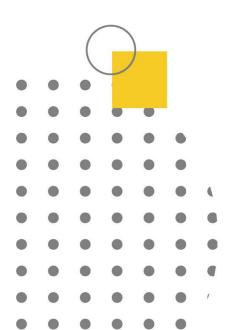


A member of
RESOURCES

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Shareholders Report Quarter 1: Jan-Mar 2023

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PRESIDENT DIRECTOR'S MESSAGE



Josh Sleiman
President Director

"First and foremost, I'd like to express my sincere gratitude and appreciation to all the shareholders for their ongoing support and patience. The KBK team and I are very thankful.

We've officially launched the quarterly reporting campaign to update shareholders on necessary project information and announcements in a short and factual manner.

Secondly, to call a spade a spade, over the past three years we've all been dealing with the difficulties and challenges imposed on us by the pandemic and this caused serious delays for the project and we're all still experiencing the aftermath elements such as, increasing costs, labour shortages, and supply chain constraints, to name a few.

Nevertheless, We remain confident and optimistic that the project will achieve its goals and objectives of starting a test production and first product sales by Q3 2023, whilst simultaneously continuing the resource drilling activities with the aim to complete 80 holes by the end of 2023 and upgrade the Mineral Resource Estimate (MRE).

In Ending, We're looking into dates, Late November or Early December to hold the first KBK Shareholders Annual Meeting in Sydney with some members of KBK core team attending for greetings and presentations.

We're still actively raising capital to sustain the company, development activities, and short-term growth. All introductions to candidate investors are most welcome and you can reach out to me directly.

I wish you all the very best for 2023."





PROJECT UPDATES



HIGHLIGHTS:

- **NorthWest** Drilling Machine arrives on site by early May to continue resource drilling activities.
- Purchased **Zenith** 200-250THP mobile crusher, delivered onsite by June.
- Site Preparation, civil works, rock breaking for test production to start in April.
- Four ready buyers on standby to purchase crushed aggregate.
- CCTV PTZ cameras will be installed by June for shareholders to access live footage via mobile app.

LOWLIGHTS:

- Capital Constraints due to not achieving targets in capital raising efforts.
- Delays remains the main challenge and risk due to lack of Capital.
- Start Project test production on a bootstrap budget.





BUSINESS DEVELOPMENT – READY BUYERS

Ready Buyers	Materials	Volume in M ³	Volume in Ton
1. PT SCG Readymix Indonesia	Crushed Stone: 5-10mm Crushed Stone: 10-20mm	61,600 m ³ 92,400 m ³	154,000 ton 231,000 ton
2. PT GUO Neng Investment	Boulder 10kg – 1,000kg	20,000 m ³	50,000 ton
3. PT Royal Borneo Propertindo	Boulder Max 50cm	1,000,000 m ³	2,500,000 ton
4. PT Royal Borneo Propertindo	Crushed Stone: 10-20mm Crushed Stone: 20-30mm	1,000,000 m ³	2,500,000 ton

Note:

To date we have four ready buyers who have already issued LOIs and showed serious interest to purchase the Aggregates from KBK Quarry.





BUSINESS DEVELOPMENT - GO TO MARKET STRATEGY

NO	CUSTOMER	OUTLINE INITIATIVE ACTION
1	Construction Sector	To capture 50% - 60% of Malinau's aggregate market share by winning the competition from
		competitors, finding new potential buyers, and maintaining existing customers
		To provide consistent & sustainable supply of aggregate materials
		To provide professional and excellent services (i.e. accurate measurement in cubic or tons via
		weight bridge system and implementation of new technology)
		To provide options and opening up stockpile area near the project location
		To educate the market on the importance of Sustainable Mining and Net Zero Natural Resources
2	Government	To engage and support Govt's Construction and Development Projects
		To provide inputs & involve in knowledge sharing with various Govt Departments i.e. Work
		Ministry (PUPR) etc
		• To jointly organize Focus Group Discussion/Dialogue Sessions with the Govt and Industry Players
		To further improve communication and maintain good relationship the Govt
3	Batching Plants	To propose a minimum 1-year Contractual Agreement (LoI/MoU) to batching plants
		To provide consistent & sustainable supply of aggregate materials
		To provide professional and excellent services (i.e. accurate measurement in cubic or tons via
		weight bridge system and implementation of new technology)
4	Retail Outlets	To increase supply coverage by setting up more retail yards
		To provide customers with professional and excellent services (i.e. accurate measurement in
		cubic or tons via weight bridge system and implementation of new technology)
		To set-up offline retail outlets & e-commerce platform





FINANCIAL REPORT – VALUATION & MONTHLY BURN RATE

SRK's Technical Valuation was based on:

- 1. Documents provided by the Company and all information relating to the exploration and evaluation work completed on the Project to date between 2017 and 2021.
- 2. Publicly available information relating to transactions involving industrial/aggregate projects and the equity value of aggregate specific companies on various stock exchanges.
- 3. Past and Planned near-term expenditures. The recent (September 2021) Mineral Resource Estimate, reported by SRK.

Technical Value Approach	Units	NPV (USDM)
Scenario 1- (Base Case) 3Mtpa, (1Mtpa Local, 1Mtpa Exp, 1Mtpa Amourstone), contract mining, 3Mtpa crusher (O&O), conveyor (O&O) jetty rental and port develp yrs 2 onward, and contracted services, barging of export ore	USDM	120
Scenario 2 – High Case Sceanrio - 4Mtpa (20 LoM) no inf Adjustment (Valmin) , (2mtpa Amour, + 1mtpa local, 1mtpa export) contracted mining, 3mtpa installed crusher (O&O), jetty rental and contracted services (for 12mnths), barging of export materials	USDM	190
Scenario 3 - Low Case = 3Mtpa, (1Mtpa Local, 1Mtpa Exp, 1Mtpa Amour), contract mining, 3Mtpa crusher (O&O) with washing, conveyor (O&O) jetty rental and port develp yrs 2 onward, and contracted services, barging of export ore	USDM	115

On an Income Based Valuation approach, SRK estimates that the Net Present Value range of the project under each of the given scenarios as estimated in the Technical Economic Model (SRK's preferred evaluation methodology) is between **USD 190 Million** and **USD 115 Million**.

AVERAGE MONTHLY BURN RATE FORCASTED FOR 2023 (IN USD)

Period	Manpower		Overhead		Monthly Average	
Apr-23	\$	205,000	\$	20,000	\$	225,000
May-23	\$	205,000	\$	20,000	\$	225,000
Jun-23	\$	205,000	\$	20,000	\$	225,000
Jul-23	\$	205,000	\$	20,000	\$	225,000
Aug-23	\$	205,000	\$	20,000	\$	225,000
Sep-23	\$	205,000	\$	20,000	\$	225,000
Oct-23	\$	205,000	\$	20,000	\$	225,000
Nov-23	\$	205,000	\$	20,000	\$	225,000
Dec-23	\$	205,000	\$	20,000	\$	225,000

TOTAL BURN RATE FOR 2023 = \$ 2,025,000





FINANCIAL REPORT – OUTSTANDING PAYMENTS

Local Vendors & Commitment to Government	Amount USD
Asri Bhumi Nusantara - NW Freight Forwarder	67,667
Rahma Mandiri Tehnik - Fuel Tank	19,079
Arnoc Indonesia - Survey Application	70,789
Trisna Ratna - Office Rent Jakarta	34,868
Andri Kandarani - Mess Rent Malinau	10,197
Other Local Vendors	13,227
Government - Land Ownership Upgrage to HGB	18,237
Government - Relevant Permits and Licenses	61,316
Government - Non Tax Billing	54,049
Total Debts & Commitments	349,429

International Vendors	Amount USD
SRK - UK	172,007
SRK - Kazakhstan	49,156
Core Case Suprimentos de Sondagem e Geologia - Brazil	59,188
Maxwell Geoservices - Australia	24,530
Macquarie Bank qq Petram - Singapore	10,379
Total Debts to International Vendors	315,260

Outstanding Manpower	Amount USD
National Manpower	54,700
Expatriate Manpower	112,585
Employee Tax Liabilities	52,980
BPJS (Superannuation) Payables	29,801
Total Outstanding Manpower	250,066

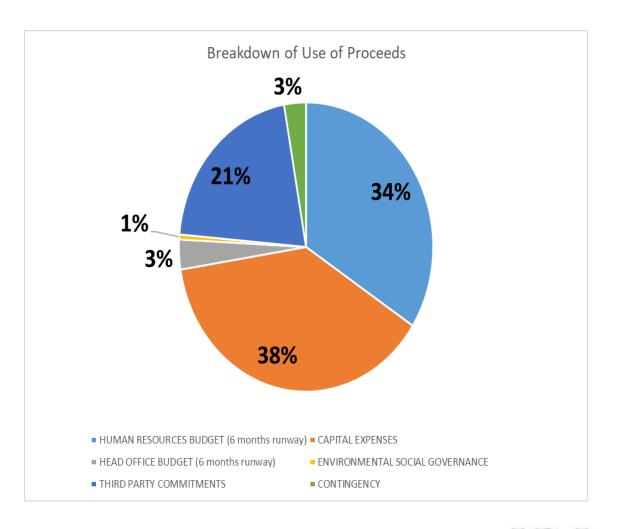
Outstanding Payment To	Amount USD
Local Vendors & Commitment to Government	349,429
International Vendors	315,260
Manpower Commitments	250,066
Grand Total	914,755





FINANCIAL REPORT – CAPITAL REQUIREMENTS & USE OF PROCEEDS

NO	. ITEMS	USD
Α	HUMAN RESOURCES BUDGET (6 months runway)	\$ 1,230,000
	1 MANPOWER	\$ 1,230,000
В	CAPITAL EXPENSES	\$ 1,380,000
	1 OFFICE INFRASTRUCTURE	\$ 120,000
	2 CAMP INFRASTRUCTURE	\$ 55,000
	OCCUPATION HEALTH AND SAFETY	\$ 16,000
	4 CIVIL WORKS	\$ 184,000
	5 MECHANICAL AND ELECTRICAL	\$ 20,000
	6 SOFTWARE	\$ 40,000
	7 TECHNICAL STUDIES	\$ 110,000
	8 TRANSPORT AND LOGISTICS	\$ 140,000
	9 INFORMATION COMMUNICATION AND TECHNOLOGIES	\$ 45,000
1	O GEOLOGY	\$ 50,000
1	1 HEAVY EQUIPMENT HIRE	\$ 600,000
С	HEAD OFFICE BUDGET (6 months runway)	\$ 120,000
	1 OVERHEAD COST	\$ 120,000
D	ENVIRONMENTAL SOCIAL GOVERNANCE	\$ 20,000
	1 ESG & ESIA	\$ 20,000
E	THIRD PARTY COMMITMENTS	\$ 750,000
	1 NATIONAL & INTERNATIONAL SUPPLIERS	\$ 665,000
	BPJS (PENSION/SUPERANUATION) PAYABLE	\$ 30,000
	3 TAX LIABILITIES	\$ 55,000
F	CONTINGENCY	\$ 100,000
CAP	ITAL REQUIREMENTS	\$ 3,600,000







NO	NO LOCATION		HEADCOUNT	JOB TITLE
I		ARTA		
	A.	C – LEVEL/EXPATS	6	
		1. Josh Sleiman		President Director/CEO
		2. Ahmad Soffian		Chief Business Officer
		3. Dean McMinn		Chief Operating Officer
		4. Gareth Camilo Sims		Chief Sustainability Officer
		5. Filipe Schmitz Beretta		Superintending Engineer
		6. Julia Lena Karklin Zanini		Superintending Geologist
	B.	HR & PROCUREMENT	1	
		1. Tri Haryadi		HR Manager
	C.	FINANCE	2	
		1. Raldi Rizanul		Finance Manager
		2. M. Sobri Aditiya Barkah		Finance Supervisor
	D.	BUSINESS DEVELOPMENT	2	
		1. Muhammad Fikri		Business Development Manager
		2. Taufiqurrahman		Permitting Officer
	E.	CREATIVE	1	
		1. Iqbal Amrullah Qadafi		Creative Designer
	F.	LEGAL	4	•
		1. M. Roofi Andrianto		Senior Lawyer
		2. Irawan Syahputra		Legal Officer
		Ariessa Prahara		Legal Officer
		4. Alpha Pandu		Legal Officer
	G.	IT SUPPORT	1	
		1. Samsul Arifin		IT Officer
	H.	MARKETING & SALES	2	
		1. Yan Iryanto Budi Utomo		Marketing & Sales Manager I
		2. Nugraĥa Hadiwijaya		Marketing & Sales Manager II
	I.	ADMIN & SUPPORT	4	
		Hera Susanti		Senior Secretary
		2. Sukma Nurochim		Administration Officer
		3. Putra Atmaja		Office Assistant
		4. Munirul Ihwan		Driver
	J.	GIS MAPPING	1	
	-	1. Hamzah Imanul Haq		GIS Officer
		SUB TOTAL JAKARTA	24	

NO	LOC	CATION	HEADCOUNT	JOB TITLE
II		LINAU		V 9 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
	NORTH KALIMANTAN			
	Α.	MINE ENGINEER	2	
		1. Ari Wibowo		Head of Mining Engineer (KTT)
		2. Hendrik Raja Butol Naibaho		Senior Mining Engineer
	B.	GEOLOGIST	0	Vacant
	C.	SURVEYOR	1	
		Kadir Sebayang		Senior Surveyor
	D.	PROJECT ARCHITECT	2	•
		Givi Andriyanto		Project Architect
		2. Alfian		Project Assistant
	E.	HR & FINANCE	1	
		Adhi Kasnanto		HR & Admin Supervisor
	F.	ENVIRONMENT	0	Vacant
	G.	COMMUNITY RELATIONS	0	Vacant
	H.	GOVERNMENT RELATIONS	3	
		1. Indra Nata		Liaison Officer
		2. Rudi Apriliansyah		Liaison Officer
		3. Saparudin		Liaison Officer
	I.	IT SUPPORT	0	Vacant
	J.	HEALTH & SAFETY	0	Vacant
	K.	ADMIN & SUPPORT	12	
		1. Adhan		Project Assistant
		2. Pangeran		General Helper
		3. Yusten Agung		General Helper
		4. Ramdin		Security
		Agus Frediyanto Ruslan (Edy)		Security
		6. Suriansyah		Security
		7. Lambertus		Caretaker
		8. Yasinta		Caretaker
		9. Yulianawati		General Helper
		10. Yuliana Lusiana Deram		General Helper
		11. Maria Magdalena		General Helper
		12. Maimuna		General Helper
		SUB TOTAL MALINAU	21	
		GRAND TOTAL	45	

NOTE: The total current headcount is <u>45 employees</u>, however this number would increase up to at least <u>60 employees</u> once KBK production and drilling program commenced.

















GALLERY #1

Quarry Site Visit – 28 Feb to 2 March 2023 Malinau, North Kalimantan, Indonesia



GALLERY #2

Jetty Site Visit - 28 Feb to 2 March 2023 Malinau, North Kalimantan, Indonesia





GALLERY #3

Dayak Cultural Village Visit - 28 Feb to 2 March 2023 Malinau, North Kalimantan, Indonesia

