

# Contact Center Scheduling with Strict Resource Requirements

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# A Typical Call Center

- This talk concerns typical scheduling scenarios encountered in call centers.



# Typical Scenario in Call Centers

- We have a **forecast** of demands that will arrive at any point of time (a *timeslot*) in the future.
- A demand corresponding to a **timeslot** specifies the number of employees required in order to satisfy it.
- Any employee is required to work for shifts of a certain fixed duration (the shift-length).
- Employees may have varying constraints on their availability.
- Objective is to schedule these employees so as to *maximize* the number of timeslots for which we have the requisite number of employees.

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- Hardness of the `MaxStaff` problem.
- Formulate a bicriteria version of the `MaxStaff` problem.
- Hardness result for the bicriteria version.
- Bicriteria Approximation Algorithms for `MaxStaff`
- A natural LP has unbounded integrality gap.
- Describe a configuration LP for the problem.
- Randomized Rounding on the configuration LP to obtain the desired result.

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# Problem Definition: MaxStaff

- $\mathcal{T}$ : the set of timeslots.
- $\mathcal{R}$ : the set of resources (i.e. employees).
- For each **timeslot**  $t \in \mathcal{T}$ , we are given a *demand requirement*  $r_t$  and a *profit*  $p_t$ .
- For each **resource**  $i \in \mathcal{R}$ , we are given a parameter  $\alpha_i$  and a set of intervals  $\mathcal{E}_i$ , **each of length**  $L_i$  (the shift-length or duration).
- **Objective**: to select at most  $\alpha_i$  intervals from  $\mathcal{E}_i$  such that the number of *satisfied* timeslots is **maximized**, where a timeslot  $t$  is *satisfied* iff there are at least  $r_t$  intervals spanning it.

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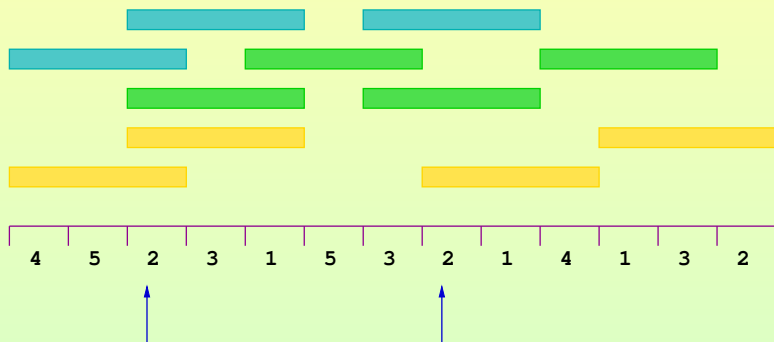
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# An illustration



the two timeslots cannot be satisfied simultaneously

- Here,  $\alpha_i = 1$  for every  $i \in \mathcal{R}$ .

# Hardness of `MaxStaff`

- The `MaxStaff` problem, even with  $\alpha_i = 1$ ,  $|\mathcal{E}_i| = 2$  and  $L_i = 1$  (for every resource  $i \in \mathcal{R}$ ) is NP-hard.
- Reduction from the Maximum Independent Set (MIS) problem.

# Bicriteria version of `MaxStaff`

- Given the NP-hardness result, we consider *bicriteria* approximation algorithms for the `MaxStaff` problem.
- Suppose `OPT` has to satisfy the entire coverage requirement of the timeslots; however our algorithm is allowed to satisfy only a  $(1 - \epsilon)$  fraction (for some  $\epsilon$ ) of the requirements, for any timeslot.
- Under this relaxation, can one get a constant  $f(\epsilon)$  (depending on  $\epsilon$ ) factor approximation to `OPT`?
- Such an algorithm would be called an  $(f(\epsilon), 1 - \epsilon)$ -*bicriteria* approximation algorithm.

# Bicriteria version of `MaxStaff`: Bad news

- Even in the domain of bicriteria approximation algorithms, we extend the NP-hardness arising from the Maximum Independent Set problem to show the following:

## Theorem (Lower Bound)

For any small constant  $\epsilon > 0$ , we cannot have a polynomial time  $(\epsilon \sqrt{\log N}, 1 - \epsilon)$ -bicriteria approximation algorithm for the `MaxStaff` problem, unless  $\text{NP} \subseteq \text{DTIME}(n^{O(\log n)})$ . Here  $N$  denotes the ratio  $\frac{L_{\max}}{L_{\min}}$ .

# Bicriteria version of $\text{MaxStaff}$ : Good news

The flavor of our result is that we show a  $(\epsilon^{\log N}, 1 - \epsilon)$ -bicriteria approximation algorithm. We state our result for the case of **uniform shift-lengths  $L$**  (i.e.  $L_i = L$  for all  $i \in \mathcal{R}$ ):

## Theorem (Upper Bound)

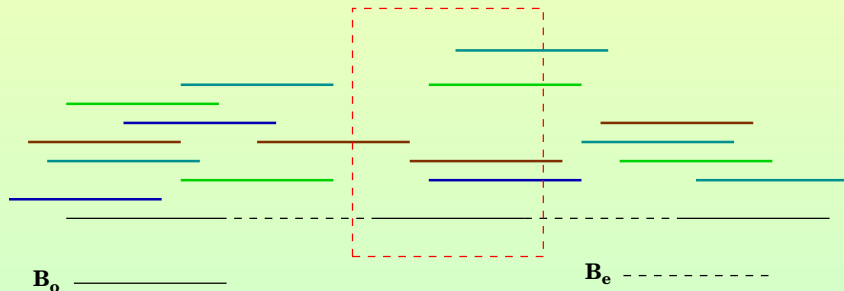
For any constant  $\epsilon > 0$ , there is a poly-time  $(O(\frac{\epsilon^3}{\log \frac{1}{\epsilon}}), 1 - \epsilon)$ -bicriteria approximation algorithm for the  $\text{MaxStaff}$  problem.

# Simplifying Assumptions

- All shift-lengths are equal:  $L_i = L$  for all  $i \in \mathcal{R}$ .
- Moreover, all demands are equal:  $r_t = r$  for all  $t \in \mathcal{T}$ .

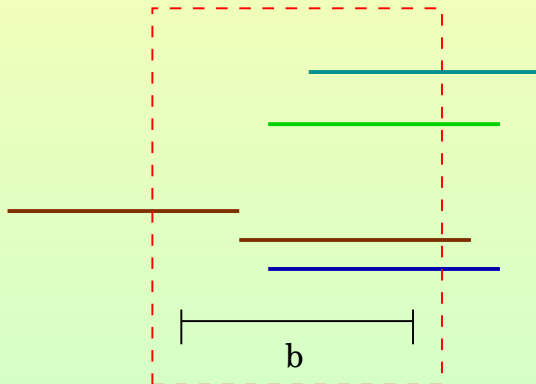
# Further Simplification: Division into **blocks**

- We divide the timeline into blocks of length  $L$  each, and consider (say) only the *odd* blocks.
- At a loss of a factor of 2, we may concentrate only on solutions  $S$ , such that no interval *contributes* to more than **one block**.



# Situation for each **block**

- So, for any block  $b$ , the intervals active at  $b$  look as follows:

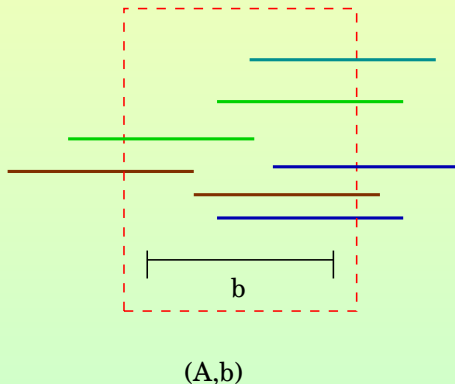




- A natural LP for the problem suffers from bad integrality gap – the integrality gap is as large as the shift-length  $L$ .
- The global nature of the constraints motivate us to consider a *configuration* LP.

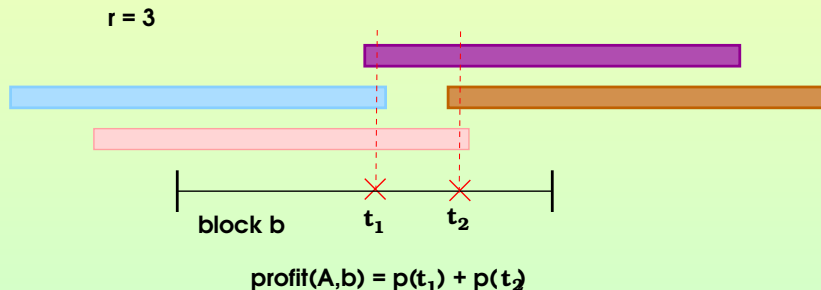
# Configuration LP: First attempt

- What are **configurations**? A configuration essentially consists of a block  $b$  along with a set  $\mathcal{A}$  of intervals **intersecting**  $b$ . Thus, variables  $y(\mathcal{A}, b)$  in the LP relaxation will correspond to such tuples  $(\mathcal{A}, b)$ .



# Configuration LP

- Given a set  $\mathcal{A}$  of intervals intersecting  $b$ , let  $\text{profit}(\mathcal{A}, b)$  denote the profit derived from the timeslots  $t$  in  $b$  whose demand is satisfied by the intervals in  $\mathcal{A}$ .
- We are now set to define the configuration LP.



# The configuration LP

$$\max \sum_{b \in \mathcal{B}} \sum_{\mathcal{A}} y(\mathcal{A}, b) \cdot \text{profit}(\mathcal{A}, b)$$

$$\forall i \in \mathcal{R} \quad \sum_{\mathcal{A}: \mathcal{A} \cap \mathcal{E}_i \neq \emptyset} y(\mathcal{A}, b) \leq \alpha_i$$

$$\forall b \in \mathcal{B} \quad \sum_{\mathcal{A}} y(\mathcal{A}, b) \leq 1$$

$$\forall \mathcal{A}, b \in \mathcal{B} \quad y(\mathcal{A}, b) \in [0, 1]$$

- Also note that the configuration LP is a **packing** LP in the variables  $y(\mathcal{A}, b)$ ; also, coefficient of each  $y(\mathcal{A}, b)$  in every inequality is 1.
- Big Question: Can we solve this LP in polynomial time (even approximately, say)?

# Solving the configuration LP

$$\max \sum_{b \in \mathcal{B}} \sum_{\mathcal{A}} y(\mathcal{A}, b) \cdot \text{profit}(\mathcal{A}, b)$$

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The dual has variables  $z_i$  for every  $i \in \mathcal{R}$ , and variables  $\gamma_b$  for a block  $b$ :

$$\min \sum_{i \in \mathcal{R}} \alpha_i z_i + \sum_{b \in \mathcal{B}} \gamma_b$$

$$\forall \mathcal{A}, b \in \mathcal{B} \quad \sum_{i: \mathcal{A} \cap \mathcal{E}_i \neq \emptyset} z_i + \gamma_b \geq \text{profit}(\mathcal{A}, b)$$

$$\forall \mathcal{A}, b \in \mathcal{B} \quad z_i, \gamma_b \geq 0$$

# Solving the configuration LP

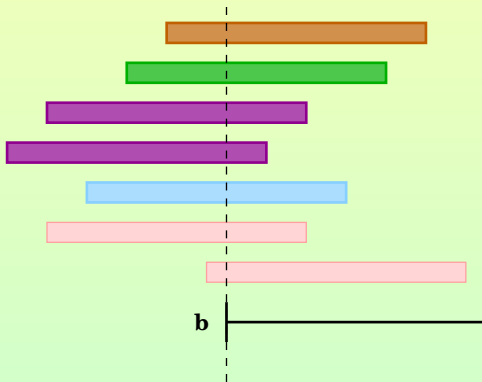
- Can we solve (the separation problem) for the dual LP? The essential problem is:
- We are given values  $z_i$ 's and  $\gamma_b$ 's as inputs, and we have to decide if there is a violation of the inequality  $\sum_{i:\mathcal{A} \cap \mathcal{E}_i \neq \emptyset} z_i + \gamma_b \geq \text{profit}(\mathcal{A}, b)$ , for some configuration  $(\mathcal{A}, b)$ .
- I.e. we are searching for a collection  $\mathcal{A}$  of intervals such that the following holds:

$$\sum_{i:\mathcal{A} \cap \mathcal{E}_i \neq \emptyset} z_i + \gamma_b < \text{profit}(\mathcal{A}, b)$$

- (Think of the  $z_i$ 's as **costs**, and we are looking for a collection of intervals that gives us “progress” – the **cost** of the intervals is *less* than the **profit** derived from that collection.)

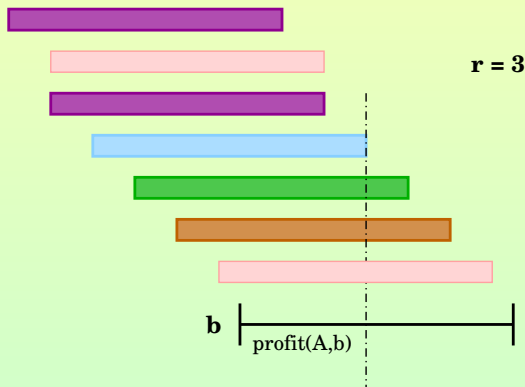
# Configuration LP: a fictitious case

- Let us consider a (fictitious) special case: where for every block  $b$ , all the intervals in the universe (each of length  $L$ , the same as the size of the block) intersect the left endpoint of the block  $b$ .



# Solving the configuration LP

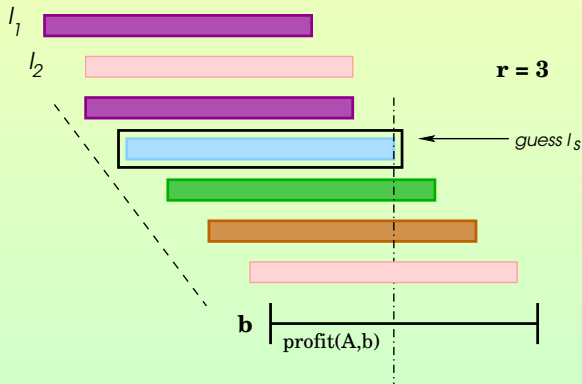
- Arrange all the intervals (call this collection  $\mathcal{S}$ ) intersecting  $b$  in increasing order of their endpoints. In order to derive non-zero  $\text{profit}(\mathcal{A}, b)$ ,  $\mathcal{A}$  should consist of  $r$  intervals from  $\mathcal{S}$ .





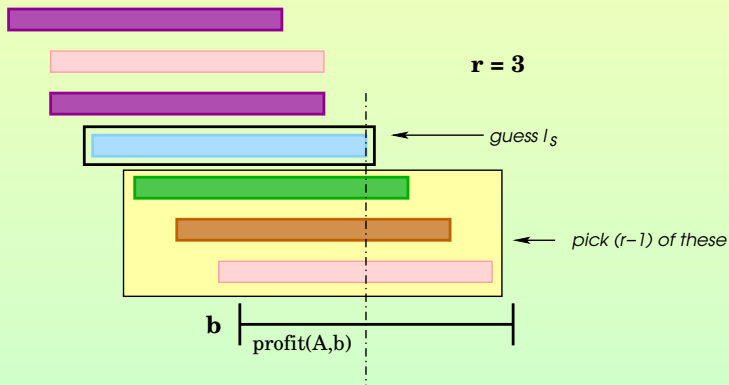
# Solving the configuration LP

- **Guess** the block  $b$  that gives rise to a violating collection  $\mathcal{A}$ .
- Let the ordering of the intervals from **left to right** be  $I_1, I_2, \dots, I_\ell$ . Let  $I_s$  be the interval of **least** index  $s$  in a potential violating collection  $\mathcal{A}$ .



# Solving the configuration LP

- Among  $I_{s+1}, \dots, I_\ell$ , we have to pick  $(r - 1)$  intervals so as to cover some part of  $b$ .
- The part covered of  $b$  is precisely the intersection of  $b$  with  $I_s$  (this gives us the profit,  $\text{profit}(\mathcal{A}, b)$ ).

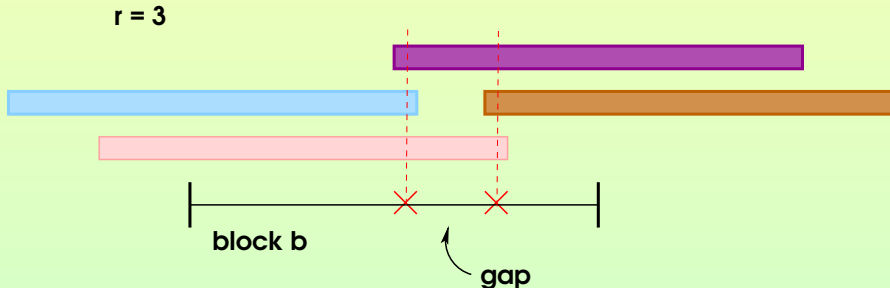


# Solving the configuration LP

- Choose  $(r-1)$  intervals among  $I_{s+1}, \dots, I_\ell$  with the lowest values of  $z_I$ . This, along with  $I_s$ , constitutes the potentially violating collection of intervals  $\mathcal{A}$ .
- Check if the inequality  $\sum_{i: \mathcal{A} \cap \mathcal{E}_i \neq \emptyset} z_i + \gamma_b \geq \text{profit}(\mathcal{A}, b)$  holds, given the value of  $\gamma_b$ .

# However...

- In reality, intervals could intersect a block  $b$  from either side.
- This complicates matters...



# However...

- It is not easy to separate the dual LP any more.
- Thereby, we reformulate a **new** configuration LP, with a *proxy* objective function.
- (Also, note that “bicriteria” has not figured so far in our considerations. . .)

# The new objective function

The essential reason why for the **fictitious** case, we could separate the dual LP, was that we were guaranteed two things:

- the timeslots *realising*  $\text{profit}(\mathcal{A}, b)$  were **contiguous**, thus forming a (sub)-interval of  $\mathcal{T}$ , and
- each resource interval  $i$  contributing to covering these timeslots covered the *entire* sub-interval.

We would like to emulate a similar scenario for when the resource intervals can intersect a block  $b$  from either side.

# The new objective function

We define a modified profit function  $p(\mathcal{A}, b)$  as follows:

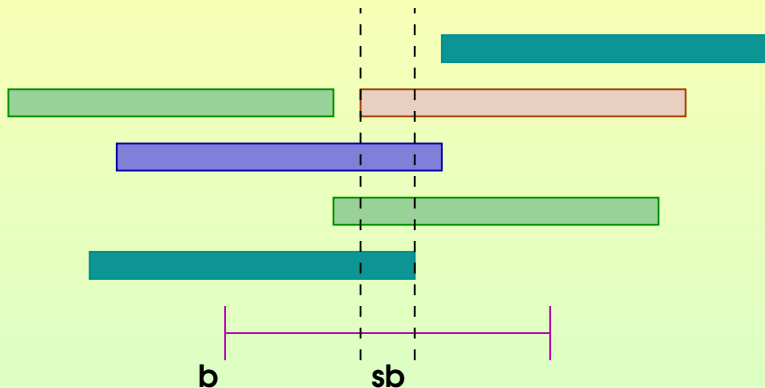
## Definition: $p(\mathcal{S}, b)$

Given a collection of intervals  $\mathcal{S}$ , a block  $b$  and a **sub-block**  $sb$  of  $b$ , let  $\mathcal{S}'(sb) \subseteq \mathcal{S}$  denote the collection of intervals that *entirely* span the sub-block  $sb$ .

Let  $\text{profit}^\epsilon(\mathcal{S}, sb)$  denote the total profit of timeslots in  $sb$  if  $|\mathcal{S}'(sb)| \geq (1 - \epsilon)r$ , or else 0.

Let  $p(\mathcal{S}, b)$  denote the maximum of  $\text{profit}^\epsilon(\mathcal{S}, sb)$ , over *all possible sub-blocks*  $sb$ .

# The new objective function



We claim:

**Lemma**

$$p(\mathcal{S}, b) \geq \epsilon \cdot \text{profit}(\mathcal{S}, b)$$



# The new objective function

Given the above, the new objective function reads as follows:

$$\max \sum_{b \in \mathcal{B}} \sum_{\mathcal{A}} y(\mathcal{A}, b) \cdot p(\mathcal{A}, b)$$

along with the earlier constraints:

$$\begin{aligned} \forall i \in \mathcal{R} \quad & \sum_{\mathcal{A}: \mathcal{A} \cap \mathcal{E}_i \neq \emptyset} y(\mathcal{A}, b) \leq \alpha_i \\ \forall b \in \mathcal{B} \quad & \sum_{\mathcal{A}} y(\mathcal{A}, b) \leq 1 \\ \forall \mathcal{A}, b \in \mathcal{B} \quad & y(\mathcal{A}, b) \in [0, 1] \end{aligned}$$

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# Solving the modified configuration LP

- Given the modified objective function, the earlier considerations now hold, and we can solve the dual LP in polynomial time.
- Of course, thereby, we lose a factor of  $\epsilon$  in our original objective function.
- Thus we get the optimal fractional solution to the modified configuration LP.

# Randomized Rounding for the new LP

Given the modified configuration LP, we apply (standard) randomized rounding to thereby obtain integral solutions (with corresponding loss in quality) from the fractional solutions  $y(\mathcal{A}, b)$  provided by the LP solution.

Thus we get the following result:

## Theorem: case of uniform demands

For any constant  $\epsilon > 0$ , there is an  $(O(\epsilon), 1 - \epsilon)$ -bicriteria approximation algorithm for the `MaxStaff` problem.

- Arbitrary demands: We lose an extra  $\epsilon^2$  factor here.
- Arbitrary shift-lengths: The approximation factor becomes worse by  $N = \frac{L_{\max}}{L_{\min}}$ .
- “Heights” of the resources: In the above, we considered the resources to have uniform height 1. However, in reality, resources/employees have different **proficiencies**, and these correspond to the resources having “heights”. We can extend our algorithms for height 1 to this case.
- In reality, the different shifts of a single resource are stipulated to have enough “gap” (say  $\Delta$ ) between them. Our algorithms extend to this case too.

**THANK YOU**

# A natural LP

We describe a natural LP relaxation for the problem. The LP has a variable  $x_t$  for each timeslot  $t$ , and a variable  $y(I)$  for every interval  $I$ .

$$\max \sum_t x_t p_t$$

$$\forall t \in \mathcal{T} \quad \sum_{i \in \mathcal{R}} \min\{x_t, \sum_{I \in \mathcal{E}_i, t \in I} y(I)\} \geq x_t r_t$$

$$\forall i \in \mathcal{R} \quad \sum_{I \in \mathcal{E}_i} y(I) \leq \alpha_i$$

$$\forall t \in \mathcal{T}, I \quad x_t, y(I) \in [0, 1]$$

Note that intervals in  $\mathcal{E}_i$  **do not need** to be disjoint.

# The case of arbitrary demands

- In the case of arbitrary demands, one possible approach is to scale-and-group the demands, and for each demand “level” solve the configuration LP and take the union of all the solutions.
- However this may not work because of the constraint that any resource  $i$  may be picked at most  $\alpha_i$  times.
- Thus, we consider a **single** configuration LP that has a slightly modified notion of “configuration”, and then we (a) solve the LP as before, and (b) perform randomized rounding.