STRATEGIC SCHOOL PROFILE 2012-13

West Haven School District

Neil C. Cavallaro, Superintendent

Telephone: (203) 937-4310

Location: 25 Ogden Street West Haven, Connecticut

Website: www.whschools.org

This profile was produced by the Connecticut State Department of Education in accordance with CT General Statutes 10-220(c) using data and narratives provided by the school district, testing services, or the US Census. Profiles and additional education data, including longitudinal data, are available on the internet at www.sde.ct.gov.

COMMUNITY DATA

County: New Haven

Town Population in 2000: 52,360 1990-2000 Population Growth: -3.1%

Number of Public Schools: 9

Per Capita Income in 2000: \$21,121

Percent of Adults without a High School Diploma in 2000*: 18.8% Percent of Adults Who Were Not Fluent in English in 2000*: 3.4% District Enrollment as % of Estimated. Student Population: 90.6%

District Reference Group (DRG): H DRG is a classification of districts whose students' families are similar in education, income, occupation, and need, and that have roughly similar enrollment. The Connecticut State Board of Education approved DRG classification for purposes of reporting data other than student performance.

STUDENT ENROLLMENT

DISTRICT GRADE RANGE

Enrollment on October 1, 2012 6,015 5-Year Enrollment Change -5.6% Grade Range

PK - 12

INDICATORS OF EDUCATIONAL NEED

| Need Indicator | Number in District | Percent | | |
|--|-----------------------|----------|------|-------|
| | | District | DRG | State |
| Students Eligible for Free/Reduced-Price Meals | 3,075 | 51.1 | 55.3 | 36.7 |
| K-12 Students Who Are Not Fluent in English | 666 | 11.3 | 12.7 | 5.8 |
| Students Identified as Gifted and/or Talented* | 142 | 2.4 | 3.3 | 3.8 |
| PK-12 Students Receiving Special Education Services in District | 753 | 12.5 | 11.9 | 11.9 |
| Kindergarten Students who Attended Preschool, Nursery School or Headstart | 368 | 74.0 | 74.8 | 79.3 |
| Homeless | 15 | 0.2 | 0.3 | 0.3 |
| Juniors and Seniors Working 16 or More Hours Per Week | 77 | 12.4 | 13.6 | 12.7 |

^{*33.1 %} of the identified gifted and/or talented students received services.

^{*}To view the Adult Education Program Profiles online, go to www.sde.ct.gov and click on Adult Education, then Reports.

SCHOOL DISTRICT DIVERSITY

| Student Race/Ethnicity | | | | |
|------------------------|-------|---------|--|--|
| Race/Ethnicity Numb | | Percent | | |
| American Indian | 12 | 0.2 | | |
| Asian American | 206 | 3.4 | | |
| Black | 1,314 | 21.8 | | |
| Hispanic | 1,894 | 31.5 | | |
| Pacific Islander | 2 | 0.0 | | |
| White | 2,367 | 39.4 | | |
| Two or more races | 220 | 3.7 | | |
| Total Minority | 3,648 | 60.6 | | |

Percent of Minority Professional Staff: 4.8%

Non-English Home Language:

23.3% of this district's students (excluding prekindergarten students) come from homes where English is not the primary language. The number of non-English home languages is 57.

EFFORTS TO REDUCE RACIAL, ETHNIC AND ECONOMIC ISOLATION

Below is the description submitted by this school of how it provides educational opportunities for its students to interact with students and teachers from diverse racial, ethnic, and economic backgrounds.

The City of West Haven is an urban community, which continues to celebrate the gifts of its diverse population and multiculturalism in a variety of ways throughout the academic year. During the 2012-2013 year, many activities and programs took place at schools designed to reduce racial, ethnic and economic isolation. The West Haven School District continues to build on the sense of community, which has been present for decades, and is best typified by the numerous family and community academic, social and recreational activities held at the schools. Events include international nights, school-wide research project celebrating different cultures, family math and literacy nights, storytelling events for families, tours of the Yale campus, and other informational sessions and workshops, which are designed to involve all parents in their community schools in an effort to reduce not only racial and ethnic isolation, but equally as important, economic isolation. The District Wide Improvement Plan has a goal which focuses on community involvement and support to parents. We will continue to support School Governance Councils at all schools. The Council is an advisory branch of the school and includes parents, teachers and community members. School Compacts will also be reviewed and updated by the Council using recent state data. Further, the Compacts define student goals by grade levels coupled with ideas to support youngsters in school West Haven's youngsters continue to be represented and involved in the State Inter district and in the home. Cooperative Grant Programs through a variety of activities between urban and suburban school district student and teacher populations. These are year round student and staff activities, which focus on cultural awareness through cross-community involvement activities utilizing specific content areas, such as the science, as a common instructional vehicle. Additionally, West Haven youngsters continue to participate in a variety of state sponsored choice options, such as the inter district magnet school efforts, which are designed to reduce racial, ethnic and economic isolation. West Haven is committed to hiring staff in both certified and non-certified positions that reflect best reflect the diversity of our student population. A conscience effort has been made to include bilingual staff at each school and to seek out a more diverse teaching staff. Additionally, parental notices and forms are translated in a language other than English in order to effectively communicate with our community.

STUDENT PERFORMANCE

Connecticut Mastery Test, Fourth Generation, % Goal. The Goal level is more demanding than the Proficient level, but not as high as the Advanced level, reported in the No Child Left Behind Report Cards.

| Grade a | nd CMT Subject | District | State | % of Districts in State with Equal or Lower Percent Meeting Goal | These results reflect the performance of students with scoreable |
|---------|----------------|----------|-------|--|--|
| Grade 3 | Reading | 43.2 | 56.9 | 13.8 | tests who were enrolled in the district at the |
| | Writing | 45.7 | 60.0 | 13.0 | time of testing, |
| | Mathematics | 45.4 | 61.4 | 10.6 | regardless of the length |
| Grade 4 | Reading | 46.5 | 62.6 | 10.8 | of time they were enrolled in the district. |
| | Writing | 53.2 | 63.0 | 18.4 | Results for fewer than |
| | Mathematics | 46.3 | 65.1 | 8.2 | 20 students are not |
| Grade 5 | Reading | 55.9 | 66.9 | 15.5 | presented. |
| | Writing | 54.6 | 65.6 | 19.3 | |
| | Mathematics | 53.6 | 69.2 | 12.4 | E 1. I CMT |
| | Science | 51.7 | 62.3 | 17.4 | For more detailed CMT results, go to |
| Grade 6 | Reading | 71.4 | 73.3 | 28.7 | www.ctreports. |
| | Writing | 56.2 | 65.1 | 20.6 | |
| | Mathematics | 50.5 | 67 | 12.5 | |
| Grade 7 | Reading | 60.2 | 78.9 | 8.9 | To see the NCLB |
| | Writing | 50.5 | 64.9 | 12.0 | Report Card for this school, go to |
| | Mathematics | 42.2 | 65.4 | 8.9 | www.sde.ct.gov and |
| Grade 8 | Reading | 60.4 | 76.2 | 8.2 | click on "No Child Left |
| | Writing | 52.5 | 67.2 | 10.7 | Behind." |
| | Mathematics | 36.7 | 65.0 | 8.8 | |
| | Science | 44.4 | 60.4 | 14.5 | |

Connecticut Academic Performance Test, Third Generation, % Meeting State Goal. The CAPT is administered to Grade 10 students. The Goal level is more demanding than the state Proficient level, but not as high as the Advanced level, reported in the No Child Left Behind Report Cards. The following results reflect the performance of students with scorable tests who were enrolled in the school at the time of testing, regardless of the length of time they were enrolled in the school. Results for fewer than 20 students are not presented.

| CAPT Subject Area | District | State | % of Districts in State with Equal or Lower Percent Meeting Goal |
|--------------------------------|----------|-------|--|
| Reading Across the Disciplines | 25.1 | 48.5 | 12.9 |
| Writing Across the Disciplines | 51.9 | 62.1 | 20.5 |
| Mathematics | 19.9 | 52.4 | 6.8 |
| Science | 34.1 | 48.8 | 21.1 |

For more detailed CAPT results, go to www.ctreports.com.
To see the NCLB Report Card for this school, go to www.sde.ct.gov and click on "No Child Left Behind."

Physical Fitness. The assessment includes tests for flexibility, abdominal strength and endurance, upper-body strength and aerobic endurance.

| Physical Fitness: % of Students Reaching Health Standard on All Four Tests | District | | % of Districts in State with Equal or Lower Percent Reaching Standard |
|---|----------|------|--|
| | 26.2 | 51.1 | 8.4 |

| SAT® I: Reasoning Test Class of 2012 | | District | State | % of Districts in State with Equal or Lower Scores |
|---|------------------|----------|-------|--|
| % of Graduates To | ested | 75.3 | 78.5 | |
| Average Score | Mathematics | 440 | 503 | 12.0 |
| | Critical Reading | 438 | 499 | 9.8 |
| | Writing | 442 | 504 | 11.3 |

SAT® I. The lowest possible score on each SAT® I subtest is 200; the highest possible score is 800.

| Graduation and Dropout Rates | District | State | % of Districts in State with Equal or Less Desirable Rates |
|--|----------|-------|--|
| Graduation Rate, Adjusted Cohort Rate 2012 | 72.1 | 84.8 | 11.8 |
| 2011-12 Annual Dropout Rate for Grade 9 through 12 | 1.1 | 2.1 | 28.6 |

| Activities of Graduates | District | State |
|--|----------|-------|
| % Pursuing Higher Education (Degree and Non-Degree Programs) | 92.2 | 82.6 |
| % Employed (Civilian Employment and in Armed Services) | 7.8 | 9.8 |

RESOURCES AND EXPENDITURES

DISTRICT STAFF

| Full-Time Equivalent Count of School Staff | |
|--|----------------|
| General Education | |
| Teachers and Instructors | 373.70 |
| Paraprofessional Instructional Assistants | 47.20 |
| Special Education | |
| Teachers and Instructors | 75.00 |
| Paraprofessional Instructional Assistants | 99.00 |
| Library/Media Specialists and/or Assistants | 6.00 |
| Staff Devoted to Adult Education | 0.50 |
| Administrators, Coordinators, and Department Chairs District Central Office School Level | 10.50 22.30 |
| Instructional Specialists Who Support Teachers (e.g., subject area specialists) | 23.00 |
| Counselors, Social Workers, and School Psychologists | 36.30 |
| School Nurses | 16.00 |
| Other Staff Providing Non-Instructional Services and Support | 257.57 |

In the full-time equivalent (FTE) count, staff members working part-time in the school district are counted as a fraction of full-time. For example, a teacher who works half-time in the district contributes 0.50 to the district's staff count.

| Teachers and Instructors | District | DRG | State |
|---|----------|------|-------|
| Average Years of Experience in Education | 14.0 | 13.8 | 13.9 |
| % with Master's Degree or Above | 77.2 | 80.8 | 79.8 |

| Average Class Size | District | DRG | State |
|--------------------|----------|------|-------|
| Grade K | 19.0 | 20.6 | 18.9 |
| Grade 2 | 18.6 | 20.6 | 19.8 |
| Grade 5 | 22.7 | 22.0 | 21.3 |
| Grade 7 | 21.9 | 20.4 | 20.2 |
| High School | 21.1 | 20.7 | 18.8 |

| Hours of Instruction Per Year* | Dist | DRG | State |
|-----------------------------------|------|-------|-------|
| Elementary School | 953 | 977 | 999 |
| Middle School | 961 | 992 | 1,029 |
| High School | 963 | 1,012 | 1,027 |

| *State law requires that at least 900 hours of instruction be |
|--|
| offered to students in grade 1-12 and full-day kindergarten, and |
| 450 hours to half-day kindergarten students. |

| Students Per Academic Computer | Dist | DRG | State |
|-----------------------------------|------|-----|-------|
| Elementary School* | 4.8 | 3.4 | 2.7 |
| Middle School | 4.9 | 2.9 | 2.1 |
| High School | 4.8 | 2.4 | 2.1 |

^{*}Excludes schools with no grades above kindergarten.

DISTRICT EXPENDITURES AND REVENUES, 2011-12

Expenditures may be supported by local tax revenues, state grants, federal grants, municipal in-kind services, tuition and other sources. DRG and state figures will not be comparable to the district if the school district does not teach both elementary and secondary students.

| Expenditures All figures are unaudited. | Total (in 1000s) | F | | | |
|---|---------------------|----------|--------------------|----------|----------|
| | | District | PK-12 Districts | DRG | State |
| Instructional Staff and Services | \$47,508 | \$7,840 | \$8,570 | \$8,708 | \$8,570 |
| Instructional Supplies and Equipment | \$1,459 | \$241 | \$252 | \$211 | \$257 |
| Improvement of Instruction and Educational Media Services | \$2,371 | \$391 | \$475 | \$347 | \$471 |
| Student Support Services | \$3,966 | \$654 | \$949 | \$888 | \$950 |
| Administration and Support Services | \$5,660 | \$934 | \$1,526 | \$1,562 | \$1,547 |
| Plant Operation and Maintenance | \$14,061 | \$2,320 | \$1,466 | \$1,367 | \$1,459 |
| Transportation | \$4,624 | \$599 | \$775 | \$678 | \$765 |
| Costs for Students Tuitioned Out | \$7,275 | N/A | N/A | N/A | N/A |
| Other | \$1,632 | \$269 | \$170 | \$89 | \$170 |
| Total | \$88,557 | \$12,291 | \$14,444 | \$13,932 | \$14,333 |
| Additional Expenditures | | | | | |
| Land, Buildings, and Debt Service | \$3,458 | \$571 | \$1,405 | \$879 | \$1,398 |

| Special Education Expenditures | District Total | Percent of PK-12 Expenditures Used for Special Education | | |
|-----------------------------------|----------------|--|------|-------|
| | | District | DRG | State |
| | \$22,215,724 | 25.1 | 21.9 | 21.8 |

Revenue Sources, % of Expenditures from Source. Revenue sources do not include state funded Teachers' Retirement Board contributions, vocational-technical school operations, SDE budgeted costs for salaries and leadership activities and other state-funded school districts (e.g., Dept. of Children and Families and Dept. of Corrections).

| District Expenditures | Local Revenue | State Revenue | Federal Revenue | Tuition & Other |
|-------------------------------|---------------|---------------|-----------------|-----------------|
| Including School Construction | 41.7 | 53.1 | 5.0 | 0.2 |
| Excluding School Construction | 40.7 | 53.9 | 5.2 | 0.2 |

EQUITABLE ALLOCATION OF RESOURCES AMONG DISTRICT SCHOOLS

Below is the description submitted by this district of how it allocates resources to insure equity and address needs.

The West Haven Board of Education continues to allocate funds to its schools on a per pupil basis. School administrators and central office staff work together to develop a budget that is designed to meet the needs of a particular school community and its student population. The budget process takes into account the needs of the buildings as they relate to programs and initiatives offered throughout the district. Each school budget is designed to ensure comparable resources are distributed across the buildings. It is the responsibility of the district-wide content area coordinators to implement major curriculum changes and related professional development in such a manner to ensure equal access of content for all youngsters in the District. The West Haven School System is focused on appreciating the uniqueness in all of our schools; however, the allocation of resources is standardized. The West Haven Board of Education is committed to ensuring equal access to not only the curriculum, but also to the equitable allocation of all resources, such as technology. The District is committed to following all state and federal guidelines when allocating grant funds, thus ensuring that students most in need will benefit.

SPECIAL EDUCATION

Number of K-12 Students with Disabilities for Whom the District is Financially Responsible 865
Of All K-12 Students for Whom the District is Financially Responsible, the Percent with Disabilities 12.3%

| Of All K-12 Students for Whom District is Financially Responsible, Number and Percentage with Disabilities | | | | | | |
|--|-----|------|------|------|--|--|
| Disability Count District Percent DRG Percent S | | | | | | |
| Autism | 76 | 1.1 | 1.1 | 1.3 | | |
| Learning Disability | 263 | 3.7 | 4.1 | 4.0 | | |
| Intellectual Disability | 21 | 0.3 | 0.4 | 0.4 | | |
| Emotional Disturbance | 57 | 0.8 | 0.9 | 1.0 | | |
| Speech Impairment | 197 | 2.8 | 2.1 | 2.0 | | |
| Other Health Impairment* | 115 | 1.6 | 2.1 | 2.4 | | |
| Other Disabilities** | 136 | 1.9 | 1.2 | 1.0 | | |
| Total | 865 | 12.3 | 12.0 | 12.1 | | |

^{*}Includes chronic health problems such as attention deficit disorders and epilepsy

^{**}Includes hearing, visual, and orthopedic impairments, deaf-blindness, multiple disabilities, traumatic brain injury, and developmental delay

| Graduation and Dropout Rates of Students with Disabilities for Whom District is Financially Responsible | District | State |
|---|----------|-------|
| % Who Graduated in 2011-12 with a Standard Diploma | 49.0 | 64.4 |
| 2011-12 Annual Dropout Rate for Students Aged 14 to 21 | N/A | 3.2 |

STATE ASSESSMENTS

Percent of Students with Disabilities Meeting State Goal. The Goal level is more demanding than the Proficient level, but not as high as the Advanced level, reported in the No Child Left Behind Report Cards. These results are for students attending district schools who participated in the standard assessment with or without accommodations for their disabilities. Results for fewer than 20 students are not presented.

- Connecticut Mastery Test (CMT), Fourth Generation. The CMT reading, writing and mathematics tests are administered to students in Grades 3 through 8, and the CMT science test to students in Grades 5 and 8.
- Connecticut Academic Performance Test (CAPT), Third Generation. The CAPT is administered to Grade 10 students.

| State Assessment | | Students with | Students with Disabilities | | udents |
|------------------|--------------------------------|---------------|----------------------------|----------|--------|
| | | District | State | District | State |
| CMT | Reading | 23.3 | 34.5 | 55.8 | 69.2 |
| | Writing | 10.6 | 19.9 | 52.0 | 64.4 |
| | Mathematics | 16.2 | 29.0 | 45.7 | 65.5 |
| | Science | 8.2 | 21.3 | 48.1 | 61.3 |
| CAPT | Reading Across the Disciplines | N/A | N/A | 25.1 | 48.5 |
| | Writing Across the Disciplines | 3.3 | 16.7 | 51.9 | 62.1 |
| | Mathematics | 10.0 | 16.8 | 19.9 | 52.4 |
| | Science | 6.1 | 14.6 | 34.1 | 48.8 |

For more detailed CMT or CAPT results, go to www.ctreports.com. To see the NCLB Report Card for this school, go to www.sde.ct.gov and click on "No Child Left Behind."

| | Participation in State Assessments of Students with Disabilities Attending District Schools | | | | |
|--------------|--|------|--|--|--|
| CMT | CMT % Without Accommodations 23.6 | | | | |
| | % With Accommodations 76.4 | | | | |
| CAPT | % Without Accommodations | 16.3 | | | |
| | % With Accommodations 83.7 | | | | |
| % Assessed U | % Assessed Using Skills Checklist 16.0 | | | | |

Accommodations for a student's disability may be made to allow him or her to participate in testing. Students whose disabilities prevent them from taking the test even with accommodations are assessed by means of a list of skills aligned to the same content and grade level standards as the CMT and CAPT.

Federal law requires that students with disabilities be educated with their non-disabled peers as much as is appropriate. Placement in separate educational facilities tends to reduce the chances of students with disabilities interacting with non-disabled peers, and of receiving the same education.

| K-12 Students with Disabilities Placed in Educational Settings Other Than This District's Schools | | | | |
|--|---|-----|--|--|
| Placement Count Percent | | | | |
| Public Schools in Other Districts | 4 | 0.5 | | |
| Private Schools or Other Settings 98 11.3 | | | | |

| Nun | nber and Percentage of K-12 Students with Disabilities for Whom District is Financially Responsible by |
|-------|--|
| the l | Percentage of Time They Spent with Their Non-Disabled Peers |

| Time Spent with Non-Disabled Peers | Count of Students | Percent of Students | | |
|------------------------------------|-------------------|---------------------|------|-------|
| | | District | DRG | State |
| 79.1 to 100 Percent of Time | 626 | 72.4 | 68.7 | 72.0 |
| 40.1 to 79.0 Percent of Time | 81 | 9.4 | 16.3 | 16.4 |
| 0.0 to 40.0 Percent of Time | 158 | 18.3 | 15.1 | 11.6 |

SCHOOL DISTRICT IMPROVEMENT PLANS AND ACTIVITIES

The following narrative was submitted by this district.

The West Haven Board of Education has embraced the State Department of Education's school improvement initiatives commonly known as the Connecticut Accountability for Learning Initiative (CALI). The research-based process to improve student achievement for all youngsters is being implemented in all schools, grades PK-12. Professional development is grounded in this research base and provides teachers with teaching strategies, data driven decision making tools, curriculum design and student assessments. The West Haven Board of Education continues to concentrate its efforts on aligning our PK-12 curriculum in the areas of language arts and mathematics, in the Common Core State Standards, with the goal being to increase equitable access to the content for all youngsters. The efforts to improve student learning for all youngsters, regardless of their educational need or handicapping condition, is reflected in our curriculum which is grounded in educational and scientific research; reflects state and national Common Core Standards; differentiates instruction utilizing a variety of research based strategies; and, is consistently followed across all schools and across all grade levels West Haven continues to utilize common assessments to monitor student progress. These district-wide assessments are used across all classrooms to determine the degree of student learning. Common assessments better inform instruction and support all students as they learn, regardless of educational need. The comprehensive review of curriculum and assessment of student learning is coupled with teacher training in the art of utilizing data to inform instruction, commonly known as data driven decision-making. In the area of special education, we strive to keep our youngsters within our district and deliver the most appropriate instructional resources within the least restrictive environment. Our curriculum is designed to address the differing needs of all youngsters and in most cases, is appropriate for our special education population. Toward this end, we began the process of providing all classroom teachers with the training necessary to instruct our youngsters utilizing a variety of research-based strategies, as well as to best prepare our youngsters to access the curricula content. Professional development activities continue to focus on the development of teacher expertise to address all student needs, regardless of handicapping conditions and are inclusive of the general education staff. Student truancy is addressed utilizing a variety of methods, both preventive and reactive. Parents are informed each year of the district policy regarding truancy and its effects on progressing through to the next grade, as well as credit implications at the secondary levels. Handbooks are distributed on line, as well as hardcopy, and are reviewed with students during the first week of school. Parents are contacted via school messenger each day of absence, with a follow up phone call to parents after a minimum of three absences. At the elementary level school social workers monitor attendance and personally meet with parents early in the school year to clarify the importance of school attendance. Power School provides a venue for parents to monitor student performance and attendance on a daily basis. Preventive measures also include a responsive classroom environment to ensure no one child falls through the cracks at both the high school and the elementary school. We continue to be engaged in a five year strategic planning process that refines our plans to improve instruction. Our web site, as well as communications with parents through district wide parent meetings and Board meetings, continues to be our primary venue to involve parents in our efforts to improve student learning. We will continue our efforts to inform our parents relative to educational practices and initiatives with an emphasis on using the School Governance Council as the communication vehicle. Finally, we believe that all youngsters can achieve and be successful in school and within their community. We will continue to promote these high expectations for all youngsters across the district.