

# eco-friendly furniture co.

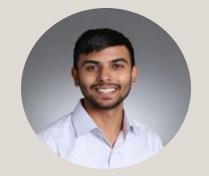




Samiksha Khare Scrum Master



**Chen Chen**Software Developer



**Dhvanil Sanjay Shah**Support Engineer



Ashley (Jia) Yan Software Tester



**Emily Su**Product Owner

## **About Eco-Friendly Furniture Co.**



**Company Overview:** Eco-Friendly Furniture Co. is a forward-thinking furniture manufacturing company dedicated to producing sustainable and environmentally friendly furniture solutions.

**Mission Statement:** To minimize our environmental footprint while providing high-quality, stylish, and functional furniture for homes and businesses.

Headquarters: San Francisco, CA
 Company Size: 100-150 employees

Founded: 2013







## **Business Problem**

Environmental impact data has been managed inefficiently, and this problem has become more apparent as our operations and volume of data increase.

Eco-Friendly Furniture Co. currently uses Excel files stored in SeedDMS document management system to store environmental impact and other company files. The decentralization of data specifically pertaining to environmental impact and reliance on manual processes to analyze environmental performance poses obstacles to making informed decisions, heightens compliance risks, restricts transparency, and hampers efforts to save costs.





## **Reporting Environmental Impact**



### **01** Energy Consumption Data

Electricity usage, renewable energy usage, and fuel consumption.

### **02** Material Sourcing Data

Types, quantities, and sourcing of raw materials and goods used in manufacturing and production.

### **03** Logistics Data

Emissions associated with the transportation of raw materials and goods.

### **04** Waste Generation Data

Types and quantities of waste generated in manufacturing and production.



## **Our Proposal**

## Environmental Management System

To improve the management of environmental impact data, we propose the development of an Environmental Management System (EMS) web app. The EMS will be implemented with a MySQL backend database management system, compatible with SeedDMS<sup>1</sup>, and enable Eco-Friendly Furniture Co. to centralize environmental impact data for efficient storage and management.

- User authentication and access controls will be implemented to ensure data security and privacy
- EMS modules will enable employees to view, monitor, and analyze environmental impact data, thus streamlining decision-making capabilities, ensure regulatory compliance, and improve environmental transparency.
- Python as an analytics engine will facilitate data processing, analysis, and automation allowing for more effective decision-making and insights into our environmental impact.



## **Business Objectives**

	Specific	<b>M</b> easurable	chievable	Relevant	Time-bound
Centralize Data	Consolidate all environmental impact data into a single database system.	Ensure 100% of data is accessible through the new system.	Implement a MySQL backend to manage and centralize data storage.	Centralized data management enhances decision-making and operational efficiency.	Complete data centralization within the first two months of the project.
Enhance Data Integrity	Ensure the accuracy, consistency, and security of all environmental data.	Achieve 99.9% data accuracy and zero data loss incidents.	Implement regular database backups and stringent access controls.	Maintaining data integrity is crucial for compliance and trustworthiness.	Establish data integrity protocols by the end of the third month.
Improve Efficiency	Streamline data entry, analysis, and reporting processes.	Reduce data processing time by 50% and report generation time by 30%.	Develop automated data entry and reporting tools.	Increased efficiency reduces costs and improves productivity.	Achieve streamlined processes within the first four months of the project.
Facilitate Growth	Lay a foundation for future scalability to integrate with existing and new systems.	Ensure the system can handle a 100% increase in data volume without performance degradation.	Design the system architecture with scalability in mind.	Scalability is essential for long-term sustainability and adaptability.	Ensure scalability features are in place by the end of the project (six months).



## **DBMS Decision Criteria**

As an environmentally conscious company, Eco-Friendly Furniture Co. requires a DBMS that not only supports our operational needs but also aligns with our sustainability ethos and data management requirements.

#### **Criteria Definition & Weight Assignment**

- **Cost Efficiency (Weight 20%):** Reflects our commitment to cost-effectiveness and resource optimization. A rating of 5 indicates no unnecessary financial expenditure.
- Operational Performance (Weight 25%): Critical for managing large datasets of environmental impact. A DBMS that perfectly meets our performance expectations scores a 5.
- **Usability & Management (Weight 15%):** Our system should be user-friendly, reflecting our collaborative and inclusive work culture. A score of 5 suggests the system is exceptionally easy to use.
- **System Flexibility (Weight 10%):** Represents the need for our DBMS to adapt to evolving environmental data types and sources. A score of 5 means the system is highly adaptable.
- **Data Security (Weight 20%):** Security is paramount due to the sensitivity of environmental data. A rating of 5 indicates robust security features in line with best practices.
- **Community Support (Weight 10%):** An active OSS community offers long-term sustainability for our EMS, with a score of 5 indicating excellent support and community engagement.

#### **Rating Scale**

- Each OSS is evaluated against these criteria on a 1-5 scale.
- A score of 5 signifies perfect alignment with the business objective related to that criterion.





## **DBMS Competitive Analysis**

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	Criteria	MySQL <sup>1</sup>	MySQL <sup>1</sup> PostgreSQL <sup>1, 2</sup>		SQLite <sup>1</sup>	SQLite <sup>1</sup>	
	Criteria	Description	Score	Description	Score	Description	Score
Cost Efficiency		Free, open-source	4	Free, open-source	3	Free, open-source	5
	Operational Performance	High performance, especially for read-heavy workloads	5	Excellent performance, particularly for complex queries and write-intensive workloads	4	Good performance for small- scale and embedded applications	3
	Usability & Management	Easy to install, configure, and manage	4	Slightly more complex setup, but offers extensive features and control	3	Very easy to use and manage, particularly for small-scale projects	4
	System Flexibility	Supports various storage engines and replication methods	5	Advanced features (i.e., complex data types, full-text search)	5	Lightweight and suitable for embedded use cases, but lacks some advanced features	3
	Data Security	Provides robust security features (i.e., access controls, encryption options)	5	Strong security features, including role-based access control and SSL support	4	Limited security features compared to server-based databases	3
Community Support		Large and active community	4	Large and active community	5	Active community, particularly for embedded use cases	4
Total Score		27		24		22	

<sup>[1]</sup> Devathon Team. (2021, Jan 15). MySQL vs PostgreSQL vs SQLite. (n.d.). Devathon. Retrieved from <a href="https://devathon.com/blog/mysql-vs-postgresql-vs-sqlite/">https://devathon.com/blog/mysql-vs-postgresql-vs-sqlite/</a> [2] Drake, M & ostezer. (2022, Mar 9). "SQLite vs MySQL vs PostgreSQL: A Comparison of Relational Database Management Systems." (n.d.). DigitalOcean. Retrieved from https://www.digitalocean.com/community/tutorials/sqlite-vs-mysql-vs-postgresql-a-comparison-of-relational-database-management-systems



## **MySQL SWOT**

Strengths	Weaknesses		
<ul> <li>Global community and widespread usage as the world's most popular open source database<sup>1, 2</sup></li> <li>Compatibility and integration with SeedDMS<sup>5</sup></li> <li>Cost-effectiveness</li> <li>Reliable performance with structured data is suitable for environmental metrics</li> </ul>	<ul> <li>Complexity in large scale implementations</li> <li>Limited built-in analytics</li> <li>Complex transactions may encounter difficulties (i.e., deadlock, lock contention)<sup>3</sup></li> </ul>		
Opportunities	Threats		
<ul> <li>Integration with IoT technologies</li> <li>Cloud-based Solutions</li> <li>Customization for sustainability reporting</li> </ul>	<ul> <li>Competing database technologies</li> <li>Security vulnerabilities</li> <li>Potential regulatory compliance risks (i.e., GDPR) leading to legal repercussions<sup>4</sup></li> </ul>		

<sup>[1]</sup> Statista. (2023 Sep). Worldwide popularity ranking of database management systems. Retrieved from <a href="https://www.statista.com/statistics/809750/worldwide-popularity-ranking-database-management-systems/">https://www.statista.com/statistics/809750/worldwide-popularity-ranking-database-management-systems/</a> [2] MySQL. (n.d.). About MySQL. Retrieved from <a href="https://www.mysql.com/about/">https://www.mysql.com/about/</a>

<sup>[3]</sup> Kwong, L. G. (2021, Oct 31). Understand the Basics of Locks and Deadlocks in MySQL - Part I. Medium. Retrieved from <a href="https://lynn-kwong.medium.com/understand-the-basics-of-locks-and-deadlocks-in-mysql-part-i-92f229db0a">https://lynn-kwong.medium.com/understand-the-basics-of-locks-and-deadlocks-in-mysql-part-i-92f229db0a</a>
[4] Min-Hank Ho, VP Product Management (2023, Sep 13). Data Security in MySQL is an evolving compliance-and-threat-landscape/

<sup>[5]</sup> SeedDMS. (2024). About. Retrieved from https://www.seeddms.org/about/



## **MySQL Overview**

MySQL is the world's most popular<sup>1</sup> open-source client/server relational database management system developed and maintained by Oracle's MySQL team. As an open-source software, it is available for use under the version two GNU General Public License<sup>2</sup>.

#### **Sponsors**

MySQL has 8,000+ sponsors<sup>3</sup>, with the most sponsors at Hewlett Packard Enterprise, Amazon Web Services, Microsoft, and VMware.

#### **Critical Users**

MySQL is used by major companies including Facebook, Twitter, eBay, Pinterest, Tumblr, Wikipedia, and many more<sup>4</sup>.

#### **Key Benefits**<sup>5</sup>

- Ease of use
- Reliability

- Scalability
- Performance

- High Availability
- Security

<sup>[1]</sup> MySQL. (n.d.). About MySQL. Retrieved from https://www.mysql.com/about/

<sup>[2]</sup> MySQL. (2010, Jul). Commercial License for OEMs, ISVs and VARs. Retrieved from https://www.mysql.com/about/legal/licensing/oem/

<sup>[3]</sup> PartnerBase. (n.d.). MySQL. Retrieved from https://www.partnerbase.com/mysql

<sup>[4]</sup> Oracle. (n.d.). MySQL. Retrieved from https://www.oracle.com/webfolder/college-recruiting/projects/mysql.html [5] Oracle. (n.d.). What is MySQL?, MySQL, Retrieved from https://www.oracle.com/mysql/what-is-mysql/



# MySQL Upstream & Downstream

**Upstream**<sup>2</sup>

The official MySQL codebase maintained by the MySQL development team at Oracle Corporation.



#### Distribution<sup>3</sup>

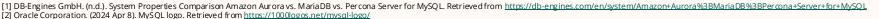
MySQL has several distributions for various use cases and deployment scenarios:

MySQL Community Edition MySQL Enterprise Edition MySQL Cluster MySQL Database Service MySQL HeatWave

#### Downstream<sup>1</sup>

MySQL's downstream versions are derived versions or branches based on the upstream MySQL versions, with modifications, optimizations, or extensions:

MariaDB
Percona Server for MySQL
Amazon RDS MySQL





## **MySQL User Success Stories**





"MySQL is the engine that drives our business, handles computationally intensive queries, and performs all the testing in terms of executing tasks and producing valuable results for users. It's the engine that drives QuerySurge."

#### Joe Brandsdorfer

Director of Operations, Real-Time Tech Solutions

"The decision to use MySQL's built-in replication to migrate the data for us meant that we no longer had to build the most challenging pieces to guarantee data consistency ourselves as replication was a proven quantity."

#### Willie Yao

Head of Developer Infrastructure





## **OSS Guiding Principles**<sup>1</sup>

- License Compliance
   We must understand and adhere to the open-source license terms.
- Community Engagement
  We should actively participate and contribute to the open-source community.
- Transparency and Collaboration
   We need to be transparent about our software use and collaborate openly.
- Security and Quality Assurance
   We must prioritize security and conduct thorough testing.
- Long-Term Maintenance
   We should consider sustainability and community support for long-term use.

### **SDLC Model**

### Scrum + Incremental Model

#### Benefits of Scrum<sup>1</sup>

- Flexibility and Adaptivity: Scrum is highly adaptive to changes, which is crucial in projects dealing with environmental data. In such area, requirements can evolve frequently because of new regulations or changes in company policy. Based on ongoing feedback, priorities and functionalities could be adjusted on account of Scrum's iterative process.
- Stakeholder Engagement: Stakeholders are involved throughout the development process by means of regular reviews and sprints in Scrum. This continuous engagement is crucial for our EMS, because it aligns with user needs and compliance requirements.
- Team Dynamics and Productivity: Scrum enhance collaboration and self-organizing within the team, which can facilitate problem-solving and innovation. Regular sprints and stand-up meetings keep teams focused and productive.

#### Benefits of Incremental Model<sup>2</sup>

- Progressive Development: The Incremental model provides manageable, functional or increments modules in the development of our EMS. This method breaks down the development process into smaller parts, each adding functionality to the previously delivered parts, and it is ideal for complex projects.
- Early and Predictable Deliveries: By delivering the system incrementally, we'll able to provide functional improvements at each stage, which enables early testing and feedback. This is essential for an EMS, where early bug detection and adaptation to user feedback can significantly enhance the final product.
- Risk Management: This model reduces risks, because each increment is smaller and more manageable. Problems can be detected early and are typically associated with a specific increment. This will make them easy to address without affecting the entire system.



### Why a Blend of Scrum and Incremental Model?<sup>1, 2</sup>

- Combining Predictability with Flexibility: Blending the Incremental Model with Scrum provides the structured delivery of increments. In the meanwhile, it will still maintain the flexibility based on real-time feedback and changing needs. This is particularly useful for an EMS, where different modules might require rapid adjustments due to technological, regulatory, or operational changes.
- Enhanced Focus on Deliverables: Incremental Model's focus on delivering working components at each stage. While combined with Scrum's sprint-based approach, each component will be fully functional and meet quality standards before moving on to the next. This method reduces the accumulated complexity, especially during the final stages of the project.
- Risk Reduction: The regular review and adaptation processes in Scrum, associated with the Incremental Model's approach to modular development, will effectively spread the risk. Each increment can be adjusted or improved without significant disturbing the entire project, which is crucial in managing risks while developing an EMS.
- Continuous Improvement and Integration: With each increment, the team can integrate lessons learned into the next phase. This continuous loop of feedback and improvement will provide robustness, user-friendliness, and compliance with environmental standards in our EMS.





### Scrum-Incremental: Sequential Increments

Increment 1 Finish-Start Dependency →Increment 2 Increment 3 **Increment 4** Increment 5

System Setup and Core Development

- Setting up the project environment.
- Developing basic data management functionalities.
- Establishing user authentication and basic access controls.

Advanced Data Management and User System

- Enhancing data import and export capabilities.
- Expanding user management features.
- Implementing more sophisticated access controls.

Data Visualization and Reporting

- Developing initial dashboards and reporting tools.
- Integrating real-time data updates and filtering capabilities.

Security Enhancements

Implementing robust data encryption and security measures.

Compliance and Final Enhancements

- Ensuring all compliance requirements are met.
- Final testing and adjustments based on stakeholder feedback.

Result

Users can input and access environmental data through a secure system, establishing the groundwork for data-driven decision-making.

Result

Enhanced UI for data import/export functions and more robust user management, leading to increased engagement and productivity.

Result

Stakeholders gain immediate visual insights from dashboards, facilitating proactive environmental management actions.

Result

Ensures data integrity and confidentiality, protecting sensitive information and strengthening system security.

Result

Achieve full regulatory compliance and operational excellence, ensuring all environmental KPIs are met effectively.

## **Sprint Plan**



#### Sprint 1

Objective: System Setup

#### Required Task:

Set up project environment. Integrate with SeedDMS.

Develop basic data management functionalities.

#### Success Criteria:

Project environment is set up and accessible to the team. Basic data management functionalities are operational.

#### Sprint 2

Objective: Development

#### Required Task:

Establish user authentication and basic access controls. Users can input and access environmental data

securely. Implement real-time updates of current month's energy consumption, carbon emissions, and waste generation (User Story 1.0).

#### Success Criteria:

User authentication and access controls are established and verified.

Users can input and access environmental data securely.

Real-time updates are functional and accurate.

#### Increment 1

**System Setup & Core Development** 

#### Sprint 3

**Objective:** Advanced Data Management

#### Required Task:

Enhance data import and export capabilities.

Develop Reports Dashboard for report templates, customization, and export (User Story 1.1).

#### Success Criteria:

Enhanced data import/export functions are tested and working. Reports Dashboard is operational with required features.

#### Sprint 4

Objective: User System

#### Required Task:

 $\label{prop:equation:expand} \textbf{Expand user management features.}$ 

Implement more sophisticated access controls.

Implement analytics in Dashboard & Reports Module for data filtering and comprehensive analysis (User Story 1.2, 2.3). Robust user management system is operational, increasing engagement and productivity.

#### Success Criteria:

User management features are expanded and validated. Sophisticated access controls are implemented and functional.

Analytics features operational with filtering and analysis tools. Robust user management system is operational, increasing engagement and productivity.



Advanced Data Management & User System



#### Sprint 5

Objective: Supply Chain and Data Entry Required Task:

Develop Supply Chain Module (User Story 1.3, 2.2).

Develop Data Entry Module for manual data entry and CSV/Excel import (User Story 2.0).

#### Success Criteria:

Supply Chain Module is functional. Data Entry Module is tested and operational.

#### Sprint 6

Objective: Data Visualization

#### Required Task:

Develop initial dashboards and reporting tools.

Integrate real-time data updates and filtering capabilities

#### Success Criteria:

Initial dashboards and reporting tools

are developed and reviewed. Real-time data updates and filtering capabilities are integrated and tested.

#### Increment 3

#### **Data Visualization** and Reporting

#### Sprint 7

Objective: Reporting Element

#### Required Task:

Integrate more robust user management (Increment 2 continuation).

Enhanced UI for data import/export functions is deployed.

Robust user management system is operational, increasing engagement and productivity.

#### Success Criteria:

Enhanced UI for data import/export functions is deployed.

Robust user management system is operational, increasing engagement and productivity.

#### Sprint 8

Objective: Security Enhancements

#### Required Task:

Implement robust data encryption and security measures.

Predictive analysis and anomaly detection are operational.

Sensitive data is encrypted and secure, ensuring trust and compliance.

#### Success Criteria:

Data encryption and security measures are implemented and verified.

Sprint 9

Conduct final testing and adjustments based on stakeholder

Project is ready for final delivery and meets all defined KPIs.

Predictive analysis and anomaly detection are operational.

Sensitive data is encrypted and secure, ensuring trust and compliance.

**Objective:** Compliance and Final Enhancements

Ensure all compliance requirements are met.

#### Increment 4

**Security & UI Enhancements** 

#### Increment 5

#### **Compliance & Final Enhancements**

#### Achieve full regulatory compliance and operational excellence.

Required Task:

Success Criteria: All compliance requirements are reviewed and met.

Final testing is completed, and adjustments are made based on feedback.

Project is ready for final delivery and meets all defined KPIs. Achieve full regulatory compliance and operational excellence.



## **Personas**



**Pam** *Environmental Director* 



**Jim**Supply Chain Ops Manager



**Oscar** *Database Administrator* 



### Pam: Environmental Director

**Characteristics:** results-oriented, expertise in environmental best practices, deeply engaged in the local environmental community, strategic visionary, goal-oriented planner

#### Responsibilities

- Develops, implements, and communicates the company's environmental sustainability strategy and goals to stakeholders.
- Oversees environmental impact data collection, analysis, and reporting.
- Manages relationships with San Francisco regulatory agencies and certification bodies and collects feedback to drive improvement.
- Collaborates with Supply Chain Ops Manager to ensure supply chain operations are conducted in an environmentallyresponsible manner in alignment with the company mission.

#### **Pain Points**

- Difficulty locating, aggregating, and analyzing environmental data from SeedDMS due to lack of filtering and search functionalities which results in lack of visibility into environmental performance across the company.
- Time-consuming manual data entry and manipulation in Excel.
- As environmental impact reporting is being fed up the chain, there are version control issues where files become corrupted and data integrity is diminished due to multiple users modifying one file.
- Repeated requests and long wait times to receive environmental performance reports from teams.

#### Requirements

- Centralized system for collecting, storing, and analyzing environmental data.
- Fast processing of large data volumes and protection against unauthorized changes.
- Standardized reports and dashboards that updates based on environmental impact data in the system. The reports and dashboards must be interactive, shareable, and exportable.
- Ability to generate and export reports for regulatory compliance and sustainability certifications.







## Jim: Supply Chain Ops Manager



Characteristics: analytical mindset, detail-oriented, strategic planner, decision maker, environmental stewardship

#### Responsibilities

- Manages supplier relationships; collects supplier sourcing, transportation, and logistics data and sustainability certifications to ensure adherence to sustainable sourcing practices.
- Establishes supply chain transparency and traceability to track the origins of raw materials used in production.
- In collaboration with the Environmental Director, monitors environmental impact resulting from supply chain operations to ensure alignment with internal environmental goals and compliance with regulations.

#### **Pain Points**

- As data volume increases, supply chain transparency and traceability is difficult to manage, and regular reporting is a time-consuming, repetitive task on Excel.
- Supplier information and sustainability certification is difficult to search and filter through.
- · Limited analytics capabilities to assess supply chain process efficiency and environmental performance using Excel.

#### Requirements

- Centralized system to easily import data from suppliers and manually enter internal environmental impact data and ensure data consistency, accuracy and integrity.
- System equipped with advanced analytics functionalities and the ability to easily repeat those analyses on the data I select.
- Easy-to-use interface to generate customizable reports and dashboards; the ability to save and templatize reports and dashboards for future use.
- Automated notifications if environmental metric thresholds are exceeded or anomalies are detected.





## **Oscar: Database Administrator**

**Characteristics:** 5+ years of experience as a database administrator, excellent problem solver, security conscious, proactive planner, growth mindset

#### Responsibilities

- Configures and maintains database management system for required updates and software patches.
- Manages system security and implements access controls and security protocols.
- Monitors system performance and troubleshoots technical issues.
- Conducts regular data backups and disaster recovery planning.

#### **Pain Points**

- Excel does not have robust security features, so data security and compliance has been difficult to manage across local drives and shared network folders.
- File recovery in cases of accidental deletion, file corruption, and hardware failure is sometimes not possible due to the current lack of built-in backup and recovery mechanisms.
- Lack of centralized data repository for environmental information makes data management time consuming.

#### Requirements

- Database system with automated administrative tools for routine procedures to optimize system efficiency and monitoring.
- Customizable security features for data encryption, user access controls, and security logs to protect confidential data and identify and mitigate potential risks.
- APIs to integrate the database with other systems and third-party applications.
- · Comprehensive documentation and support resources to refer to for troubleshooting.







## **Story Point Relative Sizing**

To apply relative sizing for each user story, we identified value factors and gave each criterion a weight from an empirical scale of 1-5. Based on the value factor weights, a user story can receive a maximum of 25 story points.

Value Factor	Description	Weight
Business Impact	Essential to core business operations, technical readiness, system setup, and core development.	
Strategic Importance	Aligns with mission, objectives, and delivers value to stakeholders (i.e., enables stakeholders to perform responsibilities effectively - data analysis, report and dashboard creation, system and monitoring).	5
Implementation Complexity	Substantial technical development (i.e., re-design or new UI needed, algorithm development) and/or is a prerequisite for other components.	
Risk Mitigation	Necessary to mitigate or prevent risks (i.e., security safeguarding data loss or breach.)	5
Regulatory Compliance	Essential for industry regulations and standards.	
Operational Efficiency	Optimizes system and operational efficiency, contributing to cost-saving benefits.	3





### **Environmental Director User Stories**

ID	User Story	Acceptance Criteria	Story Points
1.0 Epic	As Environmental Director, I want to create dashboards and reports using data integrated from the database management system to monitor environmental KPIs in a Dashboards & Reports Module of the EMS so that I can develop sustainability goals and ensure compliance with regulations.	<ul> <li>EMS integration provides access to data from database management system (SeedDMS and MySQL DBMS)</li> <li>User can create new dashboards and reports using Dashboards &amp; Reports Module</li> <li>Dashboards and reports are populated with the data the user selects</li> </ul>	20
1.1	As Environmental Director, I want to export or share via link dashboards and reports from the Dashboards & Reports Module so that I can share them with stakeholders to verify our sustainability targets are met.	<ul> <li>Dashboards and reports can be saved and accessed again in the EMS.</li> <li>Users can export a local copy of dashboards and reports. Local dashboard copies are not interactive.</li> <li>Shareable link allows users with EMS access to view dashboards and reports.</li> </ul>	15
1.2	As Environmental Director, I want to export multiple supplier sustainability certification documents at a time from the Supply Chain Module so that I can quickly consolidate documents for regulation compliance.	<ul> <li>Supplier sustainability documents appear in the Supply Chain Module.</li> <li>Multiple documents can be selected and exported at once.</li> <li>Export status message informs the user if the export is successful or failed. If failed, file(s) that failed to export are indicated.</li> </ul>	19

## AVERAGE

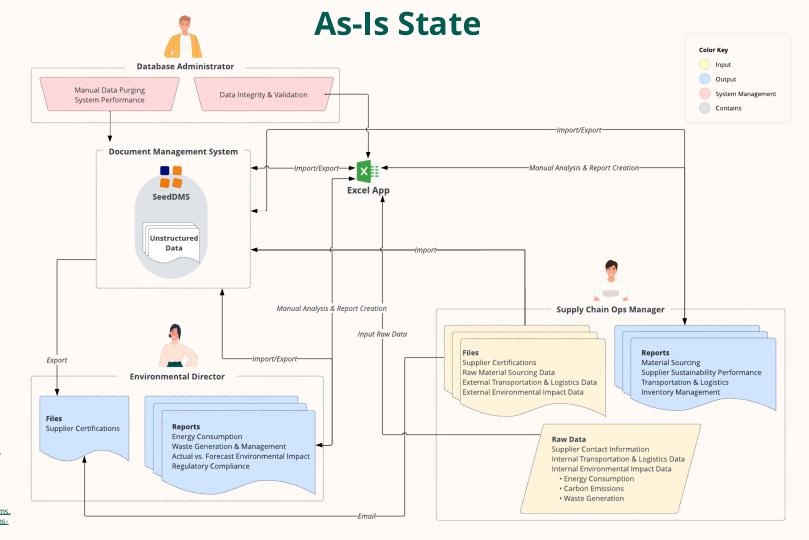
### **Supply Chain Ops Manager User Stories**

ID	User Story	Acceptance Criteria	Story Points
★ 2.0 Epic	As the Supply Chain Ops Manager, I want to access supply chain ops environmental impact data (supplier information, raw material sourcing, manufacturing processes, transportation and logistics, inventory) from the Supply Chain Module (a consolidated view of supply chain data) of a reliable EMS with a system uptime of at least 99.5% so that I can ensure supply chain operations are in alignment with environmental goals and compliant with regulations.	<ul> <li>Data from all sources is accurately integrated and visualized within the Supply Chain Module without errors.</li> <li>The system processes and visualizes data within the stipulated time limits, ensuring efficient operations.</li> <li>The system uptime demonstrates reliability with at least 99.5% uptime, ensuring continuous operation.</li> </ul>	
2.1	As a Supply Chain Operations Manager, I need a system that generates detailed reports on material sourcing and supplier performance. These reports should include at least 95% of our active suppliers and cover key metrics like delivery time, cost compliance, quality of materials, and sustainability ratings, so that I can make well-informed decisions that enhance the cost-effectiveness and sustainability of our supply chain.	<ul> <li>The system includes data from at least 95% of active suppliers in each generated report.</li> <li>The metrics on delivery time, cost compliance, and other factors are accurately calculated and displayed.</li> <li>Reports are easy to access, readable by the chain management team, and interpretable.</li> <li>The reports reflect the latest and most accurate data on supplier performance.</li> </ul>	25
2.2	As a Supply Chain Operations Manager, I need a system to gather and analyze data on the environmental impacts of our operations, including CO2 emissions, energy consumption, recycling rates, and waste generation. This system should allow for the analysis of historical data spanning at least the past five years, enable quick processing and visualization of new data within 24 hours, and facilitate the generation of automated compliance reports monthly. The system must also include APIs that enable integration with other corporate systems and support the extraction of environmental data for detailed analysis and reporting, so that we can comply with environmental regulations and support our corporate sustaina bility goals.	<ul> <li>The system correctly captures and analyzes specified environmental metrics and historical data.</li> <li>Data is processed and visualized within 24 hours, meeting visualization deadlines.</li> <li>Compliance reports are generated on schedule and adhere to regulatory standards.</li> <li>APIs demonstrate effective integration and robust data handling under operational conditions.</li> </ul>	22
2.3	As a Supply Chain Operations Manager, I need a system that allows me to easily export data in multiple formats for detailed analysis and reporting. The system must support exporting data in at least three different file formats such as CSV, Excel, PDF, XML, and JSON. It should complete the export process within 5 minutes for reports up to 500 MB and allow for customization of the exported data based on user-selected parameters. The system should also maintain a log of all export activities, so that we can facilitate effective communication with both internal and external stakeholders, ensuring transparency and compliance.	<ul> <li>The system supports data export in at least CSV, Excel, PDF, XML, and JSON formats.</li> <li>The data export process completes within 5 minutes for reports up to 500 MB.</li> <li>The system allows for customization of the exported data based on user-selected parameters.</li> <li>Export activities log accurately, maintaining detailed and compliant records of user and file size activities.</li> </ul>	20



### **Database Administrator User Stories**

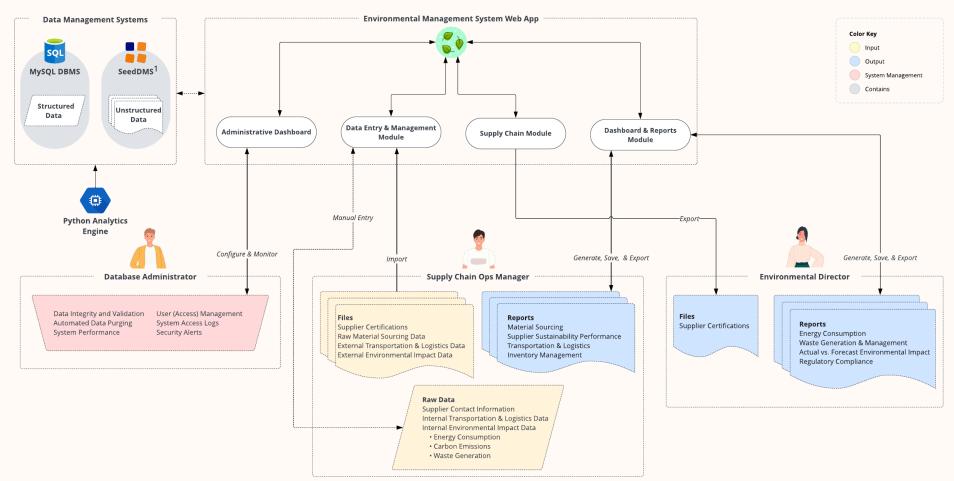
ID	User Story	Acceptance Criteria	Story Point
★ 3.0 Epic	As Database Administrator, I want to have admin access to configure security protocols and manage system access in the Administrative Dashboard, so that I can ensure that the system and internal data is secure.	<ul> <li>Only EMS admin users can access the Administrative Dashboard</li> <li>Admin user can configure and implement security protocols to the system according to their desired specifications.</li> <li>Admin user can implement data encryption algorithms for data atrest and in-transit.</li> <li>Admin user can view system access attempts (log include: timestamp, user account involved, attempt status, and IP address)</li> </ul>	25
3.1	As Database Administrator, I want to manage user access and permissions from the Administrative Dashboard, so that I can grant users access to specific data and functionalities and ensure data security.	<ul> <li>Admin user can create, edit, and delete system user accounts.</li> <li>Admin user can configure user account permissions to view or modify data in the database management system and actions within modules (i.e., generating reports).</li> <li>Enforces password policies and admin users can reset passwords for system users.</li> </ul>	25
3.2	As Database Administrator, I want to have admin access to monitor system performance and data integrity at scale through the Administrative Dashboard so that the database operates efficiently and reliably to support business operations.	<ul> <li>Administrative Dashboard displays data integrity metrics (including number of errors encountered, data inconsistencies).</li> <li>Administrative Dashboard displays system insights for resource utilization, database uptime, and query response times.</li> </ul>	25
3.3	As Database Administrator, I want to set up automated data purging routines in the Administrative Dashboard so that old, non-essential data is removed, and storage space is optimized for system efficiency.	<ul> <li>Interface provided to define data purging routines based on data age and tables to be purged.</li> <li>System logs automated data purging activities for audit purposes including activity timestamp and tables affected.</li> </ul>	22



Icons used to create diagram from Lucid (https://lucid.co/) [1] SeedDMS. (n.d.) SeedDMS Logo. Retrieved from https://www.seeddms. ore/images/seeddms.

logo.svg

### **To-Be State**





## **Functional Requirements**

#### **Environmental Director**

EMS Reports & Dashboard Module allows users to generate, save, share, and export customizable, interactive dashboards and reports based on selected data sources. Dashboards and reports can be templatized and saved for future use.

#### **Supply Chain Ops Manager**

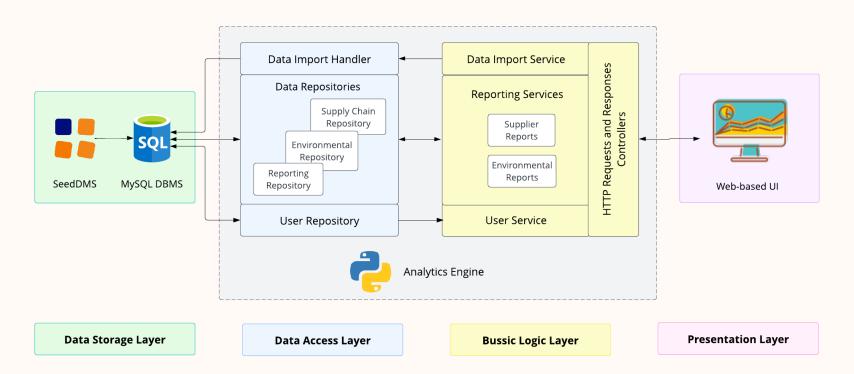
- EMS Supply Chain Module must provide a consolidated view of all structured and unstructured data pertaining to environmental impact resulting from supply chain operations. Must provide capabilities to search and apply filters to the data.
- EMS Data Entry Module must provide an interface for manual data entry and file imports and ensure data integrity. When importing Excel files, the interface must provide an option to convert the data to a CSV file and provide an interface to validate the data after conversion.
- EMS Reports & Dashboard Module must provide an interface with tools to perform advanced analyses based on selected metrics and analyses types. Must provide capabilities to automate analyses and report generation, and a system to notify (via email, SMS, or in-app) when automated reports are available.

#### **Database Administrator**

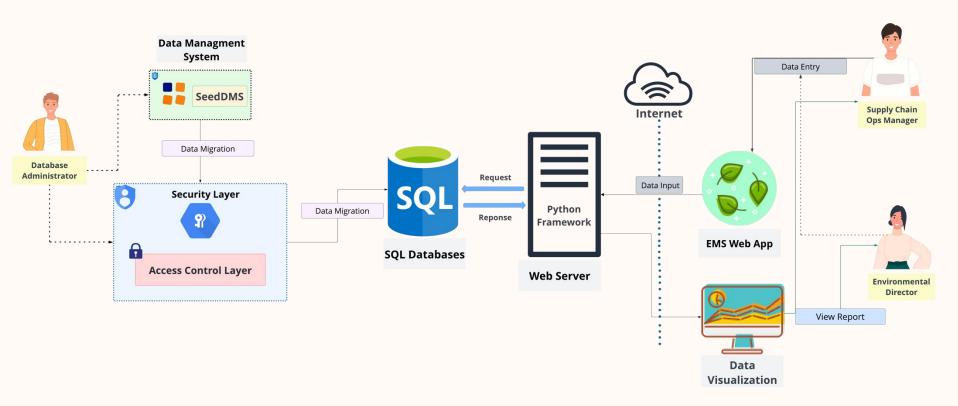
- EMS Administrative Dashboard must have restricted access for admin users.
- Administrative Dashboard provides an interface to implement automated system processes (i.e., data purging, user password resets, system data backup) and security protocols (i.e., encryption algorithms), manage users and access levels, handle data integrity and validation, and monitor the system (resource utilization, processing performance, system uptime).
- Must provide an alert system to configure notifications (via email, SMS, or in-app) when there are any potential risks or data breaches.



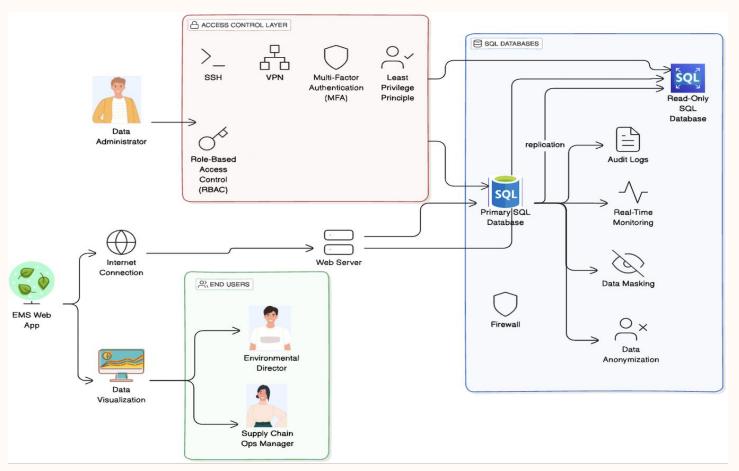
## **Layered Architecture**



## **High Level Architecture**

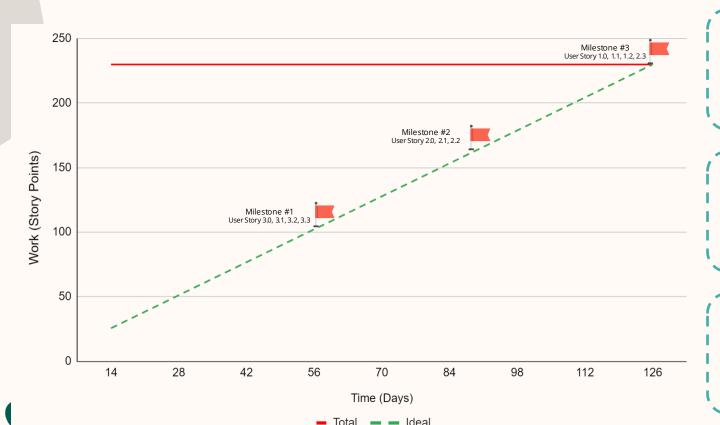


### **Low Level Architecture**



## **Product Milestones & Burnup Chart<sup>1</sup>**





#### Milestone #1

Database Foundation

Backend MySQL database has been set up and integrated with SeedDMS. Simple UI for Administrative Dashboard deployed.

#### Milestone #2

**Basic Functionality** 

EMS web app with login (user authentication) and basic data management features and UI have been deployed and tested.

#### Milestone #3

Enhanced Web App

EMS is equipped with reporting, dashboards, data visualization, and capable of advanced analytics with Python integration.



# W

### **Product Roadmap**



#### Design

#### Database Schema

- Integration with SeedDMS
- User Management System
- Administrative Dashboard

Data MigrationEncryption

- Data Entry Module with fields to manually enter data and import files
   Supply Chain Module
- Supply Chain Module and interface to search and apply filters
- Login/User Access UI

Refine and Improve Existing Features Reports & Dashboard Module to create and customize report templates Interactive and customizable data visualization dashboard views in the Reports & Dashboard Module

- Python-MySQL Connection Handler
- Query Executor
- Testing Suite

#### Develop

## algorithms and data integrity procedures lop • Comprehensive incident response

incident respons procedures and data security education Simple Web App

Refined Web App

- Dashboards with customization
- Report export functionality

Data visualization tools

Integrate Python and data analytics libraries for comprehensive analysis

Test

- Data Validation and Error Checking
- Secure User Access

Test with 3-5 users

Test with 3-5 users

- Dashboard Customization
- Report Accuracy

Data visualization functionality, accuracy, and usability

- Run unit tests for functionality
- Assess processing speed

Milestone #1



Milestone #2



Milestone #3



Project Start Month 1

Month 2

Month 3

Month 4

Month 5

Month 6



## **Product Backlog**

	Priority	Story ID	Story Points	EMS Entity	DBMS Function	
1	1	3.0	25	Administrative Dashboard	Encryption Algorithms, Data Security	
	2	3.1	25	Administrative Dashboard	User Management, System Access, Data Security	
	3	3.3	22	Administrative Dashboard	System Performance Optimization	
	4	3.2	25	Administrative Dashboard	System Monitoring	
	5	2.0	25	Supply Chain Module	SeedDMS Integration	
	6	2.1	22	Data Entry Module	SeedDMS Integration	
	7	2.2	22	Supply Chain Module	SeedDMS Integration	
	8	1.2	19	Supply Chain Module	SeedDMS Integration	
	9	1.0	20	Dashboards & Reports Module	SeedDMS Integration, Python Analytics Engine	
	10	1.1	15	Dashboards & Reports Module	SeedDMS Integration, Python Analytics Engine	
	11	2.3	20	Dashboards & Reports Module	SeedDMS Integration, Python Analytics Engine	

### **Release Criteria**

			110100000011001100					
Focus Area		Release Criteria	Objective	Release Artifact	How			
	Functionality	System supports at least 95% accuracy:  User Authentication  Data Management  Data Import/Export  Dashboard Creation and Customization  Report Generation and Export  Supplier Document Consolidation	Ensures the system is usable for basic operations	Verify through unit and integration tests that all functions work correctly	Execute test cases that validate each functional requirement			
	Performance	<ul> <li>System processes and visualizes data within 3 seconds for 90% of operations</li> <li>Visualizes data within 24 hours</li> <li>Export process completes within 5 minutes for reports up to 500 MB</li> </ul>	Supports efficient operations and ensures usability	Measure the time taken for data processing and visualization tasks	Conduct performance testing using tools like JMeter and LoadRunner			
	Bug Resolution	100% of critical-severity and high-priority resolved and no more than 5% of non-critical bugs remain open	Maintains system stability and reliability	Track and prioritize bug resolution	Use JIRA to track bugs, ensuring adherence to the resolution criteria			
	Security	100% of sensitive data encrypted and access controls implemented for all user levels	Protects sensitive data from unauthorized access and ensures accountability	Verify encryption and access controls through security audits and penetration testing	Perform security audits and penetration tests to ensure all data is encrypted			
	Data Migration	99% of data accurately migrated and integrated from SeedDMS to MySQL	Centralizes environmental data for efficient management	Validate data migration accuracy through data integrity checks and reconciliation processes	Use data migration tools and perform data integrity checks			
	User Acceptance Testing (UAT)	85% of UAT participants approve the system functionality and usability	Ensures the system meets user needs and expectations	Collect feedback from UAT participants and measure approval rating based on their experience with the system	Conduct UAT sessions, collect feedback through surveys, and analyze approval ratings			

### **Release Checklist**

	Tasks	Artifact	RACI	Phase & Checkpoints
	Feature Verification	Requirements and user stories detailing system functionality and acceptance criteria	Responsible: Product Owner Accountable: Scrum Master Consulted: Stakeholders, Developers Informed: Project Manager, Users	Planning Phase: requirements documentation approved; user stories documented
	Performance Testing	Plan outlining testing strategies, and reports documenting performance and load testing results	Responsible: Testers Accountable: QA Lead Consulted: Developers, Product Owner Informed: Project Manager	Testing Phase: performance and load testing completed
	Bug Fixes	Bug report by priority and severity shows zero critical-severity OPEN bugs and high-priority OPEN bugs	Responsible: Developers Accountable: QA Lead Consulted: Product Owner, Testers Informed: Project Manager, Users	Testing Phase: UAT test completed; system test completed
	Security Validation	Summary of findings from security audits and penetration tests	Responsible: Security Team Accountable: Security Lead Consulted: Developers, Testers Informed: Project Manager	Testing Phase: security audits and penetration testing completed
	Compliance Check	Documentation proving adherence to relevant regulations and standards	Responsible: Compliance Officer Accountable: Security Lead Consulted: Product Owner Informed: Regulatory Bodies	Review & Approval Phase: compliance review and approved
,	Data Migration Validation	Details the processes and results of migrating data from SeedDMS to MySQL, ensuring 99% accuracy	Responsible: Database Admin Accountable: Scrum Master Consulted: Developers, Testers Informed: Project Manager	Data Migration Phase: data migration completed and verified
	User Documentation	Manuals and materials to help users understand and effectively use the system	Responsible: Technical Writer Accountable: Product Owner Consulted: Developers, Testers Informed: Project Manager, Users	Deployment Phase: user documentation reviewed and approved

### **Release Roadmap**

_											
N	Timeline	June	Version 1.0.0 08/21/2024 Alpha Release  Database Foundation  and configure the MySQL database to basic user authentication tess controls.  The data management capabilities		July August			ptember	Octob	er l	November
	Sprints	1	2	3	4	į	5	6	7	8	9
	Releases		08/2	1/2024			09/30	n 1.1.0 //2024 Release		Version 1.2. 11/30/2024 Final Releas	1
	Milestones	Milestones Database Foundation			Basic Functionality Enhanced Web App					Э Арр	
	Features	<ul> <li>Setup and configure the MySQL database.</li> <li>Establish basic user authentication and access controls.</li> <li>Enhance data management capabilities.</li> <li>Implement data import/export</li> <li>Develop supply chain and data entry modules.</li> <li>Implement reporting functionalities.</li> <li>Implement reporting functionalities.</li> </ul>				ompliance and	-				
	Testing	described in	user stories	date functional ser authenticati		te: ch • Fu	sting fo ain dat nctiona	eptance or supply or a entry. or testing ting tools.	testing. Final syst verificatio Regressio	on. on testing to e do not affect	d compliance

### **Bug Management Workflow**

Description								
	Bug Reporting	A tester discovers a bug during integration testing. The tester logs the bug in Jira with all necessary details and attaches relevant screenshots.						
Bug Triage  During the triage meeting, the bug is reviewed, given a high severity and P1 priority due to its impact on a critical functionality. The bug is assigned to a developer with the relevant expertise.								
Bug Fixing  The developer starts working on the bug, implements the fix, and updates the bug status to "In Progress." Once the fix is implemented, the developer updates the status to "Ready for Review."								
	Testing	A peer developer reviews the code changes and approves them. The tester performs regression testing to ensure the fix hasn't introduced new issues.						
Release Readiness  Before the release, a final review of all bug statuses is conducted. The fixed version is deployed to staging environment for UAT. After successful UAT, stakeholders sign off on the release.								
Post-Release The application is monitored, and any new bugs reported by users are logged and addressed as per their severity and priority.								

### **Bug Management Steps**

Step	Description
Bug Reporting	Bug Tracking Tool: Jira, Bugzilla, GitHub Issues. Bug Report Template: Bug ID, Status, Severity, Priority, Title, Description, Steps to Reproduce, Expected Result, Actual Result, Screenshots/Attachments, Reporter Information, Environment Details (OS, Browser, etc.), Assignee Bug Status Description:  New: The bug has been reported and is awaiting triage. In Progress: The bug has been assigned to a developer and is currently being worked on. Resolved: The developer has fixed the bug, and it is awaiting verification. In Review: The bug fix is undergoing peer review. Verified: The bug fix has been tested and verified by the QA team. Closed: The bug has been fixed, verified, and no further action is needed. Reopened: The bug has reoccurred, or the fix was not effective, and it needs to be addressed again. Deferred: The bug has been acknowledged but will not be fixed in the current release cycle. Duplicate: The bug report is a duplicate of another already reported bug. Rejected: The bug report is invalid or not considered a bug.
Bug Prioritization	Severity Levels: Critical: Blocks development/testing, no workaround. High: Major functionality is impacted, workaround is available. Medium: Non-critical functionality impacted. Low: Minor issues or cosmetic defects.  Priority Levels: P1 (High): Fix immediately P2 (Medium): Fix in next sprint/release P3 (Low): Fix when possible.

### **Bug Management Steps**



Step	Description				
Bug Triage Meetings	Frequency: Conduct triage meetings twice a week. Attendees: Product Owner, Scrum Master, Developers, Testers. Agenda: Review new bugs, update the status of existing bugs, prioritize and assign bugs.				
Bug Fixing Process  Assignment: Bugs are assigned to developers based on expertise and current workload.  Fix Implementation: Developers fix the bugs and document the changes made.  Code Review: Peer review of bug fixes to ensure quality and prevent regressions.					
Testing	Unit Testing: Automated tests to ensure individual components work correctly. Integration Testing: Tests to ensure modules work together as expected. Regression Testing: Re-test previously working functionality to ensure new changes haven't introduced new bugs. User Acceptance Testing (UAT): Involve a select group of end-users to validate the system meets the business requirements.				
Release Readiness	Bug Status Review: Before the release, review the status of all bugs. Ensure that all critical and high-priority bugs are resolved.  Staging Environment: Deploy the application to a staging environment for final testing.  Sign-off: Obtain sign-off from key stakeholders before going live.				

### **Return on Investment (ROI)**



Employee Salaries<sup>2</sup>

1. Software Developer: \$80,000

2. Data Architect: \$70,000

3. DevOps Engineer: \$70,000

4. QA Tester: \$65,000

5. Junior Sustainability Analyst: \$110,000

6. Data Entry Clerk: \$55,000

Burden Rate: 25%

Saving from Penalty: \$20,000

 Hardware and Network Equipment Cost: \$8,000 (Network Equipment, Servers, Cabling and Installation)

Training and Implementation: \$30,000

#### Given

Project Duration: 6 Months

 4 team members will be required (Software Developer, Data Architect DevOps Engineer QA Tester)

Average Monthly Salary: \$23,000

Total Salary for 6 Months: \$138,000

Total Salary including Burden Rate: \$172,500

Total Investment Cost: \$210,500

 After the project we will be able to move our 3 resource to another project (2 Data Entry Clerk and Junior Sustainability Analyst)

• Salary of 2 Data Entry clerk and Junior Sustainability Analyst include Burden Rate: \$275.000

Total Benefits: \$295,000

#### Calculating ROI For 1st Year

ROI = 
$$\left(\frac{\text{Total Benefits - Total Costs}}{\text{Total Cost}}\right) * 100$$

$$ROI = \left(\frac{295,000 - 210,500}{210,500}\right) * 100$$

With an ROI of 40.14%, the project yields more in benefits than it costs within the first year, indicating a profitable investment. The qualitative benefits, while not directly calculable in financial terms, contribute significantly to the long-term value and sustainability.



### **Return on Value (ROV)**

Value Factor	Description & Calculation
Sustainability Performance	Improving sustainability metrics can save \$20,000 annually through reduced energy consumption, waste management, and optimized raw materials. Additionally, revenue can increase by \$10,000 yearly from eco-friendly products boost and marketing advantages, resulting in a total benefit of \$30,000 annually.
Brand Differentiation	By leading in sustainability, the company distinguishes itself in a competitive market. This could enhance brand loyalty and attract new customers who prioritize eco-friendly products. Estimating an additional 3% increase in customer base <sup>1</sup>
Productivity Increase	<ul> <li>Through smart manufacturing technologies we target productivity increase from 5% - 15% <sup>2</sup></li> <li>Environmental Managers: We except 4% increment through faster data access and automated reporting for improved analysis and collaboration.</li> <li>Operations Managers: Data-driven decision-making, process optimization, and efficient resource allocation might achieve 6% - 10% productivity increase.</li> <li>Supply Chain Managers: Supplier performance monitoring, risk management, and cost savings through optimized logistics could realize a 5% gain.</li> </ul>
Regulatory Advantage	Proactive compliance can lead to preferential treatment under certain regulations, grants, or tax benefits. Estimating a financial impact, such as qualifying for a green tax credit or reduced fees, could add approximately \$20,000 in annual savings. <sup>3</sup>

<sup>[1]</sup> UBQ Editorial Team. (2023, Nov 7). Sustainability in Manufacturing Processes. Retrieved from <a href="https://www.ubqmaterials.com/blog-post/sustainability-in-manufacturing-processes/">https://www.ubqmaterials.com/blog-post/sustainability-in-manufacturing-processes/</a>
[2] Automation.com. (2020, Dec 3). Impacting Energy Through Smart Manufacturing. Retrieved from <a href="https://www.automation.com/en-us/articles/december-2020/impacting-energy-through-smart-manufacturing">https://www.automation.com/en-us/articles/december-2020/impacting-energy-through-smart-manufacturing</a>

<sup>[3]</sup> Strategy+Business. (2022, Dec 1). Green taxes and incentives can help businesses achieve ESG goals. Retrieved from https://www.strategy-business.com/artide/Green-taxes-and-incentives-can-help-businesses-achieve-ESG-goals

### **Change Management Plan**

- 1. **Preparation:** The IT Team will create an FAQ document and high-level deck with an overview of the project, outline benefits of the new system, and provide a project timeline.
- 2. Communication & Awareness: Employees will be informed about the project via email (attaching the FAQ document and high-level deck) and managers will be instructed to inform their teams. IT leaders will be readily available to answer questions from teams; individual contributors should consolidate their inquiries to their managers to streamline communication.
- **3. Data Migration & System Integration:** IT will collaborate with Seed DMS and MySQL administrators to establish secure integration protocols and conduct through testing to ensure data integrity and functionality after migration. If there is any potential loss of access to Seed DMS during data migration and system integration, employees will be notified in advance to export any documents prior to the scheduled activities.
- 4. System Training & Support: A live training session will be offered by the IT team to train employees and admin users on how to use the EMS; the session will be recorded and available for employees who are unable to attend. Additionally, the IT team will provide video tutorials and guides on how to navigate the EMS and explain the capabilities of the Dashboards & Reports Module. The IT team will intake feedback and questions throughout the process and create and share additional documentation as needed.
- **5. System Rollout:** When the EMS is deployed organization-wide, the IT team will provide continuous support and welcome feedback. As new updates or future functionalities to the EMS become available, the IT team will develop standardized communication templates and a communication plan to inform employees.





### **Software Disasters & Mitigation**

	10

Disaster	Description	Impact	Mitigation
Data Breach <sup>1</sup>	Data breach occurs when unauthorized individuals gain access to sensitive environmental data stored within our system, such as customer information, compliance records, or research data.	Compromised user privacy, loss of trust, legal consequences.	<ul> <li>Enforce strict access controls and authentication mechanisms (User Story 3.1).</li> <li>Implement robust encryption protocols to safeguard sensitive data stored within the system (User Story 3.3).</li> <li>Conduct regular security audits and vulnerability assessments (User Story 3.3).</li> <li>Provide user education on data security.</li> </ul>
Data Loss²	Data loss occurs when critical environmental data stored within our system is accidentally deleted, corrupted, or becomes inaccessible due to software errors, hardware failures, or human error.	Loss of valuable data, hindrance to decision-making processes.	<ul> <li>Implement data backup and recovery procedures (User Story 3.0).</li> <li>Conduct regular backups of environmental data (User Story 3.0).</li> <li>Test backup and recovery processes for data integrity (User Story 3.1).</li> </ul>
System Downtime³	System downtime occurs when our Environmental Management System experiences prolonged periods of unavailability due to software bugs, hardware failures, or cyberattacks	Disrupted access to critical environmental data, loss of productivity	<ul> <li>Implement redundancy and failover mechanisms (User Story 3.1).</li> <li>Conduct regular system maintenance and updates and monitor system health and performance (User Story 3.2).</li> <li>Establish incident response procedures (User Story 3.1, 3.3).</li> </ul>



<sup>[1].</sup> IBM. (n.d.). Data Breach. Retrieved from <a href="https://www.ibm.com/topics/data-breach">https://www.ibm.com/topics/data-breach</a> [2]. Wikipedia. (2024, Apr 14). Data loss. In Wikipedia. Retrieved from <a href="https://en.wikipedia.org/wiki/Data\_loss">https://en.wikipedia.org/wiki/Data\_loss</a> [3]. Legowski, A. (2022, June 6). System Downtime. Pretius Blog. Retrieved from https://pretius.com/blog/system-downtime/



### Risk Management<sup>1</sup>

Туре	Priority	Risk	Likelihood	lm pact	Mitigation
	1	Challenges in data migration from Excel to MySQL	High	Data inconsistency, and disruption of business operations	Develop a detailed migration plan, utilize MySQL Workbench Migration Wizard, and collaborate with stakeholders
Technical <sup>2</sup>	2	Potential security vulnerabilities within the new system	High	Data inconsistency, and disruption of MySQL Workbench Migration Wizard, and	
	3	Insufficient validation leading to inaccurate data	Medium	integrity and	ySQL Workbench Migration Wizard, and Ilaborate with stakeholders onduct security assessments, implement cess controls and encryption, and engage th cybersecurity experts for testing on data entry best practices, and tablish data quality standards efine clear project scope, establish change ntrol process, and regularly communicate th stakeholders onduct thorough project planning, involve am in estimation, and regularly monitor
Project	1	Scope creep to extended timelines and increased costs	High	delivery, budget	control process, and regularly communicate
Management	2	Underestimation of time and resources Medium Missed deadlines,		T	team in estimation, and regularly monitor

<sup>[1].</sup> Wikipedia. (2024, Apr 14). Risk management. In Wikipedia. Retrieved from https://en.wikipedia.org/wiki/Risk\_management [2]. Nasa. Technical Risk Management. Retrieved from https://www.nasa.gov/reference/6-4-technical-risk-management/





### **Risk Management**

	Туре	Priority	Risk	Likelihood	lm pact	Mitigation
	Regulatory and	1	Non-compliance with data protection laws	High	Fines, penalties, reputational damage	Ensure system compliance with regulations, implement strong data protection, conduct regular audits, and provide staff training
	Compliance	2	Future changes in regulations that the system not handle	Medium	Fines, penalties, legal issues	sure system compliance with regulations, plement strong data protection, conduct ular audits, and provide staff training nitor regulatory changes, maintain flexibility system design, conduct regular compliance dits, engage legal counsel for advice mmunicate the benefits of the change, involve ployees in the process, provide training and poort, address concerns ess-train team members, document processes d knowledge, develop succession plans, entivize retention velop comprehensive training programs, ovide ongoing support and resources, gather
		1	Resistance to change from employees leading less adoption	High	Reduced productivity, project failure	Communicate the benefits of the change, involve employees in the process, provide training and support, address concerns
	Organizational	2	Loss of key project personnel can lead to knowledge gaps	Medium	Disruption of project continuity, loss of expertise	Cross-train team members, document processes and knowledge, develop succession plans, incentivize retention
		3	Insufficient training for users of the new system	Medium	Low user adoption, decreased efficiency	Develop comprehensive training programs, provide ongoing support and resources, gather user feedback for continuous improvement



## Mitigation Plan for Regulatory Change

	Task Mode w	Task Name	Duration •	Start 🔻	Finish •	Dra	Resource Names 🔻	November 2024 December 2024 January 2025 February 2025
1		Decide change tracking strategy (before change)	10 days	STOREGO NO.	Thu 11/14/24	100000	V	
2	*	Define roles and responsibilities	3 days		Tue 11/5/24		Product Manager, Project Manager	Product Manager, Project Manager
3	-5	Devolop a monitoring strategy	7 days	Wed 11/6/2	Thu 11/14/24	2	Product Manager, Support engineer	Product Manager, Support engineer
4	*	■ Identify impacted system components (after change)	7 days	Fri 11/15/24	Mon 11/25/24			
5	*	Review current regulations	2 days	Fri 11/15/24	Mon 11/18/24	3	Product Manager	roduct Manager
6	-	Map regulations to system components	3 days	Tue 11/19/2	Thu 11/21/24	5	Product Manager, Developer	Product Manager, Developer
7	-	Document impacted components	2 days	Fri 11/22/24	Mon 11/25/24	6	Developer,Support engineer	Developer, Support engineer
8	-5	Design and implement system enhancements	20 days	Tue 11/26/2	Mon 12/23/24			
9	-5	Identify flexibility requirements	3 days	Tue 11/26/2	Thu 11/28/24	7	Developer,Product Manager	Developer, Product Manager
10	-	Review and finalize design	4 days	Fri 11/29/24	Wed 12/4/24	9	Tester,Developer	Tester, Developer
11	-5	Implement system flexibility enhancements	8 days	Thu 12/5/24	Mon 12/16/24	10	Developer	Developer
12	-5	Test enhancements	5 days	Tue 12/17/2	Mon 12/23/24	11	Tester	Tester
13	-5	<ul> <li>Compliance audits and legal consultation</li> </ul>	15 days	Tue 11/26/2	Mon 12/16/24			
14		Develop audit plan	3 days	Tue 11/26/2	Thu 11/28/24	7	Product Manager	Product Manager
15	-5	Conduct initial audits	7 days	Fri 11/29/24	Mon 12/9/24	14	Project Manager	Project Manager
16	-5	Schedule and conduct legal consultations	5 days	Tue 12/10/2	Mon 12/16/24	15	Product Manager, Project Manager	Product Manager, Project Manager
17	-5	Update policies, train employees and monitor compliance	22 days?	Tue 12/24/2	Wed 1/22/25			
18	<b>-</b> 5	Draft and approve policy updates	5 days	Tue 12/24/2	Mon 12/30/24	12,16	Product Manager, Support engineer	Product Manager, Support engineer
19	-5	Develop training materials and conduct training sessions	7 days	Tue 12/31/2	Wed 1/8/25	18	Project Manager, Support engineer	Project Manager, Support engineer
20	-	Establish monitoring protocols and conduct compliance checks	10 days?	Thu 1/9/25	Wed 1/22/25	19	Support engineer	Support engineer



## **Test Strategy**<sup>1</sup>



Test Strategy	Objective	Approach	Tools
Test Development	Develop detailed test cases and scripts based on the user stories	<ul> <li>Write test cases for each user story and increment.</li> <li>Use Behavior-Driven Development (BDD) to create test scenarios in Cucumber.</li> <li>Ensure test cases cover functional, integration, system, security, performance, and compliance aspects.</li> </ul>	Cucumber for BDD, Selenium for automation, Postman
Test Execution <sup>3</sup>	Execute test cases to validate each increment and ensure the system meets requirements.	<ul> <li>Unit Testing: Validate individual components.</li> <li>Functional Testing: Validate functionalities as described in user stories.</li> <li>Integration Testing: Ensure integrated components work together.</li> <li>System Testing: Validate the complete system against requirements.</li> <li>Security Testing: Test for vulnerabilities and access controls.</li> <li>Performance Testing: Assess system performance under load.</li> <li>Regression Testing: Ensure new changes do not affect existing functionalities.</li> <li>User Acceptance Testing (UAT): Validate system functionality from an enduser perspective.</li> </ul>	Selenium, JIRA, LoadRunner, JMeter, OWASP ZAP.

# A

### **Test Strategy**<sup>2</sup>

Test Strategy	Objective	Tools	
Performance and Security Testing	Validate system performance and security to ensure reliability and data protection	<ul> <li>Simulate peak load conditions using Load Runner/JMeter</li> <li>Identify and mitigate vulnerabilities using OWASP ZAP</li> </ul>	Load Runner, JMeter, OWASP ZAP
User Acceptance Testing (UAT)	Ensure the system meets business requirements and user expectations.	<ul> <li>Engage end-users to validate the system.</li> <li>Conduct testing sessions to collect user feedback.</li> <li>Make necessary adjustments based on feedback.</li> </ul>	UAT checklists, feedback forms
Compliance and Reporting	Ensure the system complies with all regulatory and compliance requirements.	<ul><li>Conduct compliance tests to verify adherence to regulations.</li><li>Validate reporting functionalities for accuracy.</li></ul>	Compliance testing tools, Selenium for automated tests
Continuous Improvement	Continuously improve testing processes and methodologies.	<ul> <li>Collect feedback from testing team and stakeholders.</li> <li>Analyze testing metrics and outcomes.</li> <li>Implement process improvements based on feedback and analysis.</li> </ul>	JIRA for feedback collection, data analysis tools for metrics





Testing Type	User Story	Objective	Outcome	Test Tools	Test Environment	Acceptance Criteria
Unit Testing	All user stories	Validate individual components for functionality and reliability.	Ensure each component works as expected in isolation.	JUnit, NUnit, PyTest	Development environment	Components meet specified functional requirements and pass all unit tests
Integration	As a Supply Chain Ops Manager, want data consolidated in the Supply Chain Module from various supply chain aspects. ( User Story 2.0)	Ensure seamless integration of data from supplier information, raw material sourcing, manufacturing processes, transportation and logistics, and inventory into the module.	Data from all sources is accurately integrated and visualized within the Supply Chain Module.	Postman, SoapUl	Integration testing platform.	All data sources are integrated without errors and display correctly in the module.
Testing	As a Supply Chain Ops Manager, I need APIs that facilitate data integration and extraction for detailed analysis. (User Story 2.2)	Assess API functionality for system integration and robust data handling under operational conditions	APIs effectively integrate and perform data handling.	Postman, SoapUl	Integrated development environment (IDE) with live data streams.	APIs demonstrate successful integration and data handling capabilities.



Testing Type	User Story	Objective	Outcome	Test Tools	Test Environmen t	Acceptance Criteria
	As a Supply Chain Ops Manager, I need the system to perform efficiently and handle operations quickly. (User Story 2.0)	Test system performance to handle simultaneous data queries and operations effectively and efficiently.	System processes and visualizes data within acceptable time limits, supporting efficient operations.	JMeter, LoadRunner	Production- like environment.	System response times for data processing and visualization are within acceptable limits.
Performance Testing	As a Supply Chain Ops Manager, I need quick processing and visualization of environmental data. (User Story 2.2)	Ensure the system processes data and provides visualizations within 24 hours.	Data is processed and visualized within the 24-hour timeframe.	JMeter, LoadRunner	Production-like test environment.	System meets the 24-hour processing and visualization deadline.
	Export process efficiency. (User Story 2.3)	Ensure that the export process does not exceed 5 minutes for reports up to 500 MB.	Export completes within 5 minutes.	JMeter, LoadRunner	Production-like environment	Export process is efficient and meets the 5-minute requirement.



Testing User Story Objective		Outcome	Test Tools	Test Environmen t	Acceptance Criteria	
Reliability Testing	The EMS should have a system uptime of at least 99.5%. (User Story 2.0)	Confirm the system meets the uptime requirement to ensure continuous operation.	reliability with at least Uptime Robot Pringuoff, Upti		System uptime meets or exceeds 99.5%, ensuring reliability for operational continuity.	
Data Coverage Testing	Coverage of at least 95% of active suppliers. (User Story 2.1)	Verify that the system includes data from at least 95% of active suppliers in each generated report.	Comprehensive data coverage in reports.	SQL queries, Data validation tools	Development environment	Reports include data from at least 95% of active suppliers.
Data Accuracy Testing	Current and correct data on supplier performance. (User Story 2.1)	Confirm that reports reflect the latest and most accurate data on supplier performance.	Data in reports is up-to- date and correct.	Data verification tools, Database audits	Production environment	Data is verified as current and accurate in final reports.



Testing Type	User Story	Objective	Outcome	Test Tools	Test Environment	Acceptance Criteria
Testing	Report accessibility and readability. (User Story 2.1)	Test the ease of access and the readability of the reports by supply chain management team.	Reports are easily accessible and interpretable.		Staging environment	Reports are user-friendly and easily interpretable.
Compliance Testing	As a Supply Chain Ops Manager, I need automated compliance reports generated monthly. (User Story 2.2)	automate and schedule environmental compliance	Compliance reports are generated on schedule and meet regulatory standards.	ComplianceQue st, Qualys	Cloud-based environment with compliance data.	Automated reports are generated monthly and adhere to compliance standards.
Security Testing	Maintaining a log of export activities. (User Story 2.3)	Confirm that the system logs all export activities accurately, including date, time, user, and file size.	Complete and accurate activity logs are maintained.	Security audit tools, Log analysis tools	Production environment	Activity logs are detailed and comply with audit standards.
System Testing	Comprehensive system validation	Validate the complete and integrated system to ensure it meets all specified requirements.	Ensure the entire system works as intended when all components are integrated.	Selenium, JIRA	Staging and production environments	System functions correctly in an integrated environment, meeting all functional and nonfunctional requirements.

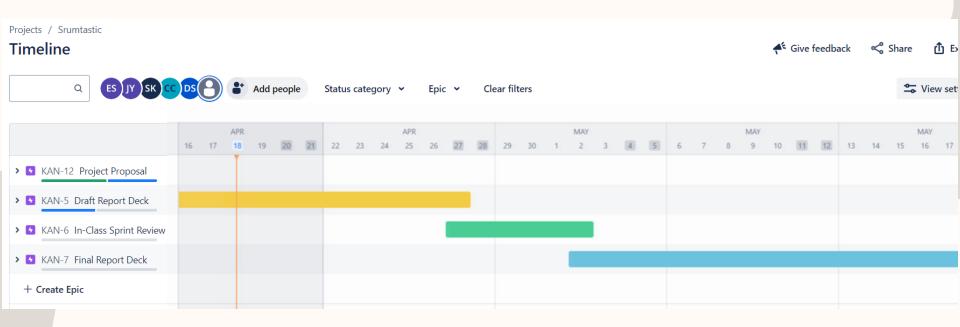


	Testing User Story Type		Objective	Outcome	Test Tools	Test Environmen t	Acceptance Criteria
Functional Testing		Metrics on delivery time, cost compliance, etc. (User Story 2.1)	Ensure that all required metrics are correctly calculated and displayed in reports.	Accurate and complete metrics display.	Selenium, TestComplete	Testing environment	Reports accurately reflect all specified metrics.
		As a Supply Chain Ops Manager, I need to analyze environmental data including historical data up to five years. (User Story 2.2)	Verify system capabilities to capture and analyze environmental metrics and historical data.	System correctly handles specified metrics and historical data analysis.	TestComplete, Selenium	Development and staging environment.	Accurate capture and analysis of specified environmental metrics.
		Ability to export data in multiple formats. (User Story 2.3)	Verify that the system supports data export in at least three formats: CSV, Excel, PDF, XML, JSON.	Successful data export in chosen formats.	Selenium, Postman	Development environment	Data export is supported in at least three specified formats.
	UAT	Final system validation	Ensure the system meets business requirements and user expectations.		UAT checklists, Feedback forms	Staging and production environment	Users confirm the system meets all their requirements and is ready for deployment.
	Regression Testing	All user stories	Ensure new code changes do not adversely affect existing functionalities.	Maintain system stability after changes or	Selenium, JIRA, TestRail	Developmen t and staging environment	System remains stable with no functional regressions after undates.

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### **OSS Project Sprint Plan: Timeline**







### **OSS Project Sprint Plan: Project Tracker**

G	Н	I	Rubric #	₹ Task Name	Assignee			Overall Status				
То Do	In Progress	Done	1	Revise Business Objective to SMART Goal	Ashley	▼ Done	▼ 3. Final Report ▼	Sprint	Done	In Progress	To Do	Grand Total
Revise Business Objective to SMART Goal	Architecture Diagram	Company Overview	1	EMS Proposal	Chen Chen	▼ Done	1. Proposal	1. Proposal	11			11
Architecture Diagram	High-Level Design Diagram	Business Problem	-									
High-Level Design Diagram	Risk Management/Analysis	Business Objective	1	As-Is Diagram	Emily	▼ Done	▼ 3. Final Report ▼	2. Draft Report	51			51
Release Roadmap	Change Management	EMS Proposal	1	To-Be Diagram	Emily	▼ Done	<ul> <li>3. Final Report *</li> </ul>	<ol><li>Final Report</li></ol>	34	4	5	43
Release Criteria		Define Environental Impact Metrics	- 1	Revise EMS Proposal	Emily	▼ Done	▼ 3. Final Report ▼	Grand Total	96	4	5	105
Bug Management		As-Is Diagram	1	Company Overview	Samiksha	Done	1. Proposal					
Release Checklist		To-Be Diagram		Business Problem	Samiksha		The Country of the Co					
Focused Risk Management		Revise EMS Proposal	1			Done	▼ 1. Proposal ▼					
Testing Strategy		OSS Competitive Analysis	. 1	Reporting Environmental Impact	Samiksha	Done	▼ 1. Proposal ▼					
Testing Methodology Testing Strategy		OSS Decision Criteria  MySQL SWOT Analysis	- 1	Business Objective	Samiksha	▼ Done	▼ 1. Proposal ▼					
Testing Methodology		OSS Success Stories	1	Define Environental Impact Metrics	Samiksha	▼ Done	▼ 1. Proposal ▼					
Testing Success Factors & Metrics		OSS Success Stories	1	Messaging	Samiksha	▼ Done	▼ 1. Proposal ▼	Resource Usage				
Testing Success Factors & Metrics		OSS Success Stories						resource osage				
References		MySQL OSS Overview	3	Coordinating with team for meetings	Samiksha	Done	▼ 1. Proposal ▼					
Reading Report Time		MySQL Upstream & Downstream	1	Assigned the project tasks to team members	Samiksha	▼ Done	1. Proposal					
Slide Organization		Environmental Director Persona	2	OSS Competitive Analysis	Chen Chen	▼ Done	▼ 1. Proposal ▼	Assignee	# of Tasks	% of Total		
Pitch Dry Run #1		Supply Chain Ops Manager Persona	2	OSS Decision Criteria	Chen Chen	▼ Done	▼ 1. Proposal ▼	All		6%		
Pitch Dry Run #2		Database Administrator Persona	2	MySQL SWOT Analysis	Dhvanil	▼ Done	▼ 2. Draft Report ▼	Ashley		6%		
		Combine OSS Decision Criteria & Competitive		·								
		OSS Principals	2	Revised Swot anaylsis	Samiksha	▼ Done	2. Draft Report *	Chen Chen	10			
		Environmental Director User Story & Acceptar	-	Added airbnb MySQL success story	Samiksha	Done	<ul> <li>2. Draft Report *</li> </ul>	Dhvanil	19	18%		
		Supply Chain Ops Manager User Story & Acce		Messaging	Samiksha	▼ Done	▼ 2. Draft Report ▼	Emily	3:	30%		
		Database Administrator User Story & Accepta	2	Assigned the project tasks to team members	Samiksha	▼ Done	2. Draft Report	Samiksha	33	30%		
		User Story Relative Sizing SDLC Rationalization	_							0.0000		
		SDLC Increments	2	Revised Upstream & Downstream	Dhvanil	Done	▼ 2. Draft Report ▼	Grand Total	10:	100%		
		SDLC Rationalization	4	MySQL Upstream & Downstream	Dhvanil	Done	▼ 2. Draft Report ▼					
		SDLC Increments	3	OSS Success Stories - RTTS	Emily	▼ Done	<ul> <li>2. Draft Report *</li> </ul>					
		SDLC Blending	3	MySQL OSS Overview	Emily	Done	▼ 2. Draft Report ▼					
		SDLC Blending	3	OSS Research: License Terms & Conditions	Emily	▼ Done	2. Draft Report					
		Revise Sprint Plan	2				2. Draft Report					
		Revise Sprint Plan	3	OSS Research: Sponsors & Financial Supporters	Emily	Done						
		Sprint Plan	5	OSS Research: Critical End Users & Adoption/Distribution	Samiksha	▼ Done	▼ 2. Draft Report ▼					
		Product Roadmap	3	OSS Success Stories - Airbnb	Samiksha	▼ Done	<ul> <li>2. Draft Report *</li> </ul>					
		Burn Down Chart	3	Revised Database Administrator User Stories	Samiksha	▼ Done	▼ 3. Final Report ▼					
		Product Backlog	3	Implemented Database Administrator User Stories on slide	Dhvanil	Done	▼ 3. Final Report ▼					
		Revise DBA User Story	4			-	Section Control of the Control of th					
1		Revise DBA Acceptance Criteria	4	Database Administrator Persona	Chen Chen	▼ Done	2. Draft Report *					البطرا



### **Burndown Chart**

Sprint	Planned Story Points	Completed Story Points	Remaining Story Points
1	21	18	3
2	18	15	3
3	20	17	3
4	22	20	2
5	19	16	3
6	17	14	3
7	16	13	3
8	15	12	3
9	14	11	3