#### STRATEGIC SCHOOL PROFILE 2012-13

#### **Westbrook School District**

Carol Parmelee-Blancato, Superintendent

Location: 105 Goodspeed Drive

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Westbrook, Connecticut

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This profile was produced by the Connecticut State Department of Education in accordance with CT General Statutes 10-220(c) using data and narratives provided by the school district, testing services, or the US Census. Profiles and additional education data, including longitudinal data, are available on the internet at <a href="https://www.sde.ct.gov.">www.sde.ct.gov.</a>

#### **COMMUNITY DATA**

County: Middlesex

Per Capita Income in 2000: \$28,680

Town Population in 2000: 6,292 1990-2000 Population Growth: 16.2% Number of Public Schools: 3 Percent of Adults without a High School Diploma in 2000\*: 9.9% Percent of Adults Who Were Not Fluent in English in 2000\*: 0.5% District Enrollment as % of Estimated. Student Population: 93.5%

District Reference Group (DRG): E DRG is a classification of districts whose students' families are similar in education, income, occupation, and need, and that have roughly similar enrollment. The Connecticut State Board of Education approved DRG classification for purposes of reporting data other than student performance.

#### STUDENT ENROLLMENT

#### DISTRICT GRADE RANGE

Enrollment on October 1, 2012 872 5-Year Enrollment Change -11.0%

Grade Range

PK - 12

## INDICATORS OF EDUCATIONAL NEED

Need Indicator	Number in District		Percent	
		District	DRG	State
Students Eligible for Free/Reduced-Price Meals	111	12.7	15.1	36.7
K-12 Students Who Are Not Fluent in English	24	2.8	0.8	5.8
Students Identified as Gifted and/or Talented*	27	3.1	3.3	3.8
PK-12 Students Receiving Special Education Services in District	94	10.8	11.7	11.9
Kindergarten Students who Attended Preschool, Nursery School or Headstart	30	68.2	82.8	79.3
Homeless	0	0.0	0.1	0.3
Juniors and Seniors Working 16 or More Hours Per Week	18	13.8	14.2	12.7

<sup>\*0.0 %</sup> of the identified gifted and/or talented students received services.

<sup>\*</sup>To view the Adult Education Program Profiles online, go to www.sde.ct.gov and click on Adult Education, then Reports.

#### SCHOOL DISTRICT DIVERSITY

Student Race/Ethnicity				
Race/Ethnicity	Number	Percent		
American Indian	3	0.3		
Asian American	16	1.8		
Black	4	0.5		
Hispanic	60	6.9		
Pacific Islander	0	0.0		
White	780	89.4		
Two or more races	9	1.0		
Total Minority	92	10.6		

Percent of Minority Professional Staff: 1.8%

#### Non-English Home Language:

5.0% of this district's students (excluding prekindergarten students) come from homes where English is not the primary language. The number of non-English home languages is 8.

#### EFFORTS TO REDUCE RACIAL, ETHNIC AND ECONOMIC ISOLATION

Below is the description submitted by this school of how it provides educational opportunities for its students to interact with students and teachers from diverse racial, ethnic, and economic backgrounds.

The Westbrook Public Schools seek opportunities to interact with peers and teachers from diverse backgrounds and to learn about different cultures. Our elementary teachers teach about other cultures through field trips, such as to the Native American museums in our area, and through literature selections, and a multicultural grant, Weaving Across Cultures. Daisy Ingraham School continues its relationship with its sister-school, Jixia Primary School in Zibo, China. The schools enthusiastically embraced the opportunity to collaborate on teaching and learning experiences. In addition, nine Westbrook students travelled to China in April, 2013, with staff and parents. Our middle school participates in Project Oceanology, an inter-district program involving students from Hartford and Manchester. This hands-on program provides opportunities for our students to conduct marine experiments with their urban peers. Students have both formal classroom instruction and field experiences. Westbrook Middle School has a partnership with a sister-school in Shandong Province, China. Additionally, the Middle School has had students from China visit classrooms to share ideas and learn about the culture of each country. Westbrook High School has a sister school, Zibo #7 Intermediate School, in Shandong Province, China. A Model UN club is offered in which students learn about a particular country, visit the ambassador at the United Nations in New York to learn about the issues and needs pertinent to that country, and then participate in a mock United Nations general assembly at the University of Hartford. Students learn about international problems while improving their skills for problem solving, conflict resolution, research and communication. The program brings together students of diverse backgrounds, cultures and opinions to develop their global understanding while creating an avenue for new friendships.

### STUDENT PERFORMANCE

**Connecticut Mastery Test, Fourth Generation, % Goal.** The Goal level is more demanding than the Proficient level, but not as high as the Advanced level, reported in the No Child Left Behind Report Cards.

Grade 5         Reading         71.0         36.9         68.1         in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the of time they we enrolled in the district at time of testing, regardless of the district at time of testing, and the provide at the district at time of testing and the provide at the provide at t	or Lo	cts in St or Low eting G	performance of students with scoreab	ole
Writing         70.3         60.0         57.1         time of testing, regardless of the of time they we enrolled in the of time the of time they we enrolled in the of time they we enrolled in t	58.1	68.1	tests who were enroll	ed
Mathematics         87.9         61.4         95.7         regardless of the of time they we enrolled in the denrolled in the denrolle	57.1	57.1		
Grade 4         Reading         83.6         62.6         86.6         enrolled in the of Results for fewer 20 students are presented.           Mathematics         83.6         65.1         81.6         20 students are presented.           Grade 5         Reading         80.7         66.9         70.8         70.7         70.8         70.8         70.7         70.8         70.7         70.8         70.7         80.1         70.7         70.8         70.7         70.8         70.7         80.1         70.7         80.1         70.2         70.2         70.2         70.2         70.2         70.2	95.7	95.7	regardless of the leng	ζth
Writing         85.7         63.0         93.0         Results for fewer 20 students are presented.           Grade 5 Reading         80.7         66.9         70.8         presented.           Writing         86.2         65.6         90.7         90.7           Mathematics         87.7         69.2         80.1         For more detaileresults, go to www.ctreports.           Grade 6 Reading         83.3         73.3         55.1         www.ctreports.           Writing         86.9         65.1         88.2         88.2           Mathematics         73.3         67         45.2         45.2           Grade 7 Reading         90.2         78.9         75.9         To see the NCL Report Card for school, go to www.sde.ct.gov           Mathematics         77.4         65.4         60.8 <td>38.6</td> <td>88.6</td> <td>of time they were enrolled in the distric</td> <td>•t</td>	38.6	88.6	of time they were enrolled in the distric	•t
Grade 5         Reading         80.7         66.9         70.8           Writing         86.2         65.6         90.7           Mathematics         87.7         69.2         80.1           Science         75.9         62.3         57.8           Grade 6         Reading         83.3         73.3         55.1           Writing         86.9         65.1         88.2           Mathematics         73.3         67         45.2           Grade 7         Reading         90.2         78.9         75.9         To see the NCL Report Card for school, go to www.sde.ct.gov           Writing         74.1         64.9         54.4         Report Card for school, go to www.sde.ct.gov           Grade 8         Reading         79.5         76.2         38.6         click on "No Chehamitation"           Writing         77.0         67.2         50.3         86.9         67.2         67.2	93.0	93.0	Results for fewer than	
Grade 5         Reading         80.7         60.9         70.8           Writing         86.2         65.6         90.7           Mathematics         87.7         69.2         80.1           Science         75.9         62.3         57.8           Grade 6         Reading         83.3         73.3         55.1           Writing         86.9         65.1         88.2           Mathematics         73.3         67         45.2           Grade 7         Reading         90.2         78.9         75.9         To see the NCL Report Card for school, go to www.sde.ct.gov           Writing         74.1         64.9         54.4         School, go to www.sde.ct.gov           Grade 8         Reading         79.5         76.2         38.6         click on "No Chellend".           Writing         77.0         67.2         50.3         Behind."	31.6	81.6	20 students are not	
Mathematics         87.7         69.2         80.1         For more details results, go to www.ctreports.           Grade 6 Reading         83.3         73.3         55.1         www.ctreports.           Writing         86.9         65.1         88.2         www.ctreports.           Mathematics         73.3         67         45.2         To see the NCL Report Card for school, go to www.sde.ct.gov click on "No Chemothematics"           Writing         74.1         64.9         54.4         School, go to www.sde.ct.gov click on "No Chemothematics"           Grade 8 Reading         79.5         76.2         38.6         click on "No Chemothematics"           Writing         77.0         67.2         50.3         Behind."	70.8	70.8	presented.	
Science         75.9         62.3         57.8         For more details results, go to www.ctreports.           Grade 6 Reading         83.3         73.3         55.1         www.ctreports.           Writing         86.9         65.1         88.2           Mathematics         73.3         67         45.2           Grade 7 Reading         90.2         78.9         75.9         To see the NCL Report Card for school, go to www.sde.ct.gov school, go to www.sde.ct.gov click on "No Che Behind."           Grade 8 Reading         79.5         76.2         38.6         click on "No Che Behind."	90.7	90.7		
Science         75.9         62.3         57.8         results, go to www.ctreports.           Grade 6 Reading         83.3         73.3         55.1         www.ctreports.           Writing         86.9         65.1         88.2           Mathematics         73.3         67         45.2           Grade 7 Reading         90.2         78.9         75.9         To see the NCL Report Card for school, go to school, go to www.sde.ct.gov           Mathematics         77.4         65.4         60.8         www.sde.ct.gov           Grade 8 Reading         79.5         76.2         38.6         click on "No Chebehind."           Writing         77.0         67.2         50.3	30.1	80.1	F 1 . 1 . 1 . C	•
Grade 6         Reading         83.3         73.3         55.1         www.ctreports.           Writing         86.9         65.1         88.2           Mathematics         73.3         67         45.2           Grade 7         Reading         90.2         78.9         75.9         To see the NCL Report Card for school, go to school, go to www.sde.ct.gov           Mathematics         77.4         65.4         60.8         www.sde.ct.gov           Grade 8         Reading         79.5         76.2         38.6         click on "No Chebehind."           Writing         77.0         67.2         50.3         Behind."	57.8	57.8		ЛΤ
Mathematics         73.3         67         45.2           Grade 7 Reading         90.2         78.9         75.9         To see the NCL Report Card for school, go to www.sde.ct.gov click on "No Chemother Card for school, go t	55.1	55.1		
Grade 7         Reading         90.2         78.9         75.9         To see the NCL Report Card for school, go to www.sde.ct.gov           Writing         74.1         64.9         54.4         Report Card for school, go to www.sde.ct.gov           Grade 8         Reading         79.5         76.2         38.6         click on "No Chender Chender"           Writing         77.0         67.2         50.3         Behind."	38.2	88.2		
Writing         74.1         64.9         54.4         Report Card for school, go to school, go to www.sde.ct.gov click on "No Chew Writing         77.4         65.4         60.8         www.sde.ct.gov click on "No Chew Chem Chem Chem Chem Chem Chem Chem Chem	15.2	45.2		
Writing         74.1         04.9         34.4         school, go to www.sde.ct.gov           Mathematics         77.4         65.4         60.8         www.sde.ct.gov           Grade 8 Reading         79.5         76.2         38.6         click on "No Chender Behind."           Writing         77.0         67.2         50.3         Behind."	75.9	75.9	To see the NCLB	
Mathematics         77.4         65.4         60.8         www.sde.ct.gov           Grade 8 Reading         79.5         76.2         38.6         click on "No Chemothematics of C	54.4	54.4	Report Card for this	
Grade 8 Reading         79.5         76.2         38.6         click on "No Chemother C	50.8	60.8	www.sde.ct.gov and	
Writing 77.0 67.2 50.3	38.6	38.6	click on "No Child L	eft
<del>                                     </del>	50.3	50.3	Behind."	
Mathematics 76.7 65.0 54.7	54.7	54.7		
Science 83.8 60.4 86.2	36.2	86.2		

Connecticut Academic Performance Test, Third Generation, % Meeting State Goal. The CAPT is administered to Grade 10 students. The Goal level is more demanding than the state Proficient level, but not as high as the Advanced level, reported in the No Child Left Behind Report Cards. The following results reflect the performance of students with scorable tests who were enrolled in the school at the time of testing, regardless of the length of time they were enrolled in the school. Results for fewer than 20 students are not presented.

CAPT Subject Area	District	State	% of Districts in State with Equal or Lower Percent Meeting Goal
Reading Across the Disciplines	72.2	48.5	84.1
Writing Across the Disciplines	81.1	62.1	74.2
Mathematics	72.6	52.4	74.2
Science	63.0	48.8	59.4

For more detailed CAPT results, go to www.ctreports.com.
To see the NCLB Report Card for this school, go to www.sde.ct.gov and click on "No Child Left Behind."

**Physical Fitness.** The assessment includes tests for flexibility, abdominal strength and endurance, upper-body strength and aerobic endurance.

Physical Fitness: % of Students Reaching Health Standard on All Four Tests	District		% of Districts in State with Equal or Lower Percent Reaching Standard
	59.3	51.1	67.0

SAT® I: Reasoning Test Class of 2012		District	State	% of Districts in State with Equal or Lower Scores
% of Graduates Tes	ted	72.0	78.5	
Average Score	Mathematics	510	503	51.9
	Critical Reading	505	499	48.1
	Writing	516	504	54.9

**SAT® I.** The lowest possible score on each SAT® I subtest is 200; the highest possible score is 800.

Graduation and Dropout Rates	District	State	% of Districts in State with Equal or Less Desirable Rates
Graduation Rate, Adjusted Cohort Rate 2012	91.5	84.8	53.7
2011-12 Annual Dropout Rate for Grade 9 through 12	0.0	2.1	100.0

Activities of Graduates	District	State
% Pursuing Higher Education (Degree and Non-Degree Programs)	86.7	82.6
% Employed (Civilian Employment and in Armed Services)	12.0	9.8

# RESOURCES AND EXPENDITURES

### **DISTRICT STAFF**

Full-Time Equivalent Count of School Staff	
General Education	
Teachers and Instructors	81.50
Paraprofessional Instructional Assistants	11.40
Special Education	
Teachers and Instructors	12.30
Paraprofessional Instructional Assistants	17.00
Library/Media Specialists and/or Assistants	3.00
Staff Devoted to Adult Education	0.00
Administrators, Coordinators, and Department Chairs District Central Office School Level	2.00 3.00
Instructional Specialists Who Support Teachers (e.g., subject area specialists)	0.00
Counselors, Social Workers, and School Psychologists	4.80
School Nurses	2.00
Other Staff Providing Non-Instructional Services and Support	44.55

In the full-time equivalent (FTE) count, staff members working part-time in the school district are counted as a fraction of full-time. For example, a teacher who works half-time in the district contributes 0.50 to the district's staff count.

Teachers and Instructors	District	DRG	State
Average Years of Experience in Education	14.0	15.4	13.9
% with Master's Degree or Above	78.1	82.9	79.8

Average Class Size	District	DRG	State
Grade K	14.7	16.4	18.9
Grade 2	17.3	17.6	19.8
Grade 5	14.3	17.9	21.3
Grade 7	21.3	18.4	20.2
High School	15.9	16.7	18.8

Hours of Instruction Per Year*	Dist	DRG	State
Elementary School	1,007	992	999
Middle School	1,083	1,031	1,029
High School	993	1,015	1,027

*State law requires that at least 900 hours of instruction be
offered to students in grade 1-12 and full-day kindergarten, and
450 hours to half-day kindergarten students.

Students Per Academic Computer	Dist	DRG	State
Elementary School*	2.4	2.1	2.7
Middle School	1.4	1.6	2.1
High School	0.9	1.5	2.1

<sup>\*</sup>Excludes schools with no grades above kindergarten.

### **DISTRICT EXPENDITURES AND REVENUES, 2011-12**

Expenditures may be supported by local tax revenues, state grants, federal grants, municipal in-kind services, tuition and other sources. DRG and state figures will not be comparable to the district if the school district does not teach both elementary and secondary students.

Expenditures All figures are unaudited.	Total (in 1000s)	Expenditures Per Pupil			
		District	PK-12 Districts	DRG	State
Instructional Staff and Services	\$9,435	\$10,233	\$8,570	\$8,661	\$8,570
Instructional Supplies and Equipment	\$317	\$344	\$252	\$303	\$257
Improvement of Instruction and Educational Media Services	\$306	\$332	\$475	\$432	\$471
Student Support Services	\$515	\$558	\$949	\$981	\$950
Administration and Support Services	\$1,417	\$1,537	\$1,526	\$1,644	\$1,547
Plant Operation and Maintenance	\$1,497	\$1,624	\$1,466	\$1,614	\$1,459
Transportation	\$617	\$593	\$775	\$842	\$765
Costs for Students Tuitioned Out	\$404	N/A	N/A	N/A	N/A
Other	\$403	\$438	\$170	\$188	\$170
Total	\$14,913	\$15,984	\$14,444	\$15,079	\$14,333
Additional Expenditures					
Land, Buildings, and Debt Service	\$3,017	\$3,272	\$1,405	\$1,099	\$1,398

Special Education Expenditures	District Total	Percent of PK-12 Expenditures Used for Special Education		• 1
		District	DRG	State
	\$2,730,795	18.3	20.0	21.8

**Revenue Sources, % of Expenditures from Source.** Revenue sources do not include state funded Teachers' Retirement Board contributions, vocational-technical school operations, SDE budgeted costs for salaries and leadership activities and other state-funded school districts (e.g., Dept. of Children and Families and Dept. of Corrections).

District Expenditures	Local Revenue	State Revenue	Federal Revenue	Tuition & Other
Including School Construction	93.2	5.3	1.4	0.1
Excluding School Construction	94.0	4.2	1.7	0.1

### EQUITABLE ALLOCATION OF RESOURCES AMONG DISTRICT SCHOOLS

Below is the description submitted by this district of how it allocates resources to insure equity and address needs.

Westbrook Public Schools insures the equity of resources and addresses the needs of students in a variety of ways. Classrooms across town experience an excellent teacher-student ratio due to the Board's commitment to maintaining favorable class size, particularly at the elementary level. Kindergarten and first grade classes were kept at or under 17 in each classroom. Second grade classes averaged 15 pupils. Achieving equity at the middle and high school level is resolved by having only one school at each level. All students benefit from the same educational experiences, staff, facility and instructional materials. The preparation of the budget, including the allocation of resources, is a zero-based, and equitable process. Teachers, principals and the business manager work with the superintendent to develop a budget that meets the needs of our pre-K through grade 12 students, while being sensitive to the ability of the town to fund education. The budget is then scrutinized by the Board of Education and the Board of Finance. The public is encouraged to actively participate in town meetings where the education budget is discussed. The budget process is collaborative and comprehensive. It concludes with budget approval at a town-wide referendum in the spring.

#### SPECIAL EDUCATION

Number of K-12 Students with Disabilities for Whom the District is Financially Responsible 87
Of All K-12 Students for Whom the District is Financially Responsible, the Percent with Disabilities 10.2%

Of All K-12 Students for Whom District is Financially Responsible, Number and Percentage with Disabilities				
Disability	Count	District Percent	DRG Percent	State Percent
Autism	13	1.5	1.2	1.3
Learning Disability	37	4.3	4.0	4.0
Intellectual Disability	7	0.8	0.4	0.4
Emotional Disturbance	9	1.1	0.7	1.0
Speech Impairment	8	0.9	2.5	2.0
Other Health Impairment*	10	1.2	2.1	2.4
Other Disabilities**	3	0.4	0.8	1.0
Total	87	10.2	11.7	12.1

<sup>\*</sup>Includes chronic health problems such as attention deficit disorders and epilepsy

<sup>\*\*</sup>Includes hearing, visual, and orthopedic impairments, deaf-blindness, multiple disabilities, traumatic brain injury, and developmental delay

Graduation and Dropout Rates of Students with Disabilities for Whom District is Financially Responsible	District	State
% Who Graduated in 2011-12 with a Standard Diploma	83.3	64.4
2011-12 Annual Dropout Rate for Students Aged 14 to 21	0.0	3.2

### STATE ASSESSMENTS

**Percent of Students with Disabilities Meeting State Goal.** The Goal level is more demanding than the Proficient level, but not as high as the Advanced level, reported in the No Child Left Behind Report Cards. These results are for students attending district schools who participated in the standard assessment with or without accommodations for their disabilities. Results for fewer than 20 students are not presented.

- Connecticut Mastery Test (CMT), Fourth Generation. The CMT reading, writing and mathematics tests are administered to students in Grades 3 through 8, and the CMT science test to students in Grades 5 and 8.
- Connecticut Academic Performance Test (CAPT), Third Generation. The CAPT is administered to Grade 10 students.

State Assessment		Students with	Students with Disabilities		udents
		District	State	District	State
CMT	Reading	34.5	34.5	81.7	69.2
	Writing	44.7	19.9	79.4	64.4
	Mathematics	40.6	29.0	80.8	65.5
	Science	42.9	21.3	80.3	61.3
CAPT	Reading Across the Disciplines	N/A	N/A	72.2	48.5
	Writing Across the Disciplines	N/A	N/A	81.1	62.1
	Mathematics	N/A	N/A	72.6	52.4
	Science	N/A	N/A	63.0	48.8

For more detailed CMT or CAPT results, go to <a href="www.ctreports.com">www.ctreports.com</a>. To see the NCLB Report Card for this school, go to <a href="www.sde.ct.gov">www.sde.ct.gov</a> and click on "No Child Left Behind."

Participation in State Assessments of Students with Disabilities Attending District Schools				
CMT	% Without Accommodations	31.8		
	% With Accommodations	68.2		
CAPT	% Without Accommodations	57.1		
	% With Accommodations	42.9		
% Assessed U	sing Skills Checklist	9.8		

Accommodations for a student's disability may be made to allow him or her to participate in testing. Students whose disabilities prevent them from taking the test even with accommodations are assessed by means of a list of skills aligned to the same content and grade level standards as the CMT and CAPT.

Federal law requires that students with disabilities be educated with their non-disabled peers as much as is appropriate. Placement in separate educational facilities tends to reduce the chances of students with disabilities interacting with non-disabled peers, and of receiving the same education.

K-12 Students with Disabilities Placed in Educational Settings Other Than This District's Schools			
Placement	Count	Percent	
Public Schools in Other Districts	0	0.0	
Private Schools or Other Settings	5	5.7	

Number and Percentage of K-12 Students with Disabilities for Whom District is Financially Responsible by
the Percentage of Time They Spent with Their Non-Disabled Peers

Time Spent with Non-Disabled Peers	Count of Students	Percent of Students		dents
		District	DRG	State
79.1 to 100 Percent of Time	62	71.3	74.3	72.0
40.1 to 79.0 Percent of Time	18	20.7	18.0	16.4
0.0 to 40.0 Percent of Time	7	8.0	7.7	11.6

#### SCHOOL DISTRICT IMPROVEMENT PLANS AND ACTIVITIES

The following narrative was submitted by this district.

Westbrook Schools works diligently to help every child succeed. Teachers work in professional learning communities to discuss and analyze instructional strategies and student work. At every level there are short and long term plans to help all students reach their intellectual potential and improve performance on standardized and local assessments, while offering an array of experiences that meet the physical and social needs of our youth. Curriculum leaders and additional professional development time have been implemented to help focus each department on best-practice instructional techniques, the learning outcomes expected for each grade level, and to develop a well-aligned curriculum in each content area from Pre-kindergarten through grade 12. Special Education students experience a variety of supports, the majority of which occur within the regular classroom setting. The department is continually working to improve services to disabled students and enhance intervention strategies with all pupils. A strong intervention program is in place at the elementary school focusing on literacy support beginning in kindergarten. Students who struggle to develop their reading skills receive additional instruction from teachers and aides who have been trained in this area. The middle and high school also provide additional support through co-teaching, intervention classes, structured study halls and assistance in the regular classroom. This helps identified special education students and regular education students to be more successful in the mainstream classes. All schools are instituting a Scientific Research-Based Interventions (SRBI) program designed to provide increasing levels of support to students should they begin to struggle academically or socially. Parents play a vital role in our district. Parent involvement helps to ensure the success of our students. The Board of Education actively seeks parent input in planning and budgeting for the schools. Public meetings are held at the schools and Board members and the superintendent actively seek opportunities to speak to groups and organizations in the community. All schools have active parent-teacher-student organizations. Parent volunteers are used as readers and listeners as elementary students work to improve fluency and comprehension. A strong reading incentive program is jointly implemented by parents and staff at Daisy Ingraham School. Westbrook Middle School involves parents through student-led conferences. Parents hear directly from their children and their teachers about the learning and social goals they have identified. Additionally, middle school and high school parents have 24 hour access to their child's grades through our district's student information system which keeps them informed about their child's progress. All teachers have a webpage designed to increase communication between home and school and to inform the parents about school expectations and opportunities. Parents and the community provide input to the Superintendent about district improvement plans through website communication and face-to-face contact. The Communications Subcommittee of the Board of Education reaches out to the community through the website's Orange Button Campaign; RSS feed. PTSO representatives are also working with the Superintendent's office to plan informational sessions for both the public and staff.