FOREIGN AFFAIRS

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The Dangerous Myth of Deglobalization

Misperceptions of the Global Economy Are Driving Bad Policies

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consensus is emerging that the world is cleaving into blocs—not only geopolitically but economically, too. In 2020, the economist Douglas Irwin wrote that "the COVID-19 pandemic is driving the world economy to retreat from global economic integration." In the years since, how to manage this purported deglobalization has been a consistent theme at World Economic Forum meetings; in May, an *Economist* cover depicted a map of the world physically fracturing into competing economic blocs. The associated story presumed that deglobalization is a long-term certainty, arguing that it is becoming "visible in the economic data, as investors reprice assets and redirect capital in a less integrated world." Last week, a Bloomberg columnist piled on, concluding that "global trade and finance are fragmenting into rival and increasingly hostile blocs, one centered on China and extending into the global South and another around the United States and other Western countries."

But there is a problem with the assumption that deglobalization is a fact on the ground: the data does not fully back it up. As evidence of continuing deglobalization, observers often cite phenomena such as the United States' reluctance to establish new free-trade deals, the debilitation of the dispute-settlement system overseen by the World Trade Organization (WTO), the proliferation of new national measures restricting trade, and declines in both short- and long-term capital flows from their past peaks. The COVID-19 pandemic certainly did reveal that economic interdependence carries risks, and the efforts Russia has made since 2022 to use its natural gas pipelines to influence the G-7's response to its invasion of Ukraine—as well as the many sanctions the G-7 has imposed to try to weaken Russia's economy—have highlighted the vulnerabilities that can arise when countries trade across geopolitical divides. But a closer look at economic data shows that even though governments have increasingly adopted policies aimed at strengthening their own resilience, the world economy is still evolving to become more, not less, globalized in key ways—and more dependent on Chinese supply in particular.

Global trade surged during the pandemic, and the world's trade with China accelerated rather than slowed. A pandemic-era shift toward goods and away from services partly accounts for the acceleration. But the growth in trade with China also reflects the fact that China is simply producing things—high-tech exports such as electric vehicles, wind turbines, solar panels, and vital electronic and battery components—at a price point few can match. Between 2019 and 2023, China's manufacturing surplus rose by about a percentage point of global GDP; it is now far larger than the surpluses run by Germany and Japan, the world's other manufacturing powerhouses.

There is also less to the fall in capital flows than meets the eye. The decline in foreign direct investment (FDI) after 2016, for example, largely resulted from specific changes in tax regulations that led to a big reduction in the use of special-purpose vehicles in Luxembourg, the Netherlands, and a few other key European tax centers. And that tax simplification has

not blunted one of the less savory forms of globalization: trade and financial flows that appear to serve only as a vehicle for multinational tax avoidance.

The now pervasive misperception of the world's economy has consequences. Policymakers' efforts to defend globalization by equating more global trade flows with increased efficiency tend to ignore the ways reality is more complex: for example, even those pursuing a healthy form of globalization will need to work to reduce multinational corporations' tax avoidance. More fundamentally, if observers downplay the extent to which the world's economies are still integrated, they will underestimate the cost of actions that would fracture the world economy, such as launching a conflict over Taiwan or a unilateral U.S. retreat from trade. World leaders must take steps to increase their economies' resilience, but they must first understand those steps' true costs.

TRADING UP

The idea that the world's economy is deglobalizing took hold after the 2016 election of U.S. President Donald Trump. In his rhetoric, Trump repudiated the post–World War II bipartisan consensus around the value of free trade. And he also made some genuine policy shifts: pulling out of the Trans-Pacific Partnership (TPP), renegotiating the North American Free Trade Agreement to tighten the rules of origin for the trade of automobiles, and introducing tariffs on roughly three-fifths of the trade between the United States and China.

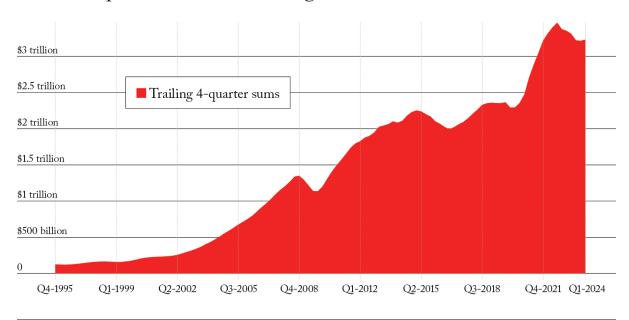
But globalization has deep roots by now, and such bilateral trade policies did little to change its fundamental trajectory. New trade deals and tariff programs always get a lot of ink. In reality, the changes in tariff rates in modern free-trade deals tend to be small, as most tariffs are already low or zero. Countries lacking preferential access to the U.S. market can still do incredibly well with the WTO's standard trade terms. In fact, U.S. imports from Southeast Asia have soared in the past half dozen years. The Southeast Asian members of the TPP increased their exports to the United States much more rapidly after Trump withdrew from the TPP than they had been able to before.

Any serious discussion of what drives trade must extend beyond tariffs and trade deals. The value of currencies also factors into trade flows, as do worldwide patterns of saving and investment. The dollar has remained strong since the United States withdrew from the TPP, and American consumers have not hesitated to buy foreign goods, helping drive the growth in U.S. imports.

Chinese exports to the United States are down since the 2018 introduction of the Trump tariffs, as are China's reported holdings of U.S. Treasury and government-backed agency bonds. But those indicators are poor measures of these two economies' true interconnection. When considering the impact of the United States' much-ballyhooed bilateral tariffs on Chinese products, it is important to look beyond U.S. data showing a fall in direct imports from China and pay more attention to data from China itself. Surprisingly, those data reveal a much smaller decline in direct trade with the United States and a steep rise in Chinese exports to countries that are now exporting more to the United States. Careful studies of the impact of the Trump tariffs by the Bank of International Settlements and the economist Caroline Freund have found that the most important effect of bilateral tariffs was to lengthen supply chains, not to shrink overall global trade or to reduce the United States' fundamental reliance on Chinese-sourced critical inputs. More Chinese parts now head to Malaysia, Thailand, and Vietnam—and to a more modest degree, Mexico-for final assembly. The underlying dependence on China is less visible, but no less substantial.

GROWTH SPURT

China's exports of manufactured goods



Source: Haver Analytics.

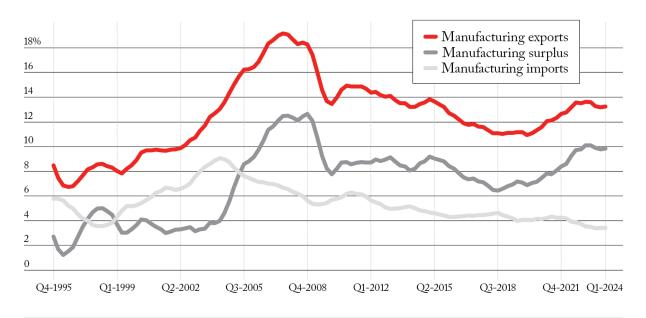
In fact, since the introduction of the Trump tariffs, China's economy has become only more central to world trade. The data points here are often overlooked by American and European commentators, but they are unambiguous. Over the five years between the end of 2018 and the end of 2023, China's exports of manufactured goods increased by 40 percent, from \$2.5 trillion to \$3.5 trillion, much more than the roughly 15 percent increase between 2013 and 2018.

Although China's ratio of exports to GDP fell in the years following the global financial crisis, exports have once again become a crucial driver of Chinese growth. After discounting imports of parts, China's exports of manufactured goods increased from around 11 percent of GDP before the pandemic to 14 percent of GDP in 2022. Predictions that this increase would turn out to be a one-off pandemic-related surge have not been borne out: although export growth slowed in 2023 as consumer spending diminished worldwide, it has now recovered, with export volumes growing

by over ten percent in the first quarter of 2024. China's manufacturing surplus has increased even more dramatically, rising from a low of around six percent of China's GDP in 2018 to a stunning ten percent in 2023.

GOING STEADY

China's trade in manufactured goods (excluding processing) as a share of its GDP



Source: Haver Analytics.

China's post-pandemic export boom undermines the argument that the world's economy is deglobalizing. For all of China's economic weaknesses, it can still produce goods at a scale that no other country can match. After the end of a property boom that lasted more than a decade, China responded to weakening internal demand by investing more in the production of manufactured goods for export. Consider the trajectory in one prominent sector: automobiles.

Historically, China was not a major auto exporter. But as domestic automobile demand trended downward, China went from being a net importer of automobiles to the world's largest exporter of them in just three years. This export wave is not about to weaken: China can produce

at least twice as many internal combustion cars as it needs to meet shrinking domestic demand, and the country's leading electric car manufacturer, BYD, is doubling its production capacity to ramp up exports. It is hard to think of a more potent symbol of China's steadily growing integration with the global economy than the enormous fleet of car carriers BYD now has on order from Chinese shipyards.

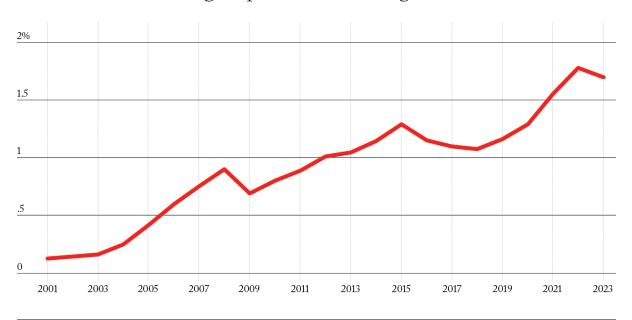
DODGE BALL

U.S. policymakers are rightly concerned that the world has become too reliant on China for supply, particularly with respect to clean energy and green technology. In a mid-May speech, Lael Brainard, the director of the U.S. National Economic Council, put it well: "China's industrial capacity and its exports in certain sectors are now so large that they can undermine the viability of investments in the U.S. and other countries. ... Markets need reliable demand signals and fair competition for the best firms and technologies to be able to innovate and invest in clean energy and other sectors. The Chinese government has made clear that China's massive investments in electric vehicles, solar panels, and batteries are an intentional strategy to effectively capture these sectors."

Chinese policymakers should be equally worried that their country's economy has become too dependent on the world for demand. But they do not appear to be. Chinese leader Xi Jinping's policy of supporting "new productive forces," together with his perhaps surprising resistance to "welfarism," has yielded an unbalanced domestic economy that increasingly must externalize its internal distortions. China's surplus in manufacturing has risen as much relative to world GDP in the last few years as it did during the first China shock following the country's accession to the WTO, when a surge in Chinese exports and a sharp rise in China's manufacturing surplus displaced workers across the world's advanced economies. As a share of the world's GDP, China's manufacturing surplus now substantially exceeds any other country's recorded surplus since the end of World War II.

SPARE CHANGE

China's manufacturing surplus as a share of global GDP



Source: UN Comtrade Database.

China's need to grow through exports, however, is not the only explanation for globalization's surprising resilience. Another is corporate tax avoidance. Changes in the way pharmaceutical companies behave are illuminating: U.S. pharmaceutical firms now often sell the rights to profit from promising new drugs to subsidiaries located in low-tax jurisdictions. These drugs are manufactured abroad and then sold at a high price in the United States. As a result, the major U.S. pharmaceutical companies—and other multinationals—now report earning almost all their profits abroad and pay little or no domestic corporate income tax. This particular form of globalization extends beyond the industry: pharma multinationals now often produce abroad in order to book large profits in offshore tax havens.

The low-tax haven of Ireland, and not China or India, is now by far the largest exporter of pharmaceuticals to the United States: in 2023, the United States imported twice as many pharmaceutical products from

Ireland as it did from Canada, China, India, and Mexico combined. The trend extends well beyond pharmaceuticals. Ireland is also the biggest global market for the export of U.S. research-and-development services. The Cayman Islands and the British Virgin Islands are the biggest export markets for U.S. financial services, and Bermuda is the United States' main international supplier of insurance services. A 2017 International Monetary Fund study showed that the resilience of FDI flows in the wake of the 2008–09 global financial crisis can largely be credited to a steady rise in FDI flows through centers of corporate tax avoidance.

In 2015, the members of the Organization for Economic Cooperation and Development agreed to change their tax regulations to try to make it harder for companies to locate their profits in zero-tax jurisdictions. But these changes, which were implemented at the end of 2020, have not curbed tax-avoidance-driven globalization. Following a tax strategy pioneered by Apple, a number of major U.S. companies directed their Irish subsidiaries to buy their affected subsidiaries in zero-tax jurisdictions, effectively "Ireland-shoring" their intellectual property while simultaneously generating large depreciation allowances that lower their effective tax rates in Ireland.

These moves have made corporate tax avoidance more visible because Ireland is the only center of tax avoidance that follows Europe's rigorous standards for the disclosure of economic and balance-of-payments data. Consequently, it is easy to track how foreign multinationals' profits in Ireland have soared from around 40 billion dollars per year ten years ago to over 180 billion dollars per year today and now constitute roughly 70 percent of Ireland's real domestic economy. Even more important, these profits represent over one percent of the eurozone's GDP and close to three-quarters of a percent of the United States' GDP. The resulting loss of U.S. tax revenue is far larger than most analyses capture, because corporations have no incentive to highlight just how little tax they actually pay in the United States.

RISK REVERSAL

Why does it matter if many people, including political leaders and influential commentators, misunderstand the trajectory of contemporary globalization and overstate the impact of a decline in political support for further economic integration? First, if policymakers focus discussion on the costs of deglobalization, they risk overlooking the many unhealthy forms of globalization that still exist and persist relatively undisturbed. China's role in middle America's deindustrialization is now widely acknowledged. But the role that the U.S. corporate tax code plays in that deindustrialization is not. Allowing American corporations to continue to use tax-avoidance strategies that transfer profits and production out of the United States is unhealthy for the global economy, even if it boosts measures of U.S. trade and foreign investment. If, instead, the U.S. Congress changed the tax laws to raise the global minimum tax and made it harder to shift intellectual property created in the United States to lowtax jurisdictions, U.S. pharmaceutical companies would likely shift the production of their most profitable drugs out of locations such as Ireland and Singapore and back to the United States.

Those who worry about deglobalization also often assume that all forms of economic integration are healthy. But they are not: the surge in cross-border bank flows before the global financial crisis, for example, reflected an unhealthy level of leverage and risk in the world's big banks. Today, too, an excessive amount of the world's FDI flows merely reflect tax avoidance, not productive economic activity.

There is also an opposing risk: that if policymakers do not acknowledge the degree to which globalization persists, they will grossly underestimate the shocks that would stem from a fuller decoupling of Chinese and U.S. trade. Even with the rise in U.S. tariffs on China, the world's economy is still deeply integrated. If anything, China has become more central to global trade since Trump imposed his tariffs, and U.S.-Chinese interdependence has been masked, not severed. For instance, China could not have achieved its current \$800 billion trade surplus in goods if the United States did not have a large trade deficit. That deficit is no longer financed by the direct purchase of U.S. bonds by China's central bank. But

it is still indirectly financed by China, in the form of the large stockpiles of dollars that Chinese exporters now hold offshore. The way China surplus's remains the mirror image of the U.S. deficit is just one of the many, complex forms in which the U.S. and Chinese economies continue to rely on one another, even as the ties become harder to see in topline economic data.

The role that the U.S. corporate tax code plays in globalization often goes unacknowledged.

Some deglobalization here could, in fact, also be healthy. If China relied less on global demand to make up for its internal weaknesses, that would put less pressure on its trading partners' manufacturing sectors as well as reduce the overdependence of the United States, most European countries, and other democracies on China for critical inputs. But right now, the strong pressures on China to solve its domestic economic problems by increasing exports

are likely to keep driving the world toward deeper, more unbalanced economic integration. The United States is trying to resist this pressure in the realm of electric vehicles, at a cost to U.S. consumers. As Chinese electric vehicle firms go global, however, it is not clear that the United States can successfully insulate its own electric vehicle industry simply by imposing tariffs on bilateral trade. Avoiding interdependence with China would likely require bigger policy shifts—and a greater willingness to pay for the costs of regionally rather than globally integrated supply chains.

Historically, the trade in automobiles has always been more regional than global; preserving that trading pattern in the face of a growing Chinese supply will require more restrictions on trade. But those sectoral restrictions can only limit the development of new forms of integration; they cannot reverse globalization writ large. The biggest economic challenge China now poses to G-7 policymakers is how to limit the dislocations that flow from China's increasingly export- and manufacturing-dependent economy. Discussions about deglobalization miss the point.

For the United States in the near future, any true decoupling from the Chinese economy would be costly—far more costly than the past few years' superficial decoupling. An easy, and relatively cheap, way for the United States to avoid bilateral tariffs is to import parts from Vietnam that China has shipped there for final assembly. It would be much harder to engineer Chinese parts out of U.S. supply chains entirely. And it would be equally difficult for China to restructure its economy so it relies more on internal demand.

Deglobalization offers analysts a simple story to tell about changes to the global economy. But the reality is more complex: put plainly, it is impossible for a global economy characterized by a large U.S. deficit on one side and a large Chinese surplus on the other to truly fragment. The world needs to have a healthy debate about the drawbacks and benefits of economic integration. But that debate must start from a frank acknowledgment that many characteristics of the contemporary global economy still push toward more, not less, integration, and that addressing these factors will have real costs.