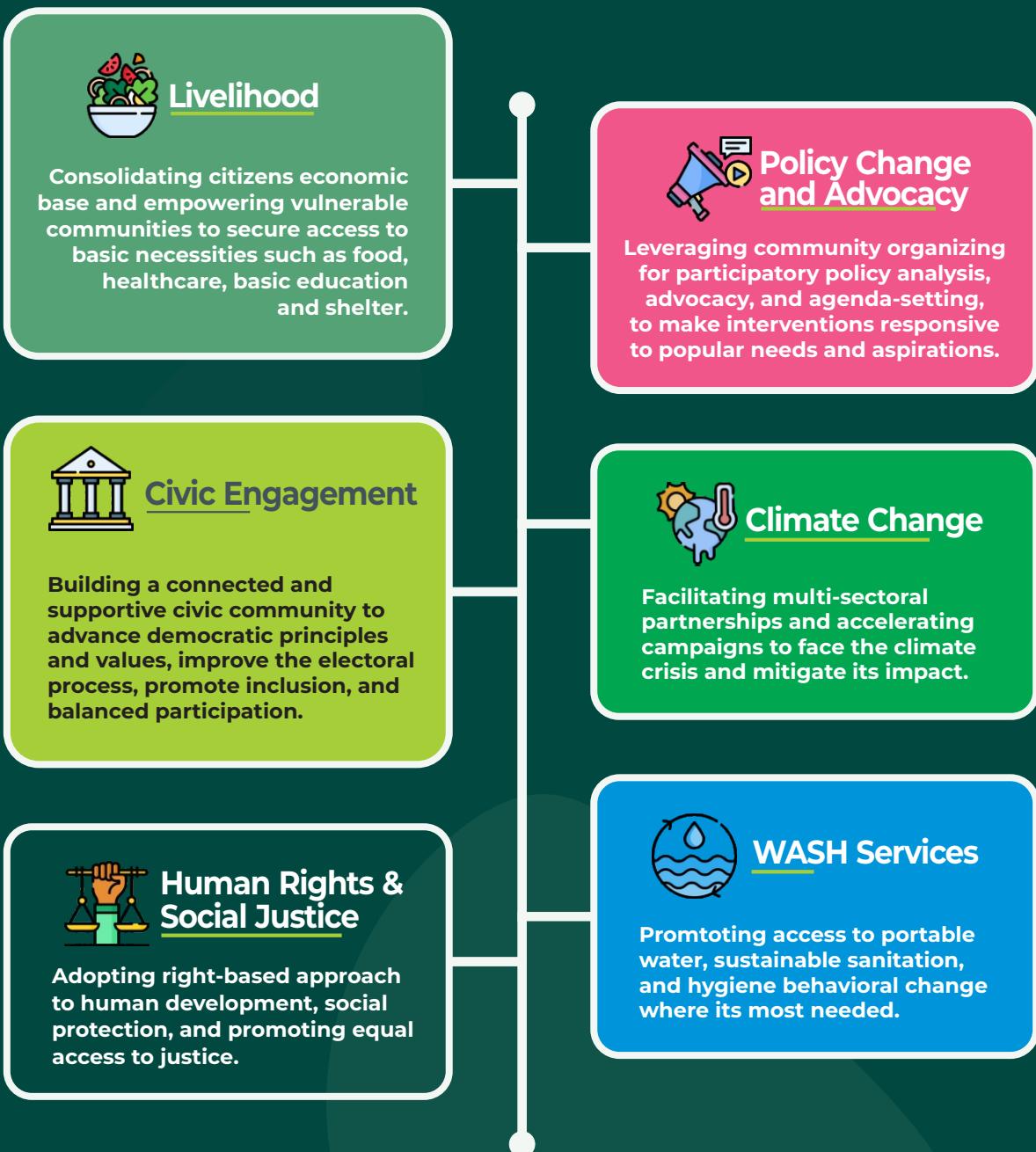
- **Sustainable change is most effective when it is driven by the communities themselves.**

We believe that when communities are involved in the decision-making processes that affect their lives, they are more likely to support and sustain those decisions.

- **Lasting change requires collaboration across multiple sectors and stakeholders.**

By building strong partnerships with government agencies, civil society organizations, international donors, and the private sector, we believe that we can leverage additional resources and expertise to amplify our impact.

INTERVENTION AREAS



STRATEGIC GOAL & SPECIFIC OBJECTIVES

The overall goal of the 2022-2027 strategy period is:

STRATEGIC GOAL

Vulnerable communities in Bauchi, Gombe, and Taraba states are safer, more resilient, and thriving through transparent and effective service delivery, free from the constraints of corruption, poverty, and the impacts of climate change

SPECIFIC PROGRAMMATIC OBJECTIVES

SPO 1: Promote responsive, inclusive, and accountable environmental governance in communities adversely affected by solid mineral mining, mega development projects, and oil extraction activities.

SPO 2: Educate and empower vulnerable rural communities on urgent climate action, build capacities for flood and drought preparedness, promote energy-efficient practices to reduce carbon footprints, and strengthen overall environmental resilience.

SPO 3: Promote equitable access to potable water, enhance sustainable sanitation systems, and encourage hygiene behavioral change in communities where these needs are most critical.

SPO 4: Empower women and protect children's rights through community-based rehabilitation initiatives

SPO 5: Strengthens the capacities of grassroots citizens to resist corruption in the public sector and advocate for accountability in service delivery.

SPO 6: Facilitate regional cooperation among stakeholders across the Northeast through collective action, joint planning, and coordinated responses to common and interconnected challenges of corruption, climate change, and insecurity.

OUTCOMES AND ACTIVITIES

SPO 1: PROMOTE RESPONSIVE, INCLUSIVE, AND ACCOUNTABLE ENVIRONMENTAL GOVERNANCE IN COMMUNITIES ADVERSELY AFFECTED BY SOLID MINERAL MINING, MEGA DEVELOPMENT PROJECTS, AND OIL EXTRACTION ACTIVITIES.

This SPO is designed to enhance the capacity of local communities and leaders to manage their natural resources sustainably. This will involve training programs, workshops, and the development of local governance structures that emphasize environmental accountability and public participation. Through the empowerment of local actors, the organization aims to ensure that environmental decision-making processes are inclusive and that communities have a stake in the sustainable management of their resources.

United Front Africa will actively engage in advocacy efforts to push for policy reforms that promote environmental sustainability and good governance. This includes lobbying for the enforcement of existing environmental regulations and the development of new policies that address emerging challenges. United Front Africa will work closely with government agencies, civil society organizations, and international partners to ensure that these policies are effectively implemented and that they serve the best interests of the communities they are intended to protect.

Outcome 1.1: Local community members develop the interest and actively participate in environmental decision-making processes.

Outcome 1.2: Stakeholders in mining, oil, and mega-project sectors adopt transparent and accountable environmental practices.

Summary of Key Activities

Target Outcome 1.1

- Conduct workshops on environmental governance and community engagement.
- Establish community environmental governance committees.
- Facilitate regular community meetings to discuss environmental issues.
- Develop and distribute informational materials on environmental rights and responsibilities.
- Create platforms for ongoing community feedback and dialogue with stakeholders.

Target Outcome 1.2

- Organize multi-stakeholder dialogues to address environmental accountability.
- Develop and distribute guidelines for transparent environmental practices.
- Train industry representatives on best practices for environmental management.
- Monitor and evaluate the environmental practices of companies through audits and reports.
- Advocate for the inclusion of environmental clauses in project agreements and contracts.

SPO 2: EDUCATE AND EMPOWER VULNERABLE RURAL COMMUNITIES ON URGENT CLIMATE ACTION, BUILD CAPACITIES FOR FLOOD AND DROUGHT PREPAREDNESS, PROMOTE ENERGY-EFFICIENT PRACTICES TO REDUCE CARBON FOOTPRINTS, AND STRENGTHEN OVERALL ENVIRONMENTAL RESILIENCE.

To promote the adoption of energy-efficient practices and reduce carbon footprints among individuals and households, the organization will run awareness campaigns on the benefits of energy efficiency, offer hands-on training to demonstrate the use of energy-saving devices and provide subsidized access to these technologies. Behavioral change will be supported through ongoing education on energy management, and follow-up visits will monitor progress, ensuring sustained adoption and impact in reducing carbon emissions.

The organization will also conduct specialized training sessions focusing on disaster risk reduction strategies, early warning systems, and emergency response planning. Leaders will learn how to coordinate community-based responses, while teams will be equipped with practical skills for disaster management. This will be accompanied by regular drills and simulations organized to reinforce learning, ensuring that both leaders and teams are well-prepared for future emergencies.

Outcome 2.1: Households adopt energy-efficient practices and reduce their carbon footprints.

Outcome 2.2: Community leaders and local disaster response teams are trained in flood and drought preparedness.

Summary of Key Activities

Target Outcome 2.1

- Implement awareness campaigns on energy-efficient technologies and behaviors.
- Distribute and demonstrate the use of energy-saving devices (e.g., solar cookers, efficient stoves).
- Provide incentives or subsidies for adopting renewable energy solutions.
- Offer training sessions on energy conservation and sustainability practices.
- Monitor and support households in the adoption of energy-efficient technologies.

Target Outcome 2.2

- Conduct disaster preparedness training workshops and simulations.
- Develop and distribute flood and drought preparedness guides.
- Install early warning systems for floods and droughts in key areas.
- Establish local emergency response teams and provide them with the necessary equipment.
- Facilitate community drills and preparedness exercises for disaster scenarios.

SPO 3: PROMOTE EQUITABLE ACCESS TO POTABLE WATER, ENHANCE SUSTAINABLE SANITATION SYSTEMS, AND ENCOURAGE HYGIENE BEHAVIORAL CHANGE IN COMMUNITIES WHERE THESE NEEDS ARE MOST CRITICAL.

SPO 3 is designed to facilitate the construction and rehabilitation of water supply systems in underserved areas. Providing training for community members on maintaining water infrastructure and promote safe water storage and handling practices. Educational campaigns on hygiene and sanitation will be conducted to prevent contamination, while water purification tools will be distributed to ensure clean drinking water, ultimately reducing the prevalence of waterborne diseases.

To achieve improved hygiene and sanitation behaviors among community members, the organization will also implement hygiene education campaigns focused on handwashing, safe waste disposal, and proper sanitation practices. Sustainable sanitation facilities, such as latrines, will be installed, and households will be provided with hygiene kits. Community-led clean-up initiatives will be organized to encourage active participation. While ongoing monitoring and reinforcement through local health workers will ensure sustained behavioral change, resulting in better overall health outcomes for the community.

Outcome 3.1: Households gain access to safe, potable water and experience a reduction in waterborne diseases.

Outcome 3.2: Community members practice improved hygiene and sanitation behaviors, leading to better health outcomes.

Summary of Key Activities

Target Outcome 3.1

- Construct or rehabilitate water supply systems in underserved areas.
- Provide training on the maintenance and management of water facilities.
- Distribute water purification tablets and household filtration systems.
- Conduct community workshops on safe water storage and handling.
- Establish water management committees to oversee local water systems.

Target Outcome 3.2

- Conduct hygiene promotion campaigns focusing on handwashing and waste disposal.
- Install and maintain sustainable sanitation facilities (e.g., latrines).
- Provide education on proper sanitation practices and their health benefits.
- Distribute hygiene kits and sanitary supplies to households.
- Facilitate community-led sanitation improvement projects and clean-up activities.

SPO 4: EMPOWER WOMEN AND PROTECT CHILDREN'S RIGHTS THROUGH COMMUNITY-BASED REHABILITATION INITIATIVES.

SPO 4 is designed to pursue initiatives that provide women with the skills, resources, and opportunities needed to achieve economic independence. This includes vocational training, access to microfinance, and support for women-led enterprises, therefore reducing gender inequalities and ensuring that women play a central role in community development.

In addition to that, deliberate efforts will be made to enhance child protection measures by establishing safe spaces for children, providing access to education, and offering psychosocial support, while working with local authorities and communities to prevent child abuse, trafficking, and exploitation.

Outcome 4.1: Women gain economic independence and actively participate in community decision-making.

- Offer vocational training and skills development workshops for women.
- Establish women's savings and loan groups to support economic activities.
- Organize leadership and advocacy training for women.
- Create platforms for women to voice their concerns and participate in decision-making.
- Support women-led community initiatives and projects.

Outcome 4.2: Vulnerable children have improved access to education, healthcare, and protection services.

- Set up child-friendly spaces and support services for at-risk children.
- Provide educational materials and scholarships for vulnerable children.
- Implement health screening and vaccination programs for children.
- Conduct child protection awareness campaigns and training for caregivers.
- Collaborate with local schools and health centers to improve services for children.

Summary of Key Activities

Target Outcome 4.1

Target Outcome 4.2

SPO 5: STRENGTHEN THE CAPACITIES OF GRASSROOTS CITIZENS TO RESIST CORRUPTION IN THE PUBLIC SECTOR AND ADVOCATE FOR ACCOUNTABILITY IN SERVICE DELIVERY.

Efforts will be made to mobilize communities to take a stand against corruption by organizing anti-corruption campaigns and awareness programs. These campaigns will educate citizens about their rights and the detrimental effects of corruption, while also empowering them to demand transparency and accountability from public officials. The organization will use a variety of platforms, including social media, community radio, and town hall meetings, to reach a wide audience.

To ensure that public services are delivered efficiently and equitably, United Front Africa will promote mechanisms for monitoring public service delivery at the local level. This will include the creation of citizen oversight committees and the use of digital tools to track the allocation and utilization of public funds. The organization will work closely with local governments and civil society organizations to identify areas where corruption is most prevalent and to advocate for necessary reforms.

Outcome 5.1: Grassroots citizens gain knowledge and skills in anti-corruption advocacy and transparency monitoring.

Outcome 5.2: Local government agencies implement citizen-driven accountability mechanisms for better service delivery.

Summary of Key Activities

Target Outcome 5.1

- Conduct workshops on anti-corruption laws and citizens' rights.
- Develop and distribute educational materials on transparency and accountability.
- Establish community watchdog groups for monitoring public sector activities.
- Organize advocacy campaigns to raise awareness about corruption.
- Provide training on effective advocacy and lobbying techniques.

Target Outcome 5.2

- Collaborate with local governments to design transparency and accountability frameworks.
- Facilitate town hall meetings to discuss service delivery issues and gather feedback.
- Develop tools and mechanisms for citizen engagement in monitoring services.
- Conduct joint reviews and assessments of service delivery performance.
- Advocate for the adoption of citizen feedback systems in local government operations.

SPO 6: FACILITATE REGIONAL COOPERATION AMONG STAKEHOLDERS ACROSS THE NORTHEAST THROUGH COLLECTIVE ACTION, JOINT PLANNING, AND COORDINATED RESPONSES TO COMMON AND INTERCONNECTED CHALLENGES OF CORRUPTION, CLIMATE CHANGE, AND INSECURITY.

Joint planning and coordination among regional stakeholders are essential for addressing common and interconnected challenges such as corruption, climate change, and insecurity. United Front aims to foster collaboration so that stakeholders can pool resources, share expertise, and develop more comprehensive and sustainable solutions that are effective across borders. Coordinated action enhances the efficiency of responses, minimizes duplication of efforts, and promotes regional stability.

Outcome 6.1: Regional stakeholders engage in joint planning and coordination to address shared challenges.

Outcome 6.2: Local government units in the Northeast integrate cross-sectoral approaches to combat shared challenges.

Summary of Key Activities

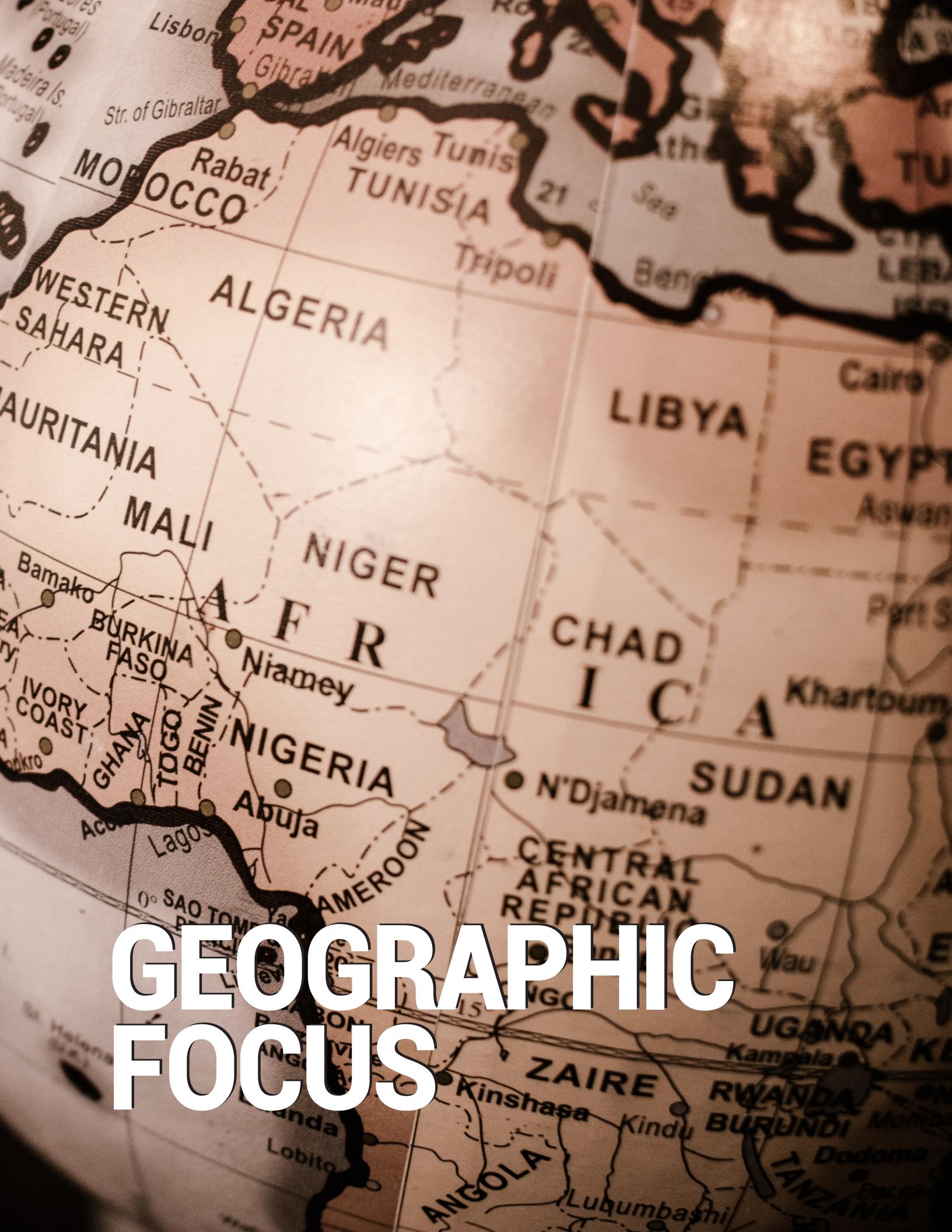
Target Outcome 6.1

- Organize regional conferences and planning sessions with government, civil society, and private sector leaders.
- Establish a regional task force to address corruption, climate change, and insecurity.
- Develop a regional action plan with clear roles and responsibilities for stakeholders.
- Facilitate regular meetings and updates to review progress and adjust strategies.
- Promote information sharing and collaborative problem-solving among stakeholders.

Target Outcome 6.2

- Provide technical assistance for developing integrated local government action plans.
- Facilitate inter-governmental dialogues on regional cooperation and resource sharing.
- Organize joint training sessions for local government officials on cross-sectoral approaches.
- Implement pilot projects to demonstrate the benefits of integrated strategies.
- Monitor and evaluate the effectiveness of cross-sectoral approaches and adjust as needed.

GEOGRAPHIC FOCUS



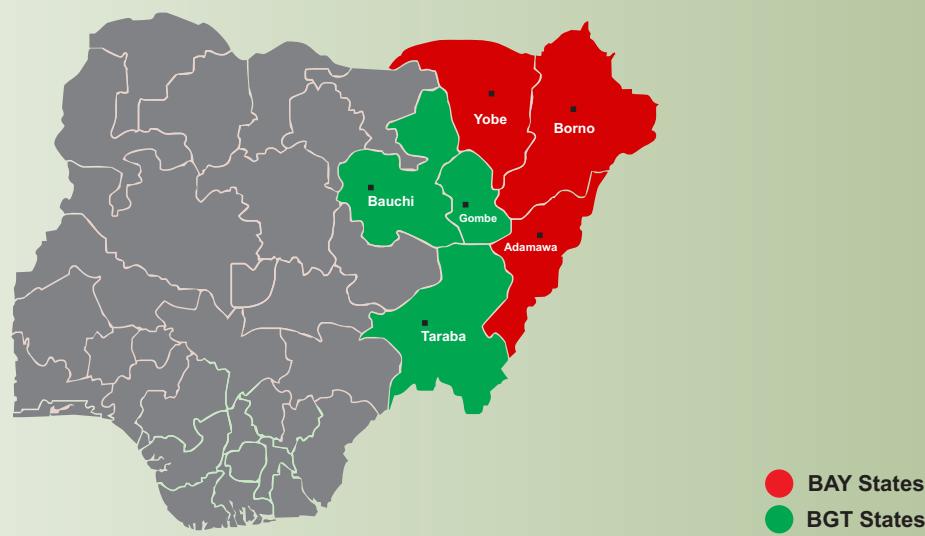
COVERAGE

While most humanitarian efforts are concentrated in Borno, Adamawa, and Yobe States due to the severity of the crisis, United Front Africa has strategically chosen to focus its activities on Bauchi, Gombe, and Taraba States. This decision is driven by the recognition of significant gaps in humanitarian and development interventions in these states, where local needs remain largely under-addressed despite the presence of over 80 humanitarian organizations in the region.

Bauchi, Gombe, and Taraba States face unique challenges that contribute to the region's overall vulnerability. Although these states are not at the epicenter of the conflict like Borno, our assessments reveal that they are deeply affected by the spillover effects, including an influx of internally displaced persons (IDPs), strained resources, and heightened poverty levels. These states also experience less attention from international donors and humanitarian actors, creating a critical need for localized, sustainable interventions that can build resilience and promote long-term development.

United Front Africa's approach in these states focuses on engaging stakeholders and catalyzing local actions to address the root causes of vulnerability. This involves working closely with community leaders, local governments, and other key actors to design and implement programs that are tailored to the specific needs of these communities. By concentrating efforts in Bauchi, Gombe, and Taraba, the organization aims to bridge the significant gaps in service delivery and empower local populations to take charge of their development.

The organization's activities are aligned with broader regional goals but with a distinct focus on fostering resilience in areas that have been overlooked. This strategy not only addresses immediate humanitarian needs but also lays the foundation for sustainable peace and development in Northeast Nigeria. By leveraging local knowledge and fostering partnerships, United Front Africa is committed to creating a positive impact in Bauchi, Gombe, and Taraba States, ultimately contributing to a more stable and prosperous Northeast Nigeria.





TARGET BENEFICIARIES

United Front Africa focuses on empowering the most vulnerable populations in Northeast Nigeria, including women, children, and persons with disabilities. These groups often face compounded challenges due to poverty, insecurity, corruption, and the impacts of climate change.

Our primary beneficiaries are people living in underserved and marginalized communities where access to basic necessities is limited.

Through our strategic partnerships and community-driven innovations, we will work to strengthen their resilience, improve livelihoods, and safeguard their rights. By

targeting the root causes of human insecurities and environmental degradation, we aim to create sustainable opportunities for these populations to thrive.

Our approach integrates youth leadership, volunteerism, and technology to amplify the voices and potential of these groups, ensuring they are active participants in building inclusive, resilient communities.

The goal is to not only address their immediate needs but also to empower them to contribute to the social and economic progress of their communities, fostering a future where they are equipped to overcome adversity and contribute to long-term development.



The goal is to not only address their immediate needs but also to empower them to contribute to the social and economic progress of their communities



MEL

MONITORING, EVALUATION & LEARNING

United Front Africa will implement a Monitoring, Evaluation, and Learning (MEL) framework to track the effectiveness and impact of its initiatives across Bauchi, Gombe, and Taraba States. This system will monitor progress against each of the six Strategic Program Objectives (SPOs), ensuring alignment with overall goal and enabling timely adjustments.

Key Performance Indicators (KPIs) will be established to measure dimensions such as community engagement, impact on vulnerable populations (poverty reduction and food security), program reach, and intervention effectiveness in areas like education, economic empowerment, and environmental sustainability.

These KPIs will be tracked through monthly progress reports, field visits, and ongoing data analysis to identify trends and areas for improvement.

These KPIs will encompass various dimensions of our programs, including but not limited to:

Community Engagement: Number of local stakeholders and beneficiaries actively participating in program activities.

Impact on Vulnerable Populations: Reduction in poverty levels and improvement in food security among targeted communities.

Program Reach and Coverage: Extent of

program implementation across Bauchi, Gombe, and Taraba States, including the number of beneficiaries reached and services provided.

Effectiveness of Interventions: Improvement in key indicators such as education outcomes, economic empowerment, and environmental sustainability.

REGULARLY TRACK PROGRESS:

The organization will implement a structured process to monitor and track these KPIs. This includes:

Annual Progress Reports: Regular updates on program activities, milestones achieved, and challenges encountered.

Field Visits: Periodic visits to project sites to assess on-ground progress and gather qualitative data.

Data Analysis: Continuous analysis of monitoring data to identify trends, areas for improvement, and necessary adjustments to strategies.

EVALUATION FRAMEWORK

Mid-term evaluations will be conducted halfway through the program to assess progress and identify necessary adjustments, while end-of-term evaluations will measure overall impact and sustainability. Findings will be used to refine strategies, guide decision-making, and report to stakeholders.

STRATEGIC PARTNERSHIP



STRATEGIC PARTNERSHIPS

At United Front Africa, we recognize that achieving sustainable impact requires a concerted effort through strategic partnerships. To maximize our reach and effectiveness, we will actively engage with a diverse array of partners—local, national, and international. These collaborations will enable us to leverage additional resources, share expertise, and enhance our programmatic impact.

Our strategic partnerships encompass:

Government Agencies: Collaborating with government bodies at various levels to align our initiatives with public policies and ensure coordinated efforts in addressing regional challenges.

Civil Society Organizations: Partnering with local and national NGOs to strengthen community-based interventions and integrate our efforts into broader humanitarian and development frameworks.

Private Sector: Engaging with businesses and corporate entities to access financial resources, technical expertise, and innovative solutions that can enhance our programs and reach.

Volunteerism

Expanding our volunteer network is central to our approach, as we believe that engag-

ing youth and community members is crucial for the success of our initiatives. We are committed to increasing volunteer participation in community-driven projects, providing them with the tools and support needed to make a significant impact.

Our volunteerism strategy includes:

Network Expansion: Actively recruiting and involving more youth from diverse backgrounds to participate in our programs, thereby strengthening community engagement and ownership.

Training and Mentorship: Offering comprehensive training and mentorship programs to build the capacity of our volunteers. This includes equipping them with skills in project management, leadership, and technical areas relevant to our initiatives.

SUSTAINABILITY PLAN



SUSTAINABILITY PLAN

United Front's Sustainability Plan is designed to ensure the long-term viability and impact of our initiatives. It outlines strategies and actions to maintain financial stability, operational efficiency, and overall effectiveness over time.

The following are key components of our sustainability plan:

FINANCIAL SUSTAINABILITY

Finance is the life-wire of every organization, ensuring the financial sustainability of United Front Africa is critical to achieving our long-term goals and maintaining the impact of our programs. Our approach to financial sustainability involves diversifying our funding sources and cultivating robust relationships with key donors:

Diversify Funding Sources:

To reduce reliance on any single source of income and to mitigate financial risks, we will actively pursue a range of funding avenues. This includes applying for grants from international and national donors, seeking donations from individuals and corporate sponsors, and exploring social enterprises that can generate revenue while advancing our mission.

Establish Long-Term Funding Relationships:

Building and maintaining strong, long-term relationships with donors and funding partners is essential for financial stability. We will engage in proactive donor management, including regular communication, transparent reporting, and demonstrating the impact of their contributions. This approach will help secure ongoing support and foster trust with our funding

partners.

OPERATIONAL SUSTAINABILITY

Operational sustainability is integral to ensuring that United Front Africa can effectively deliver its programs and adapt to changing circumstances. Our strategy focuses on strengthening organizational capacity and ensuring that programs are both community-driven and sustainable.

Strengthen Organizational Capacity:

We are committed to investing in staff development and enhancing our governance practices. This involves providing ongoing training and professional development opportunities for our team members, as well as implementing robust governance frameworks that ensure accountability and effective management. By building a skilled and motivated team, we can enhance our operational efficiency and impact.

Community Ownership:

For our programs to have lasting benefits, it is crucial that they are owned and driven by the communities we serve. We will work closely with local stakeholders to design and implement initiatives that address their specific needs and priorities. This approach ensures that our programs are relevant, embraced by the community, and have the potential for long-term viability.



FIANCIAL RESOURCING

FUNDING PROJECTIONS BY FINANCIAL YEAR (in USD)

SPECIFIC PROGRAMMATIC OBJECTIVES (SPOs)	TARGET OUTCOME	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	TOTAL
SPO 1: Promote responsive, inclusive, and accountable environmental governance in communities adversely affected by solid mineral mining, mega development projects, and oil extraction activities.	Outcome 1.1	26,800	27,500	28,700	29,900	40,500	153,400
	Outcome 1.2	32,560	31,000	35,250	38,000	42,850	179,660
	TOTAL	59,360	58,500	63,950	67,900	83,350	333,060
SPO 2: Educate and empower vulnerable rural communities on urgent climate action, build capacities for flood and drought preparedness, promote energy-efficient practices to reduce carbon footprints, and strengthen overall environmental resilience.	Outcome 2.1	24,580	14,000	16,500	17,500	18,000	90,580
	Outcome 2.2	18,600	13,500	15,750	16,780	20,900	85,530
	TOTAL	43,180	27,500	32,250	34,280	38,900	176,110
SPO 3 Promote equitable access to potable water, enhance sustainable sanitation systems, and encourage hygiene behavioral change in communities where these needs are most critical.	Outcome 3.1	15,250	78,360	80,560	85,690	180,650	440,510
	Outcome 3.2	13,500	12,560	14,500	50,600	36,580	127,740
	TOTAL	28,750	90,920	95,060	136,290	217,230	568,250
SPO 4: Empower women and protect children's rights through community-based rehabilitation initiatives	Outcome 4.1	50,600	30,600	32,960	29,500	57,600	201,260
	Outcome 4.2	45,900	41,690	42,950	40,950	96,000	267,490
	TOTAL	96,500	72,290	75,910	70,450	153,600	468,750
SPO 5: Strengthens the capacities of grassroots citizens to resist corruption in the public sector and advocate for accountability in service delivery.	Outcome 5.1	17,450	18,950	16,560	18,640	17,320	88,920
	Outcome 5.2	36,500	31,750	32,800	35,450	40,500	177,000
	TOTAL	53,950	50,700	49,360	54,090	57,820	265,920
SPO 6: Facilitate regional cooperation among stakeholders across the Northeast through collective action, joint planning, and coordinated responses to common and interconnected challenges of corruption, climate change, and insecurity.	Outcome 6.1	20,500	31,000	32,500	33,650	34,650	152,300
	Outcome 6.2	18,590	19,650	27,650	25,650	30,500	122,040
	TOTAL	39,090	50,650	60,150	59,300	65,150	274,340
GRAND TOTAL		320,830	650,470	376,680	422,310	616,050	2,086,430

RISK MANAGEMENT & MITIGATION ACTIONS



RISK MANAGEMENT & MITIGATION ACTION

RISK	IMPACT	LIKELIHOOD	GRR	RISK MITIGATION
Funding Shortfalls	5	4	20	Diversify funding sources, develop strong donor relationships, and explore income-generating activities.
Operational Inefficiencies	4	3	12	Invest in staff training, implement best practices, and streamline processes.
Compliance Issues	4	2	8	Regularly review and update compliance policies, conduct audits, and ensure staff are trained on regulations.
High Staff Turnover	3	3	9	Enhance staff engagement, provide professional development opportunities, and create a supportive work environment.
Political or Economic Instability	5	3	15	Monitor political and economic conditions, build flexibility into program plans, and establish contingency strategies.
Reputational Damage	4	2	8	Maintain high standards of transparency, engage in proactive communication, and address issues promptly.
Natural Disasters	5	2	10	Develop disaster response plans, invest in resilient infrastructure, and establish emergency funds.

- **Impact:** Assessed from 1 (lowest) to 5 (highest), representing the potential effect of the risk.
- **Likelihood:** Assessed from 1 (least likely) to 5 (most likely), representing the probability of the risk occurring.
- **GRR (Gross Risk Rating):** Calculated as Impact × Likelihood, showing the overall risk level.
- **Risk Mitigation:** Strategies to manage or reduce the risk.



for Development and Climate Action

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