### Connecticut State Department of Education

## DISTRICT PROFILE AND PERFORMANCE REPORT FOR SCHOOL YEAR 2019–20



### Stafford School District

Mr. Steven Moccio, Superintendent • 860-684-2208 x3 • http://www.stafford.k12.ct.us

#### **District Information**

| Grade Range                         | PK-12        |
|-------------------------------------|--------------|
| Number of Schools/Programs          | 5            |
| Enrollment                          | 1,459        |
| Per Pupil Expenditures <sup>1</sup> | \$18,593     |
| Total Expenditures <sup>1</sup>     | \$28,987,094 |

<sup>1</sup> Expenditure data reflect the 2018-19 school year.



### **Community Information**

AdvanceCT Town Profiles provide summary demographic and economic information for Connecticut's municipalities

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#### **Notes**

Unless otherwise noted, all data are for 2019-20 and include all grades offered by the district.

In most tables, data are displayed only for the three major race/ethnicity categories. For additional race/ethnicity categories, please visit edsight.ct.gov.

State totals are not displayed as they are not comparable to district totals.

Special Education tables reflect only students for whom the district is fiscally responsible.

\* When an asterisk is displayed, data have been suppressed to safeguard student confidentiality, or to ensure that statistics based on a very small sample size are not interpreted as equally representative as those based on a sufficiently larger sample size.

N/A is displayed when a category is not applicable for a district or school.

### **Students**

| October 1, 2019 Enrollment <sup>2</sup>   |       |                         |                         |  |
|---|-------|-------------------------|-------------------------|--|
|   |       | District                | State                   |  |
|   | Count | Percent of Total<br>(%) | Percent of Total<br>(%) |  |
| Female                                    | *     | *                       | 48.4                    |  |
| Male                                      | 751   | 51.5                    | 51.6                    |  |
| American Indian or Alaska Native          | *     | *                       | 0.3                     |  |
| Asian                                     | 16    | 1.1                     | 5.2                     |  |
| Black or African American                 | *     | *                       | 12.7                    |  |
| Hispanic or Latino of any race            | 115   | 7.9                     | 26.9                    |  |
| Native Hawaiian or Other Pacific Islander | 0     | 0.0                     | 0.1                     |  |
| Two or More Races                         | 46    | 3.2                     | 3.8                     |  |
| White                                     | 1,263 | 86.6                    | 51.1                    |  |
| English Learners                          | *     | *                       | 8.3                     |  |
| Eligible for Free or Reduced-Price Meals  | 604   | 41.4                    | 43.3                    |  |
| Students with Disabilities <sup>3</sup>   | 216   | 14.8                    | 16.0                    |  |

NOTE: To protect student privacy, gender counts are suppressed (\*) when fewer than 6 students enrolled in the district identify as non-binary.

#### Chronic Absenteeism and Suspension/Expulsion

|  | Chronic Absenteeism <sup>4</sup> |          | Suspension | /Expulsion⁵ |
|--|----------------------------------|----------|------------|-------------|
|  | Count                            | Rate (%) | Count      | Rate (%)    |
| Female                                   | 83                               | 12.6     | *          | *           |
| Male                                     | *                                | *        | 64         | 8.2         |
| Black or African American                | *                                | *        | 0          | *           |
| Hispanic or Latino of any race           | 21                               | 19.3     | 9          | 7.1         |
| White                                    | 139                              | 11.7     | 69         | 5.3         |
| English Learners                         | *                                | *        | 0          | *           |
| Eligible for Free or Reduced-Price Meals | 101                              | 17.2     | 59         | 8.8         |
| Students with Disabilities               | 33                               | 15.1     | 36         | 14.6        |
| District                                 | 167                              | 12.2     | 84         | 5.6         |
| State                                    |                                  | 12.2     |            | 4.9         |
|  |                                  |          |            |             |

Number of students in 2018-19 qualified as truant under state statute: 150 Number of school-based arrests: 0

NOTE: In the 2019-20 school year, due to the COVID-19 pandemic, in-person classes were cancelled in mid-March; all districts switched to fully remote instruction for the remainder of the school year. Chronic absenteeism calculations are based only on in-person school days.

<sup>&</sup>lt;sup>2</sup> This table represents students in grades PK-12 reported by the district in the Public School Information System (i.e., PSIS Reporting District).

<sup>&</sup>lt;sup>3</sup> Students in this category are students with an individualized education program (IEP) only. This category does not include students with Section 504 plans or services plans.

<sup>&</sup>lt;sup>4</sup> A student is chronically absent if they miss ten percent or greater of the total number of days enrolled in the school year for any reason. Pre-Kindergarten students are excluded from this calculation.

<sup>&</sup>lt;sup>5</sup> This column displays the count and percentage of students who receive at least one in-school suspension, out-of-school suspension or expulsion.

### **Educators**

### Full-Time Equivalent (FTE)1 Staff

|  | FTE   |
|--|-------|
| General Education  |       |
| Teachers and Instructors                                 | 114.4 |
| Paraprofessional Instructional Assistants                | 18.8  |
| Special Education  |       |
| Teachers and Instructors                                 | 19.0  |
| Paraprofessional Instructional Assistants                | 58.0  |
| Administrators, Coordinators and Department Chairs       |       |
| District Central Office                                  | 3.0   |
| School Level   | 8.0   |
| Library/Media  |       |
| Specialists (Certified)                                  | 3.0   |
| Support Staff  | 5.0   |
| Instructional Specialists Who Support Teachers           | 8.0   |
| Counselors, Social Workers and School Psychologists      | 12.0  |
| School Nurses  | 6.0   |
| Other Staff Providing Non-Instructional Services/Support | 101.8 |

<sup>&</sup>lt;sup>1</sup> In the full-time equivalent count, staff members working part-time in the school are counted as a fraction of full-time. For example, a teacher who works half-time in a school contributes 0.50 to the school's staff count.

### **Educators by Race/Ethnicity**

|   |       | District                | State                   |
|---|-------|-------------------------|-------------------------|
|   | Count | Percent of Total<br>(%) | Percent of Total<br>(%) |
| American Indian or Alaska Native          | 1     | 0.6                     | 0.1                     |
| Asian                                     | 1     | 0.6                     | 1.2                     |
| Black or African American                 | 1     | 0.6                     | 4.0                     |
| Hispanic or Latino of any race            | 1     | 0.6                     | 4.1                     |
| Native Hawaiian or Other Pacific Islander | 0     | 0.0                     | 0.1                     |
| Two or More Races                         | 1     | 0.6                     | 0.1                     |
| White                                     | 163   | 97.0                    | 90.4                    |

#### Classroom Teacher Attendance: 2018-19

|   | District | State |
|---|----------|-------|
| Average Number of FTE Days Absent Due to Illness or Personal Time | 13.5     | 10.4  |

### **Instruction and Resources**

## 11th and 12th Graders Enrolled in College-and-Career-Readiness Courses during High School<sup>2</sup>

|  | 11th  |          | 12th  |          |
|--|-------|----------|-------|----------|
|  | Count | Rate (%) | Count | Rate (%) |
| Black or African American                | N/A   | N/A      | N/A   | N/A      |
| Hispanic or Latino of any race           | *     | *        | 8     | *        |
| White                                    | 53    | 68.8     | 79    | 84.9     |
| English Learners                         | N/A   | N/A      | N/A   | N/A      |
| Eligible for Free or Reduced-Price Meals | 15    | 60.0     | 33    | 86.8     |
| Students with Disabilities               | 7     | *        | 12    | 60.0     |
| District                                 | 61    | 68.5     | 91    | 86.7     |
| State                                    |       | 75.8     |       | 84.8     |

<sup>&</sup>lt;sup>2</sup> College-and-Career-Readiness Courses include Advanced Placement®(AP), International Baccalaureate®(IB), Career and Technical Education(CTE), workplace experience and dual enrollment courses.

## Students with Disabilities Who Spend 79.1 to 100 Percent of Time with Nondisabled Peers<sup>3</sup>

|                            | Count | Rate (%) |
|----------------------------|-------|----------|
| Autism                     | 13    | 52.0     |
| Emotional Disturbance      | 13    | 56.5     |
| Intellectual Disability    | *     | *        |
| Learning Disability        | 62    | 75.6     |
| Other Health Impairment    | 22    | 59.5     |
| Other Disabilities         | *     | *        |
| Speech/Language Impairment | 6     | *        |
| District                   | 123   | 63.1     |
| State                      |       | 67.8     |

<sup>&</sup>lt;sup>3</sup> This table represents students ages 6-21 for whom the district is fiscally responsible (i.e., Nexus District students with an IEP or services plan).

### Students with Disabilities by Primary Disability<sup>1</sup>

|                               | Dis   | State    |          |
|-------------------------------|-------|----------|----------|
|                               | Count | Rate (%) | Rate (%) |
| Autism                        | 27    | 1.9      | 2.0      |
| Emotional Disturbance         | 23    | 1.6      | 1.1      |
| Intellectual Disability       | *     | *        | 0.5      |
| Learning Disability           | 82    | 5.8      | 5.7      |
| Other Health Impairment       | 38    | 2.7      | 3.3      |
| Other Disabilities            | 17    | 1.2      | 1.1      |
| Speech/Language<br>Impairment | *     | *        | 1.8      |
| All Disabilities              | 204   | 14.5     | 15.6     |

<sup>&</sup>lt;sup>1</sup> This table represents students in grades K-12 for whom the district is fiscally responsible (i.e., Nexus District students with an IEP or services plan).

### Students with Disabilities Placed Outside of the District<sup>2</sup>

|                                   | Dis   | State    |          |
|-----------------------------------|-------|----------|----------|
|                                   | Count | Rate (%) | Rate (%) |
| Public Schools in Other Districts | *     | *        | 8.2      |
| Private Schools or Other Settings | *     | *        | 5.0      |

<sup>&</sup>lt;sup>2</sup> This table represents students in grades K-12 for whom the district is fiscally responsible (i.e., Nexus District students with an IEP or services plan).

### Overall Expenditures<sup>3</sup>: 2018-19

|  |              | Per I         | Pupil      |
|--|--------------|---------------|------------|
|  | Total (\$)   | District (\$) | State (\$) |
| Instruction                                    | \$13,838,997 | \$8,877       | \$10,923   |
| Support services - students                    | \$1,788,431  | \$1,191       | \$1,277    |
| Support services - instruction                 | \$1,002,974  | \$668         | \$682      |
| Support services - general administration      | \$686,397    | \$457         | \$467      |
| Support services - school based administration | \$1,767,418  | \$1,177       | \$1,021    |
| Central and other support services             | \$4,859,054  | \$3,237       | \$679      |
| Operation and maintenance of plant             | \$2,602,170  | \$1,734       | \$1,718    |
| Student transportation services                | \$2,363,385  | \$1,504       | \$1,288    |
| Food services                                  |              |               | \$12       |
| Enterprise operations                          |              |               | \$163      |
| Minor school construction                      | \$78,268     | \$52          | \$59       |
| Total  | \$28,987,094 | \$18,593      | \$17,629   |

<sup>&</sup>lt;sup>3</sup> Expenditures may be supported by local tax revenues, state grants, federal grants, municipal in-kind services, tuition and other sources.

### **Special Education Expenditures: 2018-19**

|  | District    |                         | State                   |
|--|-------------|-------------------------|-------------------------|
|  | Total (\$)  | Percent of<br>Total (%) | Percent of<br>Total (%) |
| Teacher Salaries   | \$2,152,617 | 34.1                    | 28.5                    |
| Instructional Aide Salaries                              | \$989,742   | 15.7                    | 10.1                    |
| Other Salaries   | \$292,692   | 4.6                     | 11.1                    |
| Employee Benefits  | \$853,288   | 13.5                    | 13.0                    |
| Purchased Services Other Than Transportation             | \$129,632   | 2.1                     | 5.7                     |
| Special Education Tuition                                | \$1,217,381 | 19.3                    | 22.5                    |
| Supplies   | \$37,928    | 0.6                     | 0.6                     |
| Property Services  | \$10,044    | 0.2                     | 0.3                     |
| Purchased Services For Transportation                    | \$614,083   | 9.7                     | 8.0                     |
| Equipment  |             |                         | 0.2                     |
| All Other Expenditures                                   | \$24,000    | 0.4                     | 0.1                     |
| Total  | \$6,321,407 | 100.0                   | 100.0                   |
| Percent of Total Expenditures Used for Special Education |             | 21.8                    | 24.6                    |

## Expenditures by Revenue Source<sup>4</sup>: 2018-19

|                 | Percent of Total (%)<br>Excluding<br>School |  |
|-----------------|---|--|
|                 | Construction                                |  |
| Local           | 61.1  |  |
| State           | 36.0  |  |
| Federal         | 2.5   |  |
| Tuition & Other | 0.4   |  |

<sup>&</sup>lt;sup>4</sup> Revenue sources do not include state-funded Teachers' Retirement Board contributions, Connecticut Technical Education and Career System (CTECS) operations, CSDE-budgeted costs for salaries and leadership activities and other state-funded school districts (e.g., Dept. of Children and Families and Dept. of Correction).

### **Performance and Accountability**

### **District Performance Index (DPI)**

A District Performance Index (DPI) is the average performance of students in a subject area (i.e., ELA, Mathematics or Science) on the state summative assessments. The DPI ranges from 0-100. A DPI is reported for all students tested in a district and for students in each individual student group. Connecticut's ultimate target for a DPI is 75.

NOTE: Due to widespread school closures related to the novel Coronavirus disease (COVID-19), Connecticut's request for a waiver of statewide assessment, accountability and reporting requirements in the Elementary and Secondary Education Act (ESEA) for the 2019-2020 school year was approved. Therefore, no table is shown here. For additional information, please view Connecticut's waiver response at: https://portal.ct.gov/-/media/SDE/Student-Assessment/Main-Assessment/CT-Covid19-WaiverResponse.pdf

## National Assessment of Educational Progress (NAEP): Percent At or Above Proficient<sup>1</sup>

|                 | NAEP    | NAEP 2013 |          |
|-----------------|---------|-----------|----------|
| READING         | Grade 4 | Grade 8   | Grade 12 |
| Connecticut     | 40      | 41        | 50       |
| National Public | 34      | 32        | 36       |
| MATH            | Grade 4 | Grade 8   | Grade 12 |
| Connecticut     | 45      | 39        | 32       |
| National Public | 40      | 33        | 25       |

<sup>1</sup> NAEP is often called the "Nation's Report Card." It is sponsored by the U.S. Department of Education. This table compares Connecticut's performance to that of national public school students. Performance standards for state assessments and NAEP are set independently. Therefore, one should not expect performance results to be the same across Smarter Balanced and NAEP. Instead, NAEP results are meant to complement other state assessment data. To view performance on NAEP by student group, click here.

### Physical Fitness Tests: Students Reaching Health Standard

NOTE: Due to widespread school closures related to the novel Coronavirus disease (COVID-19), Connecticut's request for a waiver of statewide assessment, accountability and reporting requirements in the Elementary and Secondary Education Act (ESEA) for the 2019-2020 school year was approved. Therefore, no table is shown here. For additional information, please view Connecticut's waiver response at: https://portal.ct.gov/-/media/SDE/Student-Assessment/Main-Assessment/CT-Covid19-WaiverResponse.pdf

#### Cohort Graduation: Four-Year<sup>1</sup>

|  | 2018-19                   |          |  |
|--|---------------------------|----------|--|
|  | Cohort Count <sup>2</sup> | Rate (%) |  |
| Black or African American                | N/A                       | N/A      |  |
| Hispanic or Latino of any race           | 10                        | *        |  |
| English Learners                         | N/A                       | N/A      |  |
| Eligible for Free or Reduced-Price Meals | 47                        | 95.7     |  |
| Students with Disabilities               | 18                        | *        |  |
| District                                 | 96                        | 96.9     |  |
| State                                    |                           | 88.5     |  |

<sup>&</sup>lt;sup>1</sup> The four-year cohort graduation rate represents the percentage of first-time 9th graders who earn a standard high school diploma within four years.

## 11th and 12th Graders Meeting Benchmark on at Least One College Readiness Exam

NOTE: Due to widespread school closures related to the novel Coronavirus disease (COVID-19), Connecticut's request for a waiver of statewide assessment, accountability and reporting requirements in the Elementary and Secondary Education Act (ESEA) for the 2019-2020 school year was approved. Therefore, no table is shown here. For additional information, please view Connecticut's waiver response at:

https://portal.ct.gov/-/media/SDE/Student-Assessment/Main-Assessment/CT-Covid19-Waiver Response.pdf

### **College Entrance and Persistence**

|   | Class of 2019         | Class of 2018            |
|---|-----------------------|--------------------------|
|   | Entrance <sup>3</sup> | Persistence <sup>4</sup> |
|   | Rate (%)              | Rate (%)                 |
| Female                                      | 70.2                  | 87.5                     |
| Male  | *                     | *                        |
| Black or African American                   | *                     | *                        |
| Hispanic or Latino of any race              | *                     | *                        |
| White                                       | 54.9                  | 94.1                     |
| English Learners                            | N/A                   | N/A                      |
| Eligible for Free or<br>Reduced-Price Meals | 41.7                  | *                        |
| Students with Disabilities                  | *                     | *                        |
| District                                    | 54.7                  | 91.4                     |
| State                                       | 71.5                  | 87.5                     |
| 2 - 11                                      |                       |                          |

<sup>&</sup>lt;sup>3</sup> College entrance refers to the percent of high school graduates from the year who enrolled in college any time during the first year after high school.

Source: National Student Clearinghouse

<sup>&</sup>lt;sup>2</sup> Cohort count includes all students in the cohort as of the end of the 2018-19 school year.

<sup>&</sup>lt;sup>4</sup> College persistence refers to the percent of students who enrolled in college the first year after high school and returned for a second year (Freshman to Sophomore persistence).

### **Next Generation Accountability Results**

Connecticut's Next Generation Accountability System is a broad set of 12 indicators that help tell the story of how well a district/school is preparing its students for success in college, careers, and life. It moves beyond test scores and graduation rates to provide a more holistic, multifactor perspective of district and school performance.

NOTE: Due to widespread school closures related to the novel Coronavirus disease (COVID-19), Connecticut's request for a waiver of statewide assessment, accountability and reporting requirements in the Elementary and Secondary Education Act (ESEA) for the 2019-2020 school year was approved. Therefore, a modified table is shown below. All indicators that were not calculated for the 2019-20 school year (including overall Accountability Index) have been excluded and columns that referenced points have also been removed to avoid confusion. For additional information, please view Connecticut's waiver response at: https://portal.ct.gov/-/media/SDE/Student-Assessment/Main-Assessment/CT-Covid19-WaiverResponse.pdf

| Indicator   |                     | Index/Rate | Target | State Average<br>Index/Rate |
|---|---------------------|------------|--------|-----------------------------|
| Progress Toward English                               | Literacy            |            | 100%   | 60.4%                       |
| Proficiency   | Oral                |            | 100%   | 57.6%                       |
| Chronic Absenteeism                                   | All Students        | 12.2%      | <=5%   | 12.2%                       |
|   | High Needs Students | 16.5%      | <=5%   | 18.0%                       |
| Preparation for CCR                                   | % Taking Courses    | 78.4%      | 75%    | 80.4%                       |
| On-track to High School Graduation                    |                     | 93.6%      | 94%    | 88.4%                       |
| 4-year Graduation All Students (2019 Cohort)          |                     | 96.9%      | 94%    | 88.5%                       |
| 6-year Graduation - High Needs Students (2017 Cohort) |                     | 90.4%      | 94%    | 84.5%                       |
| Postsecondary Entrance (Class of 2019)                |                     | 54.7%      | 75%    | 71.5%                       |
| Arts Access   |                     | 43.4%      | 60%    | 51.8%                       |

NOTE: A dot (.) appears in the table above when there are fewer than 20 students in the student group or the indicator is not applicable based on grades served.

| Gap Indicators      | Non-High Needs Rate <sup>1</sup> | High Needs Rate | Size of Gap | State Gap Mean +1 Stdev <sup>2</sup> | Is Gap an Outlier?2 |
|---------------------|----------------------------------|-----------------|-------------|--------------------------------------|---------------------|
| Graduation Rate Gap | 94.0%                            | 90.4%           | 3.6%        | 10.9%                                | N                   |

<sup>1</sup> If the Non-High Needs Rate exceeds the ultimate target (75 for Performance Index and 94% for graduation rate), the ultimate target is used for gap calculations.

NOTE: A dot (.) appears in the table above when there are fewer than 20 students in at least one of the student groups used to calculate the gap measure or the indicator is not applicable based on grades served.

## Connecticut's State Identified Measurable Result (SIMR) for Children with Disabilities

Increase the reading performance of all 3rd grade students with disabilities statewide, as measured by Connecticut's English Language Arts (ELA)

Performance Index

NOTE: Due to widespread school closures related to the novel Coronavirus disease (COVID-19), Connecticut's request for a waiver of statewide assessment, accountability and reporting requirements in the Elementary and Secondary Education Act (ESEA) for the 2019-2020 school year was approved. Therefore, no SIMR data are available. For additional information, please view Connecticut's waiver response at:

https://portal.ct.gov/-/media/SDE/Student-Assessment/Main-Assessment/ CT-Covid19-WaiverResponse.pdf

Supporting Resources:

Two-page FAQ

**Detailed Presentation** 

Using Accountability Results to Guide Improvement

<sup>&</sup>lt;sup>2</sup> If the size of the gap exceeds the state mean gap plus one standard deviation, the gap is an outlier.

### **Narratives**

### **School District Improvement Plans and Parental Outreach Activities**

The Stafford Public Schools implemented a three-year District Strategic Educational Framework during the 2019-2020 school year focused on three areas: organizational health, curriculum and instruction, and continuous learning for all. An ambitious and extensive design process included feedback from faculty, staff, Board of Education members, and administration. All schools synthesized school improvement plans designed to support initiatives established in the district plan. Educator professional goals were directly linked to the improvement plan framework to ensure coherence with district goals. The district completed the development of its three year long range technology plan to communicate goals and accomplishments in four key areas: teaching and learning, assessment, infrastructure, and leadership. The district began a four year process of developing and instituting the Portrait of the Graduate framework to outline the key skills, competencies, and dispositions of its graduates.

School SRBI teams meet weekly to review attendance, behavioral, and performance data, and to implement district-wide student success plans outlining strategies to ensure the classroom supports and scaffolds for targeted students. The district continues to strengthen its communication of key information and updates through tools such as, School Messenger, Facebook, digital newsletters, and the district website. School Readiness and Family Resource Center grants continue to support the Early Head Start and Family Resource Center programs that provide outreach opportunities to families across the district. Weekly play groups for birth to three children look to promote social skill development and parent education. Schools continue to strengthen programs that focus on coping strategies, problem solving and conflict resolution for students with emotional and behavioral difficulties. The after school program received a state grant renewal to continue to strengthen its STEAM program themes and provide academic enrichment and support for over 70 students.

NAEYC accredited pre-kindergarten and full-day kindergarten programs focus on academics, routines, and development of social skills and gross motor function. Screening days are held to facilitate early identification for intervention support services. The pre-kindergarten program invites families to become involved in early childhood programs by volunteering in classrooms and participating in parent forums. NAEYC parent survey results are used to facilitate continuous improvement.

A variety of home-school communication tools are utilized to keep families involved in the educational community. Parents engage with the district via advisory groups and PTA programs. The district is proud of the support provided to staff and families during the distance learning program in the spring of 2020 and was featured as a district of best practice on the CSDE website. The Stafford Public Schools Distance Learning website hosted parent training materials, video tutorials, and weekly instructional templates for access. The Family Resource Center and Early Head Start programs transitioned student playgroups to a virtual setting, and the district instituted Parent Academies to support families with virtual learning tools and an enhanced summer learning program in the areas of mathematics, literacy, and STEM.

### Efforts to Reduce Racial, Ethnic and Economic Isolation

The Stafford Public Schools continue to make a concerted effort to ensure that all students view school as a welcoming and supportive environment. The district underwent PBIS training during the 2019-2020 school year across all academic buildings. The program ensures a data-mindset approach to ensure equity and consistency in disciplinary practices for all students. Students attending SMS have access to world language course offerings beginning in the sixth grade. Classroom libraries for the Readers Workshop program were reviewed to ensure access to texts that represented multiple viewpoints. Bilingual texts were integrated into circulation at the primary and elementary schools. During distance learning, professional learning was provided to educational specialists and classroom teachers to support virtual reading and writing strategies for English Learners. The district participated in the Minority Educator Recruitment Fair held in the spring. The Stafford Childhood Collaborative, School Readiness Council, and Family Resource Center continue to advocate for community-based support to families. Events sponsored by the Family Resource Center bring younger students and their families together. A Winter Traditions Family Night celebrated holiday traditions across different cultures.

School assemblies are aligned to core values and multiculturalism focused on themes such as kindness, respect, positive peer relationships, and cultural awareness. Inclusion of units on the Holocaust at the secondary level continue to meet the expectations of state legislation. We strive to honor diverse voices by expanding student clubs and enrichment opportunities for all students. We continue to expand participation in outreach projects with schools across the country and world through remote opportunities. Special education students engage in an award-winning Unified program with their regular education peers. The Gender Sexuality Diversity Alliance (GSDA) continues to focus on teaching tolerance and inclusivity to students and staff. Their efforts have worked to facilitate input into our new health and wellness course. School Counselors at SHS have updated the developmental guidance curriculum to target the academic and social emotional barriers impacting student achievement.

### **Equitable Allocation of Resources among District Schools**

The Stafford Board of Education and superintendent facilitate a collaborative budget development process involving multiple stakeholders to synthesize a fiscally responsible budget. District budget initiatives are aligned to the shared vision and goals communicated through the new Strategic Educational Framework. In an effort to maintain a balance among our district schools, each building receives an allocation based on enrollment and school needs. A curriculum revision cycle equitably allocates funds for the adoption and revision of curricular resources. All schools in district house dedicated mathematics and reading interventionists to support diverse student learning needs. The school-wide data team at Stafford High School examined areas to strengthen its instructional program and recommend changes to ensure all students have equal access to resources. Our professional learning plan has shifted to provide staff with workshops to support Tier I instruction in mathematics and literacy. The master schedule incorporated these recommendations. School improvement initiatives are funded from district funds with supplemental allocations from state and federal resources.