

FINANCIAL TIMES REFERENCE FOR STUDENT ADVOCATES

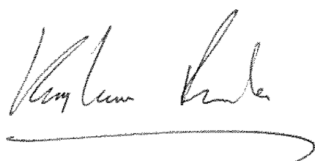
To whomever it may concern,

Arijeet has worked diligently as a Student Advocate for six months alongside studying, developing skills of communication, public speaking and time management.

We have been impressed with excellent contributions on Glasscubes and in our monthly calls, which have helped us better understand how to make the FT more valuable to younger readers.

Arijeet has consistently demonstrated patience, willingness to contribute ideas and a proactive mindset over the course of the Programme.

Yours faithfully,



Krishan Puvvada,
Project Lead, Education,
The Financial Times Ltd