STRATEGIC SCHOOL PROFILE 2012-13

Manchester School District

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Location: 45 North School Street Manchester,

Connecticut

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This profile was produced by the Connecticut State Department of Education in accordance with CT General Statutes 10-220(c) using data and narratives provided by the school district, testing services, or the US Census. Profiles and additional education data, including longitudinal data, are available on the internet at www.sde.ct.gov.

COMMUNITY DATA

County: Hartford

Town Population in 2000: 54,740 1990-2000 Population Growth: 6% Number of Public Schools: 12 Per Capita Income in 2000: \$25,989

Percent of Adults without a High School Diploma in 2000*: 13.8% Percent of Adults Who Were Not Fluent in English in 2000*: 1.5% District Enrollment as % of Estimated. Student Population: 88.8%

District Reference Group (DRG): G DRG is a classification of districts whose students' families are similar in education, income, occupation, and need, and that have roughly similar enrollment. The Connecticut State Board of Education approved DRG classification for purposes of reporting data other than student performance.

STUDENT ENROLLMENT

DISTRICT GRADE RANGE

Enrollment on October 1, 2012 6,236 5-Year Enrollment Change -8.7% Grade Range PK - 12

INDICATORS OF EDUCATIONAL NEED

| Need Indicator | Number in District | Percent | | |
|--|-----------------------|----------|------|-------|
| | | District | DRG | State |
| Students Eligible for Free/Reduced-Price Meals | 3,379 | 54.2 | 43.3 | 36.7 |
| K-12 Students Who Are Not Fluent in English | 326 | 5.4 | 4.0 | 5.8 |
| Students Identified as Gifted and/or Talented* | 220 | 3.5 | 3.8 | 3.8 |
| PK-12 Students Receiving Special Education Services in District | 863 | 13.8 | 12.8 | 11.9 |
| Kindergarten Students who Attended Preschool, Nursery School or Headstart | 434 | 72.1 | 74.2 | 79.3 |
| Homeless | 2 | 0.0 | 0.3 | 0.3 |
| Juniors and Seniors Working 16 or More Hours Per Week | 130 | 15.7 | 13.9 | 12.7 |

^{*0.0 %} of the identified gifted and/or talented students received services.

^{*}To view the Adult Education Program Profiles online, go to www.sde.ct.gov and click on Adult Education, then Reports.

SCHOOL DISTRICT DIVERSITY

| Student Race/Ethnicity | | | | |
|------------------------|---------|------|--|--|
| Race/Ethnicity | Percent | | | |
| American Indian | 21 | 0.3 | | |
| Asian American | 501 | 8.0 | | |
| Black | 1,366 | 21.9 | | |
| Hispanic | 1,516 | 24.3 | | |
| Pacific Islander | 1 | 0.0 | | |
| White | 2,565 | 41.1 | | |
| Two or more races | 266 | 4.3 | | |
| Total Minority | 3,671 | 58.9 | | |

Percent of Minority Professional Staff: 8.7%

Non-English Home Language:

14.0% of this district's students (excluding prekindergarten students) come from homes where English is not the primary language. The number of non-English home languages is 53.

EFFORTS TO REDUCE RACIAL, ETHNIC AND ECONOMIC ISOLATION

Below is the description submitted by this school of how it provides educational opportunities for its students to interact with students and teachers from diverse racial, ethnic, and economic backgrounds.

Improvement within the Manchester School system requires a targeted investment aligned to the district's most pressing needs. The district and each of its schools will focus on the implementation of best practices to increase effectiveness and efficiency resulting in higher student success rates. The district's identified priorities are aligned with the district's theory of action. Our theory emphasizes a commitment to providing all students with rigorous instruction supported by a focused analysis and application of student performance data. This year, many initiatives were applied to support equitable student growth. In our English Language Learner (ELL) programs we have been able to hire additional staffing, using federal Title III funds, which allows for differentiation in programming. In addition, collaborative efforts have been made between our Coordinator of English Language Learner Programs and our Equity Coordinator to provide professional development opportunities to all staff, which will result in creating culturally responsive classrooms and providing additional support for your students. In addition, the Manchester School system has continued to increase collaboration of school and community program and service opportunities focused on improving school climate, improvement in student attendance, and reduction in disruptive behaviors affecting school climate and student learning. This work has begun with parent climate surveys and will continue with parental/community input on a newly formed District Improvement Team. The team will represent a cross section of the district and its various stakeholders and work to monitor the work related to the district's identified priorities. Overall, families are attracted to or schools because of the diversity and exposure to a sound comprehensive education. The Manchester Board of Education is committed to helping our district and community address racial, ethnic and economic isolation.

STUDENT PERFORMANCE

Connecticut Mastery Test, Fourth Generation, % Goal. The Goal level is more demanding than the Proficient level, but not as high as the Advanced level, reported in the No Child Left Behind Report Cards.

| Grade an Area | nd CMT Subject | District | State | % of Districts in State with Equal or Lower Percent Meeting Goal | These results reflect the performance of students with scoreable |
|------------------|----------------|----------|-------|--|--|
| Grade 3 | Reading | 46.4 | 56.9 | 18.8 | tests who were enrolled in the district at the |
| | Writing | 53.7 | 60.0 | 26.1 | time of testing, |
| | Mathematics | 53.8 | 61.4 | 19.9 | regardless of the length |
| Grade 4 | Reading | 55.3 | 62.6 | 19.0 | of time they were enrolled in the district. |
| | Writing | 45.6 | 63.0 | 7.0 | Results for fewer than |
| | Mathematics | 55.6 | 65.1 | 18.4 | 20 students are not |
| Grade 5 | Reading | 59.9 | 66.9 | 19.3 | presented. |
| | Writing | 52.7 | 65.6 | 15.5 | |
| | Mathematics | 66.0 | 69.2 | 31.1 | E 1. I CMT |
| | Science | 55.0 | 62.3 | 19.9 | For more detailed CMT results, go to |
| Grade 6 | Reading | 69.7 | 73.3 | 24.6 | www.ctreports. |
| | Writing | 55.5 | 65.1 | 18.2 | |
| | Mathematics | 57.4 | 67 | 19.0 | |
| Grade 7 | Reading | 69.4 | 78.9 | 14.6 | To see the NCLB |
| | Writing | 53.8 | 64.9 | 15.8 | Report Card for this school, go to |
| | Mathematics | 48.1 | 65.4 | 14.6 | www.sde.ct.gov and |
| Grade 8 | Reading | 67.4 | 76.2 | 16.5 | click on "No Child Left |
| | Writing | 56.0 | 67.2 | 15.1 | Behind." |
| | Mathematics | 47.1 | 65.0 | 13.2 | |
| | Science | 44.1 | 60.4 | 13.8 | |

Connecticut Academic Performance Test, Third Generation, % Meeting State Goal. The CAPT is administered to Grade 10 students. The Goal level is more demanding than the state Proficient level, but not as high as the Advanced level, reported in the No Child Left Behind Report Cards. The following results reflect the performance of students with scorable tests who were enrolled in the school at the time of testing, regardless of the length of time they were enrolled in the school. Results for fewer than 20 students are not presented.

| CAPT Subject Area | District | State | % of Districts in State with Equal or Lower Percent Meeting Goal |
|--------------------------------|----------|-------|--|
| Reading Across the Disciplines | 31.0 | 48.5 | 15.9 |
| Writing Across the Disciplines | 52.6 | 62.1 | 23.5 |
| Mathematics | 34.1 | 52.4 | 15.9 |
| Science | 32.3 | 48.8 | 18.0 |

For more detailed CAPT results, go to www.ctreports.com.
To see the NCLB Report Card for this school, go to www.sde.ct.gov and click on "No Child Left Behind."

Physical Fitness. The assessment includes tests for flexibility, abdominal strength and endurance, upper-body strength and aerobic endurance.

| Physical Fitness: % of Students Reaching Health Standard on All Four Tests | District | | % of Districts in State with Equal or Lower Percent Reaching Standard |
|---|----------|------|--|
| 1 6818 | | | Stanuaru |
| | 56.5 | 51.1 | 58.1 |

| SAT® I: Reasoning Test Class of 2012 | | District | State | % of Districts in State with Equal or Lower Scores |
|---|------------------|----------|-------|--|
| % of Graduates T | ested | 63.9 | 78.5 | |
| Average Score | Mathematics | 459 | 503 | 18.0 |
| | Critical Reading | 469 | 499 | 19.5 |
| | Writing | 479 | 504 | 21.1 |

SAT® I. The lowest possible score on each SAT® I subtest is 200; the highest possible score is 800.

| Graduation and Dropout Rates | District | State | % of Districts in State with Equal or Less Desirable Rates |
|--|----------|-------|--|
| Graduation Rate, Adjusted Cohort Rate 2012 | 73.2 | 84.8 | 13.2 |
| 2011-12 Annual Dropout Rate for Grade 9 through 12 | 1.9 | 2.1 | 17.9 |

| Activities of Graduates | District | State |
|--|----------|-------|
| % Pursuing Higher Education (Degree and Non-Degree Programs) | 93.6 | 82.6 |
| % Employed (Civilian Employment and in Armed Services) | 2.8 | 9.8 |

RESOURCES AND EXPENDITURES

DISTRICT STAFF

| Full-Time Equivalent Count of School Staff | |
|--|----------------|
| General Education | |
| Teachers and Instructors | 452.86 |
| Paraprofessional Instructional Assistants | 77.64 |
| Special Education | |
| Teachers and Instructors | 67.00 |
| Paraprofessional Instructional Assistants | 124.00 |
| Library/Media Specialists and/or Assistants | 23.02 |
| Staff Devoted to Adult Education | 0.00 |
| Administrators, Coordinators, and Department Chairs District Central Office School Level | 10.60 24.20 |
| Instructional Specialists Who Support Teachers (e.g., subject area specialists) | 28.00 |
| Counselors, Social Workers, and School Psychologists | 46.00 |
| School Nurses | 20.75 |
| Other Staff Providing Non-Instructional Services and Support | 358.40 |

In the full-time equivalent (FTE) count, staff members working part-time in the school district are counted as a fraction of full-time. For example, a teacher who works half-time in the district contributes 0.50 to the district's staff count.

| Teachers and Instructors | District | DRG | State |
|---|----------|------|-------|
| Average Years of Experience in Education | 13.0 | 14.5 | 13.9 |
| % with Master's Degree or Above | 56.7 | 81.1 | 79.8 |

| Average Class Size | District | DRG | State |
|--------------------|----------|------|-------|
| Grade K | 19.3 | 18.4 | 18.9 |
| Grade 2 | 18.1 | 19.1 | 19.8 |
| Grade 5 | 19.5 | 20.8 | 21.3 |
| Grade 7 | 15.5 | 19.5 | 20.2 |
| High School | 18.8 | 18.7 | 18.8 |

| Hours of Instruction Per Year* | Dist | DRG | State |
|-----------------------------------|-------|-------|-------|
| Elementary School | 1,026 | 986 | 999 |
| Middle School | 1,019 | 1,019 | 1,029 |
| High School | 1,003 | 1,006 | 1,027 |

| *State law requires that at least 900 hours of instruction be |
|--|
| offered to students in grade 1-12 and full-day kindergarten, and |
| 450 hours to half-day kindergarten students. |

| Students Per Academic Computer | Dist | DRG | State |
|-----------------------------------|------|-----|-------|
| Elementary School* | 2.3 | 3.0 | 2.7 |
| Middle School | 2.4 | 2.2 | 2.1 |
| High School | 1.8 | 2.1 | 2.1 |

^{*}Excludes schools with no grades above kindergarten.

DISTRICT EXPENDITURES AND REVENUES, 2011-12

Expenditures may be supported by local tax revenues, state grants, federal grants, municipal in-kind services, tuition and other sources. DRG and state figures will not be comparable to the district if the school district does not teach both elementary and secondary students.

| Expenditures All figures are unaudited. | Total (in 1000s) | Expenditures Per Pupil | | | |
|--|---------------------|------------------------|--------------------|----------|----------|
| | | District | PK-12 Districts | DRG | State |
| Instructional Staff and Services | \$62,458 | \$9,752 | \$8,570 | \$8,571 | \$8,570 |
| Instructional Supplies and Equipment | \$1,602 | \$250 | \$252 | \$180 | \$257 |
| Improvement of Instruction and Educational Media Services | \$3,644 | \$569 | \$475 | \$421 | \$471 |
| Student Support Services | \$6,846 | \$1,069 | \$949 | \$1,097 | \$950 |
| Administration and Support Services | \$10,492 | \$1,638 | \$1,526 | \$1,486 | \$1,547 |
| Plant Operation and Maintenance | \$10,659 | \$1,664 | \$1,466 | \$1,455 | \$1,459 |
| Transportation | \$3,689 | \$495 | \$775 | \$753 | \$765 |
| Costs for Students Tuitioned Out | \$6,299 | N/A | N/A | N/A | N/A |
| Other | \$1,592 | \$248 | \$170 | \$195 | \$170 |
| Total | \$107,282 | \$14,994 | \$14,444 | \$14,327 | \$14,333 |
| Additional Expenditures | | | | | |
| Land, Buildings, and Debt Service | \$15,081 | \$2,355 | \$1,405 | \$1,688 | \$1,398 |

| Special Education Expenditures | District Total | Percent of PK-12 Expenditures Used for Special Education | | |
|-----------------------------------|----------------|--|-----|-------|
| | | District | DRG | State |
| | \$24,403,848 | 22.7 22.8 21.8 | | 21.8 |

Revenue Sources, % of Expenditures from Source. Revenue sources do not include state funded Teachers' Retirement Board contributions, vocational-technical school operations, SDE budgeted costs for salaries and leadership activities and other state-funded school districts (e.g., Dept. of Children and Families and Dept. of Corrections).

| District Expenditures | Local Revenue | State Revenue | Federal Revenue | Tuition & Other |
|-------------------------------|---------------|---------------|-----------------|-----------------|
| Including School Construction | 66.5 | 27.6 | 5.7 | 0.2 |
| Excluding School Construction | 62.7 | 30.5 | 6.5 | 0.3 |

EQUITABLE ALLOCATION OF RESOURCES AMONG DISTRICT SCHOOLS

Below is the description submitted by this district of how it allocates resources to insure equity and address needs.

The Manchester Board of Education ensures that all district schools are funded to support success for all students. This goal is achieved by providing each school an allocation from the Town for instructional materials based on an equitable per pupil allotment. Every school submits a budget requesting materials and staffing for educational improvement during the annual Town budget process. Additionally, the district reviews requests to ensure the distribution of resources in an equitable fashion so that schools receives necessary staffing, materials, and monies. Additionally, Title Grants and other awards are secured to provide supplementary funding to improve student achievement. Many such awards target schools that have a preponderance of low-income students. In these instances, the method to determining the distribution of funds by free and reduced lunch counts. Schools with greater populations of free and reduced lunch students receive a larger amount of funding. Parameters established by equity and specific to class size, free and reduced lunch statistics, and staffing is taken into consideration to disperse funds equitably to ensure basic structures necessary for a quality education program is provided for all students.

SPECIAL EDUCATION

Number of K-12 Students with Disabilities for Whom the District is Financially Responsible 940
Of All K-12 Students for Whom the District is Financially Responsible, the Percent with Disabilities 13.4%

| Of All K-12 Students for Whom District is Financially Responsible, Number and Percentage with Disabilities | | | | | | |
|--|---|------|------|------|--|--|
| Disability | sability Count District Percent DRG Percent | | | | | |
| Autism | 97 | 1.4 | 1.5 | 1.3 | | |
| Learning Disability | 291 | 4.1 | 4.0 | 4.0 | | |
| Intellectual Disability | 20 | 0.3 | 0.5 | 0.4 | | |
| Emotional Disturbance | 96 | 1.4 | 1.2 | 1.0 | | |
| Speech Impairment | 189 | 2.7 | 2.2 | 2.0 | | |
| Other Health Impairment* | 164 | 2.3 | 2.5 | 2.4 | | |
| Other Disabilities** | 83 | 1.2 | 1.2 | 1.0 | | |
| Total | 940 | 13.4 | 13.1 | 12.1 | | |

^{*}Includes chronic health problems such as attention deficit disorders and epilepsy

^{**}Includes hearing, visual, and orthopedic impairments, deaf-blindness, multiple disabilities, traumatic brain injury, and developmental delay

| Graduation and Dropout Rates of Students with Disabilities for Whom District is Financially Responsible | District | State |
|---|----------|-------|
| % Who Graduated in 2011-12 with a Standard Diploma | 52.5 | 64.4 |
| 2011-12 Annual Dropout Rate for Students Aged 14 to 21 | 5.5 | 3.2 |

STATE ASSESSMENTS

Percent of Students with Disabilities Meeting State Goal. The Goal level is more demanding than the Proficient level, but not as high as the Advanced level, reported in the No Child Left Behind Report Cards. These results are for students attending district schools who participated in the standard assessment with or without accommodations for their disabilities. Results for fewer than 20 students are not presented.

- Connecticut Mastery Test (CMT), Fourth Generation. The CMT reading, writing and mathematics tests are administered to students in Grades 3 through 8, and the CMT science test to students in Grades 5 and 8.
- Connecticut Academic Performance Test (CAPT), Third Generation. The CAPT is administered to Grade 10 students.

| State Assessment | | Students with | Students with Disabilities | | udents |
|------------------|--------------------------------|---------------|----------------------------|----------|--------|
| | | District | State | District | State |
| CMT | Reading | 25.8 | 34.5 | 60.8 | 69.2 |
| | Writing | 9.2 | 19.9 | 52.8 | 64.4 |
| | Mathematics | 19.7 | 29.0 | 54.8 | 65.5 |
| | Science | 10.4 | 21.3 | 49.5 | 61.3 |
| CAPT | Reading Across the Disciplines | N/A | N/A | 31.0 | 48.5 |
| | Writing Across the Disciplines | 5.6 | 16.7 | 52.6 | 62.1 |
| | Mathematics | 2.3 | 16.8 | 34.1 | 52.4 |
| | Science | 3.6 | 14.6 | 32.3 | 48.8 |

For more detailed CMT or CAPT results, go to www.ctreports.com. To see the NCLB Report Card for this school, go to www.sde.ct.gov and click on "No Child Left Behind."

| Participation in State Assessments of Students with Disabilities Attending District Schools | | | | |
|--|-----------------------|------|--|--|
| CMT % Without Accommodations 19.4 | | | | |
| | % With Accommodations | 80.6 | | |
| CAPT % Without Accommodations | | 18.8 | | |
| % With Accommodations 81.3 | | | | |
| % Assessed Using Skills Checklist 13.1 | | | | |

Accommodations for a student's disability may be made to allow him or her to participate in testing. Students whose disabilities prevent them from taking the test even with accommodations are assessed by means of a list of skills aligned to the same content and grade level standards as the CMT and CAPT.

Federal law requires that students with disabilities be educated with their non-disabled peers as much as is appropriate. Placement in separate educational facilities tends to reduce the chances of students with disabilities interacting with non-disabled peers, and of receiving the same education.

| K-12 Students with Disabilities Placed in Educational Settings Other Than This District's Schools | | | | |
|--|----|-----|--|--|
| Placement Count Percent | | | | |
| Public Schools in Other Districts | 47 | 5.0 | | |
| Private Schools or Other Settings | 77 | 8.2 | | |

| Nun | nber and Percentage of K-12 Students with Disabilities for Whom District is Financially Responsible by |
|-------|--|
| the l | Percentage of Time They Spent with Their Non-Disabled Peers |

| Time Spent with Non-Disabled Peers | Count of Students | Percent of Students | | dents |
|------------------------------------|-------------------|---------------------|------|-------|
| | | District | DRG | State |
| 79.1 to 100 Percent of Time | 672 | 71.5 | 68.2 | 72.0 |
| 40.1 to 79.0 Percent of Time | 99 | 10.5 | 16.0 | 16.4 |
| 0.0 to 40.0 Percent of Time | 169 | 18.0 | 15.8 | 11.6 |

SCHOOL DISTRICT IMPROVEMENT PLANS AND ACTIVITIES

The following narrative was submitted by this district.

Data continues to be used in all aspects of the Manchester school system's efforts to design the most meaningful activities for the students. Our district priorities have been developed from quantitative data (various student achievement data sets) and qualitative data (parent/student surveys). The district improvement plan provides priorities for the district to incorporate into every aspect of its work. Each school coordinates their school improvement plans with the district improvement plan. The school improvement plans are generated so that each building and all staff are working towards the district's priorities. In an effort to close the achievement gap the district improvement plan and school improvement plan focus specifically on improving student achievement in the following areas: low socio-economic status, low achievement, special education and all ethnic groups. Professional learning opportunities, which have been provided to staff to help all students grow academically, include; differentiated instruction, instructional rounds, cultural pedagogy, and numeracy and literacy initiatives and support. Manchester Public School's staff is committed to working collaboratively to close the achievement gap and to providing a challenging education, so that all students are prepared for learning in school and beyond.